ST - B13

Ndanduleni Makhari (X8100) COUNCIL: 27 MAY 2010



2. FINANCIAL SERVICES DEPARTMENT (BUDGET OFFICE) 2010/11 MEDIUM-TERM REVENUE AND EXPENDITURE FRAMEWORK FOR THE CITY OF TSHWANE (CoT)

(From the Mayoral Committee: 10 May 2010 and Portfolio Committee:

Finance: 13 May 2010)

1. **PURPOSE**

The purpose of the report is to table the 2010/11 Medium-term Revenue and Expenditure Framework (MTREF) before Council in terms of Section 24(1) of the Local Government: Municipal Finance Management Act (MFMA), 2003 (Act 56 of 2003) which states that the municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

2. STRATEGIC OBJECTIVE ADDRESSED

"To ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate."

3. **BACKGROUND**

The Executive Mayor, dr Gwen Ramokgopa, in her State of the City Address on 9 March 2010 said that the city belongs to all of us, and our great grandchildren must look at the history we make together today, with pride. Our commitment to being responsive is to listen to our people and to act and act decisively. This is what we have done and will continue to do in defence of the vision of the city as a "... leading African capital city of excellence that empowers its community to prosper ...", she said.

This placed a huge responsibility on the political leadership of this city in giving direction for the compilation of the 2010/11 MTREF. Every year the challenges to deliver sustainable and improved services, encourage us to be creative and think innovative in the strive to do better and better.

We do not want to be an Ayoba city just during the 2010 SWC, but we want to be it each and every day.

In his Budget Speech to Parliament on 17 February 2010, the Minister of Finance said: "We cannot expect to do the same old things and expect different results". In the past year, the world economy has gone through it's deepest recession in over 70 years. After declining by 0,8% in 2009, the world economy is expected to grow by 3,9% this year. There is however indications that the recovery is still fragile and many commentators caution that these positive trends may be shortlived and that the world economy may yet experience a second recessionary wave.

Management has a significant role to play in strengthening the link between Government's priorities and spending plans, but the goal should be enhanced service delivery aimed at improving the quality of life for all people within the city. Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the existing resource envelope. We need to remain focussed on the effective delivery of core municipal services.

The CoT's functions were critically reviewed and reprioritised, so that money is transferred from low to high-priority programmes, thereby contributing towards achieving and maintaining sound financial stewardship in the journey towards the tabling of the 2010/11 MTREF for approval in May 2010.

Strategies and measures already implemented to ensure sustainability over the medium to long term are inter alia the Long-term Financial Model, the Budget Policy (including fund transfers (virement method)), revenue enhancement, budget principles, fund management etc.

National Treasury's MFMA Circular No 51 was issued on 19 February 2010. This circular provides further guidance to municipalities and municipal entities for the preparation of their 2010/11 MTREF and was summarised in the draft 2010/11 MTREF report, approved on 25 March 2010 by Council for community consultation. The following extract is highlighted: "All municipalities must do a funding compliance assessment of their 2010/11 budgets in accordance with the guidance given in MFMA Circular 42 and the MFMA Funding Compliance Guideline before tabling their budget, and where necessary rework their budget to comply so that they table a properly funded budget."

To enable municipalities to assess whether their budgets are funded in compliance with section 18 of the MFMA, National Treasury developed the Funding Compliance Assessment procedure, described in MFMA Circular 42 dated 30 March 2007 (further guidance is given in the MFMA Funding Compliance Guideline), before tabling their budget and where necessary rework their budget to comply by tabling a properly funded budget.

3.1 CHALLENGES IN COMPILING THE 2010/11 MTREF

The main challenges experienced during the compilation of the 2010/11 MTREF can be summarised as follows:

- Economic climate
- Ailing bulk electricity infrastructure
- Reprioritising of projects and expenditure within the existing resource envelope
- Bulk purchases (tariff increases from Rand Water and Eskom)
- Remuneration
 - Filling of critical vacancies
 - Permanent employment of contract labour broker employees
 - SALGBC parties settlement in the salary dispute for municipal employees.
- Unaffordable accounts for residents: Continuous high tariff increases are not sustainable over the long-term as consumers have reached their saturation point in terms of affordability

- Cash backing to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed
- Affordability of capital projects original affordability allocations had to be reduced
- Challenges in the market regarding the taking up of loans
- · Identifying possible duplication of functions.

3.2 COMMUNITY CONSULTATION PROCESS ON THE DRAFT 2010/11 MTREF AND TSHWANE INTEGRATED DEVELOPMENT PLAN

The Local Government: Municipal System Act (MSA), Chapter 4 deals with Community participation. With specific reference to the budget process, section 16(1) (a) and (iv) stipulate that a municipality must encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in the preparation, implementation and review of its integrated development plan and the preparation of its budget.

Section 22 of the MFMA also stipulates that immediately after an annual budget is tabled in a municipal council the accounting officer must make public the annual budget and documents; invite the local community to submit representations in connection with the budget; and submit the annual budget to the National Treasury and the relevant provincial treasury in printed and electronic formats.

Section 23(2) of the MFMA stipulates further that "after considering all budget submissions, the Council must give the Executive Mayor an opportunity –

- (a) To respond to the submissions; and
- (b) If necessary, to revise the budget and table amendments for consideration by the council".

According to Section 25 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)(MSA), each municipal council must, after the start of its elected term, adopt a single, inclusive and strategic plan (Integrated Development Plan)(IDP) for the development of the municipality which links, integrates and coordinates plans and takes into account proposals for the development of the municipality and which aligns the resources and capacity of the municipality with the implementation of the said plan. The IDP should form the policy framework and general basis on which annual budgets are based and should be compatible with national and provincial development plans and planning requirements.

The tabling of the draft budget in Council on 31 March 2010 for community consultation was followed by publication of the budget documentation, and consultative meetings were scheduled from 13 to 24 April 2010 (owing to the school holidays taking place from 2 March to 11 April 2010) to receive inputs from stakeholders. Three meetings were rescheduled of which the last two meetings were held on 29 April 2010. The closing date for written submissions was 30 April 2010 which concluded the community consultation process. The process embarked in a regional manner. Nine venues were visited within the city's boundaries and an average attendance of 100 people per meeting, with the highest attendance at Centurion with more than 200 people was recorded, which compared well to the previous financial year's process.

Typical questions, concerns and inputs that were posed include the following:

- Capital expenditure is not allocated to the areas in the same ratio as the income that derives from those areas. This is a normal tendency in a collective taxation environment and for the undeveloped areas where the largest portion is allocated to, only basic services infrastructure is provided for in the capital budget.
- Several complaints were received regarding poor service delivery, especially
 waste removal backlogs. The waste removal backlogs derive from union
 strike actions and the service is provided as soon as possible with contract
 labour.
- Bad competency of the State to provide basic education and housing place a large burden on provincial and local government.
- Poor performance of contractors ie road construction contribute to poor service delivery.
- Remuneration packages of Council officials were attacked. Service delivery in Local Government is highly labour intensive and a large portion of the operating budget is allocated towards remuneration. The remuneration of officials are market related and is determined by collective agreements between labour unions and SALGA.
- Unaffordable tariff increases. The City is at the mercy of the Municipal Cost Index (MCI) which is determined at 15,4% in relation to the Consumer Price Index (CPI) of 6%. Every possible avenue is explored to impose savings without compromising service delivery.
- Pensioners cannot afford the tariff increases due to annual pension increases of as low as 2%. Pensioners may receive a rebate on property rates according to the Property Rates Policy and registered indigents receive a 100% rebate on property rates in terms of the Indigent Policy.
- During the community consultation process the community made it clear that they are not in favour of any further tariff increases in order to fund additional budget requests.

4. OVERVIEW OF BUDGET CHANGES

For ease of reference, the main changes effected in the final 2010/11 MTREF (discussed in detail in the report), compared to the draft 2010/11 MTREF for community consultation, are summarised as follows:

• The final Eskom bulk tariff increase, applicable to municipalities from 1 July 2010, amounts to 28,9% and therefore the proposed CoT consumer tariffs, applicable from 1 July 2010, increased from 15,33% to 19,0%. This is low, compared to other Metro's proposing increases of more than 20%.

- An amount of R100,0 million (R50,0 million on the Operating Budget and R50,0 million on the Capital Budget) was included in the 2010/11, 2011/12 and 2012/13 financial years respectively, equating to R300,0 million over the medium-term for the formalisation of informal settlements.
- The proposed loan amount of R950,0 million increased with R50,0 million to R1,0 billion to fund the additional R50,0 million per annum for the 2010/11, 2011/12 and 2012/13 financial years that was provided in the capital budget for the formalisation of informal settlements.
- An amount of R12,5 million was allocated in the capital budget to fund the call centre in the North.
- The SALGBC parties' settlement regarding the salary dispute resulted in a preliminary amount of R64,8 million being provided for in the 2010/11 MTREF. It should however be noted that the total financial implication will only be known and be addressed during the 2010/11 Adjustments Budget process.
- The 2010 Division of Revenue Act (DORA) grant allocation was finalised.
- An amount of R30,0 million has been allocated to fund phase one of the Automated Meter Reading project.
- An additional amount of R36,0 million has been included for the rental of additional properties to accommodate CoT emloyees. Taking into consideration the total amount of R127,0 million allocated for the 2010/11 financial year for office rental it becomes imperative that the new Tshwane House accommodate all officials. The saving in rental of offices can then be utilised to off-set the unitary cost of the new Tshwane House.
- The Property Rates Policy was amended to make provision for changes on rate ratios in terms of the Municipal Property Rates Regulation in order to include public benefit organisation properties.
- 5. RE-DETERMINATION OF THE MUNICIPAL BOUNDARIES OF THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY AND THE METSWEDING DISTRICT MUNICIPALITY

The Gauteng Department of Local Government and Housing gave notice on 9 March 2010 of an amendment of the notice establishing the municipal boundaries of the City of Tshwane Metropolitan Municipality and the Metsweding District Municipality. In terms of the proposed amendment the Metsweding District Municipality will be disestablished and the City of Tshwane Metropolitan Municipality becomes the successor-in-law of all the resources, assets, liabilities, rights, obligations, titles and all the administrative and other records. In terms of the proposed amendment to Clause 23, the 2010/11 budget of the disestablished municipality remain in force until 30 June 2011. On 1 July 2010 Technical work streams will be busy with providing technical input into the implementation plan regarding the merger addressing amongst others the effect on income, expenditure, assets, debtors, etc.

This merger could impose a risk on the financial viability and sustainability of the newly established City of Tshwane Metropolitan Municipality.

6. LONG-TERM FINANCIAL STRATEGY

The Long-term Financial Model (LTFM) has essentially informed the compilation of the 2010/11 MTREF with the emphasis on affordability and long-term sustainability.

Although the LTFM is predominantly a financial planning tool to ensure long-term financial sustainability for the organisation, the financial planning process and LTFM run parallel to ensure the strategies and direction of the Municipality are at all times informed by best practice. One of the salient features of the LTFM is the attentiveness to ultimate sustainability, not only from a municipal finance perspective, but also relating to service delivery in line with the CDS imperatives/priorities, a driver of the Five-year Integrated Development Plan.

It is of utmost importance that the outcome of the LTFM be adhered to at all cost to ensure the long-term sustainability of the CoT and the continuation of affordable services to the community. In addition to this, NT developed the Funding Compliance Assessment procedure to enable municipalities to assess whether their budgets are funded.

During the modelling of the LTFM and compilation of the 2010/11 MTREF, the following factors and variables, to name a few, were taken into account to ensure a financially affordable and sustainable MTREF:

- Approved 2009/10 Adjustments Budget;
- Cash Flow Management Intervention Initiatives and Strategy;
- Economic climate and trends (i.e Inflation);
- Loan and investment possibilities;
- Performance trends:
- Tariff Increases:
- The ability of the community to pay for services;
- Policy priorities;
- Improved and sustainable service delivery;
- Strategic Objectives;
- City Growth and
- Debtor payment levels.

With the modelling of the LTFM and the compilation of the 2010/11 MTREF each Strategic Unit/ Departments' budget has been analysed on a cost centre and general ledger account level taking into consideration the above factors and variables to ensure funding for the rendering of sustainable services.

7. PRINCIPLES AND GUIDELINES

The following budget principles and guidelines directly informed the compilation of the 2010/11 MTREF:

- The set 2010/11 to 2012/13 priorities and targets as well as the affordable and sustainable MTREF affordability allocations per strategic unit as determined in the LTFM should be maintained
- Intermediary service level standards should be utilised to subsequently inform the measurable objectives, targets and backlog eradication goals
- Tariff and Property Rate increases should be affordable and on par with CPI however, taking into account the need to address infrastructure backlogs
- Municipal Cost Index (MCI) is to be considered for the compilation of the 2010/11 MTREF
- No budget will be allocated for external funded projects unless it is gazetted or the request is supported by a written confirmation from the external source on the specific grant
- No budget will be allocated for capital projects unless the request is included in the IDP and is supported by a project plan
- An affordable amount must be determined during the Budget Process and unless supported by a list and/or motivation associated with the cost, no budget will be allowed on the following line items:
 - Special Projects
 - Consultant Fees
 - Non capital items
 - Special Events
 - Subsistence, Travelling & Conference fees (national & international).

It should be noted that motivations received for these general ledger accounts will be evaluated per project, per travel requirement or per item to be purchased and funding will be allocated according to mainly affordability, priority, value-for- money and benefits to the CoT. Not all projects motivated will necessarily receive funding.

More specific budget principles, also applicable to the 2010/11 MTREF, were discussed in detail in the draft 2010/11 pre-community consultation MTREF, approved on 25 March 2010.

8. BUDGET POLICY AMENDMENTS

The following amendment to the approved policy as approved in the 2009/10 Adjustments Budget, need to be revised:

That paragraph 4.8 be replaced with the following:

- 4.8 No fund transfers will be allowed to and from:
 - Reimbursements,
 - Refreshments to External Visitors.
 - Special projects,
 - Special events,
 - Consultant fees, and
 - Subsistence, travelling and conference fees (national and international), except

when the motivations for the fund transfers to the mentioned items are approved by the Mayoral Committee.

9. DISCUSSION OF THE 2010/11 MTREF

9.1 Operational Budget

The 2010/11 MTREF has been compiled in accordance with the new approved strategic units/departments. The affected strategic units/departments are as follows:

- City Planning and Economic Development
 - Buses now resort under Transport and Roads
 - Tshwane Market now resorts under Agriculture and Environmental Management
- Transport and Roads
- Public Works and Infrastructure Development (Electricity, Water and Sanitation)

The following table represents the 2010/11 MTREF as informed by the 2009/10 Adjustments Budget, CoT business planning process, Five-year Integrated Development Plan and various other best practice methodologies eg balanced budget constraint:

Table 1

Description				Current Yea	ar 2009/10)	-	2010/11 1	Viediu	m Term Revenue Framework	and Expendit	ture
Pi o		Origin	nal Budget	Adjusted	Budget	Full Year Fo	recast	Budget Yea	ar	Budget Year +1	Budget Y	Year +2
R' thousand		<u> </u>						2010/11		2011/12	2012/	/13
Operating Revenue By Vote									- 1			
Agriculture and Environmental Management			84 773 016)		385 297)		85 297)	(643 721		(745 667 10	,	672 326
City Planning and Economic Development Community Safety			33 682 735)		682 735)		32 735)	(110 166		(178 606 75	1	644 316
Continuous Salety Corporate and Shared Services			79 557 002)		557 002)		57 002)	(144 915		(153 353 42	4 1	308 763
Corporate and Snared Services Financial Services			66 209 764)		209 764)		09 764)	(60 978		(65 748 61		610 532
rmandan services General and Assessment Rates			52 593 406)		904 145)		145)	(148 959		(95 101 60		042 827
General and Assessment Rates Health and Social Development			21 734 904)		444 125)	(4 559 44		(4 945 636		(5 499 050 47		491 835
Housing and Sustainable Human Settlement Development			71 087 786)	٠,	355 636)		55 636)	(79 779		(84 365 44	1	381 291
			03 167 237)		590 215)		30 215)	(40 095		(56 770 81	. ,	771 121
Office Of the Executive Mayor, Chief Whip, Speaker and City Public Works and Infrastructure Development	wanager		55 870 000)		764 839)		4 839)	(25 500		(3 500 00	-1 '	500 000
Sport and Recreation			78 986 711)		065 555)			(8 955 522		(10 208 984 21	, ,	
Transport and Roads			63 368 948)		963 440)		3 440)	(12 388		(63 933 05	, v- ·	625 447
Total Revenue			87 539 629)		315 224)			(1 209 623		(922 898 57		554 289
Total Nevelide		1 (154	98 571 138)	(14 440	237 977)	(14 440 23	37 977)	(16 377 286	/15)	(18 077 980 07	(20 731	043 437
Operating Expenditure By Vote		•					1				i	
Agriculture and Environmental Management		10	23 687 204	1 056	275 697	1 056 27	75 697	1 355 263	569	1 446 836 13	1 544	061 581
City Planning and Economic Development		2	80 446 511	262	657 831	262 65	7 831	313 270	632	336 383 98		312 409
Community Safety		892 308 083		860	027 604	860 02	7 604	1 036 377	731	1 111 895 55		376 687
Corporate and Shared Services	-	9	81 142 743	907	984 728	907 98	34 728	1 032 200	085	1 099 061 35		332 665
Financial Services		6	90 527 897	716	271 506	716 27	1 506	801 453	829	847 245 25		927 178
General and Assessment Rates		10	40 620 014	483	081 279	483 08	31 279	504 279	314	546 855 54		145 201
Health and Social Development		3	25 025 323	316	684 601	316 68	34 601	368 142	233	396 008 90		130 873
Housing and Sustainable Human Settlement Development		3	41 013 485	251	355 754	251 35	5 754	345 325	319	367 797 666		505 706
Office Of the Executive Mayor, Chief Whip, Speaker and City	Manager	6	21 889 238	564	930 622	564 93	80 622	336 207	356	343 449 69		395 802
Public Works and Infrastructure Development		58	89 140 627	6 019	553 086	6 019 55	3 086	7 236 667	196	8 535 399 72	10 105	149 744
Sport and Recreation			42 072 766	250	297 447	250 29	7 447	247 752	798	267 133 99	288	258 026
Transport and Roads		11	71 485 044	1 156	357 884	1 156 35	7 884	1 254 780	208	1 352 159 093		478 720
Total Expenditure		13 4	99 358 933	12 845	478 037	12 845 47	8 037	14 831 720	270	16 650 226 90	18 782 (074 592
Surplus)/Deficit for the year		(19	99 212 205)	(1 594	759 940)	(1 594 75	9 940)	(1 545 566	445)	(1 427 753 16		968 845
Reserve movements												
Transfer to Government Grant Reserve	1 350 41	17 436	961	703 651	96	1 703 651	1.1	325 026 000	1	087 673 000	1 476 64	41 000
Depreciation off-sets	1	2 742)		344 440)		3 344 440)		326 345 480)		(369 852 400)		
Fransfers To/From Other Reserves	١ ١ .	9 403			,	- 1	•	- 1		٠ / /	(428 91	
				973 529		2 973 529		107 200 935		108 337 473	110 11	
Transfer to CRR	812 13	JO 109	/13-	427 200	71	3 427 200	£	139 684 990		601 595 092	791 13	32 306
(SURPLUS)/DEFICIT after reserves		- 7		- 1		- 1		- 1		- 1		

Notes:

Although the departure point in terms of affordability was the approved 2009/10 Adjustments Budget, and more specifically the outer year allocations, various factors and variables (ie Cash Flow Management Intervention Initiatives and Strategy, economic climate and trends) influenced the compilation of the 2010/11 MTREF to ensure a financially affordable and sustainable MTREF.

^{1.} Surplus includes capital government grants which are appropriated to the capital expenditure budget.

^{2.} Includes depreciation charges for externally funded assets offset by transfer from reserve accounts.

With the promulgation of the 2010 Division of Revenue Act on 13 April 2010, the following operational and capital allocations towards the CoT have been factored into the 2010/11 MTREF:

Table 2

Table Z					
MUNIC	PAL FINANCIAL Y	EAR 01 JULY TO	30 JUNE		
	2010/11 2009 DORA	2010/11 2010 DORA	2011/12 2009 DORA	2011/12 2010 DORA	2012/13 2010 DORA
	R'000	R'000	R'000	R'000	R'000
Infrastructure Grants	1 399 545	1 374 269	760 940	1 140 173	1 530 641
Municipal Infrastructure Grant (Cities)	403 532	384 068	346 441	461 921	561 654
Integrated National Electrification Programme (Municipal)	·			ļ	÷ *
Grant	85 000	65 000	50 000	50 000	60 000
Electricity Demand Side Management (Municipal) Grant	36 000	23 000	45 000	30 000	
Public Transport Infrastructure and Systems Grant	864 180	864 180	300 000	500 000	800 000
Neighbourhood Development Partnership Grant (Capital					
Grant)	10 833	38 021	19 499	98 252	108 987
Recurrent Grant Allocation	30 040	30 040	6 179	6 179	1 250
Local Government Restructuring Grant	0	0	0	o	C
Local Government Financial Management Grant	1 000	1 000	1 250	1 250	- 1 250
Water Services Operating Subsidy Grant	7 040	7 040	4 929	4 929	c
Water Services Operating and Transfer Subsidy-(DWAF):			į		_
Agreements	0	0	0	Ō	C
2010 World Cup Host City Operating Grant	22 000	22 000	0	O O	
Indirect Grant	8 400	9 277	2 500	13 400	8 000
Integrated National Electrification Programme (ESKOM)					
Grant	5 400	4 777	. 0	5 400	0
Neighbourhood Development Partnership Grant	3 000	4 500	2 500	8 000	8 000
Incentives to Municipalities	o .	8 357	0	. 0	
Expanded Public Works Programme Incentive Grant for					
Municipalities	0	8 357	0	. 0	C
Equitable Share	1 757 572	1 803 794	1 912 454	1 998 515	2 161 196
Equitable Share Formula	675 636	717 978	747 670	827 506	921 982
Fuel Levy	1 081 936	1 085 816	1 164 784	1 171 009	1 239 214
TOTAL	3 195 557	3 225 737	2 682 073	3 158 267	3 701 087

The grant allocations amount to R3 225,7 million, R3 158,3 million and R3 701,1 million in the 2010/11, 2011/12 and 2012/13 financial years respectively.

The detail outcome of the 2010/11 Medium-term Revenue and Expenditure Framework will be discussed further below.

9.1.1 Revenue Framework

In order to serve the community, and to render the services needed, revenue generation is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty, challenging our revenue generating capacity. The expenditure requests always exceeds the available funds and belt tightening unfavourable choices have to be made.

The revenue strategy is a function of key components such as:

- Growth in the city and economic development.
- Revenue enhancement.
- Achievement of the 94% annual collection rate for consumer revenue.
- National Treasury guidelines.
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval.
- Achievement of full cost recovery of specific user charges.

- Determining tariff escalation rate by establishing/calculating revenue requirement.
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA).
- Ensure ability to extend new services and cost recovery.

The following table is a high level summary of the 2010/11 MTREF (classified per main revenue source):

Table 3

Description	Current Year 2009/10			2010/11 Medium Term Revenue and Expenditure Framework			
	Original Budget	Adjusted Budget	Full Year	Budget Year	Budget Year +1	Budget Year +2	
R' thousand			Forecast	2010/11	2011/12	2012/13	
Revenue By Source							
Property rates .	(3 597 980 000)	(2 789 465 000)	(2 789 465 000)	(3 021 874 644)	(3 369 390 228)	(3 756 870 104)	
Property-rates - penalties & collection charges					-	_ ′	
Service charges - electricity revenue	(5 030 000 000)	(5 030 000 000)	(5 030 000 000)	(6 010 000 000)	(7 061 750 000)	(8 297 556 250)	
Service charges - water revenue	(1 475 000 000)	(1 485 000 000)	(1.485 000 000)	(1 618 399 760)	(1 820 699 730)		
Service charges - sanitation revenue	(354 780 000)	(354 780 000)	(354 780 000)	(392 543 113)	(433 760 139)		
Service charges - refuse revenue	(383 825 000)	(383 825 000)	(383 825 000)	(429 884 000)	(505 113 700)		
Service charges - other	- 1	- 1	-	- 1	· · · ·	-	
Rental of facilities and equipment	(95 947 913)	(96 268 913)	(96 268 913)	(105 502 844)	(112 941 502)	(120 623 123)	
Interest earned - external investments	(123 375 534)	(125 996 273)	(125 996 273)	(120 080 230)	(64 138 735)	(71 375 203)	
Interest earned - outstanding debtors	(223 731 556)	(305 398 987)	(305 398 987)	(351 148 098)	(391 234 791)		
Dividends received		- 1	- 1	-	- "		
Fines	(62 611 492)	(62 611 492)	(62 611 492)	(65 687 066)	(68 959 670)	(72 395 780)	
Licences and permits	(31 538 796)	(31 538 796)	(31 538 796)	(34 783 170)	(36 621 079)		
Agency services	-	-	- 1	- 1	-	, ,	
Other revenue	(820 525 688)	(886 011 723)	(886 011 723)	(920 893 790)	(968 133 496)	(1 018 135 182)	
Transfers recognised - operational	(1 920 929 700)	(1 899 730 119)	(1 899 730 119)	(1 976 514 000)	(2 152 614 000)		
Gains on disposal of PPE	(27 908 023)	(27 908 023)	(27 908 023)	(4 950 000)	(4 950 000)		
Total Revenue (excluding capital transfers and							
contributions)	(14 148 153 702)	(13 478 534 326)	(13 478 534 326)	(15 052 260 715)	(16 990 307 070)	(19 254 402 437)	

Notes:

- o In terms of NT regulations and formats capital transfers and contributions are included in the statement of financial performance after the expenditure groups as indicated in Table 13. In order to obtain the total revenue budget as indicated in Table 3 an amount of R1 325 026 000, R1 087 673 000 and R1 476 641 000 has to be added to the above 2010/11, 2011/12 and 2012/13 budgeted amounts. The total revenue budget therefore equates to R16 377 286 715, R18 077 980 070 and R20 731 043 437 respectively.
- Total revenue increased by 11,7% against the 2009/10 adjustment budget and by 6,4% against the 2009/10 approved budget. It should be noted that revenue foregone has been removed from property rates as revenue and expenditure during the 2009/10 adjustments budget.
- Property rates increased by 8,3% and service charges with 16,5% against the 2009/10 adjustments budget. This can mainly be attributed to tariff increases.

9.2 Tariff-setting

When rates, tariffs and other charges are revised, local economic conditions, input costs and the affordability of services must be taken into account to ensure financial sustainability of the CoT.

NT continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Therefore municipalities must justify in their budget documentation all increases in excess of the 6% upper boundary of the South African Reserve Bank's inflation target (refer 9.2.1). Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increase of Eskom and Rand Water bulk tariffs is far beyond the mentioned inflation target. Furthermore the late announcement and change in the Eskom increase resulted in changes in the bulk purchases and the proposed CoT electricity tariff as contained in the draft 2010/11 MTREF for community consultation purposes. This was however highlighted in the community consultation meetings and is discussed in more detail under paragraph 9.2.5. It is hence proposed that all tariffs be increased as discussed further.

9.2.1 Municipal Cost Index (MCI)

To a large extent the increase in tariff charges is somewhat outside of the CoT's control where price increases for bulk electricity and water are set by external agencies. Discounting the impact of these price increases in lower consumer tariffs indefinitely will erode the CoT's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by the CPI is not a good measure of the cost increases of goods and services relevant to municipalities. The packet of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the MCI calculates the increase in prices for goods and services purchased by the municipality, such as the cost of remuneration, coal and bulk purchases of electricity, water, petrol, diesel, heating fuel etc. For example, the increase in the cost of fuel would have a bigger impact on the operations of the municipality than on an individual consumer. Another example would be the three-year collective salary increase agreement.

The Municipal Cost Index (MCI) instead of the Consumer Price Index (CPI) was used for the financial years 2001/02 to 2004/05, as a measure of price increases for goods and services utilised by the municipality. Thereafter the indications obtained from the MCI and the CPI started to become on the same level and inclination. The MCI was then aborted and the CPI, plus growth in the relevant service, was utilised for tariff calculation purposes. However, owing to the tariff increases now being consistently higher than the CPI, the utilisation of the MCI for tariff increase purposes became an option to consider during the 2010/2011 budget process which estimates at 15,4%.

The current challenge for the CoT is the gap between input CoT increases and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

9.2.2 Property Rates

Property rates cover the shortfall on the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Cooperative Governance and Traditional Affairs. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0,25:1. The regulations effective from 1 July 2009 have been dealt with in the 2009/10 MTREF and the Property Rates Policy was also amended accordingly.

No amendments to the Property Rates Policy with effect from 1 July 2010 were proposed in the draft 2010/11 MTREF for community consultation. However, an amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The effect thereof is that the above said ratio will from 1 July 2010 also apply to Public Benefit Organizations (PBOs), to be 0,25:1 for the property rates tariff of PBO's to that of residential properties. The Property Rates Policy has therefore been amended to include PBOs to the said rate ratio. This rate ratio will be applicable to a property, only on the basis of an approved application in the prescribed format to the Financial Services Department. The legislative changes are not to the disadvantage of any rate payer and no objections are expected to be lodged.

Since the said amendment prescribes a specific rate, and not a rebate, it also necessitate a policy change, to include "Public benefit organization property" as a category of rateable property for purposes of levying differential rates.

A report to update the Property Ratio Policy in accordance with the published regulations will also serve before Council in May 2010.

It should be noted that the interpretation of the amendment may allow for all schools (State owned and independent) to qualify as a PBO. Should this be implemented, the implication for the CoT amounts to approximately R139,0 million loss in revenue for the 2010/11 financial year. SALGA is currently collectively opposing the amendment to the Regulations and no budgetary guidelines were available to address this possible loss in revenue in the 2010/11 MTREF. Should this loss realize, the effect will have to be absorbed by savings on the 2010/11 MTREF and be effected in the 2010/11 Adjustments Budget.

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA). In addition to this impermissible value, a further R35 000 reduction on the market value of a property will be granted in terms of the CoT Rates Policy.
- 35% rebate will be granted on all residential properties (including state owned residential properties).
- 100% rebate will be granted to registered indigents in terms of the Indigent Policy of the CoT.
- Pensioners, physically and mentally disabled

- A maximum/total rebate of 50% will be granted to owners of rate-able property subject to total gross income of the applicant and/or his/her spouse, if any, not to exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year; or
- A maximum/total rebate of 40% will be granted subject to joint income
 of the applicant and/or his/her spouse if any, that is more than twice the
 annual state pension, but not to exceed R93 500 (was R85 000) for a
 financial year (amount reviewed during the CoT's annual budget
 process);
- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;
- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- The property must be categorized as residential.
- The Municipality may award a 100% grant-in-aid on the assessment rates of rate-able properties of certain classes such as registered welfare organizations, hospitals for mentally ill persons, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport, etc and after the owner of such property has applied to the Chief Financial Officer in the prescribed format for such grant and the application thereof has been approved.
- 20% rebate will be granted to independent schools, on the basis of an approved application to the Financial Services Department in the prescribed format.

Owing to the amendment of the Municipal Property Rate Regulations, as described above, a "public benefit organization property" category was added to the CoT's Property Rates Policy.

The categories of rate-able properties for purposes of levying rates and the proposed rates are based on a 10% increase from 1 July 2010:

Table 4

Category	Current Tariff (1 July 2009)	Proposed tariff (from 1 July 2010)
	C	С
Residential properties	1,017	1,119
State owned properties	2,034	2,238
Business & Commercial	2,034	2,238
Agricultural	0,165	0,182
Vacant land	4,520	4,972
Municipal rateable	1,017	1,119
Industrial	2,034	2,238
Non-permitted use	5,085	5,595
Public benefit organisation properties	-	0,182

Calculation of the monthly amount payable for Property Rates

Example of residential property:

(Value less R50 000,00) X 1,119c less 35% divided by 12 for monthly property tax.

(R1,0 million less R50 000,00) X 1,119c less 35% divided by 12 = R575,82 per month.

The above tariffs will result in approximately R3 021,9 million in revenue for the 2010/11 financial year. It should be noted that any further funding requirements will result in a higher percentage increase.

9.2.3 Water

Bulk purchases

 Rand Water has increased its bulk tariffs with 14,1% from 1 July 2010, which increase contributes to approximately 50% of the CoT input cost.

Rand Water has undertaken a critical assessment of its capital infrastructure requirements and the assessment shows that Rand Water's infrastructure of 100 years is unlikely to sustain its long-term ability to supply water and they had no other choice but to enter capital markets to raise at least R705,0 million.

• It is estimated that approximately 187,5 million kl of water will be acquired from Rand Water for the 2010/11 financial year, amounting to R763,2 million.

CoT Tariff increase

South Africa faces similar challenges with regard to water supply as with regards to electricity, as demand growth outstrips supply. Better maintenance of infrastructure, new dam construction and cost-reflective tariffs will ensure that the supply challenges are managed in future.

Municipalities are, therefore, encouraged to review the level and structure of their water tariffs carefully, with a view to ensuring:

- Water tariffs are fully cost-reflective including the cost of maintenance and renewal of purification plans and water networks, and the cost of new infrastructure;
- Water tariffs are structured to protect basic levels of service; and
- Water tariffs are designed to encourage efficient and sustainable consumption (eg through increasing block tariffs).

However, all municipalities should aim to have appropriately structured, cost-reflective water tariffs in place by 2014.

A tariff increase of 10% from 1 July 2010 for water is proposed. This is based on the following input cost assumptions:

- Rand Water (bulk) increase of 14,1%
- Eskom electricity increase of 28,9% (CoT increase of 19,0%)
- Other cost increases of 8%
- Surplus on water services of 10%.

The 10% proposed increase in water tariffs applicable to the residents of Tshwane will generate R144,4 million additional revenue, R1 588,7 million in total. 12 kl water per 30-day period will again be granted free of charge to registered indigents.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 5

	CATEGORY	CURRENT TARIFFS 2009/10 Per k& R	PROPOSED TARIFFS 2010/11 Per kℓ R
RES	IDENTIAL		
(i)	0 to 6 kl per 30-day period (200 l a day)	4,27	4,70
(ii)	7 to 12 kt per 30-day period	6,10	6,71
(iii)	13 to 18 kl per 30-day period	8,00	8,80
(iv)	19 to 24 kl per 30-day period	9,25	10,18
(v)	25 to 30 kl per 30-day period	10,57	11,63
(vi)	31 to 42 kt per 30-day period	11,44	12,58
(vii)	43 to 72 kl per 30-day period	12,24	13,46
(viii)	More than 72 kt per 30-day period:	13,10	14,41
NON	I-RESIDENTIAL		
(i)	0 – 10 000 kt per 30-day period	9,02	9,92
(ii)	10 001 − 100 000 kℓ per 30-day period	8,55	9,41
(iii)	More than 100 000 kl per 30-day period	7,97	8,41

Examples of monthly water consumption charges (single dwelling-houses):

Table 6

Monthly consumption	Current amount payable	Proposed amount payable	Difference (9% increase)
k&	R	R	R
5	21,35	23,49	2,14
10	50,02	55,02	5,00
20	128,72	141,59	12,87
30	229,14	252,05	22,91
40	343,54	377,89	34,35
50	464,34	510,77	46,43
80	838,42	922,26	83,84
100	1 100,42	1 210,46	110,04

The tariffs for bulk water contributions were included in the main water service tariff schedule.

9.2.4 Sanitation

A tariff increase of 11% for sanitation from 1 July 2010 is proposed. This is based on the input cost assumptions as set out in the above paragraph 9.2.3. It should be noted that electricity cost contributes approximately 20% of waste water treatment cost, therefore the higher increase of 11% on sanitation tariffs.

- Sanitation charges are calculated according to the percentage water discharged as indicated in the table below.
- Free sanitation (98% of 6 kl water) will be applicable to registered indigents.
- The total revenue expected to be generated from rendering this service amounts to R389,0 million for the 2010/11 financial year.

The following table compares the current and proposed tariffs:

Table 7

	CURRENT 2009		PROPOSED TARIFF 2010/11		
CATEGORY	% DISCHARGED	TARIFF PER ke	% DISCHARGED	TARIFF PER ke	
		R		R	
0 – 6 kł per 30-day period	98	3,10	98	3,44	
7 – 12 kl per 30-day period	90	4,20	90	4,66	
13 - 18 kl per 30-day period	75	5,42	75	6,02	
19 - 24 kl per 30-day period	60	5,42	60	6,02	
25 - 30 kl per 30-day period	52	5,42	52	6,02	
31 - 42 kl per 30-day period	10	5,42	10	6,02	
More than 42 kt per 30-day period	1	5,42	1	6,02	

Assuming that the consumption of a household is 24 kl, then the amount payable will be calculated as follows:

Table 8

Consumption	% discharged	Tariff R	Amount R
First 6 kt	98	3,44	20,23
Next 6 kt	90	4,66	25,16
Next 6 kt	75	6,02	27,09
Next 6 k²	60	6,02	21,67
Amount payable	'		R94,15
kt x % discharged x	tariff = amount payable	·	

Examples of monthly sanitation charges (single dwelling-houses)

Table 9

Monthly sanitation	Current amount	Proposed amount	Difference
consumption	payable	payable	(11% increase)
ke	R	R	R
5	15,19	16,86	1,67
10	33,35	37,02	3,67
20	71,80	79,79	7,90
30	101,72	112,91	11,19
40	107,14	118,93	11,79
50	108,66	120,61	11,95
80	110,28	122,42	12,14
100	111,37	123,62	12,25

The tariffs for bulk water contributions were included in the sanitation tariff schedule.

9.2.5 Electricity

Eskom bulk tariff increase

NERSA announced the revised bulk electricity pricing structure on 24 February 2010. The draft 2010/11 MTREF for community consultation included a 24,8%, 25,8% and 25,9% increase in the 2010/11, 2011/12 and 2012/13 financial years respectively, applicable from 1 April each year. However a 28,9% tariff increase for municipalities will be effective from 1 July 2010. An increase in bulk purchases of 4,1% (28,9% - 24,8%) therefore had to be factored into the final 2010/11 MTREF.

Tariff applicable to CoT customers

The proposed Tshwane electricity tariff increase applicable to our residents for the 2010/11 financial year contained in the draft 2010/11 MTREF for Community Consultation purposes was 15,33% based on the announcement at that point in time by NERSA. Owing to the 28,9% increase in the Eskom bulk tariff from 1 July 2010, the consumer tariff had to be increased to 19,0% to offset the additional bulk purchase cost. This was indicated to the community during the consultation meetings.

Furthermore, it should be noted that changes in the consumption patterns and tariffs now impacts significantly on the revenue amounts owing to the magnitude thereof.

Registered indigents will again be granted 100 kWh per 30-day period free of charge. Those who are poor and not registered as indigent and consume less than 100 kWh per 30-day period will receive 50 kWh free of charge.

Examples of monthly electricity consumption charges (single dwelling-houses):

Table 10

Monthly consumption	Current amount payable	Proposed amount payable	Difference (19% increase)
kWh	R	R	R R
100	74,20	88,30	14,10
250	185,50	220,75	35,25
500	371,00	441,50	70,50
750	556,50	662,25	105,75
1 000	742,00	883,00	141,00
2 000	1 484,00	1 766,00	282,00

It should further be noted that NERSA has advised that a stepped tariff structure need to be investigated for implementation from 1 July 2011. The effect thereof will be that the higher the consumption, the higher the cost per kWh will be. The aim is to subsidise the lower consumption users (mostly the poor). Infrastructure development

The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge as discussed fully in the 2009/10 MTREF report.

Most of the suburbs and inner city network was designed or strengthened around 1982 and it was designed for 20-25 years hence the life-expectancy of these networks has peaked and the only way to avoid dire consequences is to upgrade the entire network (substation and transmission lines).

The approved budget for the Electricity Division can only be utilised to prioritise the upgrade of some committed projects and some untenable infrastructure (ie substations without back-up supply). It is estimated that special funding for electricity bulk infrastructure to the amount of R319,0 million per year for five years will be necessary to steer the CoT out of this predicament.

Funding of this initiative was done by way of factoring in a levy for bulk supply infrastructure in the electricity tariff applicable to CoT consumers. A 4% increase (contributing R150,0 million towards the strategy) in tariffs (included in the 34% increase) was approved on 28 May 2009 to kick start the strategy in the 2009/10 financial year.

However owing to the high increase in Eskom bulk tariffs the funding of this project over a short period is clearly unaffordable for the consumers. It is therefore proposed that the taking up of loans as a strategy for funding be considered and approved to spread the burden over the life span of the assets. This project will however have to be included as a priority in the affordability allocation of the Public Works and Infrastructure Development Department owing to the current financial challenges.

9.2.6 Waste-removal Services

Currently solid waste removal is operating at a deficit. In normal practise terms the rendering of this service should at least break even, which is currently not the case. The CoT will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium- to long-term. The main contributors to this deficit are Repairs and Maintenance (ie Vehicles). General Expenses (ie Rental: Property, Plant and Equipment, Petrol and Diesel Fuel and contracts with truck drivers and assistants). The contracts expire in August 2010 and negotiations regarding the appointment of these workers permanently on the CoT structure are currently underway. Furthermore a progress report has been compiled by Human Resources Management regarding the status of the labour broker employees. The estimated cost in this regard amounts to approximately R312,0 million which is clearly unaffordable and will challenge the sustainability of the service and the CoT seriously (also refer paragraph 11 - Employee related costs). Furthermore it is recommended that a comprehensive investigation be conducted on the rendering of solid waste removal services, and that a report in this regard be submitted to Council by the relevant strategic unit/department.

A 9% increase in the waste removal tariff is proposed from 1 July 2010, owing to the previous high increase of 17% in the 2009/10 financial year as well as the impact of the strike actions resulting in unsatisfied customers. To increase this service charge with a higher percentage seems not to be a feasible strategy at this point in time. An additional amount of R429,9 million is expected to be generated in the 2010/11 financial year.

The following table indicates a comparison between current and proposed amounts payable from 1 July 2010:

Table 11

	CURRENT TARIFFS 2009/10			PROPOSED TARIFFS 2010/11		
		WASTE REMOVAL	CITY CLEANING		WASTE REMOVAL	CITY CLEANING
Tariff per container per month or part of a month: Areas serviced by means of: (Tariff is multiplied by the number of service rounds per week and the number of containers.)	month or part of a Per litre (per ans of: (Tariff is bervice) (R)		nth (R)	Per litre Per month (per service) (R)		nth (R)
1 100l container removed once a week	0,1563	171,93	171,93	0,1704	187,44	187,44
240ℓ container removed once a week	0,1563	37,51	37,51	0,1704	40,90	40,90
85t container removed twice a week	0,3126	26,57	26,57	0,3407	28,96	28,96
85t container removed once a week	0,1563	13,28	13,28	0,1704	14,48	14,48

The amount payable is calculated as follows:

Example: 85 ℓ container removed once a week: 85 ℓ x 0,1704 (waste removal) = R14,48 per month 85 ℓ x 0,1704 (city cleaning) = R14,48 per month Total payable R28,96 per month

9.2.7 Other tariffs

The tariffs for all the other services rendered ie approval of building plans, swimming baths etc were investigated, and where possible, benchmarked with other metros. The tariffs of some services were increased with an inflation related percentage, to ensure cost recovery.

It is proposed that the tariffs for other services be increased with 8% on average. It can further be noted that various strategic units/departments did not propose a tariff increase in some of the services rendered owing to the tariffs being already market related.

The tariff for Pre-school fees were not increased and will remain at R158,65 per month. It can be noted that the budgeted expenditure for the crèches amounts to R19 941 482 and the actual revenue to date amounts to R319 732, therefore covering approximately 2% of the expenditure, and is being "subsidised" by other ratepayers who also suffer to afford this and who is receiving no benefit from this service. It is important to be mindful that increases do not result in a decline in the utilisation of the service.

The Public Bus Transport Service will introduce a new ticket system which entails a total structure change to the ticket system and the old ticket system will be phased out. The new system is necessary in order to avoid duplications and fake tickets and the public will, with the new ticket system, have a wider route choice. The service will be expanded to include areas which have not previously been serviced by the CoT.

The transport fees generated from bus services amounts to approximately R91,4 million, R96,9 million and R102,7 million in the 2010/11, 2011/12 and 2012/13 financial years respectively. However a shortfall of R132,5 million, R139,9 and R147,9 million has been budgeted for in the 2010/11, 2011/12 and 2012/13 financial years respectively which is subsidised by revenue generated from property rates. The Bus tariff schedule is attached as Annexure F1.

The proposed tariffs for the various services are attached as Annexure F1 to F21.

The short fall on the rendering of these services is funded through property rates.

9.2.8 The outcome of the proposed increases in property rates and the main services tariffs (main revenue categories - monthly municipal accounts) is as follows:

Table 12

Revenue category	2010/11 proposed tariff increase	2010/11 estimated revenue (tariff increase excluded)	2010/11 Additional revenue for each 1% tariff increase	2010/11 additional revenue owing to % tariff increases	2010/11 Total Budgeted revenue
_	%	R'000	R'000	R'000	R'000
Property rates	10	2 747 155	27 472	274 720	3 021 875
Sanitation	11	353 647	3 536	38 901	392 548
Solid Waste	9	394 388	3 944	35 495	429 883
Water	10	1 444 300	14 443	144 430	1 588 730
Electricity	19	5 050 424	50 504	959 581	6 010 005
Total		9 989 914	99 899	1 453 127	11 443 041

From a household perspective how much more will be paid in rand is of more interest than the % increase in the various tariffs and rates. Examples of the effect of the proposed tariff increase on the monthly municipal accounts of households are contained in Annexure G of the report.

9.3 Bulk Service Contributions

Bulk service contributions are payable to cover the capital liabilities incurred or to be incurred by the CoT during i.e township developments, sub-divisions and/or increased supply demand. The contributions received are included in the Statement of Financial Performance as revenue in terms of the prescriptions of the MFMA. The relevant strategic unit/department that is responsible for the installation of the bulk infrastructure make provision on the relevant strategic unit/department's capital budget and IDP for these installations. The revenue received is utilised to fund the capital expenditure in this regard. Currently the provision for the installation of the bulk infrastructure on the capital budget is done against funding code 001 (internal funds) and revenue to the amount of R87,7 million, R89,4 million and R91,2 million has been included in the 2010/11 MTREF for bulk service contributions. These funds are being utilised to fund the 2010/11 capital budget with regard to the installation of bulk infrastructure.

9.4 Equitable Share

The equitable share allocation to the local sphere of government is an important supplement to existing municipal revenue and takes account of the fiscal capacity, fiscal efficiency, developmental needs, extent of poverty and backlogs in municipalities, to the extent that such information is available.

It is an unconditional grant and allocations are contained in the Division of Revenue Act (DoRA).

In terms of the 2010 DoRA, the allocation towards the CoT is R718,0 million, R827,5 million and R922,0 million in the 2010/11, 2011/12 and 2012/13 financial years respectively.

9.5 Fuel Levy

The sharing of the general fuel levy with metros was introduced from the 2009/10 financial year. Funds from the general fuel levy are proposed to support municipal expenditure on roads and transport infrastructure.

The sharing of the fuel levy will be phased in over a four year period, whereafter it will be solely based on the total fuel sales within the jurisdiction of a metro.

The 2010/11 financial year will be the second year of the phasing in, where allocations will be based on a 50% share of the 2009/10 RSC levy replacement grant and 50% of it's share of overall fuel sales in metros. Fuel sales will be based on the latest available information and are obtained from the South African Petroleum Industry Association (SAPIA).

The allocation for the 2010/11, 2011/12 and 2012/13 financial years amounts to R1 085,8 million, R1 171,0 million and R1 239,2 million respectively. The transfer dates of the general fuel levy will be similar to the transfer dates with respect to the 2009/10 financial year.

10. EXPENDITURE FRAMEWORK

Some of the salient features and best practice methodologies relating to expenditure include, inter alia:

- Asset renewal strategy (infrastructure repairs and maintenance is a priority)
- Balanced budget constraint (expenditure cannot exceed revenue)
- Capital programme aligned to asset renewal strategy and backlog eradication
- Operational gains and efficiencies resulting in additional funding capacity on the capital programme as well as redirection of funding to other critical areas
- Strict principle of no project plan (business plan) no budget allocation (funding allocation)

The following table is a high level summary of the 2010/11 Medium-term Expenditure Framework (classified per main category of expenditure) for the CoT:

Table 13

Description		Current Year 2009/1	0	2010/11 Medium Term Revenue and Expenditure Framework				
	Original Budget	Adjusted Budget	Fuil Year	Budget Year	Budget Year +1	Budget Year +2		
R' thousand			Forecast	2010/11	2011/12	2012/13		
Expenditure By Type								
Employee related costs	2 970 869 388	3 008 921 170	3 008 921 170	3 451 262 918	3 712 773 962	3 994 527 120		
Total Remuneration	3 534 783 717	3 582 635 499	3 582 635 499	4 146 517 014	4 460 821 123	4 799 458 618		
Minus: Internal Services Rendered	(563 914 329)	(573 714 329)	(573 714 329)		(748 047 161)	(804 931 498)		
Remuneration of councillors	57 962 677	57 962 677	57 962 677	66 438 149	72 879 922	79 960 683		
Debt impairment	138 472 235	351 600 712	351 600 712	432 386 725	483 151 310	539 942 899		
Depreciation & asset impairment	783 925 517	723 030 924	723 030 924	897 033 838	999 280 189	1 101 193 426		
Finance charges	7518 152 933	632 076 067	632 076 067	715 617 392	762 735 889	805 283 831		
Bulk purchases	3 496 676 595	3 476 671 934	3 476 671 934	4 484 233 131	5 561 023 772	6 898 446 832		
Other materials	_	-	_	-	-			
Contracted services	_	-	_		_			
Transfer and grants	13 564 180	12 564 180	-12 564 180	18 000 001	19 000 000	20 000 001		
Other expenditure	5 519 735 408	4 582 650 373	4 582 650 373	4 761 670 905	5 034 304 650	5 337 642 589		
Primary Cost	4 879 296 806	3 942 211 771	3 942 211 771	3 768 087 640	3 968 926 858	4 196 760 133		
Secondary Cost	640 438 602	640 438 602	640 438 602	993 583 265	1 065 377 792	1 140 882 456		
Loss on disposal of PPE	-	-	-	5 077 211	5 077 211	5 077 211		
Total Expenditure	13 499 358 933	12 845 478 037	12 845 478 037	14 831 720 270	16 650 226 905	18 782 074 592		
Transfers recognised - capital	(1 350 417 436)	(961 703 651)	(961 703 651)	(1 325 026 000)	(1 087 673 000)	(1 476 641 000)		
Distribution		_	- 1	- 1	. (,		
(Surplus)/Deficit for the year	(1 999 212 205)	(1 594 759 940)	(1 594 759 940)	(1 545 566 445)	(1 427 753 165)	(1 948 968 845)		
Reserve movements	·							
Transfer to Government Grant Reserve	1 350 417 436	004 702 004	004 700 054	4 200 000 000	4 207 272 202			
Depreciation off-sets		961 703 651	961 703 651	1 325 026 000	1 087 673 000	1 476 641 000		
Transfers To/From Other Reserves	(408 142 742)	(273 344 440)	(273 344 440)	(326 345 480)	(369 852 400)	(428 918 040)		
Transfer to CRR	244 799 403	192 973 529	192 973 529	107 200 935	108 337 473	110 113 578		
(SURPLUS)/DEF(CIT after reserves	812 138 109	713 427 200	713 427 200	439 684 990	601 595 092	791 132 306		
OUNTEUD/IDETICIT BITELTESETVES	- 1		-	-	- 1	_ /		

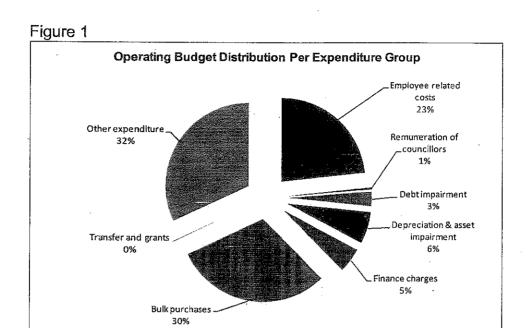
Notes:

The draft operating expenditure equates to R14,8 billion in the 2010/11 financial year and escalates to R16,7 billion in the 2011/12 financial year, a growth of 12,3%. Total operating expenditure has increased by 15,5% against the 2009/10 Adjustments Budget and by 9,9% against the 2009/10 approved budget.

^{1.} Surplus includes capital government grants which are appropriated to the capital expenditure budget.

^{2.} Includes depreciation charges for externally funded assets offset by transfer from reserve accounts.

The following graph illustrates the percentage each expenditure group constitutes of the total expenditure for the 2010/11 financial year:



A further analysis on some of the main expenditure group's growth is indicated and discussed below:

Table 14

Category	2007/08 MTREF	2008/09 MTREF	Growth 2007/08 -	2009/10 MTREF	Growth 2008/09	Draft 2010/11 MTREF	Growth 2009/10 -
R' thousand	[<u> </u>		2008/09		2009/10		2010/11
Employee related costs	2 255 502 000	2 725 169 000	21%	2 970 869 388	9%	3 451 262 918	- 16%
Remuneration of councillors	47 182 000	76 722 000	63%	57 962 677	-24%	66 438 149	15%
Repairs and Maintenance	1 096 958 000	1 413 138 000	29%	1 609 286 770	14%	1 819 927 101	13%
Bulk Purchases	2 232 956 000	2 563 032 000	15%	3 496 676 595	36%	4 484 233 131	28%
General Expenditure	2 118 792 000	3 319 224 000	57%	3 910 448 638	18%	2 941 743 805	-25%

Employee Related Costs

 In terms of the projected R4,1 billion for the 2010/11 financial year, indicative salary increases have been included and represents 23,3% of the total expenditure budget.

In terms of the Cash-flow Management Intervention Initiatives and Strategy report approved by the Mayoral Committee on 7 October 2009, the filling of vacancies was stopped with immediate effect. The filling of critical vacancies had to be motivated to the Mayoral Committee for approval. The Corporate and Shared Services Department (Human Resources Management Division) requested Strategic Units/ Departments' to submit critical vacancies that need to be filled to the said Division. A report requesting approval for the filling of these critical vacancies which amounts to approximately R261,1 million (excluding the annual salary increase) was compiled by the Corporate and Shared Services Department and was approved by the Mayoral Committee on 2 December 2009 and 12 February 2010. An amount of only R217,4 million (proportionally distributed to strategic units/departments according to the approved vacancies) has been provided against employee related cost for the filling of these critical vacancies.

The relevant strategic unit/department must manage the filling of the approved critical vacancies within the available funds distributed to each strategic unit/department.

- Furthermore, it should be noted that the permanent appointment of the Labour Broker employees now contracted to the CoT amounts to approximately R460,0 million for all relevant departments (Waste removal R312,0 million). An amount of only R102,1 million was factored into the 2010/11 MTREF for the implementation of the 1st phase of the appointment of the labour broker workers.
- It should be noted that the inclusion of R217,4 million for critical vacancies and R102,1 million for the appointment of labour broker employees on a contract basis (minimum wage) increased to SALGA directives mainly contributed to the balanced budget constraints for the 2010/11 MTREF. The permanent appointment of the labour broker employees should be addressed before the relevant departments fill the motivated and approved critical vacancies.
- The settlement reached by the SALGBC parties in the salary dispute resulted in a further financial implication. A preliminary amount of R64,8 million has been included in the 2010/11 MTREF. However, it should be noted that the total financial implication could not be determined as the applicable municipal wage curve (representing equal pay for equal work at all municipalities in South Africa) has not been finalised.

Remuneration of Councillors

The cost associated with the remuneration of councillors is determined and informed directly by way of the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).

Repairs and Maintenance

Aligned to the best practice methodology of preserving and maintaining current infrastructure, this expenditure framework has essentially catered for extensive growth in this area aligned to the asset renewal strategy of CoT. Compared to the 2009/10 Approved Budget the repairs and maintenance group of expenditure has increased by 13,1% from R1,6 billion to R1,8 billion and increase to R2,1 billion in the 2012/13 financial year, as indicated in the high level summary, an increase of 29,4%.

Table 15

Description	Current Year 2009/10			Current Year 2009/10 2010/11 Medium Term Revenue and Expenditure Framework				
R' thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13		
A = Total Repairs and Maintenance B = Total Operating Expenditure	1 609 286 770 13 499 358 933	1 545 030 020 12 845 478 037	1 545 030 020 12 845 478 037	1 819 927 101 14 831 720 270	1 947 513 856 16 650 226 905	2 082 122 421 18 782 074 592		
A/B %	12%	12%	12%	12%	12%	11%		

In view of the above the percentage repairs and maintenance measured against the total operating budget equates to 12,0% in the 2010/11 year and maintain this level throughout the medium-term. It can further be deduced that the CoT is well within the average provision of repairs and maintenance and confirms the asset renewal strategy as modelled into the LTFM.

It should be noted that in terms of NT regulations and formats repairs and maintenance is included in other expenditure in Table 13.

The Community Safety Department requested an amount of approximately R13,5 million for the maintenance of all electronic and physical security equipment. These funds are requested to ensure that the CoT security equipment is maintained and kept at the required standards. The amount of R13,5 million was included in the 2010/11 MTREF.

The Roads and Stormwater Division requested an amount of approximately R8,0 million for repairs and maintenance at the Centurion Lake. The funds will be utilised for i.e dredging and excavation activities, elimination and reduction of odour smells and improvement of health and safety issues. In view of the nature of the project and the associated health and safety issues the amount of R8,0 million was included in the 2010/11 MTREF.

Bulk Purchases

Compared to the 2009/10 Adjustments Budget the bulk purchases group of expenditure has increased by 29,0% from R3,5 billion to R4,5 billion.

General Expenditure

General expenditure comprises of municipal rates and services, administrative and general related expenditure as well as raw and consumption material. The decrease from the 2009/10 MTREF to the 2010/11 MTREF can directly be attributed to the removal of revenue foregone from General Expenditure in terms of NT guidelines and the implementation of the Cash-flow Management Intervention and Initiatives Strategy report.

It should be noted that operational costs with regard to the formalisation of informal settlements to the amount of R50,0 million has been included in the 2010/11 MTREF (R50,0 million for the 2010/11, 2011/12 and 2012/13 financial years respectively). Also refer to the allocations in the Capital Budget as discussed under Item 11 further on.

Furthermore, it should be noted that an additional amount of R36,0 million has been included in the 2010/11 MTREF for the rental of additional properties to

accommodate CoT employees as was requested by the Corporate and Shared Services Department. Taking into consideration the total amount of R127,0 million for office rental it becomes imperative that the new Tshwane House accommodate all officials. The saving in rental of offices, repairs and maintenance, security measures, etc can then be utilised to off-set the unitary cost of the new Tshwane House.

In this regard the following paragraph as contained in the Municipal Budget Circular 51 for the 2010/11 MTREF needs to be noted:

"4.4 New office buildings

National Treasury has noted that a number of municipalities are contemplating building new office to accommodate the municipal council, the municipality's main administration or both. Given the current economic conditions and the pressure this has placed on national and municipal revenues, as well as ongoing service delivery pressures, municipalities are urged to prioritise service delivery infrastructure in their capital budgets. National Treasury is also concerned that such projects will place upward pressure on tariffs and rates."

An amount of R7,0 million and R2,0 million has been included in the 2010/11 MTREF for co-operatives and EPWP initiatives at the Transport and Roads and the Agriculture and Environmental Management Departments respectively.

As indicated strategic units/departments were requested to provide sufficient motivations for ie special projects and consultant fees. Funding allocations were done according to mainly affordability, priority, value-for-money and benefits to the CoT.

Below is a summary of the funding allocation as is recommended:

Table 16

Strategic Unit/ Department	Special Events	Grant in Aid	Special Projects	Consultant Fees	Subsistance,	Non Capital	Total
	Recommended	Special Events	Recommended	Recommended	Travelling and	Items	Recommeded
	ì	Recommended			Conference Fees	Recommended	-
	!				Recommended		
Agriculture and Environmental Management	T	-	9 500 000	4 000 000	60 000	4 500 000	. 18 050 000
City Planning and Regional Services	-		500 000	6 800 000	150 000	111 300	7 561 300
Community Safety	. 800 000		880 000	-	563 500	518 115	2 751 615
Corporate and Shared Services	-	-	1 500 000	12 070	-	5 535 120	7 047 190
Economic Development	1 000 000	-	12 200 000	3 675 000	652 000	229 785	17 756 785
Financial Services			-	14 600 000	340 000	1 020,940	15 960 940
tealth and Social Development	-	3 900 000	3 200 000	-	38 300	846 667	7 984 967
Housing and Sustainable Human Settlement Development		-		-	-		
Office of the Executive Mayor, Chief Whip, Speaker and City Manager	800 000			15 000 000	4 100 000	541 000	20 441 000
Public Works: Electricity			-	-	200 000	245 599	445 599
Public Works: Roads and Stormwater	1 000 000	-	7 000 000	6 550 000	195 000	3 201 190	17 946 190
Public Works; Transport	-		7 930 000	5 150 000	-	94 550	13 174 550
Public Works: Water and Sanitation			6 800 000	10 000 000	45 800	1 599 274	18 445 074
Sport and Recreation	-		15 340 000		-	4 000 000	19 340 000
TOTAL	3 600 000	3 900 000	64 850 000	65 787 070	6 344 600	22 443 540	166 925 210

Periodic Planning and Secondary Cost Planning

In the process of finalising the 2010/11 MTREF, the Budget Office was faced with some vital elements of the MTREF on which final decisions have not been taken or were only made known at a very late stage in the process. The elements include Remuneration (the issue of labour brokers and the settlement reached by the SALGBC parties) and the formalisation of informal settlements.

Consequently, interaction with departments / strategic units could not be established in time leaving the Financial Services Department with only one option namely to calculate the outstanding figures. The Periodic Planning figures

were based on the average percentage of the actual figures for the last three financial years. Secondary cost planning in respect of the relevant cost elements was based on the actual figures for the 2008/09 financial year.

Departments must utilise internal services to prevent double costing of goods and services available in the organisation even if the internal cost of the service is more expensive. Examples in this regard are the use of external vehicle workshops while the internal workshop has capacity to undertake the work and the hiring of equipment/vehicles while similar equipment/vehicles are not utilised fully in the same or another department. Should this process not be followed it will result in fruitless and wasteful expenditure as the resources of the CoT is then underutilised. The matter is also stipulated in the approved Budget Policy.

Basic Social Package

The social package assists households that cannot pay for services and are registered as indigent, in terms of the Indigent policy. The target is to register 90 000 or more indigent households.

Table 17

Service Social package available to registered indigent households in terms of the Indigent Policy		Monthly support per registered indigent household	Estimated revenue loss for the 2010/11 financial year (90 000 indigent households)		
		Rand	R'million		
Water	12kℓ	68,46	73,9		
Electricity	100 KWh	88,29	95,4		
Sanitation	6kl	20,23	21,8		
Waste removal	85% removed once a week	28,97 ⁻	31,3		
Total		205,95	222,4		

The number of households in informal areas that receive free services and the cost of these services (eg the provision of water through stand pipes) are not taken into account in the table above. Furthermore, owing to the value of the properties of the registered indigents not being available the revenue foregone with regard to property rates is not available. An estimated amount in this regard equates to R48,6 million.

The cost (revenue forgone) of the social package of the registered indigent is offset by the equitable share received in terms of the DoRA.

CAPITAL BUDGET

The process followed for the compilation of the 2010/11 MTREF took a different approach where the Mayoral Committee had to consider and approve the city's priorities that had to be considered for inclusion in the budget. The projects were considered in terms of priority and urgency by the respective strategic units/departments and subsequently included in the budget submission for consideration.

The compilation of the capital budget in terms of internal capacity (council funding) is based on the analysis of the current financial situation and the financial health and sustainability of the municipality. The funding requirements were modelled into the Long-term Financial Model to ascertain whether the requests can be funded within a sustainable approach.

During the compilation of the 2009/10 adjustments budget funding with regard to a number of projects included in the 2009/10 MTREF were removed and others were reduced in order to assist with the cash flow management intervention initiatives and strategy report to ensure a positive bank balance at year end.

The affected projects had to be prioritised during the compilation of the 2010/11 MTREF and be included for consideration depending on the nature of their urgency and priority. Strategic Units/ Departments' had to reprioritise the capital budget submissions in line with the set determined affordability allocations which could not be exceeded and no additional funding could be accommodated. Projects therefore had to be considered for funding in terms of priority based on the approved Project Prioritisation List as approved by the Mayoral Committee on 17 February 2010.

The above set allocations were not applicable to external funding i.e grants to be received. Only gazetted grants in terms of the Division of Revenue Act and Provincial gazette have been included in the 2010/11 MTREF taking into account that grants cannot be budgeted for without proof of confirmation from the transferring institution.

The following table indicates the 2010/11 Medium-term Capital Budget per funding source and strategic unit/department:

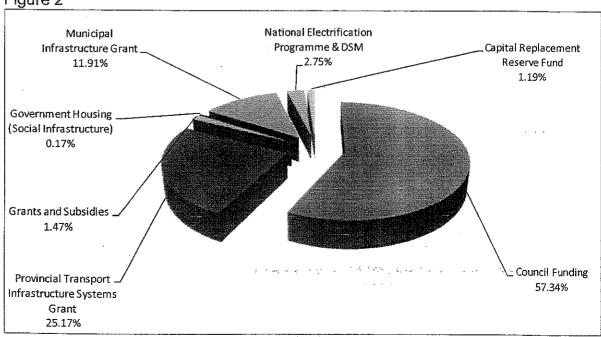
Table 18

Funding Source	Budget 2910/11	%	Budget 2011/12	%	Budget 2012/13	%
Council Funding	1,831,909,907	57.34%	1,801,611,656	61.53%	1,881,357,955	55.43%
Provincial Transport Infrastructure Systems Grant	804,180,000	25.17%	440;000,000	15.03%	740,000,000	21.80%
Grants and Subsidies	46,878,000	1.47%	99,252,000	3.39%	108,987,000	3,21%
Government Housing (Social Infrastructure)	5,400,000	0,17%	10,000,000	0.34%	9,500,000	0.28%
Municipal Infrastructure Grant	380,568,000	11.91%	458,421,000	15.66%	558,154,000	16.45%
National Electrification Programme & DSM	88,000,000	2.75%	80,000,000	2.73%	60,000,000	1.77%
Capital Replacement Reserve Fund	38,039,040	1.19%	38,721,067	1.32%	35,886,296	1.06%
Total	3,194,974,947	100.00%	2,928,005,723	100.00%	3,393,885,251	100.00%
Strategic Units						
Agriculture & Environmental Management	63,964,640	2.00%	81,300,000	2.78%	78,750,000	2.32%
City Planning & Economic Development	70,454,000	2.21%	119,274,000	4.07%	136,022,000	4.01%
Community Safety	38,610,900	1.21%	30,236,500	1.03%	30,163,500	0.89%
Corporate & Shared Services	101,717,000	3.18%	95,351,367	3.26%	91,838,176	2.71%
Financial Services	16,259,000	0.51%	15,000,000	0.51%	15,000,000	0.44%
Health & Social Development	30,216,000	0.95%	17,000,000	0.58%	11,000,000	0.32%
Housing and Sustainable Human Settlements	144,958,500	4.54%	163,630,000	5.59%	166,311,500	4.90%
Office of the Executive Mayor, Chief Whip, Speaker and City Manager	286,000	0.01%	180,000	0.01%	275,000	0.01%
Transport and Roads ,	1,295,950,667	40.56%	1,005,272,600	34.33%	1,265,332,566	37.28%
Public Works and Infrastructure Development	1,394,558,240	43.65%	1,313,761,256	44.87%	1,484,192,509	43,73%
Sport, Recreation, Arts & Culture	38,000,000	1.19%	87,000,000	2.97%	115,000,000	- 3.39%
Total	3,194,974,947	100.00%	2,928,005,723	100.00%	3,393,885,251	100.00%

The total capital budget equates to R3,2 billion, R2,9 billion and R3,4 billion in the 2010/11, 2011/12 and 2012/13 financial years respectively.

The following graph illustrates the above table in terms of funding source breakdown:

Figure 2



Council funded projects (council funding and CRRF) equate to 58,53% of the total 2010/11 capital programme.

The Government Housing Grant has not been gazetted and no confirmation of funding allocations has been received by the Housing and Sustainable Human Settlement Development Department and has therefore not been included in the budget and will be factored in during the 2010/11 Adjustments Budget process if confirmation of funding has been received.

The social infrastructure grant was gazetted in the Provincial Gazette for projects in Mamelodi (i.e. early child development centre, day care centre for the aged and day care centre for OVC). This funding has been factored into the budget of the Housing and Sustainable Human Settlement Development Department for the implementation of these projects.

MIG

Municipal Infrastructure Grant allocations equate to R384,0 million in the 2010/11 financial year, R461, 9 million in 2011/12 and R561, 6 million in 2012/13.

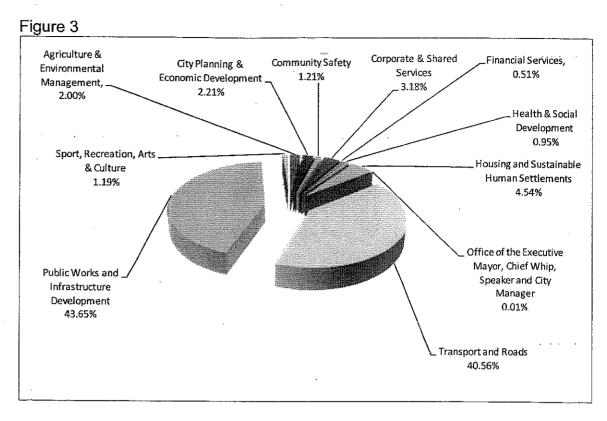
The total MIG funding included in the capital budget amounts to R380,6 million in the 2010/11 financial year, R458,4 in 2011/12 and R558,2 in 2012/13.

An amount of R3,5 million over the medium term has been allocated in the operating budget for the establishment of the MIG Programme Management Unit/Office within the office of the City Manager. This funding will be utilised for temporary personnel costs, furniture and equipment as well as other costs associated with capacitating the office.

The utilisation of MIG funding for the establishment of the MIG-PMU/PMO has a precondition which indicates that no MIG funds may be applied for funding such an office before a Business Plan is submitted and accepted by CoGTA/NT.

It should be noted that the expenditure performance on the total capital budget requirement have risen to 90% for cities participating in the programme. Should this target not be achieved there is a risk that the proposed allocations for the outer years can be reduced or forfeited.

The following graph illustrates the capital budget per strategic unit:



From the above graph it can be seen that 43,65% of the capital budget is allocated specifically for public works and infrastructure development and 40,56% for transport and roads with more focus on backlog eradication and to address increased demand for services.

An additional R50,0 million has been allocated over the medium-term (R50,0 million for the 2010/11, 2011/12 and 2012/13 financial years respectively) on the capital budget of the Housing and Sustainable Human Settlement Development Department for the formalisation of informal settlements. It should be noted that R50 million was also allocated on the Operating Budget (R50,0 million for each of the respective financial years). It was however requested by the strategic unit/department that R25,0 million of the R50,0 million included in the 2010/11 operating budget be moved to the capital budget. This will however be effected during the compilation of the 2010/11 Adjustments Budget as well as any other amendments required.

The table below indicates CoT's contribution towards the formalisation of informal settlements over the medium-term:

Table 19
Capital Budget

Description	Project Number	Funding Source	Budget 2010/11	Budget 2011/12	Budget 2012/13
Sewer - Low Cost Housing (Formalisation)	710864	001	30 000 000	30 000 000	30 000 000
Water - Low Cost Housing (Formalisation)	710898	001	48 000 000	50 000 000	50 000 000
Total Capex			78 000 000	80 000 000	80 000 000

Operating Budget

Description	Cost centre	G/L account	Budget 2010/11	Budget 2011/12	Budget 2012/13
Formalisation: Inform Settlements	8215	412068	50 000 001	50 000 001	50 000 001
Total Opex			50 000 001	50 000 001	50 000 001

	A Company of the Comp	A	Control of the last of the las	
Total Formalisation Budget	128 000 001	130 000 001	130 000 001	

The involvement of Calgro Fortwest Turnkey Development in the formalisation process to the amount of R348,0 million should be noted.

A dedicated Steering Committee, including all relevant stakeholders, chaired by the MMC: Housing and Human Settlement Development has been established to drive this priority project.

A further request was received for the refurbishment/upgrade of Schubart Park (Block D) to the amount of R30,0 million. The rental for a flat per month will however have to be increased substantially to off-set the capital expenditure. A comprehensive business plan will have to be compiled in this regard and submitted to the Financial Services Department for the possible inclusion of the project in the 2010/11 Adjustments Budget.

An amount of R30,0 million has been allocated for the funding of phase 1 of the Automated Meter Reading project.

Furthermore, an amount of R12,5 million has been allocated to the Corporate and Shared Services Department for the establishment of the Call centre in the North.

An amount of R1,3 million has been allocated to the Agriculture and Environmental Management Department for the Upgrading of the Market Trading System.

The Doubling of Simon Vermooten is one of the strategic and priority projects that are due for implementation. Owing to the nature and magnitude of this project careful planning and preparations need to be undertaken and a phased approach must be applied. The strategic unit/department was requested to reprioritise the capital budget and look for capacity within their budget to fund this project; however, owing to the number of financially committed projects the strategic unit/department could not accommodate this project in the 2010/11 budget submission. It is therefore recommended that this project be reprioritised for inclusion in the 2011/12 budgeting process.

An additional amount of R240,0 million to purchase buses has been received from the City Planning and Economic Development Department. Currently the buses are leased on the operational budget for a period of three years. It is recommended that a comprehensive business plan be compiled and submitted by the relevant department indicating the approach that will be followed to phase out the leasing of the buses over the remaining lease term (expiring June 2012) and the phasing in of the purchases of the buses over the lease period ensuring the cost implication is minimal (overlapping of lease and purchase cost). This report should also address options in terms of optimising cost recovery as this service is currently rendered at a deficit as indicated in paragraph 9.2.7. The outcome of the forensic audit that is currently been executed with regard to bus services will also influence the budget allocation in this regard.

The following table is a high level breakdown of the capital budget per main strategic focus area. Note has to be taken that strategic objective number three has been split into two strategic objectives and strategic objective number five into three strategic objectives thus making the CoT's strategic objectives eight.

Table 20

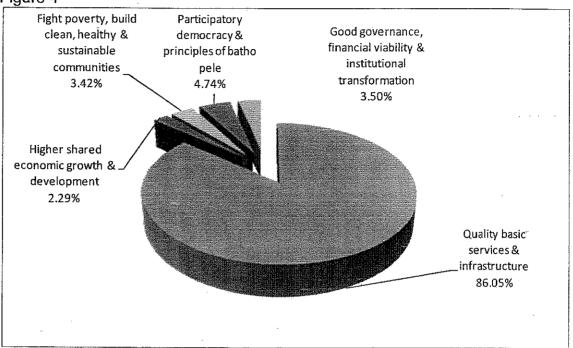
Description	Budget 2010/11	%	Budget 2011/12	%	Budget 2012/13	%
Quality basic services & infrastructure	2,749,360,907	86.05%	2,423,135,856	82.76%	2,872,781,575	84.65%
Higher shared economic growth & development	73,227,000	2.29%	125,982,000	4.30%	142,112,000	4.19%
3. Fight poverty, build clean, healthy & sustainable communities	109,144,000	3.42%	134,562,400	4.60%	161,592,140	4.76%
Participatory democracy & principles of batho pele	151,377,000	4.74%	132,150,000	4.51%	129,800,000	3.82%
5. Good governance, financial viability & institutional transformation	111,866,040	3.50%	112,175,467	3.83%	87,599,536	2.58%
	3,194,974,947	100.00%	2,928,005,723	100.00%	3,393,885,251	100,00%

In view of the above it can be seen that a large portion of the capital budget has been allocated to strategic focus area 1 (quality basic services and infrastructure) in the 2010/11 MTREF.

The balance of the funding allocations has been prioritised in terms of fighting poverty, building clean, healthy and sustainable communities, participatory democracy and fostering the principles of Batho Pele, ensuring good governance and financial viability as well as shared economic growth and development.

Figure 4 Fight poverty, build **Participatory** Good governance, clean, healthy & democracy & financial viability & sustainable principles of batho institutional communities pele

The above table is graphically illustrated as follows:



12. **EXTERNAL LOANS**

The debt to revenue ratio measures the CoT's ability to service total debt in any given year out of annual operating revenue. The lower the percentage the greater is the CoT's financial ability to service loans out of annual operating revenue. A ratio less than 0,5:1 (50%) is desirable and indicates that the CoT has sufficient revenue to service external loans (the norm is 40%).

The CoT's long-term financial model first approved in 2004 to ensure the achievement of the CoT's development objectives based on the principles of financial viability and sustainability has been revised on 24 August 2006. In terms of this strategy which has been applied ever since, the CoT's "prudential" target is to fund a maximum of 50% of Council funding of the annual capital programme by means of external loans.

It is proposed that the debt to revenue ratio be used as the official ratio to determine the level of loans in a responsible manner to ensure sustainability. With the loan amount of R1.0 billion factored into the 2010/11 MTREF the debt to revenue ratio equates to 37,12%. Although this ratio indicates the capacity to take up more loans the effect of the economic downturn and the effect on the future cash inflows is uncertain at this stage. Furthermore the current cash flow challenges as well as credit rating lead us to take a more conservative approach regarding the taking up of long-term loans.

13. STRATEGY TOWARDS RESERVES CASH BACKING

The motivation for a strategy towards cash backing is to have separate investments (including interest earned on these investments) earmarked for specific future indefinite liabilities that may amongst other provide funding for capital reserves, capital provisions and repayment of grants received but not spent at year end. A phased—in approach should be followed and managed according to mid-year and year-end figures.

Cash received from operating activities are used to provide working capital and to temporarily fund capital expenditure in advance of external loan drawdowns. Operational cash flow deficits and surpluses are forecasted and managed on a daily basis within available cash resources and banking facilities.

During the 2009/10 MTREF a strategy towards the cash backing of the CoT capital reserves, capital provisions and unspent conditional grants, as well as the uptake of long-term loans were modelled into the LTFM to ensure the sustainability of the City over the medium- to long-term. The strategy was informed amongst others by relevant GRAP accounting standards, sections 18 and 19 of the MFMA and National Treasury Circular 48.

A contributing driver towards this strategy was the provision contained in Circular 48 with regard to unspent conditional grants stating that any allocation not spent at the end of a financial year or committed within the next financial year, reverts back to the National Revenue Fund.

It is therefore imperative that strategic units/departments spent external funds (grant funding) received on a project first before internal funds provided by the CoT in order to prevent that any unspent external funds resort back to the National Revenue Fund.

Taking the actual figures of 30 June 2009 and 30 April 2010 into account the projected cash backing needs for 30 June 2010 amounts to R1,4 billion. Further taking the inflation rate and the budgeted figures for 2010/11, 2011/12 and 2012/13 into account the cash backing needs amount to R1,26 billion, R746,8 million and R516,7 million respectively.

This indicate that the outcome of the Long-term Financial Model where a cash-flow surplus of R536,6, R671,5 and R949,4 million for the 2010/11, 2011/12 and 2012/13 financial years will not be sufficient to address the cash backing needs as stated in the table.

It should be noted that all avenues were explored to down scale on expenditure and to remain focussed on the effective delivery of core municipal services, therefore non-essential functions will have to be identified and removed from the budget and affected personnel should be redeployed before the filling of vacancies.

14. MUNICIPAL ENTITIES' BUDGETS

In terms of Section 17(3)(g) of the MFMA, when an annual budget is tabled in terms of Section 16(2), it must be accompanied by any prescribed budget information on municipal entities under the sole or shared control of the municipality. The format in which the municipal entities' budget information should be compiled and included in the annual budget is prescribed by National Treasury circulars and regulations.

In view of the above the budget related information of Sandspruit Works Association and Housing Company Tshwane have been compiled in the prescribed NT formats and is included in Annexure J.

Furthermore it should be noted that on 29 October 2009 the Council resolved that "Civerelo Water be disestablished with immediate effect and the outstanding projects be transferred to the CoT." Therefore Civerelo Water is not included as a municipal entity.

A consolidated overview (excluding Housing Company Tshwane) of the CoT has been compiled and included in the MTREF as a NT requirement for cognisance.

15. BUDGET AFFORDABILITY ALLOCATION REDUCTIONS AND NON FUNDING OF ADDITIONAL REQUESTS

Owing to the LTFM indicating a cash-flow deficit the capital budget was re-evaluated and affordability allocations was reduced with R103,8 million to improve the cash-flow position, however two projects amounting to R40,0 million were subsequently funded, refer detail in list of unfunded capital projects amounting to R63,8 million (Annexure I. However a cash-flow deficit was still evident, which required additional tariff increases of one percentage point each for both property rates and water, resulting in the proposed 10% increases as contained in the 2010/11 MTREF approved by Council on 31 March 2010 for community consultation.

Furthermore during the budget process departments were requested that all priority issues should be funded within the department's allocated budget. The set budget allocations could not be exceeded and no additional funding could be accommodated. Additional expenditure was only allowed if accompanied by additional revenue.

However strategic units/departments submitted the following additional requests, which could not be accommodated within the 2010/11 MTREF:

Opex additional requests Capex additional requests

R522,8 million R326,5 million

Total R849,3 million

The detail of the requests was included in the draft 2010/11 MTREF for community consultation purposes.

In order to fund these additional requests further tariff increases in property rates and main services will be necessary. A 1% tariff increase in property rates and main services (excluding electricity) generate additional revenue to the amount of R49,4 million and a 1% tariff increase in property rates and all main services (including electricity) generate additional revenue to the amount of R99,9 million.

Therefore, to fund the total additional requests to the amount of R849,3 million, all tariffs will have to be increased with approximately 8,5% in addition to the current proposed increases as contained in the report.

To fund the total capital budget as contained in the IDP to the amount of R4,6 billion, an additional amount of R1 583 million will be required (2010/11 capital budget of R3,2 billion). In the community consultation process it was clear that the community will not accept any further tariff increases to fund additional requests.

Therefore neither tariff increases nor the increasing of the current loan amount of R1,0 billion in the 2010/11 MTREF (risk owing to volatility in the market) are feasible options which can be relied on and should not be considered as options to fund the additional CAPEX and OPEX requests.

16 COMMENTS FROM OTHER DEPARTMENTS

16.1 COMMENTS OF THE HEAD: LEGAL & SECRETARIAL SERVICES AND MUNICIPAL COURTS

The purpose of the report is to table the 2010/11 Medium-term Revenue and Expenditure Framework before Council in terms of Section 16(2) of the Municipal Finance Management Act, 2004 (MFMA), for approval.

The report is the result of a prescribed process pertaining to a Municipal budget and as such does not call for specific legal comments.

The report can therefore be tabled for consideration.

17. IMPLICATIONS

Human Resources

Impacts on the capacity of departments to meet key deadlines and deliverables.

Finances (budget and value for money)

The implementation of this 2010/11 MTREF is to ensure effective and efficient financial management and business planning, aligned to deliverable key imperatives as contained in the Five year Strategic Integrated Development Plan.

Constitution and legal factors

To ensure compliance in terms of various sections of the Municipal Systems Act and the Municipal Finance Management Act.

Communication

After tabling this document to Council the approved budget will be submitted to the National and relevant provincial treasury.

Previous Council and Mayoral Committee Resolutions

The Council approved the Pre-community consultation budget – 2010/11 Medium-term revenue and expenditure framework for the City of Tshwane on 31 March 2010.

18. CONCLUSION

The application of sound financial management principles for the compilation of the city's financial plan is essential and critical to ensure that the CoT remains financially viable and that municipal services are provided economically to all communities.

Although the Municipality in its entirety faces many financial and non-financial challenges, the financial planning imperatives as embedded in the LTFM contribute to ensuring that the Municipality remains financially viable, sustainable and aids the actual fulfilling of its facilitating role to capacitate the community to build a prosperous future for all.

The public participation and consultation process, strengthened the principles of people-centred governance, transparency and accountability.

Municipalities are expected to prepare a three-year budget that is, among other things, sustainable in terms of being funded from realistically anticipated revenue to be collected. The proposed budget must be examined for credibility in terms of their spending and institutional capacity.

The outcome of the LTF Model and NT funding compliance table as well as the cash-flow budget will determine the sustainability of the CoT over the medium-to long-term.

The main focus of financial planning in a municipal environment is ultimately to deliver basic services funded to a large extent by the ratepayers and the endusers of the community. The Municipality is therefore bound to be a committed and trustworthy custodian of all the funds entrusted to it. To act in accordance with the trust the Municipality needs to apply the highest level of ingenuity to obtain the best value for the community's money. To meet this requirement, management will have to continue in the next financial year to perform belt-tightening measures in the stride to counter the still prevailing economic pressure.

In conclusion it is Ayoba to be a host city for the 2010 SWC.

IT WAS RECOMMENDED (TO THE SPECIAL COUNCIL: 27 MAY 2010):

- 1. That in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003), the annual budget of the municipality for the financial year 2010/11, and indicative allocations for the two projected outer years 2011/12 and 2012/13, and the multi-year and single year capital appropriations are approved as set out in the following tables:
- 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Annexure J.
- 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Annexure J.
- 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Annexure J.
- 1.4 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Annexure J.
- 2. That the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set out in the following tables:
- 2.1 Budgeted Financial Position as contained in Annexure J.
- 2.2 Budgeted Cash Flows as contained in Annexure J.
- 2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Annexure J.
- 2.4 Asset management as contained in Annexure J.
- 2.5 Basic service delivery measurement as contained in Annexure J.
- 3. That the consolidated budget that includes the financial impact of municipal entities (excluding Housing Company Tshwane) as set out in Annexure J is noted.
- 4. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for property rates, electricity PARTS I and II (Diverse fees), the supply of water, sanitation services as well as waste services as set out in Annexures A, B, C, D and E respectively, be approved with effect from 1 July 2010.
- 5. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for other services, as set out in Annexures F1 to F21 respectively, be approved with effect from 1 July 2010.
- 6. That cash backing be implemented through the utilisation of a portion of revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed.

- 7. That approval be granted for the CoT to enter into long-term loans for the funding of the capital programmes in respect of the 2010/11 financial year limited to an amount not exceeding R1,0 billion.
- 8. That the City Manager be authorised to sign all necessary agreements or documents to give effect to the decision.
- 9. That approval be granted to the CFO to incur short term debt as and when required according to the cash flow position of the CoT for the total amount not exceeding R800,0 million at any time.
- 10. That the grants and subsidies to be received for services rendered on behalf of other spheres of government, ie housing services, primary health care and emergency services only be included in the budget once the amounts have been gazetted.
- 11. That the debt to revenue ratio be accepted as the recommended measurement for evaluating the taking up of loans.
- 12. That a comprehensive investigation be conducted on the rendering of solid waste removal services, and that a report in this regard be submitted to Council by the relevant strategic unit/department before the end of the first quarter.
- 13. That the amendments to the Budget Policy approved by Council on 28 January 2010 be amended as set out in paragraph 7 of the report.
- 14. That the following contained in paragraph 4.12.2 of the Budget Policy be noted: "Departments must utilise internal services to prevent double costing of goods and services available in the organisation even if the internal cost of the service is more expensive", to ensure that resources of the CoT is not underutilised.
- 15. That strategic units/departments spent external funds (grant funding) received on a project first before internal funds provided by the CoT.

During consideration of this item by Council on 27 May 2010, Cllr MTSL Komane seconded by Cllr J Mkhize proposed the following amendment:

(Unaltered)

المراجع فيالا

"That reference to Calgro Fortwest Turnkey Development (as reflected on page 131 of the amended document) and all other related and/or mentioned companies in the amended Budget report be deleted.

Such companies must be processed through the normal supply chain management procedures."

The Council acceded to Clir Komane's proposal and thereafter resolved as set out below:

ANNEXURES:

- Α. Property Rates tariff (will be submitted to the Portfolio Committee)
- В Electricity tariff (will be submitted to the Portfolio Committee)
- Water tariff (will be submitted to the Portfolio Committee) C
- D. Sanitation tariff (will be submitted to the Portfolio Committee)
- Ε. Waste removal tariff (will be submitted to the Portfolio Committee)
- F. Determination notice for various tariffs (will be submitted to the Portfolio Committee)

F1 – F21 Proposed tariffs for the 2009/10 financial year (other services)

- G. Examples illustrating the impact of property rates and other main services on the monthly municipal account
- Detail capital projects (CoT format) Η.
- 1_ List of unfunded capital projects
- Budget document (will be submitted to the Portfolio Committee). J.

RESOLVED:

- That in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 1. 2003), the annual budget of the municipality for the financial year 2010/11, and indicative allocations for the two projected outer years 2011/12 and 2012/13, and the multi-year and single year capital appropriations are approved as set out in the following tables:
- 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Annexure J.
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as 1.2 contained in Annexure J.
- Budgeted Financial Performance (revenue by source and expenditure by type) as 1.3 contained in Annexure J
- 1.4 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Annexure J.
- 2. That the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set out in the following tables:
- 2.1 Budgeted Financial Position as contained in Annexure J.
- 2.2 Budgeted Cash Flows as contained in Annexure J.
- Cash backed reserves and accumulated surplus reconciliation as contained in 2.3 Annexure J.

2.4 Asset management as contained in Annexure J.

Basic service delivery measurement as contained in Annexure J 2010 -05- 2 7 2.5

COUNCIL RESOLUSION

RAAD

- 3. That the consolidated budget that includes the financial impact of municipal entities (excluding Housing Company Tshwane) as set out in Annexure J is noted.
- 4. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for property rates, electricity PARTS I and II (Diverse fees), the supply of water, sanitation services as well as waste services as set out in Annexures A, B, C, D and E respectively, be approved with effect from 1 July 2010.
- 5. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for other services, as set out in Annexures F1 to F21 respectively, be approved with effect from 1 July 2010.
- 6. That cash backing be implemented through the utilisation of a portion of revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed.
- 7. That approval be granted for the CoT to enter into long-term loans for the funding of the capital programmes in respect of the 2010/11 financial year limited to an amount not exceeding R1,0 billion.
- 8. That the City Manager be authorised to sign all necessary agreements or documents to give effect to the decision.
- 9. That approval be granted to the CFO to incur short term debt as and when required according to the cash flow position of the CoT for the total amount not exceeding R800,0 million at any time.
- 10. That the grants and subsidies to be received for services rendered on behalf of other spheres of government, ie housing services, primary health care and emergency services only be included in the budget once the amounts have been gazetted.
- 11. That the debt to revenue ratio be accepted as the recommended measurement for evaluating the taking up of loans.
- 12. That a comprehensive investigation be conducted on the rendering of solid waste removal services, and that a report in this regard be submitted to Council by the relevant strategic unit/department before the end of the first quarter.
- 13. That the amendments to the Budget Policy approved by Council on 28 January 2010 be amended as set out in paragraph 7 of the report.
- 14. That the following contained in paragraph 4.12.2 of the Budget Policy be noted: "Departments must utilise internal services to prevent double costing of goods and services available in the organisation even if the internal cost of the service is more expensive", to ensure that resources of the CoT is not underutilised.

15. That strategic units/departments spent external funds (grant funding) received on a project first before internal funds provided by the CoT.

2010 -05- 27

RESOLUSION

BESLUIT

RAAD

16. That reference to Calgro Fortwest Turnkey Development (as reflected on page 538) and all other related and/or mentioned companies in the Budget report be deleted, and that such companies be processed through the normal supply chain management procedures.

(Remarks:

1. At the Council meeting of 27 May 2010, Cllr DL Fleming (DA) and Cllr PD Uys (FF+) on behalf of their respective political parties requested that their vote against the approval of the budget be recorded.

2. During consideration of this item by Council at its Special meeting on 27 May 2010, the 2010/2011 Medium-Term Revenue and Expenditure Framework for the City of Tshwane was approved by supporting vote of the majority of the

members of Council.)

COUNCIL
RESOLUSION
2010 -05- 27
BESLUIT

RAAD

PROPERTY RATES TARIFF

- 1. That the determination of fees payable to the City of Tshwane Metropolitan Municipality for property rates approved by Council Resolution 28 May 2009, be withdrawn with effect from 1 July 2010.
- 2. That the determination of fees as set out in Annexure A.1 be determined, in terms of the provision of section 75A (1) of the Local Government: Municipal System Act, 2000 (Act 32 of 2000), as amended.
- 3. That the determination contemplated in paragraph 2. takes effect on 1 July 2010.
- 4. That notice of the withdrawal and determination be given in terms of the provisions of sections 75A(3)(a), (b) and (c) of the foregoing Act.
- 5. That notice in terms of paragraph 4. above be published in the relevant newspapers.

CITY OF TSHWANE METROPOLITAN MUNICIPALITY

NOTICE OF DETERMINATION OF CHARGES PAYABLE TO THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY FOR PROPERTY RATES

The City of Tshwane Metropolitan Municipality hereby gives notice in terms of the provisions of section 75A(1) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended, read with section 2 of the Municipal Property Rates Act, 2004 (Act 6 of 2004) and the Property Rates Policy of the City of Tshwane Metropolitan Municipality approved by Council, that a resolution was passed by Council on ______ 2010 that the charges payable to the Municipality for Property Rates for the financial year 1 July 2010 to 30 June 2011 will be as set out in the SCHEDULE below.

NOTICE	of	2010
DATE		

OUPA NKOANE ACTING CITY MANAGER

PROPERTY RATES SCHEDULE

The property rates tariffs summarised for the financial year 1 July 2010 to 30 June 2011 are as follows:

Category	Rate c in R	Exemptions, Reductions & Rebates	
Residential	1,119	A total rebate of R50 000 will be granted on the value of the property (R15 000 impermissible according to the Municipal Property Rates Act plus a further R35 000 according to the municipality's Property Rates Policy). Further 35% rebate will be granted on the property tar payable.	
Business and			
commercial	2,238		
Industrial	2,238		
Municipal (rateable)	1,119	Exemptions, reductions and Rebates according to category of use.	
State-owned	2,238		
Agricultural	0,182		
Multiple use	Rate according to apportionment of category of use	The state of the s	
Vacant land	4,972		
Non-permitted use	5,595		
Public benefit organization properties	0,182		

EXCLUSION FROM RATES

The City of Tshwane Metropolitan Municipality will not levy rates on the following:

- (a) Public Service Infrastructure;
- (b) On those parts of a special nature reserve, national park or nature reserve within the meaning of the Protected Areas Act, or of a national botanical garden within the meaning of the National Environmental Management: Biodiversity Act, 2004, which are not developed or used for commercial, business, agricultural or residential purposes;
- (c) On mineral rights within the meaning of paragraph (ii) of the definition of "property" in section 1 of this rates policy;
- (d) On a property belonging to a land reform beneficiary or his or her heirs, provided that this exclusion lapses ten years from the date on which such beneficiary's title was registered in the office of the Registrar of Deeds;
- (e) On the first R15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll of a municipality to a category determined by the municipality-
 - for residential properties; and
 - for properties used for multiple purposes, only on the component of the property that is used for residential purposes
- (f) On a property registered in the name of and used primarily as a place of public worship by a religious community, including an official residence registered in the name of that community which is occupied by an office-bearer of that community who officiates at services at that place of worship; and
- (g) The property exclusively used and/or occupied by CoT.

In an event of any change in use, ownership and/or status of any nature that may affect the exclusion of rates hereof during a financial year, the beneficiary in receipt of such exclusion from rates must notify the municipality and immediately becomes liable for any rates payable on the property, effective from the date such change may have occurred.

EXEMPTIONS, REDUCTIONS AND REBATES:

Exemptions, Reduction and Rebates will be given to the different categories of properties and owners as follows:

Different categories of properties

Residential Properties

- In addition to the impermissible rates as referred to in paragraph 4(v) above, a further R35
 000 reduction on the market value of a property will be granted; and a further
- 35% rebate will be granted on all residential properties (including state owned residential and agricultural residential properties on the first hectare only).

Agricultural Properties

The previous sliding-scale on agricultural property is no more applicable.

The rate applicable on agricultural property, as prescribed by the Municipal Property Rates Regulations on the Rate Ratio between Residential and Non-Residential that took effect on 1 July 2009, may not exceed the ratio to the rate on residential properties where:

The ratio in relation to residential property is:

Residential property 1:1 Agricultural property 1:0.25

Public Benefit Organisation properties

The rate applicable on public benefit organisation property, as prescribed by the Municipal Property Rates Regulations published in Government Notice No. R 195 of 12 March 2010 that took effect on 1 July 2010, may not exceed the ratio to the rate on residential properties where:

The ratio in relation to residential property is:

Residential property 1:1 public benefit organisation property 1:0.25

Whereas this rate ratio will be applicable to a property, only on the basis of an approved application in the prescribed format to the Financial Services Department.

Multiple use properties

Properties in this category will be granted a reduction, rebate and/or exemption applicable in accordance with the apportionment of the value in use in respect of such a property.

No exemptions, reductions or rebates may be granted on the following categories of property:

- Business and Commercial property, excluding Independent schools
- Industrial Property
- Non-permitted Use
- Vacant land irrespective of zoning, except agricultural property
- State Owned Property (excluding government residential property)

Independent Schools

On the basis of an approved application to the Financial Services Department in the prescribed format, a 20% rebate may be granted to independent schools, and <u>only</u> in the event that the application does not meet the criteria for public benefit organisation property as defined.

Municipal property (rateable)

Properties in this category will be granted a reduction, rebate and/or exemption applicable only in accordance with the category of such a property.

Residential Properties

- In addition to the impermissible rates according to the Municipal Property Rates Act, a further R35 000 reduction on the market value of a property will be granted; and a further
- 35% rebate will be granted on all residential properties (including state owned residential and agricultural residential properties on the first hectare only).

Multiple use properties

Properties in this category will be granted a reduction, rebate and/or exemption applicable in accordance with the apportionment of the value in use in respect of such a property.

Municipal property (rateable)

Properties in this category will be granted a reduction, rebate and/or exemption applicable only in accordance with the category of such a property.

Different categories of owners

The following owners of rateable property may be granted further rebates on rates as hereunder stipulated.

Indigents

100% rebate will be granted to registered indigents in terms of the Indigent Policy of the City of Tshwane Metropolitan Municipality.

Pensioners, physically and mentally disabled

- (a) A maximum/total rebate of 50% (on the remaining property tax, after the applicable residential rebates have been granted) will be granted to owners of rateable property subject to total gross income of the applicant and/or his/her spouse, if any, not to exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year; or
- (b) A maximum/total rebate of 40% (on the remaining property tax, after the applicable residential rebates have been granted) will be granted subject to joint income of the applicant and/or his/her spouse if any, not to exceed R93 500 for a financial year, which amount may be reviewed during the City of Tshwane Metropolitan Municipality's annual budget process;
- (c) The rateable property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;

- (d) The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;
- (e) The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- (f) The property must be categorised as residential.

Owners temporarily without income

The indigent criterion may be applied temporarily on an approved application in terms of the Indigent Policy of City of Tshwane Metropolitan Municipality.

Grants-in-aid

The Municipality may award a 20% grant-in-aid on the assessment rates of independent schools after application to the Chief Financial Officer in the prescribed format for such grant and the application has been approved.

The Municipality may award a 100% grant-in-aid on the assessment rates of rateable properties of the classes hereunder indicated, and after the owner of such property has applied to the Chief Financial Officer in the prescribed format for such grant and the application hereof approved.

Should there arise dissatisfaction in respect of the evaluation result of the application, the matter may be referred to the City Manager of the Council for further review.

The following classes of rateable properties are referred:

- (a) rateable property registered in the name of a welfare organisation registered in terms of the National Welfare Act, 1978 (Act 100 of 1978);
- (b) hospitals, clinics and institutions for mentally ill persons which are not operated with the intention to make profit;
- (c) rateable property registered in the name of an institution or organisation which, in the opinion of the local authority, performs charitable work;
- (d) cemeteries and crematoriums which are not registered in the names of private persons and which are used exclusively for burials and cremations, as the case may be:
- museums, art galleries, libraries and botanical gardens which are not registered in the names of private persons and which are open to public, whether admission is charged or not;
- (f) rateable property registered in the name of a trustee or any organisation which is being maintained for the welfare of war veterans as defined in Section 1 of the Social Aid Act (House of Assembly), 1989 (Act 37 of 1989);
- (g) sports grounds used for the purposes of amateur sport and any social activities which are connected with such sport;
- (h) rateable property registered in the name of the Boy Scouts, Girl Guides, Sea Scouts, Voortrekkers or any organization which is, in the opinion of the municipality, similar or any rateable property let by a municipality to any such organisation;
- rateable property registered in the name of a declared institution as defined in Section 1 of the Cultural Institutions Act, 1969 (Act 29 of 1969), or the Cultural Institutions Act (House of

Assembly), 1989 (Act 66 of 1989).

A grant-in-aid granted in this regard shall not exceed the amount which may be levied as a rate in any financial year in respect of the rateable property concerned.

All reductions and rebates are subject to application and approval for such rebates or reductions as the case may be.

No exemptions, reductions or rebates may be granted on the following categories of property:

Business and Commercial property (except independent schools)
Industrial Property
Vacant land irrespective of zoning
State Owned Property (excluding government residential property)
Non-permitted use

LEVYING OF RATES:

Period for which rates may be levied

When levying rates, a municipality must levy the rate for a financial year, and this rate lapses at the end of the financial year for which it was levied.

The levying of rates must form part of a municipality's annual budget process, and at this time of its budget process review the amount in the Rand of its current rates in line with its annual budget for the next financial year.

A rate levied for a financial year may be increased during a financial year only when required in terms of a financial recovery plan (Section 28(6) of the MFMA).

A rate becomes payable as from the start of a financial year.

Amount due for Rates

The Municipality shall as part of each annual operating budget determine a rate in the rand for every category.

Rates are levied in accordance with the MPRA as an amount in the Rand based on the market value of all rateable property as reflected in the valuation roll and any supplementary valuation roll.

Liability for Rates

A rate levied by the Municipality on a property must be paid by the owner of the property.

Rates will be levied monthly.

If an amount due for rates levied is unpaid by the owner of the property, the City of Tshwane Metropolitan Municipality may recover the amount from the tenant or occupier of the property.

The amount due for rates may be recovered from the agent of the owner.

Where the rates levied on a particular property have been as a result of a supplementary valuation made in terms of Section 78(1) of the MPRA, these rates will be payable with effect from either of the dates as contemplated in section 78(4) (a), (b), (c) or (d) of the MPRA.

Recovery of rates due will be in accordance with the City of Tshwane Metropolitan Municipality's Debt Collection Policy (credit and debt control).

SUPPLY OF ELECTRICITY TARIFF

- 1. That the determination of fees payable to the City of Tshwane Metropolitan Municipality for the supply of electricity approved by Council Resolution of 28 May 2009, be withdrawn with effect from 1 July 2010.
- 2. That the determination of fees as set out in Annexure B.1 be determined, in terms of the provision of section 75A(1) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended.
- 3. That the determination contemplated in paragraph 2. takes effect on 1 July 2010.
- 4. That notice of the withdrawal and determination be given in terms of the provisions of section 75A(3)(a), (b) and (c) of the foregoing Act.
- 5. That notice in terms of paragraph 4. above be published in the relevant newspapers.

ANNEXURE B.1

CITY OF TSHWANE METROPOLITAN MUNICIPALITY

WITHDRAWAL AND DETERMINATION OF CHARGES PAYABLE TO THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY FOR THE SUPPLY OF ELECTRICITY

NOTICE..... of 2010 DATE

OUPA NKOANE ACTING CITY MANAGER

SUPPLY OF ELECTRICITY PART I: ENERGY, DEMAND AND FIXED DEMAND CHARGES

A DOMESTIC TARIFF SCALES

FREE BASIC ELECTRICITY

Free basic electricity for domestic consumers will be granted to low consumption consumers using conventional or pre-paid meters. Free electricity will only be applicable to that specific month and will not be carried over to a following month. Qualifying consumers using pre-paid meters will not receive the free basic supply of electricity for months in which no energy is purchased.

For indigent consumers officially registered at the City of Tshwane Metropolitan Municipality the first 100 kWh consumed per thirty-day period per residential unit since the previous meter reading will be issued free of charge. For all other domestic consumers with a consumption of less than 100 kWh per thirty day period, the first 50 kWh consumed per thirty-day period per residential unit since the previous meter reading will be issued free of charge.

The free electricity rebate for consumers charged at the Domestic Bulk tariff using 100kWh and less per 30 day period will be based on historical information obtained from a 12 month consumption period which expires annually on 30 June. Proof of the consumption figures of the residential units in the complex that qualifies for free basic electricity based on the abovementioned historical information must be submitted annually to the City of Tshwane Metropolitan Municipality before 31 May in order to make provision on consumers accounts for the free electricity for the next financial year which takes effect on 1 July. In circumstances where the required information is not submitted on the due date, the free electricity rebate for the complex will not be re-instated. The Municipality will not be responsible for determining the number of subconsumers that qualifies for free electricity, nor will accounts be adjusted retrospectively in terms of issuing free electricity where the required information regarding the number of sub-consumers that qualifies was not submitted.

Residents in complexes charged on the Bulk Domestic Time-of-use scale do not qualify for free basic electricity.

1 DOMESTIC SINGLE- & THREE-PHASE: CONVENTIONAL & PREPAID

Subject to any additional charges contained in PART II of the Tariff and to the exceptions set out in group (x), this scale will apply to premises situated within legally established townships where electrical power is supplied at low voltage to the following groups of consumers with a main circuit-breaker size of not more than 80 amperes per phase in the case of a single-phase, two-phase or three-phase connection, provided that where a three-phase connection is supplied to the premises and the rating of the consumer's main circuit- breaker is more than 80 amperes per phase – excluding bulk domestic complexes, the Executive Director: Electricity may determine that the Low Voltage Three-phase Demand Scale will apply (two-phase connections are not available for new connections and the tariff is only applicable to existing two-phase connections):

- (i) A residential unit
- (ii) A boarding house
- (iii) A flat
- (iv) A non-profitable nursing home
- (v) A charitable institution/home
- (vi) A hostel
- (vii) A building used exclusively for public worship
- (viii) A club, other than a club licensed under any liquor act
- (ix) A pumping plant where the water pumped is used exclusively for domestic purposes on premises receiving a supply under this scale of the Tariff
- (x) A building or separate section of a building comprising a number of the foregoing groups or other units used exclusively for residential purposes, the

consumption of which is separately metered by the Municipality for the determination of charges due under this scale

(xi) Classes (iv), (v) and (vii) situated outside legally established townships

(xii) Premises for which a written request was submitted to and approved by the Executive Director: Energy and Electricity.

1.1 DOMESTIC STANDARD SUPPLY SINGLE- & THREE-PHASE: CONVENTIONAL & PREPAID

For a connection with a conventional meter, the following charges are payable per month or part of a month:

 (a) An energy charge for each kWh consumed since the previous meter reading, per kWh

88,30c

(b) For a connection with a prepaid meter:

An energy charge for all kWh purchased, per kWh

88,30c

Only the tariff as indicated in sub-item (a) and (b) is applicable to the consumption for service purposes in respect of consumer groups above, for example servicing of the lift(s), illumination of stairs and corridors and other similar services, whether or not the service installation includes an approved water heater. The consumption for service purposes is metered separately at the connection point.

1.2 DOMESTIC TIME-OF-USE SUPPLY

This scale is available by choice and at cost to residents in bulk residential complexes defined in the introductory paragraph 2 below, where electricity is supplied to the complex in bulk, at low voltage or medium voltage, to a third party at the bulk domestic time-of-use tariff for reselling to residential consumers.

The following charges will be payable per month or part of a month:

(a) An active energy charge for all kWh consumed during peak periods since the previous meter reading, per kWh,

296.02c

(b) An active energy charge for all kWh consumed during standard periods since the previous meter reading, per kWh

31,42c

(c) An active energy charge for all kWh consumed during off-peak periods since the previous meter reading, per kWh

31,42c

NOTES

The defined daily time of use periods throughout the year will be as per the current Eskom Megaflex tariff that may be applicable to the Municipality. (Paragraph C)

The tariffs applicable to the standard and off peak periods are currently equal, resulting in a two part off-peak tariff structure. The three part structure is however implemented to accommodate the future implementation of a full three part time-of-use structure.

Time-of-use tariffs will be made available to standard domestic customers when the City of Tshwane implement an automated meter reading system with time-of-use capabilities.

2. DOMESTIC BULK SUPPLY

Subject to any additional charges contained in PART II of the Tariff, this scale will

apply in respect of premises situated within legally established townships (unless explicitly otherwise determined by the Executive Director: Energy and Electricity) within and outside the municipal boundaries where electricity is supplied in bulk at low voltage or medium voltage, to the following classes of consumers:

A Body Corporate or the authorized reselling agent of a bulk residential complex that purchases electricity only for resale to residential dwelling-units on the same premises at the prescribed domestic tariffs of the Municipality and where such consumption is determined by means of conventional or pre-paid sub-meters. Residential complexes include blocks of flats, including separate units in terms of the Sectional Titles Act, 1971 (Act 66 of 1971), and the Sectional Titles Act, 1986 (Act 95 of 1986), but exclude premises with only a second dwelling-unit.

2.1 DOMESTIC BULK STANDARD SUPPLY

The following charges will be payable per month or part of a month:

(a) Energy charge

For all kWh consumed since the previous meter reading, per kWh

78,23c

2.2 DOMESTIC BULK TIME-OF-USE SUPPLY

Subject to any additional charges contained in PART II of the Tariff, this scale will apply in respect of premises and classes of consumers set out in the introductory paragraph 2 above, where load shifting to defined time periods can be arranged.

The following charges will be payable per month or part of a month:

 (a) An active energy charge for all kWh consumed during peak periods since the previous meter reading, per kWh

259,24c

(b) An active energy charge for all kWh consumed during standard periods since the previous meter reading, per kWh

28,20c

(c) An active energy charge for all kWh consumed during off-peak periods since the previous meter reading, per kWh

28,20c

NOTES:

- The defined daily time of use periods throughout the year will be as per the current Eskom Megaflex tariff that may be applicable to the Municipality. (Paragraph C)
- (ii) The Executive Director: Energy and Electricity may determine to impose a conversion surcharge to existing customers converting to a time of use tariff, where an impact study indicates a financial saving due to the conversion.
- (iii) The Executive Director: Energy and Electricity may impose a specific minimum load requirement for qualification for this tariff scale.
- (iv) The Executive Director: Energy and Electricity has the authority to reverse the tariff of a complex without notice to standard supply where the resellers fail to accommodate clients in the complex requesting the approved Domestic Time-of-use tariffs.
- (v) The tariffs applicable to the standard and off peak periods are currently equal, resulting in a two part off-peak tariff structure. The three part structure is however implemented to accommodate the future implementation of a full three part time-of-use structure.

3. LIFELINE: PREPAID

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within legally established townships where electrical power is supplied at low voltage to the following groups of consumers with a main circuit-breaker size of not more than 20 amperes in the case of a single-phase connection, where a life-line connection has been taken that is metered by a prepaid meter:

- (i) A residential unit
- (ii) A flat

The following charges will be payable per month or part of a month:

(a) Energy charge
For all kWh consumed since the previous meter reading, per kWh,

85,39c

(b) Plus repayment for the Lifeline electricity connection charge An additional charge for all kWh consumed, per kWh Total cost for all kWh consumed since the previous meter reading, per kWh

07,54c 92,93c

4 AGRICULTURAL HOLDINGS AND FARM LAND: CONVENTIONAL OR PREPAID

Subject to any additional charges contained in PART II of the Tariff and excluding premises falling under group (x) of the Domestic Single- and Three-phase: Conventional or Prepaid, Lifeline: Prepaid or under the Low Voltage Three-phase Demand Scale, this scale will apply to premises situated outside legally established townships within or outside the municipal boundaries, and to which electricity is supplied or made available at low voltage, with a main circuit-breaker size of not more than 80 amperes per phase in the case of a single-phase or three-phase connection.

For a connection with a conventional or a connection with a prepaid meter, the following charges will be payable per month or part of a month:

An energy charge for each kWh consumed since the previous meter reading, per kWh

88.71c

B NON DOMESTIC / BUSINESS TARIFF SCALES

5. NON-DOMESTIC SINGLE-PHASE: CONVENTIONAL

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within legally established townships where electrical power is supplied at low voltage to the following groups of consumers, with a main circuit breaker size of not more than 80 amperes in the case of a single-phase connection:

- (i) A shop, store or business
- (ii) An office block
- (iii) A hotel licensed under the Liquor Act
- (iv) A bar
- (v) A café, tearoom or restaurant

- (vi) A combined shop and tearoom
- (vii) A public half
- (viii) A club licensed under the Liquor Act
- (ix) An industrial, manufacturing concern or service industry
- (x) An educational institution, excluding a hostel, if metered separately
- (xi) A building or section of a building comprising a number of the above classes
- (xii) All consumers not defined under other scales of the Tariff

(a) Fixed demand charge

An amount per month per metering point payable, whether or not electricity is consumed, according to the rating of the consumer's incoming circuit breaker in accordance with the following scale:

Where the rating of the circuit breaker is:

_(i)	20 amperes or less	R46.49
(ii)	More than 20 amperes but not more than 40 amperes	R191.41
(iii)	More than 40 amperes but not more than 60 amperes	R419.86
(iv)	More than 60 amperes but not more than 80 amperes	R560.07

NOTE

For the purpose of this item "circuit breaker" means a double-pole circuit breaker or a neutral switch/circuit breaker combination.

(b) Energy charge

For all kWh consumed since the previous meter reading, per kWh

69,20c

6. NON-DOMESTIC SINGLE-PHASE: PREPAID

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within legally established townships where electrical power is supplied at low voltage, with a main circuit-breaker size of not more than 80 amperes in the case of a single-phase connection, to the groups of consumers listed in item (i) up to and including (xii) in the preamble to the Non-domestic Single Phase: Conventional scale.

(a) Fixed demand charge

An amount per month per metering point payable, whether or not electricity is consumed, according to the rating of the consumer's incoming circuit breaker in accordance with the following scale:

Where the rating of the circuit breaker is:

(i)	20 amperes or less	R44.13
(ii)	More than 20 amperes but not more than 40 amperes	R181.65
(iii)	More than 40 amperes but not more than 60 amperes	R398.50
(iv)	More than 60 amperes but not more than 80 amperes	R531.53

(b) Energy charge

An energy charge for all kWh purchased, per kWh

68,90c

NOTES

(i) For the purpose of this item "circuit breaker" means a double-pole circuit breaker or a neutral switch/circuit breaker combination. (ii) Customers are required to sign a debit order for the applicable amount according to the breaker size, to be automatically deposited into the City of Tshwane's bank account.

7. NON-DOMESTIC THREE-PHASE: CONVENTIONAL

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within legally established townships where electrical power is supplied at low voltage, with a main circuit-breaker size of not more than 150 amperes per phase in the case of a three-phase connection, to the groups of consumers listed in item (i) up to and including (xii) in the preamble to the Nondomestic Single-phase: Conventional scale.

(a) Fixed demand charge

(1) An amount per month per metering point payable, whether or not electricity is consumed, according to the rating of the consumer's incoming circuit breaker in accordance with the following scale:

Where the rating of the circuit breaker is:

(i)	20 amperes or less	R420,80
(ii)	More than 20 amperes but not more than 40 amperes	R843.95
(iii)	More than 40 amperes but not more than 60 amperes	R1 278.68
(iv)	More than 60 amperes but not more than 80 amperes	R1 945.00
(v)	More than 80 amperes but not more than 100 amperes	R2 630,39
(vi)	More than 100 amperes but not more than 125 amperes	R3 315.78
(vii)	More than 125 amperes but not more than 150 amperes	R4 001 15

(b) Energy charge

For all kWh consumed since the previous meter reading, per kWh

69,20c

NOTES

- (i) For the purpose of this item, "circuit breaker" means a triple-pole circuit breaker.
- (ii) From 1 July 2008 no new non-domestic three phase straight connections above 100A are available. These connections are treated as Low voltage demand connections.

8. NON-DOMESTIC THREE-PHASE; PREPAID

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within legally established townships where electrical power is supplied at low voltage, with a main circuit-breaker size of not more than 80 amperes per phase in the case of a three-phase connection, to the groups of consumers listed in item (i) up to and including (xii) in the preamble to the Nondomestic Single Phase: Conventional scale.

(a) Fixed demand charge

An amount per month per metering point payable, whether or not electricity is consumed, according to the rating of the consumer's incoming circuit breaker in accordance with the following scale:

Where the rating of the circuit breaker is:

- (i) 20 amperes or less
- (ii) More than 20 amperes but not more than 40 amperes

R403,35 --R808.96 (iii) More than 40 amperes but not more than 60 amperes

(iv) More than 60 amperes but not more than 80 amperes

R1 225,72 R1 845.94

(b) Energy charge

An energy charge for all kWh purchased, per kWh

68,90c

NOTES

- (i) For the purpose of this item "circuit breaker" means a triple-pole circuit breaker.
- (ii) Customers are required to sign a debit order for the applicable amount according to the breaker size, to be automatically deposited into the City of Tshwane's bank account.

9. LOW VOLTAGE THREE-PHASE DEMAND SCALE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within and outside the municipal boundaries for electricity supplied or made available at low voltage, with an annual average metered load of more than 50 kVA to the groups of consumers listed in item (i) up to and including (xii) in the preamble to the Non-domestic Single-phase: Conventional scale and the groups of domestic consumers with a main circuit-breaker size of more than 80 amperes per phase listed in item (i) up to and including (xii) — excluding bulk domestic complexes — in the preamble to the Domestic Scale: Single and Three phase. In the event where the actual average annual demand is below 50kVA, the Executive Director: Energy and Electricity has the authority to convert the consumer to the applicable tariff.

The following charges will be payable per month or part of a month:

(a) A fixed charge, whether or not electricity is consumed, per metering point

R953,12

(b) A demand charge per kVA of half-hourly maximum demand: Provided that the amount payable in respect of the maximum demand in any month will no be less than the prevailing tariff multiplied by 60% of the highest demand recorded on the meter during the preceding twelve months

R106,89

Where the metered period exceeds the normal 1 month (approx 30 days) period, demand will be charged per 30 days period on the actual metered demand where available. Consumers with meters that do not store meter history will be charged at 60% of the highest demand recorded during the preceding twelve months.

(c) An energy charge for all kWh consumed since the previous meter reading, per kWh

32,63c

10. LOW VOLTAGE THREE-PHASE DEMAND SCALE: TIME OF USE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within and outside the municipal boundaries for electricity supplied or made available at low voltage, with an annual average metered load of more than 50 kVA and load shifting to defined time periods can be arranged, to the groups of consumers listed in item (i) up to and including (xii) — excluding bulk domestic complexes - in the preamble to the Non-domestic Single-phase: Conventional scale. In the event where the actual average annual demand is below 50kVA, the Executive Director: Energy and Electricity has the authority to convert the consumer to the applicable tariff.

The following charges will be payable per month or part of a month:

28,58c

(a) (b)	A fixed charge, whether or not electricity is consumed, per metering point	R953,12
(0)	A demand charge per kVA of half-hourly maximum demand payable in peak and standard periods on weekdays and Saturdays	R106.89
(c)	An active energy charge for all kWh consumed during peak periods since the	14100,03
	previous meter reading, per kWh	75,15c
(d)	An active energy charge for all kWh consumed during standard periods since	10,100
	the previous meter reading, per kWh	24,53c
(e)	An active energy charge for all kWh consumed during off-peak periods since	4 %,نىن
	the previous meter reading, per kWh	19,65с

NOTES

(i) The defined daily time of use periods throughout the year will be as per the current Eskom Megaflex tariff that may be applicable to the Municipality. (Paragraph C) – excluding the application of public holidays. Meters will be set up according to the actual day of the week.

(ii) The Executive Director: Energy and Electricity may determine to impose a conversion surcharge to existing customers converting to a time of use tariff, where an impact study indicates a financial saving due to the conversion.

(iii) The Executive Director: Energy and Electricity may impose a specific minimum load requirement for qualification for this tariff scale.

11. 11kV SUPPLY SCALE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises – excluding bulk domestic complexes - situated within or outside the municipal boundaries where electrical power is supplied at 11 000 V.

Unless the Executive Director: Energy and Electricity determines otherwise, this scale will only be available for premises with an average metered load of more than 200 kVA In the event where the actual average annual demand is below 200kVA, the Executive Director: Energy and Electricity has the authority to convert the consumer to the applicable tariff.

The following charges will be payable per month or part of a month:

13kWh per kVA of the maximum demand in that month, to

(a)	A fixed charge, whether or not electricity is consumed, per metering point	R822,66
(b)	A demand charge per kVA of half-hourly maximum demand: Provided that the amount payable in respect of the maximum demand in any month will not be less than the prevailing tariff multiplied by 70% of the highest demand recorded on the meter during the preceding twelve months	R106,04
	Where the metered period exceeds the normal 1 month (approx 30 days) period, demand will be charged per 30 days period on the actual metered demand where available. Consumers with meters that do not store meter history will be charged at 70% of the highest demand recorded during the preceding twelve months.	
(c)	An energy charge for all kWh consumed since the previous meter reading, per kWh	30,52c
	Provided that in the case of a consumer who is not supplied with Electricity under the Off-peak Supply Scale, the said energy charge will be reduced, if the average daily consumption in any month is equal to or greater than	

12. 11kV SUPPLY SCALE: TIME OF USE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises – excluding bulk domestic complexes - situated within or outside the municipal boundaries where electrical power is supplied at 11 000 V and load shifting to defined time periods can be arranged.

The following charges will be payable per month or part of a month:

A fixed above whater and the control

(b)	A fixed charge, whether or not electricity is consumed, per metering point A demand charge per kVA of half-hourly maximum demand payable in peak	R822,66
	and standard periods on weekdays and Saturdays	R106,04
(c)	Active energy charge for all kWh consumed during peak periods since the previous meter reading, per kWh, in High demand season (June-August)	420.05-
	Low demand season (September-May)	130,95c 41,91c
(d)	An active energy charge for all kWh consumed during standard periods since the previous meter reading, per kWh	
	High demand season (June-August)	22,50c
	Low demand season (September-May)	22,07c
(e)	An active energy charge for all kWh consumed during off-peak periods since the previous meter reading, per kWh	
	High demand season (June-August)	18,93c
	Low demand season (September-May)	16.81c

NOTES

- (i) The defined daily time of use periods throughout the year will be as per the current Eskom Megaflex tariff that may be applicable to the Municipality. (Paragraph C)) – excluding the application of public holidays. Meters will be set up according to the actual day of the week.
- (ii) The Executive Director: Energy and Electricity may determine to impose a conversion surcharge to existing customers converting to a time of use tariff, where an impact study indicates a financial saving due to the conversion
- (iii) The Executive Director: Energy and Electricity may impose a specific minimum load requirement for qualification for this tariff scale.

13. 11kV SUPPLY SCALE: HARTBEESPOORT

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to the Local Municipality of Madibeng: Hartbeespoort Administrative Unit as per the current agreement.

The following charges will be payable per month or part of a month:

- (a) The amount calculated as per the agreement, based on the current Eskom tariff that may be applicable to the Municipality for the specific in-feed point relating to the area and/or the agreement.
- (b) A surcharge on the sum of the net amount calculated in terms of sub-item (a).

14. 132kV SUPPLY SCALE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises within or outside the municipal boundaries where electrical power

is supplied at 132 000 V.

Unless the Executive Director: Energy and Electricity determines otherwise, this scale will only be available for premises with an average annual metered load of 10 000 kVA or more. In the event where the actual average annual demand is below 10 000kVA, the Executive Director: Energy and Electricity has the authority to convert the consumer to the applicable tariff.

The following charges will be payable per month or part of a month:

(a) A fixed charge whether or not electricity is consumed, per metering point R746,05

(b) A demand charge per kVA of half-hourly maximum demand: Provided that the amount payable in respect of the maximum demand in any month will not be less than the prevailing tariff multiplied by 70% of the highest demand recorded during the preceding twelve months

R81,88

Where the metered period exceeds the normal 1 month (approx 30 days) period, demand will be charged per 30 days period calculated on the actual metered demand where available. Consumers with meters that do not store meter history will be charged at 70% of the highest demand recorded during the preceding twelve months

(c) An energy charge for all kWh consumed since the previous meter reading, per kWh

26,37c

16,73c

15. 132kV SUPPLY SCALE: TIME OF USE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within or outside the municipal boundaries where electrical power is supplied at 132 000 V.

Unless the Executive Director: Energy and Electricity determines otherwise, this scale will only be available for premises with an average annual load of more than 10 000 kVA. In the event where the actual average annual demand is below 10 000 kVA, the Executive Director: Energy and Electricity has the authority to convert the consumer to the applicable tariff.

The following charges will be payable per month or part of a month:

Low demand season (September-May)

a)	A fixed charge, whether or not electricity is consumed, per metering point	R746,05
(b)	A demand charge of half-hourly maximum demand payable in peak and standard periods on weekdays and Saturdays per kVA	R81,88
c)	An active energy charge for all kWh consumed during peak periods since the previous meter reading, per kWh High demand season (June-August) Low demand season (September-May)	125,32c 40,72c
(d)	An active energy charge for all kWh consumed during standard periods since the previous meter reading, per kWh High demand season (June-August) Low demand season (September-May)	21,53c 19,96c
(e)	An active energy charge for all kWh consumed during off-peak periods since the previous meter reading, per kWh High demand season (June-August)	18.71c

NOTES

- The defined daily time of use periods throughout the year will be as per the current Eskom Megaflex tariff that may be applicable to the Municipality. (Paragraph C)
- (ii) The Executive Director: Energy and Electricity may determine to impose a conversion surcharge to existing customers converting to a time of use tariff, where an impact study indicates a financial saving due to the conversion.

16. 132kV SUPPLY SCALE: WIND TUNNEL

Subject to any additional charges contained in PART II of the Tariff, the Executive Officer: Energy and Electricity retains the right to determine at his discretion, by agreement, the following charges as far as power consumption by the CSIR's Medium Speed Wind Tunnel outside the peak time of Eskom's applicable approved bulk time of use tariff, is concerned:

(a) A fixed charge, whether or not electricity is consumed, per metering point

R746,05

(b) An energy charge for all kWh consumed since the previous meter reading, per kWh

116,42c

(c) Should the Wind tunnel's maximum demand contribute to the Municipality's maximum demand, the tariff will revert to as per the agreement.

17. 275kV SUPPLY SCALE: TIME OF USE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises within or outside the municipal boundaries where electrical power is supplied at 275 000 V.

Unless the Executive Director: Energy and Electricity determines otherwise, this scale will only be available for premises with an average metered load of 30 000 kVA or more. In the event where the actual average annual demand is below 30 000 kVA, the Executive Director: Energy and Electricity has the authority to convert the consumer to the applicable tariff.

The following charges will be payable per month or part of a month:

- (a) The current Eskom Megaflex tariff, excluding the monthly rental that may be applicable to the Municipality.
- (b) A surcharge of 3% on the sum of the net amount calculated in terms of subitem (a)

18. OFF-PEAK SUPPLY SCALE

Subject to any additional charges contained in PART II of the Tariff, this scale will apply to premises situated within and outside the municipal boundaries.

The following provisions will be applicable to a supply of electricity supplied or made available during the off-peak periods during the periods as determined by the Executive Director: Energy and Electricity, to premises receiving a standard supply under either the 132kV Supply Scale or the 11kV Supply Scale or the Low Voltage Three-phase Demand Scale provided that the consumer applies in writing for such off-peak supply which will be subject to the following restrictions:

(i) The consumer's electrical installation will be arranged in such a way that the off-peak supply can only be used during the times set out in this preamble.

and the second second

- (ii) The consumer will accept the limitation of such a supply to the capacity of the existing mains and equipment, or, in the case of a new or increased supply, to the capacity of the mains and equipment provided by the Municipality, by mutual agreement between the Municipality and the consumer, and any other limitations with regard to the maximum demand or nature of the load which the Executive Director: Energy and Electricity may impose.
- (iii) The consumer will compensate the Municipality for the provision and installation of the necessary measuring equipment.

Should the application be approved by the Executive Director: Energy and Electricity, and the off-peak supply be provided or made available, the following charges will be payable:

- (a) A demand charge at 0% per month of the tariff per kVA determined in terms of the tariff scale under which the standard supply is provided to the premises, applied to the value by which the half-hourly maximum demand during the off-peak period exceeds the half-hourly maximum demand applicable to the standard supply.
- (b) An energy charge for all kWh consumed during the off-peak period since the previous meter reading at the tariff per kWh, determined in terms of the tariff scale under which the standard supply is made available to the premises.

DEFINED ON- OFF PEAK PERIODS (as determined by the Executive Director: Energy and Electricity)

Peak Off parts Weekdays

06:00 - 22:00

Off-peak

Monday to Thursday

22:00 - 06:00

Friday & Weekends

Friday 20:00 - 06:00 on Monday

NOTE

In the event of abnormal circumstances, load demand and combinations of premises, the Municipality may provide one supply point at a specific voltage to the premises, and the appropriate scale of the Tariff relating to the specific voltage will then be applicable to such premises

19. GREEN TARIFF FOR TIME-OF-USE SUPPLY SCALES

Subject to the availability of green energy, and subject to any additional charges contained in PART II of the Tariff, a green tariff scale based on the Time-of-use tariff scales of the City of Tshwane will be available to consumers that qualify for the Time-of-use scales and will apply to premises situated within or outside the municipal boundaries.

The following charges will be payable per month or part of a month in respect of the 11kV Time of use Green tariff supply scale.

- (i) The current Tshwane Time of use tariff scale for the appropriate supply, and
- (ii) A surcharge as determined from time-to-time by the Executive Director: Energy and Electricity based on the purchase cost of green electricity and the Draft Market Rules for voluntary green power trading as compiled by the Department of Mineral and Energy affairs.

C CURRENT ESKOM MEGAFLEX PERIODS

Peak

Weekdays 07:00 - 10:00 and 18:00 - 20:00

Saturdays none Sundays none

Standard

Weekdays

06:00 - 07:00 and 10:00 - 18:00 and 20:00 - 22:00

Saturdays 07:00 - 12:00 and 18:00 - 20:00

Sundays

Off-peak

Weekdays 22:00 - 06:00 Saturdays 12:01 - 18:00 and 20:00-07:00 Sundays 00:00 - 24:00

SCHEDULE SUPPLY OF ELECTRICITY PART II

A. ADDITIONAL CHARGES

1. Erf quota

Erf quota is defined as the authorised maximum demand (AMD) of each individual erf. The after-diversity maximum demand (ADMD) of the erf used for the design of the internal network is calculated as follows:

 $A = Z \times C$

Where A = ADMD of the erf measured in kVA

Z =Zoned maximum demand (ZMD) or AMD (whichever is the higher) eq

C = Area factor according to table in A1.2 below

(Note: The ADMD values are used for the design of the internal network.)

Zoned maximum demand (ZMD) per erf

The ZMD is determined by the Town-planning Scheme and is as follows:

(i) Residential or Special and Undetermined, for a specific use which, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Residential, on which only one or, at the most two, dwelling-units per erf, may be erected.

13,8 kVA per potential dwelling

(ii) Multiple Residential or Special and Undetermined, for a specific use which, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Multiple Residential.

13,8 kVA per potential dwelling

The number of potential dwelling-units is calculated in accordance with the permissible floor space ratio as determined in the Townplanning Scheme and where each dwelling-unit has an area of $100 \, \text{m}^2$, or the number of dwelling-units as determined by the Scheme.

Where there are twelve dwelling-units (including the service connection or more at a density of twenty dwelling-units or more per hectare, and where the Municipality does not take over the internal electrical network, the premises will be provided with a single connection point. These dwelling-units will be rated at the next, lower kVA rating for the specific area.

The final rating and the provision of a single connection point will be at the discretion of the Executive Director: Energy and Electricity.

(iii) Business or Special and Undetermined, for a specific use which, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Business.

8,0 kVA per 100 m² of potential floor area

(iv) Industrial and Light Industrial or Special and Undetermined, for a specific use which, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Industrial and Light Industrial.

2,5 kVA per 100 m² of potential floor area

(v) Agricultural or Special and Undetermined, for a specific use which, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Agricultural.

13,8 kVA per erf

Any other use not referred to in (i), (ii), (iii), (iv) or (v) above

0 kVA per erf

1.2 Area factor (C)

The Area factor is determined by the Executive Director: Energy and Electricity, and is indicative of the geographical load factor of the user area. The area factors are as follows:

(i) For use in network designs for township development, scheme amendment and connection upgrading

Geographical load factor (ADMD)	Area factor
9 kVA ADMD (very high residential)	0,6522
7 kVA ADMD (high residential)	0,5072
5 kVA ADMD (standard residential)	0,3623
3,5 kVA ADMD (low cost housing)	0,2536
2 kVA ADMD (electricity for all)	0,1449
All other areas and all non residential applications	1,0000

(ii) Only for use in network designs for township development

Geographical load factor (ADMD)	Area factor
18 kVA ADMD (very high residential) 80A three-phase	1,3043
15 kVA ADMD (very high residential) 60A three-phase	1,0869
12 kVA ADMD (very high residential) 40A three-phase	0,8696

2. Quota charges

2.1 General

The scales of the tariff for the supply of electricity as detailed in the Schedule: Supply of Electricity Part I are based on the costs associated with the provision of the supply to the various groups of consumers in the normal electrically developed areas within the Tshwane electricity supply area.

Where the supply needs to be provided to new premises or groups of premises or where an existing consumer applies for an increased supply, the cost of extending the distribution and reticulation networks within the Municipality that is not recovered from the tariff for the supply of electricity as set out in the Schedule: Supply of Electricity Part I must be paid by the developer/consumer as external engineering services.

The developer of a township must provide for and install the full quota allocated per erf for which an application has been made in respect of the distribution and reticulation systems. If the distribution and reticulation systems are not fully installed, the developer must compensate the Municipality for the difference between the allocated quota and the set quota at the prevailing quota charge. This is deemed to be contributions for external engineering services.

The existing quota of the property prior to the latest application for development is used as a credit in the calculation. This quota is calculated in the same way as mentioned above.

The developer is refunded a pro rata portion of the low-voltage or medium-voltage system installed by him or her.

2.2 Determining charges

The quota charge is finally determined by the actual level at which the development connects to the supply system. The charge is calculated as follows:

Q = [(Dn - De) C] X

Where Q = Quota charge payable in rand

Dn = Sum of new development property ADMDs in kVA
De = Sum of existing development property ADMDs in kVA

C = Area Factor as indicated in 1.2 above

X = Contribution per kVA at connection level as indicated in 2.3 below

2.3 Contributions

The quota charges must be such as to cover the capital liabilities incurred or to be incurred by the Municipality in supplying the distribution and/or reticulation network to increase the quota to the premises or group of premises. The contributions per kVA at the different connection levels are as follows:

(i) Low-voltage connections

(a) For connections made at an existing metering cubicle, per kVA

R2 147,37

(b) For connections made to the low-voltage distribution network, per kVA

R1 977,19

(c) For connections made to the low voltage busbars within miniature and communal substations, as well as to the outgoing terminals of the 11 000/415V transformer on rural lines, per kVA

R1 808,77

(ii) Medium-voltage connections

For connections made at the 11kV distribution network, per kVA:

(a) Taken from the 11kV distribution network, per kVA

R1 582,46

(b) Taken directly from the 11kV switchgear of a satellite- or 132kV substation, per kVA

R1 412,28

(iii) High Voltage Connections

(a) Taken directly from the 11kV switchgear of a primary 132kV substation where the developer adds a full bay including transformer(s) (transformer B or C) on the existing primary substation.

R113,16

(b) Taken directly from the 11kV switchgear of a primary 132kV substation where the developer reconfigures the existing primary substation from a 100% back-up to an ARBC system.

R113,16

(c) Taken directly from the 11kV switchgear of a primary 132kV substation where the developer provides a new non firm primary substation including transformer(s) with no primary line (CoT pay for back-up TRF).

R33,33

(d) Taken directly from the 11kV switchgear of a primary 132kV substation where the developer provides a non firm primary substation including transformer(s) and 4km primary overhead line and CoT pay for back-up transformer.

Conditions will apply for a High Voltage Connection

R11,40

In instances where township owners/developers have already paid a quota charge during township establishment, or where a quota charge was paid at the time of scheme amendments, subdivision or consent use, a quota charge is payable for every kVA by which the notified maximum demand indicated by the end consumer or his or her authorized representative exceeds the allocated quota which has already been paid for. The notified maximum demand will then become the AMD of the erf, after payment, calculated at the applicable connection level, has been received.

3. Fixed charges

3.1 Premises with improvements

The scales of the tariff for the Supply of Electricity, as detailed in the Schedule: Supply of Electricity Part I, are based on the costs associated with the provision of the supply to the various groups of consumers in the normal electricity development areas within the municipal boundaries.

Should the calculated fixed demand charge or the average of the demand charge during the preceding twelve months for premises with improvements be less than the fixed charge applicable to those specific premises without improvements, the fixed charge as applicable to the premises without improvements will be charged, provided that the Executive Director: Energy and Electricity, at his own discretion, may allow a deduction on the charge.

Should a consumer, where a minimum demand charge is applicable as detailed in the Schedule: Supply of Electricity Part I, install the necessary Power Factor correction equipment to improve the Power Factor of the premises, the Executive Director: Energy and Electricity may, at his own discretion, waive the enforcement of the previous minimum demand charge for a period of time to enable the consumer to prove that the equipment is able to maintain the new, more efficient demand charge.

3.2 Premises without improvements

A charge of basic cost for each registered erf, which in the opinion of the Executive Director: Energy and Electricity, can be connected to the Municipality's supply mains, but has not yet been connected, is payable by the owner, provided that premises which have been provided with only a builder's connection are deemed to be not connected.

The fixed charges are calculated as shown below:

(i) For all residential premises, per month

R60,53

(ii) For erven zoned Multiple Residential or Special and Undetermined (used for a specific use that, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Multiple Residential) where not all of the approved dwellings have been developed, the developer and/or the owner who has the right to develop the township area is liable for the fixed charges of the dwellings that have not been erected, per dwelling-unit per month

R60,53

(iii) For all other uses, except those specifically mentioned below, based on the zoned maximum demand (ZMD), provided that the floor space ratio used for calculation purposes does not exceed 0,6; an amount per month per kVA

R12,28

(iv) For erven which are municipal property

(v) For Agricultural or Special and Undetermined, for a specific use

No charge

which, in the opinion of the Executive Director: Energy and Electricity, is in accordance with Agricultural, including premises situated in Klerksoord, an amount per month

R91,23

(vi) For any other use not referred to in (i), (ii), (iii), (iv) or (v) above per erf per month

R302,63

3.3 Premises outside the municipal boundaries

Unless otherwise agreed on between the Municipality and a developer and/or owner of a township area, fixed charges are also payable in respect of premises situated outside the municipal boundaries, but inside the Municipality's electricity supply area. The authorized maximum demand for such premises shall be as shown above.

B. GENERAL CHARGES

1. Metered Connection fees

- 1.1 The Municipality will provide the following standard connections between its mains and the electrical installation of proclaimed premises, provided that non-split prepaid metering will only be installed with the approval of the Executive Director: Energy and Electricity. Only one such connection will normally be provided to any single premises, provided that, in the case of second dwelling-units within legally established townships or farms and agricultural holdings receiving an electricity supply at low voltage and in cases where consideration of distance or voltage drop is such that in the opinion of the Executive Director: Energy and Electricity, additional connections are justified, such additional connections may be provided to the following:
 - (i) To a private house receiving a supply at low voltage: a single-phase or three-phase underground cable connection with conventional metering or prepaid metering. (Traditional overhead roof connections with service conductors are no longer available as standard new connections.)
 - (ii) To an informal residential structure receiving a supply at low voltage: a single-phase overhead bundle/concentric conductor connection with prepaid metering
 - (iii) To any other premises receiving a supply at low voltage: a singlephase or three-phase underground cable connection.
- 1.2 Where the nearest connecting point for the proclaimed premises is further than 100 m from the Municipality's network, the connecting point for the consumer is, in respect of costing for it, deemed to be no further than 100 m.
- 1.3 Fees in respect of connections are payable strictly in advance.
- 1.4 In the case of an amendment to the Schedule: Supply of Electricity Part I, a consumer may request the Municipality not more than once a year to alter the applicable tariff to his or her premises.
- 1.5 Where the owner/developer of premises makes provision for a substation building for the Municipality, which is needed to provide the premises and adjacent premises with a supply, the owner/developer of the premises must pay the full connection fees, provided that the owner/developer is reimbursed in the next financial year at a cost, rand per m²

R3 446,49/m²

- 1.6 In the case of a standard low-voltage cable connection to premises, the owner or consumer must provide an approved conduit or trench and an approved underground electrical cable with communication cores, as specified in the Municipality's Electricity By-laws and/or by the Executive Director: Energy and Electricity, over the entire route across his or her property.
- 1.7 For all connections, excluding those referred to in item B1.8 below, the actual cost of material, labour, supervision, transport and the use of plant and equipment will be calculated, plus 13% overhead cost and administration, and that will be the connection cost, provided that the cost for peri-urban consumers is calculated for a connection from a low-voltage supply point.
- 1.8 For all connections and services, indicated below as items B1.9.1 to B1.9.8, the average cost of material, labour, supervision, transport and the use of plant and equipment will be calculated, plus 13% overhead cost and administration, and that will be the connection fee.
- 1.9 Subject to the terms as set out in the Schedule: Supply of Electricity Part1, the following standard connections will be provided by the Municipality:
 - 1.9.1 Cable reticulated single-phase connections to premises where the required cable has already been laid up to the boundary of the premises, specifically to provide the premises with such a supply (the consumer's contractor provides the SANS approved cable joint, except where existing Pratley-type boxes are installed).

(a) Credit metering

R903.51

(b) Prepaid metering (Municipality's communication cable reticulation already installed)

R1 392,11 R2 744,74

- (c) Mains-borne prepaid metering
- 1.9.2 Cable reticulated three-phase connections to premises where the required cable has already been laid up to the boundary of the premises, specifically to provide the premises with such a supply (the consumer's contractor provides the SANS approved cable joint, except where existing Pratley-type boxes are installed).
 - (a) Credit metering energy only

(b) Prepaid metering

R1 263,16 R2 895,61

1.9.3 All three-phase, Maximum demand (Low voltage and Medium voltage) connections that require only placement of a meter (credit metering)

R5 537,72

1.9.4 Cable connection to premises where the required cable must be laid from the existing network to provide the premises with a supply, provided that where the cable length exceeds 40 meters the complete connection will be estimated and be payable. Provided further that if the required meter box serves more than three consumers, the case will be referred to the sub-section Town Development (The Municipality provides the meter box as required by the Executive Director: Energy and Electricity, in the street reserve):

(a) Single-phase, credit or prepaid metering

(b) Single-phase, mains-borne prepaid metering

R9 025,44 R1 0187,72

(c) Three-phase, up to and including 80 amperes per phase:

Credit metering and prepaid metering, provided that a Municipal meter box is available

 (ii) Prepaid metering (Where a Municipal meter box is not available and the consumer is providing the meter box) R17 736,84

R14 569,30

Free of charge

1.9	5 Sino	de-nha	ase overhead bundle/concentric conductor connection	
,,,,,	(ma in a nea only	ximum Il case: rest co be av	a 60 amperes with prepaid metering). The connection will a be made from the Municipality's connection point to the priner of the dwelling, provided that this connection will railable for informal and low-cost housing where approved ecutive Director: Energy and Electricity.	
	(a)		t connection to premises with ready board supplied by icipality	R2 469,30
	(b)		t connection to premises with ready board not supplied funicipality	R2 190,35
	(c)	(prov	nsfer of a connection to a completed top-structure vided that the owner executes the trenching where essary)	R1 063,16
1.9.6			connections for builders, credit or prepaid metering 80 amperes)	
	(a)	the	e final connection point is used or, alternatively, where builder provides all connection material needed for section to the closest supply point	Applicable amount set out in item B1.7 or B1.8
-	(p)		porary overhead connections for builders in overhead ulated areas:	
		(i) (ii)	Single-phase connection: (maximum 80 amperes) Three-phase connection: (maximum 80 amperes per	R3 728,95
			phase)	R6 040,35
1.9.7	telepl cablir	hone ng and	s to illuminated street name signs, hoardings and booths (maximum 5 amperes). Contractor provides d trenching as required by the Executive Director: Electricity.	R927,19
1.9.8	Lifelir	ne coni	nections to premises (maximum 20 amperes)	
	The n	neter is	s preprogrammed with the following units:	5 kWh
	(a)	First o	connection to premises without ready board supplied by cipality	R204,39
		Shoul Munic	Id the ready board of the Municipality not be used, the cipality must be in possession of a certificate of	·
		compl	liance issued by a registered contractor (as referred	
		of the	Regulation 3(1) of the Electrical Installation Regulations Occupational Health and Safety Act, 1993 (Act 85 of) for the specific premises before the connection will be	
	(b)	First o	connection to premises with ready board supplied by	
	(c)		ripality. and connection to premises where metering devices	R625,44
	(d)	have b	been removed and cannot be accounted for. Indicate the connection to premises where metering devices	R250,00
			d and/or stolen.	R300,00
1.9.9	Lifelin	e conn	ections to premises (maximum 10 amperes)	
	The m	eter is	preprogrammed with the following units:	5 kWh

First connection to premises with ready board supplied by Municipality

(a)

- 1.10 General services rendered at the request of a consumer within and outside the municipal boundary. Fees to be paid in advance
 - 1.10.1 Replacement of an existing single-phase overhead connection with a single-phase cable connection from overhead mains up to the erf boundary, at the request of the consumer:
 - (a) If existing metering is retained, provided it is credit or mainsborne prepaid metering (subsidised: actual cost R7 819,30)

R4 700,00

(b) If existing metering is replaced with a split-type prepaid meter (subsidised: actual cost R9 200,46)

R4 181,58

(c) Where a new application for a new electrical connection is received after a building has been demolished and the previous connection has been completely removed (The Municipality provides the meter box and meter in the street reserve, a cable to every associated erf boundary and the connections in the meter box as required by the Executive Director: Energy and Electricity.)

As per appropriate new connection

1.10.2 Moving of an existing cable connection from a meter box affixed to the dwelling-unit, or from a meter box on the erf, which box is considered to be dangerous in terms of the Occupational Health and Safety Act, 1993 (Act 85 of 1993), to a boundary meter box (The Municipality provides only the meter box in the street reserve and move the existing meters and the meter connections to the new meter box.)

R1 786.84

- 1.10.3 Replacement of an existing credit meter with a prepaid meter (retrofit) provided there is a existing boundary meter box; if not, a pole mounted meter box will be placed
 - (a) Mains-borne single-phase prepaid meter (actual cost R2 610,53: subsidized)

R1 800,00

(b) If a boundary meter box must be placed, the cost as per 1.10.2 will be applicable plus the subsidized cost as per 1.10.3 (a)

R3 594,74

- 1.10.4 Relocation of the Municipality's bulk metering point provided that the owner/consumer supplies communication to the metering equipment, where necessary, and supplies and places the meter box
 - (a) Where a cut-in cannot be performed on the cable (actual cost)

R1 698,25

(b) Where a cut-in can be performed on the cable (actual cost R7 511,40: subsidized)

R1 900,00

- 1.10.5 Provision of a bulk metering point on request of the owner/consumer to accommodate sub-metering, provided that the owner/consumer supplies communication to the metering equipment, where necessary, and supplies and places the meter box.
 - (a) Where a cut-in can **not** be performed on the cable (actual cost R3 788,60: subsidised)

R3 000.00

(b) Where a cut-in can be performed on the cable (actual cost R9 601,75: subsidised)

R4 000,00

1.10.6	Upgrading of a 20A lifeline connection, provided that the current energy tariff, as set out in the Schedule: Supply of Electricity Part I, is applicable	
	(a) From 20 amperes to 40 amperes(b) From 40 amperes to 60 amperes(c) From 20 amperes to 60 amperes	R859,65 R1 297,37 R1 808,77
1.10.7	Upgrading of a 10A lifeline connection to a 20A lifeline connection, provided that the current lifeline energy tariff, as set out in the Schedule: Supply of Electricity Part I, will still be applicable	
	(a) From 10 amperes to 20 amperes	R554,39
1.10.8	Any downgrade of an existing standard service	R773,68
1.10.9	Where the consumer requests the restoration of a previously down-graded service (single-phase back to three-phase) and it can be restored to its previous state without providing new cables and a new meter box	R1 716,67
	Where the down-graded service cannot be restored to its previous state by only replacing the meters, the cost will be that of the applicable standard new connection.	
1.10.10	Replacement of a stolen or damaged prepaid meter keypad	
	(a) Pilot-wire split prepaid meter(b) Mains-borne prepaid meter (including batteries)	R727,19 R1 092,11
1.10.11	Relocation of electrical services at the request of a consumer	
	 (a) Relocation of meter boxes up to 4-way meter boxes (b) Relocation of 6 way up to 12-way meter boxes (c) Relocation of a street pole within an overhead reticulated area: 	R6 219,30 R15 699,12
	(i) An intermediate pole (ii) A service pole (cut in) (d) Relocation of a street lamp-post within a cable-reticulated area:	R6 379,83 R9 135,97
	(i) A single post-top (maximum 4m) (ii) All other street lamp-posts	R4 739,47 R4 237,72
1.10.12	Installation of security lights for public parks for the safety of the public, provided that an existing overhead network is available. If not, the installation cost will be estimated.	
	Installation cost per 250W security light	R1 284,21
1.11 Automa	ted Meter Reading (AMR/smart) meters	
(a)	New installation and programming of an Automated Meter Reading meter.	R2 857,90
	Replacement of an existing credit meter or old pre-paid meter with an AMR meter (retrofit) provided there is a existing boundary meter box; if not, a pole mounted meter box will be placed	
	(i) Mains-borne single-phase prepaid meter (actual cost R2 563,16: subsidized)	R1 750,00

(c) Re-programming of the AMR meter to convert from post paid (conventional) mode to a prepaid mode and vice-versa.

R587.84

2. Non- metered connections

- 2.1 Where the Municipality, at the discretion of the Executive Director: Energy and Electricity, makes temporary non-metered connection points available to consumers, the following connection fee applies (plus an additional amount for electricity consumption as set out in item (iii) below): Temporary non-metered connections will be made available for a maximum of 60 days.
 - (i) Connections within and outside the municipal boundaries

(a) Single-phase connection (maximum 80 amperes)

R4 928.95

(b) Single-phase connection to polling premises, per connection

R1 028,95

(c) Installation of temporary funeral lights at the request of a consumer, provided that existing structures are available to erect the lights, provided further that a maximum of three lights are installed per request and the consumption is calculated for two nights, twelve hours per night (if no structures are available to erect the lights, the cost is estimated and will be payable).

R732.46

(d) Where a consumer requires a temporary connection of a type not referred to in this Tariff and the provision of the connection is approved by the Executive Director: Energy and Electricity, the full cost of such a temporary connection will be estimated and will be payable.

Estimated

(ii) The connections referred to in 2.1 are made available free of charge for official municipal and departmental functions.

Free of charge

- (iii) In instances where electricity is temporary supplied at low voltage and where permanent non-metered connections are revealed by means of investigation, and it proves impractical to meter the consumption, the consumption will be estimated according to the rating of the installed apparatus and the hours of use, and the following charges are payable:
 - (a) A pre-payable amount consisting of an energy charge per kWh, subject to a minimum charge

R1,75

(b) The pre-payable amount is subject to a minimum charge of

R169,30

- 2.2 Where the Municipality has at its disposal permanently installed nonmetered connection points, these points can be made available to temporary consumers, and the following charges are payable:
 - (i) A fixed cost is payable for each of the power points in item B2.2(ii):

R207,02

R125,44

- (ii) A fixed cost per day for electricity consumption based on the demand available at the specific power point:
 - (a) Wierda Park Trimpark (60A three-phase with 6 single-phase socket outlets):

R60,53

(b) 15A connection at Church Square:

3. Illuminated street name signs, hoardings and telephone booths equipped with lighting (maximum 200W)

Consumption based on 12 hours per day per sign/hoarding/telephone booth,

provided that an annual account for one year's consumption per sign/hoarding/telephone booth is paid in advance with effect from 1 July each year:

R657,02

4. Security lights for public parks, mounted onto existing lamp-posts (maximum 250W per light)

Consumption based on 12 hours per day per security light, provided that an annual account for one year's consumption is paid in advance with effect from 1 July each year: per light per year or part of a year.

R546,49

5. Fees applicable to reselling of electricity

Fee chargeable by the reseller of electricity to recover his or her cost.

As per agreement between the Executive Director : Energy and Electricity and the reseller, per specific connection

6. Fees applicable for sending of SMS to the consumers.

A fee chargeable for an SMS sent to customers to warn them that their power will be cut off, unless a certain amount of money is paid by a certain date.

R1,75

C. SUNDRY SERVICES

1. Fees for discontinuing and reconnecting the supply

1.1 For discontinuing the supply when the premises change ownership and for discontinuing temporarily at the request of the consumer, provided that the terminal conductors have not been removed, provided further that the reconnection of such supply is also free of charge:

Free of charge

1.2 For discontinuing the supply where the terminal conductors of an overhead roof connection are temporarily removed and re-connected thereafter, at the request of the consumer

R904,39

1.3 Where an existing overhead roof-connection has to be removed due to roof construction alterations, the overhead roof-connection will not be restored after completion of the alterations, but the consumer will be obliged to take the applicable underground cable connection

Applicable amount set out in item B1.7 or B1.8

1.4 For sending, as part of the rates account, information of the tenant's account, which is in arrears, to the owner of the property when deemed necessary by the Municipality

R22.81

1.5 For replacing the meter where the meter seals have been broken (the fees will be levied on a subsequent account)

(i) Broken seals reported by a new owner

(ii) Broken seals found by the Municipality

No charge R176,32

1.6 For the physical delivery of a notice that fees are payable to the Municipality or a notice of non-compliance with any of the provisions of the Electricity By-laws or Regulations (this fee will be levied on a subsequent account), per notice

R79,83

1.7 For discontinuing the supply to an electrical installation owing to non-payment of accounts or non-compliance with any of the provisions of the Electricity By-laws or Regulations, provided that the reconnection of the supply will be free of charge.

(i) Residential premises R419.30 (ii) Industrial premises, business premises and smallholdings R419.30 For repeated unlawful reconnections to or tampering with the electrical installation, or continued non-compliance with any of the provisions of the Electricity By-laws or Regulations after a temporary discontinuance referred to in item 1.5 above, the Executive Director: Energy and Electricity may, at his discretion, determine that -(i) the meter be moved to the boundary of the premises or that a Applicable prepaid meter be installed, where possible amount set out in B1.7 or B1.8 a fee be levied on a subsequent account (ii) R537.72 For permanently removing the connection to a stand where it is found that the electrical installation is still being tampered with or is unlawfully reconnected, or where non-compliance with any of the provisions of the Electricity or By-laws Regulations still occurs after any of the actions in item 1.5 or 1.6 above had been taken (this fee will be levied on a subsequent account) R1 788.60 If the consumer wants to restore the removed connection, a new Applicable connection must be applied for amount set out in item B1.7 or B1.8 Fees where a consumer queries the validity of a credit control action against him or her in terms of credit control, revenue protection or noncompliance with any of the provisions of the Electricity By-laws or Regulations Where a consumer queries the validity of an action against him or her, the consumer must pay the following fee in advance, provided that this fee is only refunded to the consumer if his or her query is proved to be sustainable (paid on a next account) R491,23 Fees for prepaid meter sundries Replacement of identification card (a) R29.83 Issuing of prepaid metering tokens for submetered consumers, per token (b) R4,39 Fees for furnishing of electrical information by means of programmable electronic meters or programmable data loggers, per study case R1 754,39 Fees for repairing defects for which a consumer is responsible and fees for medium-voltage switching work requested by a consumer When the Electricity Department is called upon to attend to a failure of supply and when such failure of supply is found to be due to a fault on the consumer's installation, or due to faulty operation of apparatus used in connection therewith

2.

3.

5.

such failure (or switching work) and this cost will be added to a next account (partially subsidized).

or if it is found that the current rating of the consumer's main incoming circuit breaker equals or exceeds the current rating of the Municipality's circuit breaker (or to execute medium voltage switching work at the request of the consumer), the consumer must pay a fee for each such attendance, which will be determined as the cost incurred by the Electricity Department in attending to

(a) Low-voltage consumer (fuse costs are additional, if applicable) i Without fuses

If a defect is repaired or switching is performed during office hours:

			*
		ii Additional per fuse	R84,21
	(b)	Medium-voltage consumer (fuse costs are additional, if applicable) i Without fuses	R851,75
		ii Additional per fuse (The fees will be levied on a subsequent account.)	R370,18
(ii) If a	defect is repaired or switching is performed after hours:	
	(a)	Low-voltage consumer (fuse costs are additional, if applicable) i Without fuses ii Additional per fuse	R953,51 R84,21
	(b)	Medium-voltage consumer (fuse costs are additional, if applicable) i Without fuses ii Additional per fuse (The fees will be levied on a subsequent account.)	R1012,29 R370,18
Fe	es for sp	pecial meter reading	
Th inte	e consu ervals of	mer's meter will be read, as closely as reasonably possible, at one month.	
llid	и ине ар	ner requires his or her electricity meter to be read at any time other pointed date, the electricity meter will be read separately, provided er pays the applicable amount in advance:	
(a) (b)	Low-v Mediu	roltage consumer: ım/high-voltage consumer:	R169,30 R339,47
Fee	s for tes	ting	· .
7.1	Munic advan meter the co	onsumer has reason to believe that an electricity meter is out of or is registering incorrectly, the meter will be tested by the sipality, provided the consumer pays the applicable amount in ince, which amount will be refunded on a following account if the is found to be registering more than 5% fast or slow, in which case insumer's account will be adjusted in terms of the applicable section. Electricity By-laws: No refund will be made if the meter seals are not tampering with the meter occurred.	
		Single-phase motoring (conventional material	
	(b)	prepayment meters) Three-phase metering (conventional meters as well as prepayment	R556,14
		meters) Demand metering	R697,37 R838,60
7.2	Municij advanc a subs incorre	issumer has reason to believe that the electricity consumption is not adue to an installation error, the connection will be tested by the pality, provided the consumer pays the applicable amount in the for the conducting of the test, which amount will be refunded on sequent account if the Municipality's connection is found to be ct, in which case the consumer's account will be adjusted in terms applicable section of the Electricity By-laws.	D505 T0
7.3		e the cable route of a consumer's supply, per case:	R565,79 R2 034,70
7.4		tify a low- or high-voltage cable for a consumer, per case:	114 004,70
	(a) D	uring office hours fter hours	R1 885,97 R2 429,83
			· · · · · · · · · · · · · · · · · · ·

6.

7.

7.5 To find and identify a cable fault in a consumer's low-voltage supply, per case:

(a) During office hours

(b) After hours

R1 186,84 R1 751,75

7.6 To find and identify a cable fault in a consumer's high-voltage supply, per case:

(a) During office hours

(b) After hours

R3 559,65 R5 254,39

8. Fees for inspection and testing of installations, substations, switch rooms and street lights

8.1 On receipt of a notice in terms of the Municipality's Electricity By-laws that an installation, a substation, a switch room or any extension to an installation or street light has been completed and is ready for inspection and testing, such inspection and test will be carried out free of charge.

Free of charge

- 8.2 If the installation, substation, switch room or street light is found to be incomplete or defective or fails in any way to comply with the Municipality's Electricity By-laws and Regulations, the Municipality will not connect the installation, or approve the substation, switch room or street light until such defect or failure has been remedied by the contractor and a further inspection and test carried out. A prepayable amount will be charged as follows:
 - (a) For each such additional, per mini-sub area inspection and/or test

R1 356.14

8.3 For the inspection of an electrical installation on the premises to verify a certificate of compliance issued by a registered contractor (as referred to in SANS 10142-1) an amount per hour, provided that the minimum charged will be one hour.

R415,79

9. Deposits

- 9.1 The minimum amount to be deposited by a consumer with the Municipality in respect of electricity consumption in terms of the Municipality's Electricity By-laws and Regulations, which amount in cases where a water deposit is also payable, will include such water deposit.
 - (a) For single-phase residential consumers (the amount comprises an electricity deposit of R510,00 plus a water deposit of R240,00).
 - b) For all other consumers the deposit will be calculated on the estimated consumption for two months.

R750,00

- 9.2 The deposit stated in item 9.1 above will initially be used for any new connection, including a connection for temporary occupation. Once three months' registered consumption figures are available, the deposit will be adjusted to twice the value of the average monthly electricity and water consumption.
- 9.3 Where any deposit amounts to more than R20 000,00 the Chief Financial Officer may, at his own discretion, accept an approved guarantee for the deposit amount.

R20 000.00

9.4 The status quo with regard to existing deposits will be maintained and deposits will only be recalculated if the electricity supply has to be disconnected due to non-payment. If such recalculations should take place it would be done in accordance with items 9.1 to 9.3 above.

9.5 No deposits for electrical power consumption are payable by consumers who are supplied by means of prepaid metering.

10. Other special services

- (a) For any work which the Municipality may undertake at the request of a consumer or other body and for which no charge has been determined in this Tariff document, the charge will be the cost to the Municipality of all actual expenses, including material, labour, supervision, transport, the use of plant and equipment, plus a surcharge of 13% on such amount in respect of overhead expenses and administration.
- (b) Successful applications for new connections will depend on the ability of developer to proof that energy efficiency measures for development was implemented. The requirements for this energy efficiency will be as published by DME as part of the Power Conservation Programme.

D. GLOSSARY AND INTERPRETATIONS

1. Glossary

- (i) "after-diversity maximum demand" (ADMD) means the calculated kVA value, allowing for the time difference between the individual maximum demands of all the consumers fed from the same supply point.
- (ii) "authorized maximum demand" (AMD) means the kVA value allocated to the premises upon either township establishment, any scheme amendment and/or increase in the supply.
- (iii) "area factor" means the factor determined by the social standing and/or capability of the group of consumers to consume more or less power than the average, depending on the amount of funds available to pay for the purchase of electricity. This depicts the probability of higher/lower than average electricity consumption and has absolutely nothing to do with the diversity factor.
- (iv) "diversity factor" means the probability that all connected consumers will draw maximum current at the same time and is a figure between 0 and 1. Zero (0) means that there is no such chance and 1 means that the chances are 100% that it would happen.
- (v) "fixed charge" means any monthly amount calculated to cover the annual costs in respect of capital expenditure and the maintenance of equipment installed on the premises by the Municipality.
- (vi) "lifeline" means a largely subsidized single-phase first connection with prepaid metering up to a maximum of 20 ampere and is available for informal and low-cost housing only, provided that the current energy tariff set out in the Schedule: Supply of Electricity Part I is applicable.
- (vii) "low voltage", in terms of Government Notice 2665 of 16 November 1990, means 230V nominal in the case of a single-phase supply or 230/400V nominal in the case of a three-phase supply.
- (viii) "medium voltage" means more than 400V but not more than 11 000V.
- (ix) "metering point" means the point at which the consumer's consumption of electricity is metered and which may be at the point of supply or at any other point on the distribution system of the service authority or the electrical installation of the consumer, as specified by the Engineer, provided that it meters all of, and only, the consumer's consumption of electricity.
- (x) "per month" means per month or part of a month.
- (xi) "potential dwelling-units" means the maximum permissible number of dwelling-units which may be erected on premises according to the Town-planning Scheme.
- (xii) "set of metering equipment" means the minimum number of meters necessary for measuring the supply under any one scale of the Tariff and on the basis of one connection to the

premises.

- (xiii) "zoned maximum demand" (ZMD) means the kVA value allocated to the premises on township establishment.
- (xiv) "proclaimed premises" means a premises acknowledged as a town erf by the registrar of deeds or the Municipality and excludes agricultural holdings and farmland.

2. Interpretations

- (i) Any premises outside a township in respect of which the Municipality is, by reason of the location and extent of such premises and the purpose for which the premises are used, of the opinion that the premises should be deemed to be part of such township are deemed to be part of such township.
- (ii) Any piece of land divided into or laid out or developed as sited for residential or business purposes in respect of which the Municipality is, by reason of such division, lay-out or development, of the opinion that it should be deemed to be an approved township is deemed as such.
- (iii) The electricity consumption for a temporary builder's connection, single- or three-phase, except in cases where the size of the connection requires a low-voltage demand connection or 11kV connection, is charged according to the applicable non-domestic tariff scales.
- (iv) After the consumer's contractor has completed the SANS approved cable joint between the Municipality's cable and the consumer's cable, in cable-reticulated areas, the cable joint becomes the responsibility of the consumer.
- (v) Consumption measured by service metering under Domestic Bulk Supply, as set out in terms of PART I of the Tariff, does not qualify for free electricity.
- (vi) Guidelines for connection sizes, subject to availability of network capacity and network configuration:

Tariff Scale	Credit metering		Prepaid metering	
	Min. kVA	Max. kVA	Min. kVA	Max. kVA
(i) Lifeline	N/A	N/A		4,6
(ii) Domestic & Farm-scale single-phase		18,4	-	18,4
(iii) Domestic & Farm scale three-phase	-	55,4	-	55,4
(iv) Non-domestic single-phase	-	18,4	-	18,4
(v) Non-domestic three-phase	. .	103,9	<u>~</u>	55,4
(vi) Low Voltage (400V) three-phase	50	500		
(vii) 11kV Supply	200	10 000		
(viii) 132kV Supply	10 000	30 000		
(ix) 275kV Supply	30 000	-		

Notes:

The Schedule: Supply of Electricity Part I and Part II must be read in conjunction with and forms part of the Municipality's Electricity By-laws, conditions of supply and statutory Regulations.

Tax payable in terms of the Value-added Tax Act, 1991 (Act 89 of 1991), is levied on the above charges.

SUPPLY OF WATER TARIFF

- 1. That the determination of fees payable to the City of Tshwane Metropolitan Municipality for supplying water, approved by Council Resolution 28 May 2009, be withdrawn with effect from 1 July 2010.
- 2. That the determination of fees as set out in Annexure C.1 be determined, in terms of the provision of section 75A (1) of the Local Government: Municipal System Act, 2000 (Act 32 of 2000), as amended.
- 3. That the determination contemplated in paragraph 2. takes effect on 1 July 2010.
- 4. That notice of the withdrawal and determination be given in terms of the provisions of sections 75A(3)(a), (b) and (c) of the foregoing Act.
- 5. That notice in terms of paragraph 4. above be published in the relevant newspapers.

CITY OF TSHWANE METROPOLITAN MUNICIPALITY

NOTICE OF WITHDRAWAL AND DETERMINATION OF CHARGES PAYABLE TO THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY FOR THE SUPPLY OF WATER

NOTICE ... of 2010 DATE

OUPA NKOANE ACTING CITY MANAGER

Per kl

SCHEDULE SUPPLY OF WATER TARIFF PART I

A. CHARGES FOR THE SUPPLY OF WATER

For indigent consumers officially registered at the CoT the first 12 ke of water consumption per 30 day period will be afforded free of charge.

- SCALE A: AGRICULTURAL HOLDINGS AND FARM PORTIONS FOR RESIDENTIAL PURPOSES EXCLUDING CONSUMERS UNDER SCALE C The following tariffs are applicable to any consumer who is supplied with water, but who is not a resident within a proclaimed township:
 - (a) A quantity charge for water consumed since the previous meter reading is as follows:

		Per k₹
41)		R
(i)	0 to 6 kt per 30 days' period (200 t a day)	4,70
· (ii)	7 to 12 kt per 30 days' period	6,71
(iii)	13 to 18 kt per 30 days' period	8,80
(iv)	19 to 24 kl per 30 days' period	10,18
(v)	25 to 30 kt per 30 days' period	11.63
(iv)	31 to 42 kt per 30 days' period	12,58
(vii)	43 to 72 kℓ per 30 days' períod	13,46
(viii)	More than 72 kt per 30 days' period	14.41

- (b) The application of this tariff is subject to it that -
 - (i) the connecting pipe is not more than 20 mm in diameter; and
 - (ii) the water is fed from the pipe to a reservoir with a capacity of not less than 2,27 kt, and that it is equipped with a float valve:

Provided that where special circumstances justify it, the Metropolitan Municipality may deviate from the above conditions.

2. SCALE B: SINGLE DWELLING-HOUSES (metered separately by the Municipality and excluding dwelling-houses from which an unregistered business is run)

This scale is applicable to conventional metering, pre-paid yard metering, assumed and shared consumption billing.

(a) The tariff applicable to a consumer in a dwelling-house for water consumed since the previous meter reading is as follows:

		R
(i)	0 to 6 kt per 30 days' period (200 t a day)	4,70
(ii)	7 to 12 kt per 30 days' period	6,71
(iii)	13 to 18 kℓ per 30 days' period	8,80
(iv)	19 to 24 kl per 30 days' period	10,18
(v)	25 to 30 kl per 30 days' period	11,63
(vi)	31 to 42 kt per 30 days' period	12,58
(vii)	43 to 72 kℓ per 30 days' period	13,46
(viii)	More than 72 kt per 30 days' period	14,41

3. SCALE C: FLATS, TOWN HOUSES AND OTHER SECTIONAL TITLE DEVELOPMENTS ON STANDS WITH MORE THAN TWO DWELLINGS (not metered separately by the Metropolitan Municipality)

This scale is also applicable to blocks of flats where businesses are run on the

ground floor of the same building.

 (a) A quantity charge for water consumed since the previous meter reading will be as follows:

	•	Perkt
(1)		R
(i)	0 to 6 kt per 30 days' period (200 t a day), per flat	4,70
(ii)	7 to 12 kl per 30 days' period, per flat	6,71
(iii)	13 to 18 kt per 30 days' period, per flat	8,80
(iv)	19 to 24 kt per 30 days' period, per flat	10,18
(v)	25 to 30 kt per 30 days' period, per flat	11,63
(vi)	31 to 42 kt per 30 days' period, per flat	12,58
(vii)	43 to 72 kl per 30 days' period, per flat	13,46
(viii)	More than 72 kt per 30 days' period, per flat	14 41

4. SCALE D: ALL CONSUMERS WHO DO NOT FALL UNDER SCALE A, B, C AND E

(a) The tariff applicable to a consumer for water consumed since the previous meter reading is as follows:

Per kt

Dorle

(i) 0 – 10 000 kl per 30 days' period (ii) 10 001 – 100 000 kl per 30 days' period

9,92 9,41

(iii) More than 100 000 kt per 30 days' period

8,77

5. SCALE E: HOMES FOR THE AGED AND RETIREMENT CENTRES

(a) A quantity charge for water consumed since the previous meter reading is as follows:

Per kt R

- (i) The first 30% of the water consumption per 30 days' period
- (ii) The remaining water consumption

0,00 9,28

Provided that the quantity of water consumed in (i) above be rebated at 100%.

Application may be made to the Water and Sanitation Division to rate the premises primarily used for housing for the aged in accordance with Scale C or Scale E.

6. BULK WATER SUPPLY TO OTHER MUNICIPALITIES

(a) A quantity charge for water supplied since the previous meter reading according to the applicable Rand Water tariff including the Water Research Fund levy, plus 10% administrative charge or as per agreement.

7. WATER LOSS OWING TO DAMAGE TO THE MUNICIPALITIES WATER-PIPE SYSTEM AND/OR INSTALLATIONS

Amount payable for water loss owing to damaged pipes (nominal diameters):

R

(a) Pipes with a diameter of 50 mm or less

(b) Pipes with a diameter larger than 50 mm up to and including 100 mm

710,00 1 620.00

(c)	Pipes with a diameter larger than 100 mm up to and including 250 mm	7 290,00
(d)	Pipes with a diameter larger than 250 mm up to and including 400 mm	17 820,00
(e)	Pipes with a diameter larger than 400 mm up to and including 700 mm	30 290,00
(f)	Pipes with a diameter larger than 700 mm	41 490,00

8. REPAIR CHARGES OF DAMAGE TO MUNICIPAL WATER-PIPE SYSTEM AND/OR INSTALLATION BY OTHER PEOPLE

Nominal pipe diameters:

(a)	Pipes with a diameter of 50 mm or less	1 490,00
(b)	Pipes with a diameter larger than 50 mm up to and including 100 mm	2 130,00
(c)	Pipes with a diameter larger than 100 mm up to and including 250 mm	3 220,00
(d)	Pipes with a diameter larger than 250 mm up to and including 400 mm	6 040,00
(e)	Pipes with a diameter larger than 400 mm up to and including 700 mm	7 530,00
(f)	Pipes with a diameter larger than 700 mm	12 880,00

9. TARIFF FOR UNAUTHORISED WATER CONSUMPTION

9.1 Amount payable for water consumption obtained through illegal water connection and/or consumption. (Once-off levy, after which the connection will be formalised.)

Nominal diameter of connection:

(a)	Pipes with a diameter of 40 mm or less	589.00
(b)	Pipes with a diameter larger than 40 mm up to and including 100	
	mm	1 968,00
(c)	Pipes with a diameter larger than 100 mm	6 544.00
	(Spot fines may be imposed in terms of the Standard Water Supply By-laws)	

9.2 The quantity charged for the water used for partly or completed construction's of:

(a)	Domestic nouses, single story	160 kľ
(b)	Domestic houses, double story	360 kl
(c)	Other buildings	1 kl/m² build
(d)	Groundwork's including boundary walls	0,6 kl/m² of stand area
(e)	Roads, paved areas, services, ext.	1,2 kl/m² of stand area
	(Spot fines may be imposed in terms of the Standard Water Supply	*

(Spot fines may be imposed in terms of the Standard Water Supply By-laws)

10. TARIFF FOR UNNECESSARY CUSTOMER COMPLAINT INVESTIGATIONS

Cost per hour or part there-off to conduct a Customer Complaint Investigations related to water supply which primarily stems from invoicing problems. These may range from meters that have been swapped around on accounts, levies for un-authorised consumption, accounts with high water consumption, incorrect meter detail on system etc...

286.00

11. WATER USED FOR FIRE-FIGHTING

The quantity charge for water used to fight fires:

- per kl

10,71

B. CHARGES FOR CONNECTING THE WATER SUPPLY

The following fees are payable for supplying and laying connecting pipes and for the installation of water meters, not more than 10 m from the nearest connection point.

1. METERED CONNECTIONS

(a)	All wa	ater connections	Connection Fee R
	Size	of meter	
	(i)	15 mm	1 150,00
	(ii)	20 mm	1 590,00
	(iii)	25 mm	2 380,00
	(iv)	40 mm	8 340,00
	(v)	50 mm	12 865,00
,	(vi)	80 mm	16 000,00
	(vii)	100 mm	26 330,00
	(viii)	150 mm	30 620,00
	(ix)	Greater than 150 mm	10%
		Cost plus 10% (R31 000,00 deposit required)	
(b)	Pre-pa	aid water meters: 15 mm or 20 mm	2 650,00

(c) Connections for special low-cost housing schemes

There will be no charge imposed on the beneficiary of a dwelling or erf established by means of government provided subsidy schemes for low cost housing provided that the beneficiary complies with the Provincial Housing Board requirements for low cost housing. The cost shall be included in the Developmental cost and be paid according to the tariff in the Schedule: Water Tariff: Part I: B.1. (a) (i) by the developer. The beneficiary will be responsible for entering into an agreement for the payment of services and paying a deposit as set out in F 2.(a) (ii) before being allowed to occupy the property unless a prepaid water meter is provided then no deposit will be required.

2. DISCONTINUATION OR RESTRICTION OF THE WATER SERVICE OWING TO THE FAILURE TO PAY

Amount payable for the discontinuation or restriction of water services owing to failure to pay:

(a) Disconnection or restriction of the water supply to a dwelling-house (reconnecting fee included) (Level 1 & Level 2)

484,00

R

(b) Disconnection or restriction of the water supply for other water connections, excluding dwelling-houses (reconnecting fee included) - Level 1 disconnection/restriction

484,00

(c) Disconnection or restriction of the water supply for other water connections, excluding dwelling-houses (reconnecting fee included) - Level 2 disconnection/restriction

1 650,00

(d) RIP-W: Removal of water supply permanently (RIP) for other water connections, excluding dwelling-houses (reconnecting fees included):

4 470.00

_					
ς.	70	∩t.	m	eter	•
~		OI.			

(i) 15 mm - 50mm diameter				1 130,00
(ii) >50 mm - 80mm diameter	-			3 490,00
(ii) >80 mm - 150mm diameter		-	2 2	8 360,00

3. MOVABLE WATER METERS

Construction Connections

The applicant must apply in writing to the Water and Sanitation Division and make it clear for what purpose and for how long the meter is required, following which the Water and Sanitation Division may approve or reject the application. The applicant must undertake, on approval of his or her application, to enter into an agreement in respect of the use of the water meter. The Chief Financial Officer will also levy a consumer deposit.

Diameter of meter	Connection Fee	Refundable	
(a) 50 mm	9 500,00	deposit 10 000,00	

4. METERED WATER CONNECTIONS FOR A SPRINKLER SYSTEM

Diameter of pipe	Connection
	Fee
	R
100 mm nominal	13 000,00
150 mm nominal	18 000,00
Above 150 mm, cost plus 10%	10%
(deposit required)	20 000

5. TOWNSHIP CONNECTIONS

Connections for new townships to connect to the Metropolitan Municipality's existing networks (maximum connecting pipe length 3 m):

Diameter of existing pipe

Distance more than 2 m

Smaller than 160 mm nominal (incl. material)	6 990,00
Larger than 160 mm nominal up to and including 250 mm nominal (excl material)	6 990,00
Larger than 250 mm nominal up to and including 355 mm nominal (excl material)	13 340,00
Larger than 355 mm nominal (excl material)	19 570,00
Moving existing water (Maximum pipe length 5 m): Smaller than 160 mm nominal (incl material)	6 990,00
Larger than 160 mm nominal up to and including 250 mm nominal (incl material)	16 470,00
Larger than 250 mm nominal up to and including 500 mm nominal (incl. material)	25 350,00
Moving existing fire hydrant Distance smaller than 2 m	1 900,00

•		ins	tallation of a new fire hydrant	6 990,00
	6.	Wβ	TER SUPPLY BY WATER TANKER WHEN AVAILABLE	
		6.1	For the volume of water delivered - per kt or portion thereof:	70,00
		6.2	Daily hire cost of water tanker: per day or part thereof	3 000,00
C.	Ç	HARC	SES IN CONNECTION WITH THE TESTING OF WATER METERS	
	Fo	r testi	ing a water meter the tolerance on the indication of meters may not exceed-:	
	1.	8%	of the actual volume passed at actual flow rates of less than Qt; and	
,	2.	acco	6 of the actual volume passed at actual flow rates of not less than Qt in ordance with the Trade Metrology Act, 1973 (Act 77 of 1973) and SABS 1529 lous parts)	
		Test	ing of meter -	R
		(e) (f)	50 mm diameter and smaller 80 mm diameter 100 mm diameter 150 mm diameter 200 mm diameter 50 mm combination meter diameter 80 mm combination meter diameter 100 mm combination meter diameter 100 mm combination meter diameter	1 200,00 1 550,00 1 550,00 1 550,00 1 550,00 1 550,00 1 550,00 1 550,00
D.			RGES PAYABLE IN RESPECT OF WATER SERVICE CONTRIBUTION RATES	
4.		Wate	rates for water r contributions to be made by developers of all new developments in the ane area	
1.1 1.1.1 1.1.2	i	Unit r	Townships ate in the case of township development per kilolitre of water estimated to be imed per day te according to Policy*	2 057,00 206,00

1.1

1.2 All new scheme amendments

1.2.1 Unit rate in the case of scheme amendments per additional kilolitre of water estimated to be consumed per day

3 016,00

1.2.2 Rebate according to Policy*

206,00

*"Policy on levying contributions for the provision of Engineering Services" approved on 28 October 2004.

The water consumption and sewerage outflow must be estimated according to the formulae determined by the Executive Director: Water and Sanitation.

E. MISCELLANEOUS FEES

1. (a) Should the water demand of an existing building change for whatever reason or if any additions or alterations to buildings on premises, excluding erven zoned Special Residential, are to be made, an assessment of the size(s) of the water connection must be done. This application must be initiated by the owner of the erf. If a larger water connection has to be provided, the owner of the erf must bear the cost.

The connection fees indicated under item B.1. are applicable. In this instance the existing connection will be removed and replaced by a larger one.

- (b) When the water supply to premises has been temporarily disconnected or restricted on account of the non-payment of accounts or the noncompliance with any of the Metropolitan Municipality's water supply by-laws or regulations, the relevant tariff in B.2. is applicable before the premises may be reconnected.
- (c) When the water supply to premises has been temporarily disconnected at the request of the consumer, the consumer must pay the Metropolitan Municipality an amount equal to the actual cost.
- 2. For work which the Metropolitan Municipality may undertake at the request of an owner or other body for which no charge has been fixed, the charge will be the cost to the Metropolitan Municipality of all actual expenses, including material, labour, transport, use of tools and plant, plus a surcharge of 10% on such amount in respect of overhead expenses and supervision charges.
- The following charges are payable when the service is provided at the special request of the consumer:

(a) For reading or rereading a water meter: Provided that when the electricity meter is also read at the same time, this tariff will not be applicable unless the Water and Sanitation Division determines otherwise. R 90,00

- (b) For relocating or lowering a connection with a maximum nominal diameter of 25 mm:
 - (i) Maximum distance of 5 m

R 570,00

(ii) Further than 5 m

935.00

(c) For relocating or lowering a connection with a nominal diameter of larger than 25 mm:

At cost, with a deposit of

3 300,00

- (d) When the water supply to premises is permanently discontinued, the water connection is removed at the expense of the Metropolitan Municipality.
- (e) Where a consumer queries the validity of a unauthorised water consumption charge the consumer shall pay the following fee in advance; provided that this fee shall only be refunded to the consumer when his query proved to be sustainable, paid on the next account

486,00

(f) For relocating a fire hydrant in the road reserve:less that 2 m from original position2 m or more from original position

1 930,00 4 158,00 (g) For installing a fire hydrant in the road reserve, at cost plus 10%, with a deposit of

6 534.00

F. BASIC CHARGE

Subject to the provisions of Section 75A of the Local Government: Municipal Systems Act, as amended, the basic charge for any erf, stand, premises or other site, with or without improvements, except premises zoned Special Residential which, in the opinion of the City of Tshwane Metropolitan Municipality can be connected to the water main is the tariff per month or part of a month; provided that where such erf, stand, premises or other site is connected to the water main, Tariff Scales A, B, C, D and E will apply, excluding the tariff in terms of this paragraph, with effect from the date of connection.

70,00

G. DEPOSITS

·R

- The deposit for the water consumption will be calculated as follows:
 - (a) (i) For residential consumers (SCALE A and SCALE B)

240.00

- (ii) For residents of subsidised low cost housing developments
- 70,00
- (iii) All other Consumers will be calculated on the value of the estimated consumption for two months
- (b) Initially the deposit stated in (a) above shall be used for any new connection. As soon as three months' registered consumption figures are available, the deposit shall be adjusted to twice the value of the average monthly water consumption.
- (c) Where any deposit amounts to more that R15 000,00 the Chief Financial Officer may, at his/her discretion, accept an approved guarantee for the deposit amount exceeding R15 000,00.
- (d) The status quo with regard to existing deposits will be maintained and deposits shall only be recalculated if the water supply should be disconnected or restricted due to non-payment. If such recalculation should take place it would be done in accordance with sub-item (b) above.
- (e) No deposit for water consumption are payable by consumers who are supplied by means of a prepaid water meter.

PART II INTERPRETATIONS

"Unauthorised water consumption" means water that is not registered by the Metropolitan Municipality's water meter for any reason whatsoever (water used for fire-fighting and/or unmetered water used from the Metropolitan Municipality's system with the written consent of the Water and Sanitation Division, is deemed to be authorised water use.)

"Flat" means a suite of rooms forming a complete unit exclusively used as a residence, and contained in a building consisting of two such dwelling-units or more, excluding a hotel, boarding and lodging undertaking and place of instruction.

"Home for the aged and retirement centre" means dwelling-units occupied exclusively by the aged, excluding a hotel, boarding and lodging undertaking and place of instruction.

"Special Residential" is an erf zoned exclusively for one dwelling-house with one home undertaking, which means a suite of rooms forming a unit which is designed, intended or used for residential purposes by a single family.

Note:

Tax payable in terms of the Value-added Tax Act, 1991 (Act 89 of 1991), will be levied on the above charges.

SANITATION SERVICES TARIFF

- 1. That the determination of fees payable to the City of Tshwane Metropolitan Municipality for sanitation services approved by Council Resolution of 28 May 2009, be withdrawn with effect from 1 July 2010.
- 2. That the determination of fees as set out in Annexure D.1 be determined, in terms of the provision of section 75A(1) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended.
- 3. That the determination contemplated in paragraph 2. takes effect on 1 July 2010.
- 4. That notice of the withdrawal and determination be given in terms of the provisions of section 75A(3)(a), (b) and (c) of the foregoing Act.
- 5. That notice in terms of paragraph 4. above be published in the relevant newspapers.

CITY OF TSHWANE METROPOLITAN MUNICIPALITY

NOTICE OF WITHDRAWAL AND DETERMINATION OF CHARGES PAYABLE TO THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY FOR MAKING USE OF SANITATION SERVICES

The City of Tshwane Metropolitan Municipality hereby gives notice in terms of section 75A(3) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended, that a resolution was passed by the Council on 2010 that the charges payable to the Municipality for the supply of sanitation services, approved by Council Resolution of 28 May 2009, be withdrawn, and that the charges set out in the SCHEDULE below, determined in accordance with section 75A(1) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), as amended, take effect from 1 July 2010.

NOTICE ... of 2010 DATE

OUPA NKOANE ACTING CITY MANAGER

SCHEDULE SANITATION TARIFF

PARTI

A CHARGES FOR THE CONVEYANCE AND PURIFICATION OF DOMESTIC EFFLUENT FOR RESIDENTIAL PURPOSES

For indigent consumers officially registered at the City of Tshwane Metropolitan Municipality the first 5,88 kl (98% of 6 kl) of water consumption per 30 day period will be afforded free of charge.

1. AGRICULTURAL HOLDINGS AND FARM PORTIONS FOR RESIDENTIAL PURPOSES

The following tariff is applicable to any consumer who is supplied with water and who discharges into the Municipality's sewer system, but who is not a resident within a proclaimed township:

(a) The quantity of wastewater discharged since the previous water meter reading calculated as a % of water supplied.

7:5	0.010	% Discharged	R
(i)	0 - 6 kt per 30 days' period	98	3,44
(îi)	7 - 12 kt per 30 days' period	90	4.66
(111)	13 – 18 kt per 30 days' period	75	6.02
(IV)	19 - 24 kt per 30 days' period	60	6.02
(v)	of the police days politic	52	6,02
(VI)	31 - 42 kt per 30 days' period	10	6,02
(Alt)	More than 42 kt per 30 days' period	1	6.02

The application of this tariff is subject to the consumer being charged on scale A of the water tariffs

2. SINGLE DWELLING HOUSES

This tariff is applicable to all consumers in a dwelling-house supplied with water and that discharge into the municipality's sewer system calculated as follows:

(a) The quantity of wastewater discharged since the previous water meter reading calculated as a % of water supplied.

(13	4 4 4	% Discharged	R
(1)	0 - 6 kt per 30 days' period	98	3.44
(ii)	7 – 12 kt per 30 days' period	90	4.66
(111)	13 – 18 kt per 30 days' period	75	6.02
(iv)	19 - 24 kt per 30 days' period	60	6.02
(v)	25 - 30 kt per 30 days' period	52	6.02
(vi)	31 − 42 kℓ per 30 days' period	. 10	6.02
(vii)	More than 42 kℓ per 30 days' period	1	6.02

Provided that in the case of duet houses not metered separately, the applicable $k\ell$ in (i) to (vii) be increased by 100%

- (b) The application of this tariff is subject to the consumer being charged on scale B of the water tariffs
- FLATS, TOWN HOUSES AND OTHER SECTIONAL TITLE DEVELOPMENTS ON STANDS WITH MORE THAN TWO DWELLINGS (not metered separately by the Metropolitan Municipality)
 - (a) The quantity of wastewater discharged since the previous water meter reading calculated as a % of water supplied, per flat.

		(i) 0 – 6 kl per 30 days' period (ii) 7 – 12 kl per 30 days' period (iii) 13 – 18 kl per 30 days' period (iv) 19 – 24 kl per 30 days' period (v) 25 – 30 kl per 30 days' period (vi) 31 – 42 kl per 30 days' period (vii) More than 42 kl per 30 days' period	% Discharged 98 90 75 60 52 10	3,44 4,66 6,02 6,02 6,02 6,02 6,02
	(b)	The application of this tariff is subject to the consumer be Scale C of the water tariffs	eing charged on	
4.	НО	MES FOR THE AGED, RETIREMENT CENTRES AND CHILDS	REN'S HOMES	•
	(a)	The quantity of wastewater discharged since the previous reading calculated as a % of water supplied.	us water meter	
		(i) The first 30% of the water consumption per 30 days' period	% Discharged 98	R 0,00
		(ii) The remaining water consumption	60	6,02
	(b)	The application of this tariff is subject to the consumer be Scale E of the water tariffs	eing charged on	
5.	CO	LECTION OF WASTE WATER BY SPECIAL AGREEMENT		
	(a)	The quantity charge for waste water discharged		R6,02/kl
	(b)	The quantity of waste water discharged as determined by Sanitation Division	the Water and	
6.	IN T	HE CASE OF A DISPUTE ABOUT THE APPLICABLE CATE DECISION OF THE WATER AND SANITATION DIVISION WII	GORY ABOVE, LL BE FINAL	
8.	CHA EFF	ARGES FOR THE CONVEYANCE AND PURIFICATION OF LUENT FOR NON RESIDENTIAL PURPOSES	OF DOMESTIC	
1.	IND	JSTRIAL SITES NOT DISCHARGING INDUSTRIAL EFFLUEN	T	
	(a)	The quantity charge for wastewater discharged		R3,85/kl
	(b)	The quantity of wastewater discharged since the previou reading be calculated at 60% of the water supplied	s water meter	
2.	PAR	KS, PUBLIC OPEN SPACES AND BOTANICAL GARDENS		
	(a)	The quantity charge for wastewater discharged		R3,85/kl
	(b)	The quantity of wastewater discharged since the previous reading be calculated at 2% of the water supplied	s water meter	,
3.	EDU	CATION, PLACES OF WORSHIP AND SPORTS GROUNDS		
	(a)	The quantity charge for wastewater discharged		R3,85/kl
	(b)	The quantity of wastewater discharged since the previous reading be calculated at 45% of the water supplied	water meter	
4.	ALL (OTHER CONSUMERS WHO DO NOT FALL UNDER ITEMS 1-	4	
	(a)	The quantity charge for wastewater discharged		R3,85/k£

(b) The quantity of wastewater discharged since the previous water meter reading be calculated at 80% of the water supplied

5. COLLECTION OF WASTE WATER BY SPECIAL AGREEMENT

(a) The quantity charge for wastewater discharged

R3,85/kl

- (b) The quantity of wastewater discharged as determined by the Water and Sanitation Division
- 6. In the case of a dispute about the applicable category above, the decision of the Water and Sanitation Division will be final.
- C. SUPPLY OF PURIFIED WASTE WATER

The supply of purified waste water by special agreement

R0.44/kl

- D. INDUSTRIAL EFFLUENT CHARGES FOR THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY JURISDICTION AREA
- 1. Normal conveyance and treatment cost

This cost covers the normal conveyance and treatment of wastewater, of quality equal to domestic wastewater, via a municipal sewer pipe system to a wastewater treatment plant where it is treated.

This cost is calculated by multiplying the combined unit conveyance and treatment cost by the volume of wastewater discharged into the sewerage system. Industrial consumers will pay for all wastewater discharged into the system. The unit cost is tariff for industrial consumers with a rebate of 10%.

R3.85/kl

2. Extraordinary Treatment Cost

Where the pollution loading (quality) of wastewater discharged into the sewerage system exceeds the pollution loading of normal wastewater, the specific consumer or industrialist will have to accept responsibility for the additional treatment cost

The extraordinary treatment cost is calculated as follows:

$$T_{c} = Q_{c}t \left(0.6 \frac{\left(COD_{c} - COD_{d} \right)}{COD_{d}} + 0.25 \frac{\left(P_{c} - P_{d} \right)}{P_{d}} + 0.15 \frac{\left(N_{c} - N_{d} \right)}{N_{d}} \right)$$

T_c = Extraordinary treatment cost to consumer

Q_c = Wastewater volume discharged by consumer in kl

t = Unit treatment cost of wastewater in R/kl

COD_c = Total COD of wastewater discharged by consumer in milligrams/litre and is inclusive of both the biodegradable and non-biodegradable portions of the COD

COD_d = Total COD of domestic wastewater in milligrams/litre

P_c = Ortho-phosphate concentration of wastewater discharged by consumer in milligrams of phosphorus/litre

P_d = Ortho-phosphate concentration of domestic wastewater in milligrams

of phosphorus/litre

N_c = Ammonia concentration of wastewater discharged by consumer in milligrams of nitrogen/litre

N_d = Ammonia concentration of domestic wastewater in milligrams of nitrogen/litre

The following are currently applicable:

 $t = R0,94/k\ell$ $COD_d = 710 \text{ mg/}\ell$ $P_d = 10 \text{ mg/}\ell$ $N_d = 25 \text{ mg/}\ell$

3. Non compliance with By-law limits

Where the pollution loading (quality) of waste water discharged into the sewerage system exceeds the limits of allowable load as prescribed in the Sanitation By-law the following formula will be applicable:

 $T_c = Q/D.N (C_{AIP} - B_{LI}/W_{Pl}) t_{pc}$

T_c = Charge for Non Compliance with the By-laws

Q = Monthly volume of Industrial Effluent

D = Working Days in the Month

N = Number of exceeding

C_{AIP} = Average concentration of individual parameter which exceeds the

limit

B_{LL} = By-faw limit

W_{PL} = Water Affairs special standard limitation on the specific parameter

 t_{∞} = Tariff

R0.60

4. Inspections

The following inspection fees will be levied for the re-inspections of industries and new sewer connections:

Fee per visit

R280.00

E. AVAILABILITY CHARGE

The owner of any piece of land, with or without improvements, except premises zoned Special Residential, which in the CoT's opinion can be connected to a sewer system must pay a fixed charge of

R70,00

F. THE CHARGE FOR WASTE-FOOD DISPOSAL UNITS IS AS FOLLOWS:

The CoT may permit the effluent from a waste-food disposal unit to enter the sewer system of a premises, subject to the payment of a monthly charge of

R220,00 per unit

G. BLOCKAGE REMOVAL TARIFF FOR THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY

In areas where the municipality's sanitation infrastructure and capacity allow it, a service is provided for removing blockages from private sewers without affecting the status quo, at the cost of the owner of the property

For the first period of 30 minutes, or part of it For every extra period of 15 minutes, or part of it

R480,00 R170,00

In cases where a blockage complaint was lodged and a maintenance team subsequently arrives on site, but cannot gain access to the complainant's erf, a call-out charge will be levied against the complainant's account

Call-out charge

R170,00

- H. FOR WORK THAT THE COT MAY UNDERTAKE AT THE REQUEST OF THE OWNER OR OTHER BODY FOR WHICH NO CHARGE HAS BEEN FIXED, THE CHARGE WILL BE THE ACTUAL COST OF THE COT FOR ALL EXPENSES, INCLUDING MATERIAL, LABOUR, TRANSPORT, USE OF TOOLS AND PLANT, PLUS A SURCHARGE OF 10% ON SUCH AMOUNT IN RESPECT OF OVERHEAD EXPENSES AND SUPERVISION FEES
- I. CHARGES PAYABLE IN RESPECT OF SANITATION SERVICE CONTRIBUTION UNIT RATES
- 1. Unit rates for waste water

Waste water contributions to be made by developers of all new developments in the

Tshwane area

2.1 New Townships

2.1.1 Unit rate in the case of township development per kilolitre of estimated waste water flow from each development per day

3 921,00

2.1.2 Rebate according to Policy*

392,00

2.2 All new scheme amendments

2.2.1 Unit rate in the case of scheme amendments per additional kilolitre of estimated waste water flow from each development per day

4 665.00

2.2.2 Rebate according to Policy*

392.00

*"Policy on levying contributions for the provision of Engineering Services" approved on 28 October 2004.

The water consumption and sewerage outflow must be estimated according to the formulae determined by the Executive Director: Water and Sanitation."

PART II INTERPRETATIONS

"Flat" means a suite of rooms forming a complete unit exclusively used as a residence, and contained in a building consisting of two such dwelling-units or more, excluding a hotel, boarding and lodging undertaking and place of instruction

"Home for the aged and refirement centre" means dwelling-units occupied exclusively by the aged, excluding a hotel, boarding and lodging undertaking and place of instruction

"Children's home" means a dwelling-unit occupied exclusively by orphans

"Special Residential" is an erf zoned exclusively for one dwelling-house with one home undertaking, which means a suite of rooms forming a unit which is designed, intended of used for residential purposes by a single family

"Parks" means a public area where no access is charged and no business is run from.

Note:

Tax payable in terms of the Value Added Tax Act, 1991 (Act 89 of 1991), will be levied on the above charges.

WASTE SERVICES TARIFF

- 1. That the determination of fees payable to the City of Tshwane Metropolitan Municipality for waste services approved by Council Resolution 28 May 2009, be withdrawn with effect from 1 July 2010.
- 2. That the determination of fees as set out in Annexure E.1 be determined, in terms of the provision of section 75A (1) of the Local Government: Municipal System Act, 2000 (Act 32 of 2000), as amended.
- 3. That the determination contemplated in paragraph 2. takes effect on 1 July 2010.
- 4. That notice of the withdrawal and determination be given in terms of the provisions of sections 75A(3)(a), (b) and (c) of the foregoing Act.
- 5. That notice in terms of paragraph 4. above be published in the relevant newspapers.

ANNEXURE E.1

CITY OF TSHWANE METROPOLITAN MUNICIPALITY

NOTICE OF WITHDRAWAL AND DETERMINATION OF CHARGES PAYABLE TO THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY FOR WASTE SERVICES

NOTICE ... of 2010 DATE

OUPA NKOANE ACTING CITY MANAGER

SCHEDULE WASTE SERVICES TARIFF

The Municipality reserves the right to determine the type of service, the minimum number of containers and the frequency of services. Only the Municipality or its authorised agent may service or remove containers owned by the Municipality.

The service per residential area or user for the removal of waste will be determined by the Municipal Manager.

Smallholdings not serviced by the Municipality may dispose their waste free of charge at landfills to a maximum of 1 000 kg per month.

Garden waste is part of the normal waste stream and the city cleansing tariff is applicable.

A daily service is compulsory in terms of the Health Act for each and every business generating food residues.

Only containers provided by the Municipality and marked as such shall be serviced by the Municipality or its authorised agent.

Consumers must pay the applicable tariff per container at the premises irrespective of the number of containers put out for removal.

The tariff for city cleansing is levied against all premises to the equivalent of the number of waste-removal service units that are provided or could be provided at the premises. These tariffs are applicable irrespective of who removes the generated waste from the premises.

Lost containers for which an affidavit is furnished, will be replaced for free. Damaged containers (including damage caused by the collection vehicles of the municipality but excluding fire/excessive heat damage) may be exchanged by the Municipality at no cost.

The applicable charge for the replacement of fire/excessive heat damaged and lost containers in the absence of an affidavit – R100 as well as the cost of the container at the same price as the contract price of the Municipality.

All vehicles of the Municipality entering and disposing waste at a landfill shall be charged with the applicable tariff.

Government hospitals, schools, orphanages and registered old age homes within the jurisdiction area of the CoT, as well as the CoT will be charged for waste removal only from date of application for tariff.

			Waste Removal Per month	City Cleansing Per month
A.	RI W	EMOVAL OF DOMESTIC, BUSINESS AND GARDEN ASTE	R ************************************	R
	1.	Waste removed by means of containers or waste bags in all areas in the jurisdiction of the City of Tshwane Metropolitan Municipality.		
		Builders rubble, steel, timber rests, soil, pebbles, tiles, rocks and other material not generated in gardens or households may not be disposed in the containers. Such containers will be left unserviced.		
		Tariff per litre per month or part of a month: Areas serviced by means of (this tariff will multiply for more services per week as well as the number of containers) -		,
		85ℓ, 240ℓ, 1100ℓ containers and bags removed once a week –per litre	0,1704	0,1704
		85t containers removed twice a week – per litre	0,3407	0,3407
		There is no limit to the number of containers per site. The Municipality will remove garden waste contained in the Council's approved container at the applicable tariff. A discount of 30% on the waste removal tariff is applicable from date of application for security complexes if serviced by the Municipality		
			Waste Removal	City Cleansing
_		• 	R	R
8.	REI oth	MOVAL OF WASTE IN BULK CONTAINERS (Containers er than 85¢, 240¢ and 1100¢ containers)		
	1.	Service tariff is per container per lift whether it is full or not. Containers must be available for removal within 10 workdays.		
		This service is operated on a call-for-service basis. If a regular service is preferred, the container will be serviced whether it is full or not and the full tariff for the applicable container will apply.		
		Tariff per cubic meter	42,60	42,60
	2.	If workers of the Municipality must put waste in the containers a 100% surcharge is applicable.		
	3.	All domestic or business waste that is compacted on site with a static compactor or equivalent (per compacted m³).	85,14	85,14
	4.	If the container is not accessible to lift and the vehicle has to return, a surcharge of 100% is payable.	·	
	5,	A discount of 10% is applicable for 20 or more containers serviced by the Municipality per customer per month.		

C. GARDEN WASTE TRANSFER STATIONS (BULK CONTAINERS IN USE)

These facilities are available for private individuals only. All businesses and contractors may dispose their garden waste free of charge at the landfill sites if the load is less than 3 000 kg per day.

At Garden Waste Transfer Stations where a weighbridge is operational – R0,073 per kg for more than 1 000 kg per day.

R0,073

Domestic waste, business waste, oil, fluorescent tubes, builder's rubble, steel, timber rests, soil, pebbles, rocks and logs from tree felling activities may not be disposed at garden waste sites.

D. DUMPING OF WASTE AT LANDFILL SITES

(Note: The factor to convert ton to cubic meter is 2,2)

- For waste disposed at a landfill site.
 - 1.1 If the maximum pay-load of the vehicle does not exceed 1 000 kg and consists of builder's rubble as well as private individuals disposing waste, including households refuse.

Free of charge

R0,073 per ka

- 1.2 All landfill sites:
 - Per kg as indicated on Tarra info of vehicle or weighed.
 (Also refer to C. GARDEN WASTE TRANSFER STATIONS [BULK CONTAINERS IN USE])
 - All uncovered waste that are usually free of charge must pay the above tariff, except when, in the opinion of the Municipal Manager, the materials are suitable to be used as cover with no potential of causing littering alongside roads.
- 1.4 A surcharge of 100% will be levied on all vehicles that enter the landfill site with all other types of uncovered waste not mentioned above.
- 1.5 All transactions are on a monthly account basis. No cash transactions are allowed.

Cover material:

Free of charge

If in the opinion of the Municipal Manager or his delegee the materials are suitable and required for covering purposes.

3. Compacted waste:

A surcharge of 100% will be levied on all vehicles that enter the landfill site with compacted waste according to the tarra info on the vehicle if not weighed.

E. CLEANING OF VACANT STANDS

Per m² for cutting of grass with a minimum of 200 m² per request.

R2,83 R2,47

Additional per m2 to remove the cuttings.

Loading and removal of waste and rubble

A minimum charge for 6 m³ and then thereafter per 6 m³.

R1 054.67

F. TEMPORARY SERVICES

Container rental (removal is not required) cash in advance:

- per 85l container a day

R6,76

per 240ℓ container a day

R20.27

R88,00

Loss of container - as per schedule.

2. Container rental (removal is required) (85,240,1 100%)

- Delivery of the container - cash in advance

50% of removal tariff applicable

- Per lift - per invoice

Removal tariff as in "A"

- Wash car per tank emptied

R811.09

- Bulk containers

Tariff as in "B"

- Wash 240l container - per container per wash

R3,38

G. REMOVAL OF WASTE OUTSIDE THE JURISDICTION AREA OF THE MUNICIPALITY

Where a municipal service is provided to residential and industrial areas by the Municipality and a waste removal service is required.

Up to 30km from the nearest landfill of the Municipality removed once a week - per litre.

R0,35

Definitions:

ezatila in Sigh in

"container"

means all types of containers owned by the Municipality including, 85%, 240%, 1100%, plastic bags and bulk containers;

"applicable tariff"

means the rate, charge, tariff, flat rate, or subsidy determined by the municipal council;

"approved"

means approved by the municipality or its authorised agent in writing;

"authorised agent"

means -

- (a) any person authorised by the municipality to perform any act, function or duty in terms of, or exercise any power under these by-laws; and / or
- (b) any person to whom the municipality has delegated the performance of certain rights, duties and obligations in respect of providing revenue services; and / or
- any person appointed by the municipality in terms of a written contract as a service provider to provide revenue services to customers on its behalf, to the extent authorised in such contract;

"determined"

means determined by the municipality from time to time;

"dwelling unit"

means an interconnected suite of rooms, including a kitchen or scullery, designed for occupation by a single family, irrespective of whether the dwelling unit is a single building or forms part of a building containing two or more dwelling units;

"emergency situation"

means any situation that if allowed to continue poses a risk or potential risk to the financial viability or sustainability of the municipality or a specific municipal service:

"gated communities"

means established residential areas changed to security areas by selectively closing existing streets

"household"

means a traditional family unit consisting of a maximum of five persons (being a combination of two persons over the age of eighteen and three persons eighteen years or younger);

"low cost housing"

the erection of these residential dwellings has been financed exclusively by means of the R15 000 subsidy package in terms of the National Housing Subsidy Scheme;

"municipality"

means -

- the City of Tshwane Metropolitan Municipality or its successors-in-title;
 or
- (b) the Municipal Manager of the City of Tshwane Metropolitan Municipality in respect of the performance of any action or exercise of any right, duty, obligation or function in terms of these bylaws;
- (c) an authorised agent of the City of Tshwane Metropolitan Municipality;

"municipal council"

means the municipal council as referred to in section 157(1) of the Constitution, 1996 (Act 108 of 1996);

"municipal manager"

means the person appointed by the municipal council as the Municipal Manager of the municipality in terms of section 82 of the Local Government Municipal Structures Act, 1998 (Act 117 of 1998) and includes any person –

- (a) acting in such position; and
- (b) to whom the Municipal Manager has delegated a power, function or duty in respect of such a delegated power, function or duty;

"municipal services"

means for purposes of these bylaws, services provided by the municipality, including refuse removal, water supply, sanitation, electricity services and rates or any one of the above;

"occupier"

includes any person in actual occupation of the land or premises without regard to the title under which he occupies, and, in the case of premises sub-divided and let to lodgers or various tenants, shall include the person receiving the rent payable by the lodgers or tenants whether for his own account or as an agent for any person entitled thereto or interested therein;

"owner"

means -

- the person in whom from time to time is vested the legal title to premises;
- (b) in a case where the person in whom the legal title to premises is vested is insolvent or deceased, or is under any form of legal disability whatsoever, the person in whom the administration and control of such premises is vested as curator, trustee, executor, administrator, judicial manager, liquidator or other legal representative;
- (c) in any case where the municipality is unable to determine the identity of such person, a person who has a legal right in or to the benefit of the use of such premises or a building or buildings thereon;
- in the case of premises for which a lease agreement agreement of 30 years or longer has been entered into, the lessee thereof;

(e) in relation to :

- (i) a piece of land delineated on a sectional plan registered in terms of the Sectional Titles Act, 1986 (Act 95 of 1986), the developer or the body corporate in respect of the common property, or
- (ii) a section as defined in such Act, the person in whose name such section is registered under a sectional title deed and includes the lawfully appointed agent of such a person;
- (f) a person occupying land under a register held by a tribal authority or in accordance with a sworn affidavit made by a tribal authority;

"person"

means any natural person, local government body, a company or close corporation incorporated under any law, a body of persons whether incorporated or not, a statutory body, public utility body, voluntary association or trust;

"premises"

means any piece of land, the external surface boundaries of which are delineated on :

- a general plan or diagram registered in terms of the Land Survey Act, 1927 (Act 9 of 1927), or in terms of the Deeds Registries Act 1937, (Act 47 of 1937);
- (b) a sectional plan registered in terms of the Sectional Titles Act, 1986 (Act 95 of 1986);
- (c) a register held by a tribal authority or in accordance with a sworn affidavit made by a tribal authority;

"public notice"

means publication in an appropriate medium that may include one or more of the following -

- (a) publication of a notice, in the official languages determined by the municipal council,
 - (i) in the local newspaper or newspapers in the area of the municipality; or
 - in the newspaper or newspapers circulating in the area of the municipality determined by the municipal council as a newspaper of record; or
 - (iii) by means of radio broadcasts covering the area of the municipality; or
- (b) displaying a notice at appropriate offices and pay-points of the municipality; or
- (c) communication with customers through public meetings and ward committee meetings;

"security complexes"

means complexes planned and developed as residential areas with one or more entrance guarded by security officials on a 24h basis; or with an electronic entrance control device;

"service unit"

means a container to be serviced irrespective of the number per address. Each individual container will be seen as a service unit.

Note:

Tax payable in terms of the Value-added Tax Act, 1991 (Act 89 of 1991), will be levied on the above charges.

RENDERING OF OTHER SERVICES

- 1. That the determination of fees payable to the City of Tshwane Metropolitan Municipality for other services, approved by Council Resolution 28 May 2009, be withdrawn with effect from 1 July 2010.
- 2. That the determination of fees as set out in Annexure F.1 be determined, in terms of the provision of section 75A (1) of the Local Government: Municipal System Act, 2000 (Act 32 of 2000), as amended.
- 3. That the determination contemplated in paragraph 2. takes effect on 1 July 2010.
- 4. That notice of the withdrawal and determination be given in terms of the provisions of sections 75A(3)(a), (b) and (c) of the foregoing Act.
- 5. That notice in terms of paragraph 4. above be published in the relevant newspapers.

CITY OF TSHWANE METROPOLITAN MUNICIPALITY

NOTICE OF WITHDRAWAL AND DETERMINATION OF CHARGES PAYABLE TO THE CITY OF TSHWANE METROPOLITAN MUNICIPALITY FOR THE RENDERING OF OTHER SERVICES

	•
Annexure F1.1	Bus Services
Annexure F1.2	Tshwane Market
Annexure F1.3	Wonderboom National Airport
Annexure F1.4	Fire Brigade Services
Annexure F1.5	Furnishing of Information and Related Services
Annexure F1.6	Community Library and Information Services
Annexure F1.7	Cultural Facilities, Museums and Related Services
Annexure F1.8	Sport and Recreation Centres and Related Services
Annexure F1.9	Sport Facilities
Annexure F1.10	Social and Health Services
Annexure F1.11	Building Plans and Related Matters
Annexure F1.12	Outdoor Advertising
Annexure F1.13	Services rendered by the Agriculture and Environmental Management
Annexure F1.14	Cemeteries
Annexure F1.15	Tshwane Land-use Applications
Annexure F1.16	Metro Police Services
Annexure F1.17	Roads and Stormwater
Annexure F1.18	Informal Trade and Micro Enterprise Development
Annexure F1.19	Hop on hop off bus
Annexure F1.20	Tshwape Academy

Housing and Sustainable Development Department: Rentals

NOTICE ... of 2010 DATE

Annexure F1.21

OUPA NKOANE ACTING CITY MANAGER

EXAMPLES OF MONTHLY ACCOUNTS: 2010/2011

¥.

#. INFORMATION

					SENARIO 1		A CONTRACTOR OF THE PROPERTY O
		7	The state of the s	7	4	3	
Property Value	50 000	320 000	575 000	745 000	205 000	1 500 000	
Electricity (kW/h)	100	200	350	500	006	1 800	2 000 000
(Water (Kt)	12	15	20	30	70	000	2, 200
Sanitation (k?)	19/12/15 78)	15/050041	20000000		Of	00	(5)
	(5)(1)(1)	19(000)	ZU(R/3./0)	30(R112.94)	40(R114.14)	60(R121.24)	75(R122,15)
Waste Services(containers).	~			<u>,</u>			
	85t, once a week	240t, once a week	240l, once a week	240°C, once a week	240£, once a week	240f once a week	Janua a man

2. AMOUNT PAYABLE

A CONTRACTOR OF THE PROPERTY O	en e	A STATE OF THE PARTY OF THE PAR	Villa de la company de la comp	CONTRACTOR STATE STATE OF THE PARTY.	THE PROPERTY OF THE PERSON AND ADDRESS OF TH	None and the state of the state								
SERVICE		_	7	2	3		7		un Alle		9	HIGH AND DESCRIPTION OF THE PERSON OF THE PE		Maria Company of the
	01.07.2009	01.07.2010	01.07.2009	01.07.2010	01.07.2009	01.07.2010	01.07.2010 01.07,2009 01.07.2010 01.07.2009 01.07.2010 01.07.2010 01.07.2010 01.07.2010	01:07:2010	01.07,2009	01.07.2010	01.07.2009	01 07 2010	01 07 200a	04 07 2040
	30.06,2010	30.06.2011	30.06.2010	30,06,2011	30.06.2010	30.06.2011 30.06.2010 30.06.2011 30.06.2010 30.06.2011 30.06.2011 30.06.2011 30.06.2010 30.06.2010	30.06,2010	30.06.2011	30,06,2010	30.06.2011	30.06.2010	30.06.2041	30 08 2040	20 06 20 2
	R	ĸ	2	ĸ	R	æ	Я	α	8	2	4	2	0.00.00	20.00.4011
Assessment Rates (35% rebate)	0,00	0,00	148,74	163,65	289,21	318,22	382.86	421.26	471.00	518 24	708 77	878 99	1074.04	20707
Electricity	00'0	00'0	148,40	176.60	259.68	309.05	371.00	441 50	867 AO	704 70	1 225 60	7 500 40	1 064,21	101134
Mater	0.00	000	00.00	00,00	000				20,100	2 1 2	00,000	1 309,40	00,000	2 207,50
	00,00	20,0	27,00	34,60	7/97	141,62	229,14	252,12	343,54	377,92	586,74	654,86	772.92	871.01
Sanitation	15,12	16,78	53,11	58,94	71,80	79,70	101,72	112.94	107.14	11414	100 20	121.24	110.04	1007
Waste Services	26,58	28,96	75,02	81.80	75,02	81.80	75.02	8180	75.09	81.80	75.00	121,24	10,01	(1,22,13
Total	41.70	45.74	511 49	575.85	824.43	030 30	7 750 77		2010 1	00.10	_	00,10	Z0,c)	81,80
			2	20,00	24,42	200,00	47'CC	1 203,02	1 004,50	1 886,80	2 905,33	3 326,18	3 887,16	4 464,40
Increase in Rand	4,	4,04	64	64,36	105,96	96	149,88	88,	222,30	30	420.85	85	577 2A	24
	9,	9,7%	12,	12,6%	12,9%	%6	12,9%	3%	13.4%	19%	14.5%	50%	44 80/	80/
			THE RESERVE THE PROPERTY OF THE PARTY OF THE	A STATE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN THE PERSON NAMED IN THE PERSON NAMED IN	Constitution of the control of the c	Action of the Contract of the	Incremental and included and payment.	CONTRACTOR OF STREET	TAXABLE CONTRACTOR OF THE PARTY	A STATE OF THE PARTY OF THE PAR	i.	0/0	•	e .

Notes:

Registered indigent households will be granted the following free of charge: Example 1
 100 kWh electricity
 12 kl water

6 kl sanitation

No property rates amount will be payable:

*** Property rates 46%; eleciricity 79%; water 1.10%, sanitation 11%

Waste removal 9%

Strategic Unit	Division	Project Name	Project	Funding	Budget 2010/11	Budget 2011/12	Budget 2012/13	Wari to be implemented in	0.00		New or
Agricultura & Enviromental Management	Environmental Management	Development of Parks (Backlog & New)	710349	100	000 000 4	1			Data Maria	Keglons	Renawal
Agriculture & Environantal Management	Environmental Management	Upgrade Ga Mothakoa Rasort	710438	100	4 000 000	ĺ	7 000 000	Tshwane Wide	Tshwans Wide	Tshwane Wide	Renewal
Agriculture & Enviromental Management	Environmental Management	Upgrade Kwangasprul Regression Resert	740120	i i	000 006 L		2 000 000	7	63, 68, 71, 72, 62, 51, 7	Central Western	Panawal
Agriculture & Enviromental Management	Environmental Management	Undrade Derde Poort Resort	740437	100	3 426 000	3 000 000	2 000 000	3	19'09	Central Western	Renewel
Agriculture & Enviromental Management	Environmental Management	Ungrada Riabbei Report (Angion Area)	710110	in	3200 000	3 000 000	8 000 000	cu	52,43,41	Easlem	Ranawal
Agriculture & Environantal Management	Environmental Management	Uniteda Eustaine Maliae Danni	7.0440	100	1 000 000	1 000 000	3 000 000	47	Tshwans Wide	Fastern	Panatral
Agriculture & Environental Management	Environmental Management	Self Calering Chaiats at Riativia Natura Recove	71044	200	4 000 000	5 000 000	2 000 000	59	Tshwane Wide	Southern	Renewal
Arricellure & Environment of Menonement		OALDOD'S ORDER TO THE ORDER OF	CHAC:	'n	3 200 000	3 000 000	3 000 000	47	Tshwane Wide	Eastern	New
Agriculture & Emiliamental M	Maiure Conservation and Resorts	Upgrade facilities Groenktoof Nature Reserva	710446	001	4 000 000	1000 000	3 800 000	89	Tshware Wide	Central Western	Renawal
Agricultus & Environmental Menanement	Environmental Management	Atmospheric Pollution Monitoring Network	711562	904	2 000 000	2 000 000	2 000 000	(2	33 10 90 aK	Total tent	
A Chicago Industry and Advisor A	CHAIR MANAGEMENT	Upgrada Moretele Park Resort	711581	100	2 000 000	3 000 000	4 000 000	9	67, 38, 28, 23, 18, 15, 16, 10, 17	Fanwarie Wide	Henewal
Agriculture & Enviromental Management	Environmental Management	New Shosanguve Recreational Resort (Kilpkrulsfonteln Resort)	711582	5	4 000 000	2 000 000	2 000 000	37	11 '01 '01 '01 '02 '02 '02 '02 '02 '02 '02 '02 '02 '02	Casion	Kenewa
Agricultura, & Enviromental Management	Nature Conservation and Resorts	Upgrading of Facilities Retylsi Nature Reserve	212051	ě	000 000 0				91,55,45,22,04,55,54	North West	Renewal
Agriculture & Enviromental Management	Environmental Management	Bulk Containers	742000	3 5	2000 000 5	•		47	Тэһwала Wide	Eastern	New
Agriculture & Enviromental Management	Environmental Management	240 Litre Containers	74000	5 6	000 000 9	000 000 9	2 000 000	Tshwane Wide	epiW enewns I	Tshwane Wide	Reпewal
Agriculture & Environental Management	Environmental Management	1000 Life Containers	712003	3 8	7 000 000	000 000 9	000 000 9	Tshwane Wide	Tshwane Wide	Tshwane Wide	Renewal
Agriculture & Environental Management	Environmental Managament	Swivel Bins	742004	3 6	000 000 1	2 000 000	3 000 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	Renewal
Agriculture & Environental Management	Nature Conservation and Resorts	Fenching off Spruit Areas City Wide (Ecological Sensitive &	740728	3 8	7 400 000	3 000 000	3 500 000	Tshware Wide	Tshwane Wide	Tshwane Wide	Renewal
Agriculture & Enviromental Management	NA.	Security Purposes)	30.73	3	4 000 000	000 don 9	900 000 9	Tshwane Wide	Tshwane Wide	Tshwana Wida	New
Agriculture & Environental Management	Environmental Management	Capital Funded from Operating Retroll of Municipal Religious	712750	200	258 640	2 000 000	2 000 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	New
Archaell is & Englamontal Management		British Tophysia	100717	in	900 000	800.000	800 000	Tshwane wide	Tshwane wide	Щ	New
a & Live on the real state of & Live on the real state of the real	Environmental Managamant	Development of the Kilp-Kruisfontein cemetery	712808	ē	3 000 000		•	37	9,11,13,25,26,27,33,34,35,36,36,39,1 9,20,21,49	North West	New
Agnountre & Environental Management	Environmental Management	Development of the Kilp-Kruisfontein cematery	712808	900		3000 000	•	37	9,11,13,25,26,27,33,34,35,35,36,38,1	North West	New
Agriculture & Environmental Management	chvironmental Management	Davelopment of Tshwane North Cemetery	712809	100	5 000 000			49	40 R 14 14 95 98 97 49 79 74	No de Oriente	
Agriculture & Environmental Magazement	Erach Produce Market	Leavelopment of 18hwane North Cemetery	712809	99		10 000 000	,	49	49.8.14.11.25.28.27.13.73.74	North Wiese	A Post
The latest	Transfer to a contract to the	Opgrading & Extension of Unice Blocks	712585	200	200 000	1 000 000	1 200 000	m	3	Central Western	New
Agriculture & Environental Management	Fresh Produce Market	Establishing of outlet(s) in the North	712615	200	900 000	10 000 000	10 000 000	9, 12, 19, 20, 21, 22, 24, 25, 26, 27, 29, 33, 34	9, 12, 19, 20, 21, 22, 24, 25, 26, 27,	North West	Renewal
e a cavaromental Management	All	Capital Funded from Operating	712754	200	000 06			S.	4 1-70		
Agricultura & Environmental Management	Fresh Produce Market	Relocation of Pallet bank	712791	200	300 000	200 000	450 000	8	2001	Cantral Western	New
and the state of t	19View control issue	Ograding of the market trading system	712868	200	1,330,000			3	3	Central Western	New
Clly Planning & Economic Development	City Planning	Tsosoloso	742533	600	53 954 640	84 300 000	78 750 000	798			
Olly Planning & Economic Development	7	Capital Funded from Charaline (City Diamine & Deceleration)	340754	3 8	20.02	000 ZGZ DG	000 /RS 201	Tshwane Wide	Tshwane Wide	Tshwane Wide	Renewal
Civ Planning & Economic Development	No.	(main) and a financial fin	12/21	Š	700 E17	222 000	235 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	Mey
Olly Planning & Economic Development	City Planning	Survey equipment roll out (Technology explanation	712784	200	400 000	450 000	900 009	Tshwane Wide	Tshwane Wide	Tshwane Wide	New
City Planning & Economic Development	City Planning	Plan machine A6 (development Information centres)	712846	100	000 006	600 000	700 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	New
Olly Planning & Economic Development	Fresh Produce Market	Upgrading and Extension of Facililles	710276	200	5 270 000	, 000 000 8	- 000 000 0	Tshware Wide	Tshwane Wide	Tshwane Wide	New
Cly Planning & Economic Development	Fresh Produce Market	Upgrading of Existing Processing Facilities	710277	200	10 650 000	000 000 9	5 000 000	2 "	3	Central Western	Renewal
City Planning & Economic Development	Fresh Produce Market	Reparation to & Resurtacing of Roads	710420	200	200 000	000 099	350 000	,	7 6	Central Western	Renewal
City Franting & Economic Development	(FE)	Eslablish Inf. Trade Markets: Inner City, Mabopane	710489	900		5 000 000	8 000 000	21	10.09	Central Western	Henewal
City Planning & Economic Development City Planning & Economic Development	Tourism	Tourism Signage	710579	Б	2 000 000	1 500 000	1 000 000	11076	110 75	all 5 ranions	Kenewa
City Planning & Economic Development	Tourism	Manejous Horgavels Traidon Information Office	710582	ē	1 500 000	_	,	9	110.76	Eastern	Renewal
City Planning & Economic Davelopment	Tourism	Arts & Craft Exhibition State	Dacut,	100	1 000 000	-		1 to 76	2 to 76	Easlern	Renewal
	Fresh Produce Markel	Updrading of Cold rooms	741584	100	2 000 000	- 000		32	30,31,32	North West	Rепвіжа
		Marketing & Trading Stalls - Ga-Rankuwa	712298	3 8	2000,000	000 009	750 000	33	9	Central Western	Renewal
	[LED	Marketing & Trading Stalls - Sautsville	712792	ē ē	2000 000 2			32	31	North West	New
City Planning & Economic Development	(ED	Marketing & Trading Stalts - Mamelodi	712793	8	,		. 000 000 9	63	All the wards in region 5	Central Western	New
					70:454 000	119 274 000	138 022 000	8	67,28,40	Eastern	New
Community Safety	Fire & Resoue Services	Acquisition: Fire Fighting Vehicles	710564	001	7 500 000	10 000 000	10 000 000	Ishwane Wide	Tohusan Mide	1.00	
Calary	Fire & Rescue Services	Refurbishment of Fire Fighting Vehicles	711454	004	2 000 000	2 000 000	1 000 000	Tshware Wide	Tshwane Wide	+	Kanewa
Community Salety	Policing	Upgrading of Community Safety Offices for North West Region (Region 3 Akasia)	711517	90.	•	3 000 000	8 000 000	2.4	7.0	┰	Neilewa
			_	1	-			ī	4,7	North West	New

Pro-Active Podelag Pro-Active Po	Project Name Upgrading of Community Safety Offices for Central West Region (Feaglon 5) Purchashing of Community Safety Offices for Central West Equipment Equipment Equipment of Community Safety Offices for North West Equipment of Community Safety Offices for North West Establishment of Community Safety Offices for North West Region (Feaglon 1) The Establishment of Notwork Infrastructure (IT and CCTV) Development Development/Construction of Tahware Overload Control Programme Dissater Risk Management Tools and Equipment Acquisition of Fully Equipped Mobile Joint Incident Conclusing Unit Departmental One-Site Client Centre at Liberating Centers Capital Funded from Operating Capital Transaction Centre (C4) Computer Equipment Of Programme One Intigrated Transaction Processing System One Intigrated Transaction Equipment	Number Source Number Source 711519 001 711524 001 711524 001 712345 001 712345 001 712345 001 712345 001 71236 001 71256 001 712706 001	Budget 2010/11 2 800 000 12 504 000 3 400 000 600 000	3 000 000	Budget 2012/13 10 000 000	Ward to be implemented in 1,37,55 Tshware Wide	Benefit Ward 1,3,7,55	Regions Central Wastern	New or Renewal Renewal
Per-Active Polehing Hogen Singlering Selection Formation West Select Law Enforcement Producting Polehing Particulation of Community Selecy Offices for North West Production Polehing Offices and Community Selecy Offices for North West Polehing Admire & Leverday Production of Community Selecy Offices for North West Polehing Polehing Admire & Leverday Programmer of Community Selecy Offices for North West Polehing Pol	Upgrading of Community Safety Offices for Central West Region (Fleeton 5) Purchasting of Cameras and other Speed Law Enforcement Equipment Equipment Equipment Equipment of Community Safety Offices for North West Region (Fleeton 1) The Establishment of Nativary Infrastructure (IT and OCTV) Development/Construction of Tshware Overload Control Programme Disaster Risk Menagement Tools and Equipment Coordination Unit Upgrading of the Departmental One-Slop Client Centre at Lesuising Centres Capital Funded from Operating Capital Funded from Ope			3 000 000	10 000 000	1,3,7,56 Tshvane Wids	1,3,7,55	Central Western	Renawal
Peuchaing Fegipation of Communication Registered Registe	Purchashing of Cameras and other Speed Law Enforcement Equipment Equipment Equipment Equipment of Community Sariety Offices for North West Region (Sealon 1) The Establishment of Network Infrastructure (IT and CCTV) Development/Onstruction of Tsitwane Overload Control Programme Disaster Risk Management Troks and Equipment Acquisition of Fully Equipped Mobile John Incident Coordination Unit Upgrading Orders Capital Funded from Operating Application Cante (CA) Integrating Orders Computed Funded from Operating Capital Funded Capital Funded from Operating Capital Funded Ca			3 000 000		Tshwane Wide			
Fine & Records Fine Streeters Equipping of suriori Diseaser Operation Control Portion Admirt & Leonching Residentering of State (Profestor National Profestor National Professor National Profess	Establishment of Community Safay, Offices for North Wast Region (Fedion 1) The Establishment of Community Safay, Offices for North Wast Region (Fedion 1) Development/Construction of Tahware Overload Control Programme Destination of Fully Equipped Mobile Joint Incident Concludation Unit Concludation Unit Upgrading of the Departmental One-Slop Client Centre at Liberising Centes Capital Funded from Operating Establishment of a OS cantralised command and communication Cente (C4) Upgrade of It Infrastructure Upgrade of It Infrastructure Computer Septiment Deptoyment (Prihers) ent Computer Septiment Deptoyment (Prihers) in Integrated Transaction Roseshing System ont Computer Septiment Deptoyment (Prihers) in Integrated Transaction of Storage Area Network Webtides					Tshwage Wide	Tshwane Wida	Tshwane Wide	Renewal
Policie g Residentement of Community Salety Offices for North West	Establishment of Community Safety Offices for North West Region (Region 1) The Establishment of Notiwork Infrastructure (IT and CCTO) Development/Construction of Tahware Overload Control Programme Desater Risk Management Tools and Equipment Andustation of Fully Equipped Mobile Joint Incident Coordination of Fully Equipped Mobile Joint Incident Coordination Unit Upgrading of the Departmental One-Slop Client Centre at Liberating Centers Capital Funded from Operating Capital Funded from Operating Establishment of a OS centralised command and communication Centre (C4) ont Upgrade of It Infrastructure Computer Equipment Deployment (Printers) ent Inhalpstein Telecommunication Equipment sent						Tshwane Wide	Tshwane Wide	Renewal
Pro-Autho Poding Pro-Author Pro	The Establishment of Notwork Infrastructure (IT and CCTV) Development/Construction of Tstware Dverload Control Programme Disaster Risk Management Tools and Equipment Acquisition of Fully Equipped Mobile Joint Incident Condination this Upgrading of the Departmental One-Stop Client Centre at Liberating Centers Capital Funded from Operating Capital Funded from Ope	<u> </u>	3 400 000			19, 20, 21, 22,30, 33, 34, 35, 39	19, 20, 21, 22,30, 33, 34, 35, 39	North West	Renewal
Pro-Active Poliding Devolorment/Construction of Tetrware Orestoned Control	Programme Programme Programme Programme Programme Disaster Risk Management Tools and Equipment Acquisition of Fully Equipped Mobile Joint Incident Coordination Unit Equipped Mobile Joint Incident Coordination Unit Departmental One-Slop Cilent Centre at Upgrading of the Departmental One-Slop Cilent Centre at Leansteg Centers Capital Funded from Operating Capital Funded from Operating Establishment of so Scentralised command and communication Capital of Scentralised command and communication of so Scentralised Command on Upgrade of It Infrastructure ont Computer Equipment Processing System of Computer Equipment Replayment (Printers) ent Inhagration 1 elecommunication Equipment ant Inhagration 1 elecommunication Equipment sent Inhagration 1 elecommunication Equipment sent Inhagration 1 elecommunication Equipment sent Inhagration 1 elecommunication Equipment		3 400 000	2 000 000		Tshwane Wide	Tshwane Wide	Tshwane Wide	Renawai
File & Rescue Services Diseaser Right Management Acquisition of Fully Equipment Tools and Equipment Diseaser Right Management Acquisition of Fully Equipped Mobile John Incident	Disaster Risk Management Tooks and Equipment Acquisition of Fully Equipped Mobile Joint Incident Condination that I Condination that I Condinate that I Condinate the Department of Description Control Expension Control Expension Control Expension Control Control Expension Control Cont		000 009			Tshwans Wide	Tshwane Wide	Tshwane Wide	Renewal
Design Management Agriculture Agricult	Acquisition of Fully Equipped Mobile Joint Indicent Coordination Unit Upgrading of the Oppartmental One-Stop Client Centre at Liberating Centers Capital Funded from Operating One Inlegrated Transaction Processing System ont One Inlegrated Transactions Processing System ont Computer Equipment Deptycement (Printers) Inlegration Telecommunication Equipment Integrated Transaction Telecommunication Equipment ant Implementation of Storage Area Network Vehicles					Tstwane Wide	Tshwane Wide	Tshwane Wide	Renewal
Make Police Upgrafling of the Disput change Upgrafling of the Disput channel of Police Upgrafling of the Disput channel of Police Upgrafling of the Disput channel of Police Upgrafling Offices Upgrafling Of	Upgrading of the Department of One-Stop Client Centre at Liberatory Centers Capital Funded from Operating Capital Funded from Operating Establishment of a CS centralised command and communication Centre (C4) ment Upgrade of It Infrastructura One-Intiggrated Transaction Processing System The Computation Stoppyment (Printers) ment Intigement after of Storage Area Network Imperior Storage Area Network Wetkits Ose			1 500 000		Tshwane Wide	Tshwane Wide	Tshwana Wide	Renewal
Capital Funded from Operating Capital Funded from Operating Fire Brigade Percentage Percentag	Capital Funded from Operating Capital Funded from Operating Establishment of a CS centralised command and centralization Coatte (C4) Communication Coatte (C4) ment One Integrated Tenseaftor Focessing System ment One Integrated Tenseaftor Focessing System ment Computer Scholmen Depoyment (Printers) ment Indignation Telecommunication Culpment ment Indignation Telecommunication Culpment ment Indignation Telecommunication Culpment ment Indignation Telecommunication Culpment ment Wellstein		1 900 000	2 000 000	1 163 500	Tshwane Wide	Tshwane Wide	Eastern	New
Five Brigade Capilal Funded from Operating	Capital Funded from Operating Establishment of a CS cantalised command and communication Cente (C4) Upgrade of it Infrastructure Upgrade of it Infrastructure One Integrated Tenseafter Processing System Computer Scholmen Degivering (Printers) Integrated Tenseafter Equipment Infrastructure Computer Communication Equipment Infrastructure Communication Education Infrastr		<u> </u>	1 000 000		Tshwane Wide	Ishwane Wide	Tshwana Wide	Naw
Metro Polica Establishment of a CS centralised command and communication Centre (C4) Information Management Upgrade of it Infrastructura Information Management Computer Equipment Deployment (Printers) Information Management (Infrastructura Capital Terrandion Receives) Information Management (Infrastructura Capital Capit	Establishment of a CS centralised command and communication Cente (C4) Upgrade of it Infrastructure Upgrade of it Infrastructure One Integrated Tenseafter Processing System Computer Scholment Degramm (Printers) Integrated Tenseafter Equipment Infrastructure Communication Equipmen		3 486 900	736 500		Tshwane Wide	Tshwane Wide	Tshwane Wide	Renewal
Information Management Upgrade of it Infrastructure	Upgrado of It Infrastructura One Integrated Transaction Processing System Computer Equipment (Printers) Infrastration Telecommunication Equipment Implementation of Storage Area Network Vehicles		,	2 000 000		Tshwane Wide	Tshwane Wide	Tshwane Wide	New
Information Management Upgrade of N Infrastructure Information Management One Intigrated Transaction Processing System	Upgrade of it Infrestructure One Integral Transaction Processing System Computer Equipment Options System Computer Equipment (Printers) Integration Telecommunication Equipment Implementation of Storage Area Network Vehicles		38 610 900	30 236 500	30 163 500				
Information Management Computer Exciprent Deployment (Privilers) Information Management Infegration Telecommunication Equipment Information Management Infegration Telecommunication Equipment Information Management Information Management Confeast Canter for the North Information Management Confeast Canter for the North Information Management ASD Regional Offices Information Management Extended Following Services Projecting the Smart City Building Management Confeast Canter for Tribulation Confeast Canter for Tribulation Management Confeast Canter for Tribulation Confeast Canter for Cante	Compute Equipment Deployment Printers) Integration Telecommunication Equipment Implementation of Storage Area Network Vehicles			5 000 000	5 000 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	Renewal
Information Management (Implementation of Storage Area Network Information Management (Implementation of Storage Area Network Administrative Services (OSE (Integration Telecommunitation Equipment Implementation of Storage Area Network Vehicles		-		13 155 000	Tehwana Wide	Tohuse Wilde	Tahuana Wide	Kenewel
Information Management Implementation of Storage Area Network Administrative Services Vehics Information Management Content for the North Information Management Content for Services Sankless Supply Chain Management Content for Services Information Management Internation Services Supply Chain Management Content Services Information Management Internation Services Sankless Supply Chain Management Content Services Information Management Internation Services Information Care Computer Services Information Care Content Services Information Care Care Services Information Care Care Care Services Information Care Care Care Services Information Care Care Services Information Care Care Care Services Information Care Care Care Services Information Care Care Care Care Care Care Care Care	Implementation of Storage Area Network Vehicles				5 000 000	Tshwane Wide	Tshwana Wida	Tshwane Wide	Renewal
Montaristable Services Vehicise	Vehicles			10 000 000	10 000 000	Tshwane Wide	Shwane Wide	Tshwans Wide	Ranewal
Information Management Conject Courte for the North Information Management Conject Courte for the North Information Management E-fritigleres supporting the Smart City Building Management RSD Regional Offices Information Management Dovelopment of a Transaction based E-Commerce Pouts for Corporate Auxiliary & Administrative Management Corporate Management Corporate Management Insurance Replacements (CTMM Contribution) Treasury Management Insurance Replacement (ATR) All Treasury Management Insurance Replacements (ATR) All Treasury Management Insurance Replacements (ATR) All Treasury Management Capital Funded from Operating Health Care Dope Management Capital Management Capital Management Capital Cap		710869 00		2 000 000	5 000 000.	Tshwane Wide	Tshwane Wide	Тѕһwала Wide	Renewal
ratie & Shared Services Information Management ASD Regional Offices In retrospective State Services Information Management ASD Regional Offices Information Management Information Management ASD Regional Offices Information Management Information Manage	ation wanagement GIS	4	-	1 000 000	1 000 000	Tshwane Wide	Ishwane Wide	Tshwans Wide	Renewal
rate & Shared Services Building Management ASS Regional Offices rate & Shared Services Information Management Linearpites Project Management Linearpites Project Management rate & Shared Services Information Management Linearpites Project Management Linearpites Project Management color control of a state of Services Information Management Council Buildings rate & Shared Services All Corporate Auxiliary & Administrative Read Services All Corporate Administrative Read Services All Control Buildings All Services All Captured Services All Services Treasury Management Instrument Replacement	alion Managament	1	12 500 000	000 000 8	000 000 0	20	8, 73, 74,75,76	North West	New
rate & Shared Services Information Nanagement Enterprise Project Management Information Nanagement UPS and Generators for Critical ICT Systems Information Management CoT Corporate Activities (Corporate Activities Corporate Activities Corporate Activities Activities Corporate Activities Corporate Activities A	*	712603 00	-	10 000 000	10 000 000	74.80.51.38.9.20.31	74 80 51 38 9 20 31	Tehwane Wide	Renewal
rate & Shared Services Information Management UPS and Generators for Critical ICT System's Information Management CoT CoT Corporate Authority & Administrative Replacement/Modernization of all the Lifts within various Sarvices All Corporate Authority & Administrative Replacement/Modernization of all the Lifts within various Sarvices All Comporate Authority & Administrative Replacement/Modernization of all the Lifts within various Sarvices All Evanded from Operating Council Buildings and Equipment of all the Lifts within various Sarvices All Evanded from Operating Council Buildings and Equipment (CTMM Contribution) Instituted Services All Evanded from Operating CTMM Contribution) Instituted Services All Instituted Replacements (CTMM Contribution) Instituted Services All Instituted Replacements (CTMM Contribution) Instituted Services All Instituted Replacements (CTMM Contribution) Instituted Replacements (CTMM Contribution) Instituted Services (CTMM Contribution) Instituted Evanded (CTMM Contribution) Instituted (CTMM CONTRIBUTION CONTRIBU	ani			200 000		Tshware Wide	Tshware Wide	Tshwane Wide	Renewal
rate & Shared Sarvices Replacement Corporate Auxiliary & Administrative Replacement/Modernization of all the Lifts withit various Sarvices All Management All Mail Care Extending from Operating Extension of Starza Bopape Clinic Extension of Starza Bopape Clinic Bodel Development Health Care Bodel Development Health Care All Care Upgrade Workford System (Fealth-Ep Upgrading of Clinic Dependence All All Care Operating All Care Obardhouses at all clinices Obardhouses at all clinices Obardhouses at all clinices Obardhouses All Care Obardhouses All C	UPS and Generators for Critical ICT Systems	712741 00	900 009	000 005	1 500 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	Renawal
rate & Shared Services Sarvices Sarvices Sarvices Sarvices All Corporate Aucillary & Administrative Replacement/Modernization of all the Lills within various Sarvices All Sarvices Supply Chain Management Insurance Peplatecement (ATM Contribution) Insurance Peplatecement (ATM Contribution) Insurance Replacement (ATM Contrib	Development of a Transaction based E-Commerce CoT	712742 001	200 000	200 000		Tshwane Wide	Tshwane Wide	Tshwane Wide	Renewal
rele & Shared Services Supply Chain Management Buildings and Equipment Insurance Replacements (CTMM Confibution) als Services Treasury Management Insurance Replacements (ATMM Confibution) als Services All Capital Funded from Operating A Social Development Health Care Extension of Stanza Bopage Cinic Extensions Lotte Gardens Cinic Lipsaith Care Upgrade Workfow System for Health Care Upgrade Workfow System for Health Care Upgrade Workfow System for Health Care Care Carlo Upgrade Workfow System for Health Care Carlo Care Carlo Upgrade Workfow System for Health Care Carlo Care Carlo Upgrade Workfow System for Health Care Carlo Carl	Replacement/Modernization of all the Lifts within va Council Buildings	712743 001	. 8 000 000	5 000 000		Tstiwane Wide-all 5 region	Tshwane Wide	Tshwane Wide	New
Sacrifose Supply Chain Management Insurance Replacements (CTMM Confibution)		712753 007	1085000	343 367	183 176	Tstware Wide	Tshwane Wide	Tshwana Wide	New
Treasury Management Insurance FOTIM Confibution) Treasury Management Insurance Fotial Confibution) Treasury Management Insurance Fotial Confibution) Treasury Management Care Capital Funded from Operating All Capital Funded from Operating Health Care Upgrading of Clinic Dispensaries Health Care Capital Funded You Operating Malth Care Capital Funded ton Operating Intellige Human Sellements Housing Services Froject Linked - Housing Services Froject Linked - Housing Bearles	Γ	1004	+	100 100 0	010 000 0	to be to do to do by to the both	***		
Treasury Management Instantor Operating All Capital Funded for Operating All Capital Funded for Operating All Health Care Everyone Clinic Deservations (Linic Predictions of Capital Funded for Operating Everyonent Health Care Everyone Clinic Deservations All Health Care Upgrading of Clinic Dispensaries Velopinent Health Care Upgrading of Clinic Dispensaries All Health Care Upgrading of Clinic Dispensaries All Health Care Upgrading of Clinic Dispensaries All Malth Care Copital Funded You Operating All Malth Care Copital Funded Thursing Gailly Froject Linked - Housing Services Froject Linked - Housing Bankos		_	+	000 000 7	2 unu unu	.6.,26.15,05,62,42,42,52,12,05,61,41,61,	All	Central Western	Kenewai
is Services Ali Ceptial Funded from Operating & Scotal Development Health Care Extension of Starras Bopage Clinc & Scotal Development Health Care Extension of Starras Bopage Clinc & Social Development Health Care Upgrade Winkflow Spetern Cities & Social Development Health Care Upgrade Winkflow Spetern for Health-Epy & Social Development Health Care Upgrading A Clinic Dispensaries & Social Development Health Care Upgrading A Clinic Dispensaries & Social Development Health Care Country Computer of Tealth Epy & Social Development Health Care Country Comment All Capital Funded Houtes All And Sustainable Human Sellisments Housing Services Project Linked - Housing Inality og and Sustainable Human Sellisments Housing Services Townskip Establishment - Low Cost Housing og and Sustainable Human Sellisments Housing Services Townskip Establishment - Low Cost Housing		712450 001	8 000 000	5 000 000	5 000 000	All	A. A.	Tshwane Wide	Renewal
Social Development Health Care Extension of Starza Bopapa Chinc Asocial Development Health Care Extension of Starza Bopapa Chinc Extension of Starza Bopapa Chinc Asocial Development Health Care Upgrading of Chinc Disparative Children Care Upgrading of Chinc Disparative Asocial Development Health Care Upgrading of Chinc Disparative Asocial Development Health Care Children Capital Funded thomas all chincs Asocial Development An Capital Chind Capital Funded Housing Services at all chincs Asocial Development An Capital Chindren Capital Funded Housing Services Project Linked Housing dailty ing and Sustainable Human Selflements Housing Services Project Linked Housing Baility Ing and Sustainable Human Selflements Housing Services Township Establishment - Low Cost Housing Services Township Establishment - Low Cost Housing		712765 00				Тѕһҗапв Wide	Tshwane Wide	Tshwane Wide	New
Health Care Extension of Valin's Bodges Clinic Health Care Extension of Valin's Bodges Clinic Health Care Extensions Lotted Gardens Clinic Health Care Upgrading of Clinic Dispensaries Health Care Upgrading of Clinic Dispensaries Health Care Capital Funded from Operating Housing Services Project Linked - Housing facility Housing Services Project Linked - Housing facility Housing Services Project Linked - Housing facility Housing Services Township Establishmant - Low Cost Housing		_	1	15 000 000	15 000 000				
Heath Care Heath Care Heath Care Heath Care Upgrading of Clinko Dispensarios Heath Care Upgrading of Clinko Dispensarios Upgrading of Clinko Dispensarios All Capital Funded from Operating Frogert Linked - Housing acidity Frogert L		710201 001	8 500 000			14	-17	Eastern	Renewal
Health Care Upgrading of Clinto Dispensaries Health Care Quardhouses at all clintos All Capiler Funded from Operating Housing Services Project Linked - Housing lacility Housing Services Project Linked - Housing lacility Housing Services Project Linked - Housing lacility Housing Services Township Establishment - Low Cost Housing		_	-	8 762 400	3 000 000	1.78	4.78	Tehusan Westell	Kenewa
Health Care Quardhouses at all clinics All Capital Funded from Operating Housing Services Project Linked - Housing lacility Housing Services Project Linked - Housing lacility Housing Services Project Linked - Housing lacility Housing Services Township Establishment - Low Cost Housing		712278 001	4 000 000		6 738 640	1-76	1-76	Tshwana Wide	New
All Capital Funded from Operating Housing Services Project Linked - Housing facility Flouring Services Project Linked - Housing facility Housing Services Project Linked - Housing facility Housing Services Township Establishment - Low Ocel Housing		712558 00	_	1 000 000	1 000 000	1-76	1.78	Tshwane Wide	New
Housing Services Housing Services Housing Services		712756 007	216 000		261 360	1-76	£.78	Tshwane Wide	New
Housing Services Housing Services Housing Services		240000	1	17 000 000	11 000 000	V-1		1	
Housing Services		710860 004			3 808 000	16	16	NW,NE	Renewal
		ļ	3 000 000		3 307 500	19,21,16,40,30	19,21,16,40,30	North West	Renewal
		Ц			5 000 000	Tshwane Wide	Tshware Wide	Tshwane Wide	Renewal
Housing and Suislanake Human Settlements Housing Services (Sewer - Low Cost Housing (Formalisation)) Housing and Suislanake Human Settlements Housing Services (Sewer - Low Cost Housing)		710864 001	30 000 000	30 000 000	30 000 000	19,21,16,40,30	19,21,16,40,30	North West	Renewal
Thousang contracts Total Description Contract C	Service Total Notes of Services of Service	4			000 000 0	12,12,10,4U,3U	15,21,15,00	Norm west	, Kenewal
Trunsing off rices	1 OWISHIP ESPAINERII FAQUESHOTO HARIGUAN CO	on open!	non non c	anna nez e	0.012 STG C	48,51,62,53,58,72,71	48,51,62,63,68,72,74	S'CW	Renewal

5 5	1	a l	Na.	ie,	ig.	Ē	Γ.	_	_	Т	Į.	ia.	121		a l	<u>.</u>			ā	T ==	T_	, [_, T	<u>.</u> .		-1-	<u> _</u>		7	[_,]	-a		-	Т	T-	1	\top	7_	- I		_	1_	[
Naw or Renawal	Deneil	непеу/а		. Келвwа	Кепема	Ranewal	-		Now			Renewa	Renew	Me.	+	+	Ranawal	Renewa	: Renewal	Капажа	Renewal		Retrewal	Renewal	Bonewal	Renewal	Кележа	Renewal	New	Ranawal	Renewel	Renewal	New	Wew Wew	WeN		Mew Held	Renewal	Renewal	Renewal	Renewal	Renewal	Renewal	Renewal	Renewal
Regions	SNWNE	O INTERIOR	North West	Central Western	Eastern	S	Tshwane Wide		Tshwane Wide			epiwane Wide	Shwane wide	Easlern	Tshwane Wide	Tohusane Wide	Tshwane Wide	Tshwane Wide	Tshwane Wide	Tshwane Wide	Tshwane Wide	1	Tshwane Wide	Tahwane Wide	Tshwane Wide		Tshwane Wide	Tshwane Wide	Tshwane Wide	Tshwane Wide	North West	Morth West	Tshwane Wide	Tshwane Wide	Tehwane Wide	Tahanana Mala-	Tshwane Wide	Eastern	Central Western	Central Western	Tshwane Wide	Southern	Eastern	E,CW.	Tshwane Wide
Benefit Ward	19.21.16.40.30	0.42 0.42	8,12,22,25	І Shwane Wide	Tshwane Wide	19,21,16,40,30	Tshwane Wide		le le		Tolouron 1862a	T-F INTE	BDIM HIDAUS	10,15,15,18,40	9/-1	Tehusos Wide	Tshwane Wide	24,925,11,9,26,27,29,19,33,34,35,36,67,87,38,28,23,19,17,15,16,10,63,68,62,	24,9,25,11,9,26,27,29,19,33,34,35,36,67,38,28,23,18,17,15,16,10,63,89,62,51,71,72,48	24,9,25,11,9,26,27,29,19,33,34,35,36,67,38,29,29,18,17,15,16,10,63,69,62,51,71,72,48	4,3,2,1,6,63,62,8,72,71,48,32,37,70,6	74,00,44,00,42,00,42	I shwane Wide	Tohusne Wilde	4-78	All wards	All wards	1-72	Allwards	Tshwane Wide	24,9,12,22,	11,14,25,26,27,29,13,15,33,34,35,36	2,4,37,39,49	ISHWEIG WILLS	Tshwane Wide (1-72)	Tehwana Milda	I shwane Wide	6, 15, 18, 23, 28, 38, 40, 68	51, 62, 63, 68, 71, 73	51, 62, 63, 68, 71, 73	Tshwane Wide	7, 27, 36, 42, 48, 59, 65, 66, 102	2,3,7,41,48,52,55,56,59,66,101	7,49,55,101	55,56,57,59,60,68,102
Ward to be implemented in	19,21,16,40,30	No 00 01 p	5,12,442,24	50	38,5/	19,21,16,40,30	Tshwane Wida		J¥′		Tshwane Wide	Triwane Wide	99	25.4	7.43	Tshwang Wide	Tshwans Wide	24,9,25,11,9,26,27,29,19,33,34,35,36,67,3 8,28,23,16,17,15,16,10,63,88,62,51,71,72,	24 9.25,11,9,26,27,29,19,33,34,35,36,67,3 8,28,23,18,17,15,16,10,63,68,62,51,71,72, 46	24,9,25,11,9,26,27,29,19,33,34,35,36,67,3 8,28,23,18,17,15,16,10,63,68,62,51,71,72, 48	4,3,2,1,6,63,62,8,72,71,48,32,37,70,64,56,	Triburana Milas	Tehnera Mide	Street Wide	4-76	All wards	All wards	1-72	2,4,7,16,17,42,50,66	Tshwane Wide	24,5,12,22,	07	Tohasasa Mide	Contract to the second	Tshwane Wide (1-72)	49	Tshwane Wide	6, 15, 18, 23, 28, 38, 40, 67	51, 62, 63, 68, 71, 72	51, 62, 63, 68, 71, 72	shwana Wide	7, 27, 38, 42, 48, 59, 65, 66, 101	2,3,7,41,46,52,55,56,59,66,101	3.58.7.34.38.40.41.42.45.48.49.52.55.56	57,59,60,68,102
Budget 2012/13	50 000 000	12 127 500	19 845 000	40 045 000	000 040 61	2 205 000		166 311 500	275 000	275 000	7 500 000	4 500 000		14 500 000	7 000 000	15 600 000	19 000 000	41 000 000		000 000 09	000 000 9	13 000 000	13 000 000	3 200 000	21 000 000	8 000 000	33 000 000	1 000 000	196 000 000	24 000 000	A DOM DOO		2 000 000	,	700 000	10 000 000		5 500 000		, ,	3000000	5,000,000	3 000 000		40 000 600
Budget 2011/12	50 000 000	11 550 000	18 900 000	000,000	200 000 0	7 100 000		163 630 000	180 000	180 000	000 000 9	4 000 000	15 000 000 1	15,000,000	000 000 9	12 000 000	16 000 000	41 000 000	,	50 000 000	9 000 000	11 000 000	13 000 000	3 000 000	19 000 000	10 000 000	30 000 000	1 000 000	195 000 000	13 000 000	10.000.00	000 000 0	2 000 000	30 000 000	000 009	8 100 000		,	10 000 000		000 000 c	4 000 000	3 000 000	000 000 66	10 000 000
Budget 2010/11	48 000 000	11 000 000	18 000 000	19 000 000	000 000 0	000 000	336 500	nng aga trir	286 000	286 000	2 000 000	3 000 000	15 000 000	10 000 000	5 500 000	14 000 000	16 000 000	20 000 000	2 785 667	65 000 000	6 100 000	12 000 000	12 300 000	2 100 000	20 000 000	5 000 000	32 000 000	1 000 000	195 000 000	10 000 000	10 000 000	000 000 7	2 000 000	23 000 000	1 000 000	7 000 000	30 000 000		14 000 000	000 000 6	200.000	4 000 000	3 000 000	0000000	on in
Saurce	ē	90	994	ě	*00	100	à		200		100	ë	9	§	Ю	100	100	59	600	900	8	8	8	100	9	8	3	100	100	100	100	500	200	900	100	100	100	8		3 8	3	, S	ŝŝ	100	8
Numbar	710898	711489	711712	711713	711710	719767	1	1	712758		710005	710006	710153	710163	710164	710176	71017	710178	710178	710178	710325	710480	710481	710484	710556	711706	7007	712006	712279	712492	712493	712601	712759	712688	712861	712862	712863	710007	010017	710022	00007	710023	710025	7.0026	710392
Project Name	Material Low Cost Houstrig (Pormaissauch)	(Winterveld Land Management Plan	Saulsville Hostels	Mamelodi Hostal	Township Development (Electricity)	Capital Funded from Operating			Capital Funded from Operating		Upgrading/Strengthaning of Existing Network Schemes	Payments to Townships for Reticulated Towns	Hatherley/Mamelodi Substations & Lines	Sub Transmission Equipment Returbishment	11kV Panel Extension in Substations	Replacement of Obsolete and Dangerous Switchgear	Low Vollage Network within Towns	Electricity for All	Electricity for All	Electricity for All	Communication Upgrade: Optical Fibre Net	Strengthening of 11kv Cable Network	Strengthening of 11kv Overhead Network	Substations	Ishwane Public Lighting Programme	Nework Control System Extension Pre. Paid Electricity	Replacement of Obsolete and Non Functional Protection	Equipment	New Bulk Electricity Infrastructure	Electrification of Winterveldt	New Dapot (Soshanguve)	Stand by quarters	Capital Funded from Operating	Solar Water Gysers	Replacement of Obsolete Protection and Testing Instruments	Roowal Power Station Refurbishment	Automated Meter reading	Upgrading of Sewers in Manelodi	Upgramming of conversion and an area programming the programming of Sawars in Tshwana Area	Township Water Services Dev. Tshwene Contributions	anotherize of Network and Donak Dissiland	Vocading of Network and Supply Pipelines	Water Supply to Agricultural Holdings	Replacement of Worn Out Network Pines	Garankuwa Water Networks Refurbishment
Division Housing Sandose	Housing Seniors	nousing services	Housing services	Housing services	Housing Services	₹	,	***	(R.)		Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Eleculally	Electricity	Elsotricity	Electricity	Electricity	Ciscordaly	Electricity	- Control by	clecutolly	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Electricity	Water & Santiation	Water & Sanitation	Water & Sanitation	Water & Sanitalion	Water & Sanitetion	Water & Sanifation	Wafer & Sanitetion	Water & Sanitation
Strategic unit Housing and Sustainable Human Settlemants	Housing and Sustainable Human Settlements	Danished and Statistical Little Control of the	ndusing and sustainable human settlements	Housing and Stistainable Human Settlements	Housing and Sustainable Human Settlements	Housing and Sustainable Human Settlements	Total	Office of the Executive Mayor, Chief Whip,	Speaker and City Meneger	Diskin West of the second second	CONIG WORLD AND THE ASSESSMENT OF VEYBOOD THEM	Funic Yorks and initiasincture Development	ruthe Works and intrastructure Development	Public Works and Infrastructure Development	Fublic Works and Intrastructure Davelopment	Public Yorks and Intrastructure Development	Public Works and Infrastructure Development	Public Works and Infrastructure Development	Public Works and Infrastructure Development	Public Warks and Infrastructure Development	Public Works and Infrastructure Devalopment	Public Works and Infrastructure Development	Γ	T				Public Works and Infrastructure Development	Public Works and Infrastructure Development				-	Fublic Works and Intractmentary Development	T	T	Public Works and Infrastructure Development	Public Works and Infrastructure Development	Γ	Π	Public Works and Infrastructure Development	Public Works and Infrastructure Development			

Public Works and Infrastructura Development Public Works and Infrastructura Development Public Works and Infrastructura Development										
Public Works and Infrastructura Davelopment Public Works and Infrastructura Davelopment	Weler & Sanitation	Replacement, Upgrade, Construct Wivity Facilities	Number S	Source source and sour	2	ñ	Ward to be implemented in	Benefit Ward	Regions	New or Renewal
Public Works and Infrastructure Devalopment	П	Replacement, Ungrade, Construct Www.Facilities	710411	110 069	520 40 464 574	~	3, 6, 22, 37, 49, 70, 74, 75,37	Tshwane Wide	NW, NE, E, CW, S	Renewal
	Water & Sanitation	Rehrbishing of Waler Naturate and Booklag Erodensian	740070	+			3, 6, 22, 37, 49, 70, 74, 75,37	Tshwane Wide	NW, NE, E, CW, S	Renewal
		TOURNEY OF THE STANFOLD BY THE STANFOLD CONTROL OF THE	1,10078	uu1 33 769 427	104 061 256	102 589 315	8, 13, 14, 73, 74, 75, 76	8, 13, 14, 73, 74, 75, 76	North East	Renewal
Fuotio Yrorks and Infrestructure Development	Water & Sanitation	Refurbishing of Water Networks and Backlog Eradication	710878	107 437 480	128 038 429	310 103 194	8, 13, 14, 73, 74, 75, 76	8, 13, 14, 73, 74, 75, 76	North East	Ranewal
Public Works and Infrastructura Development	Water & Sanitation	Pipe relatorosment Klipgat, Mapopane & Winterveld Reservoir	711331	3 000 000	000		9,12	9.12	North West	Renawal
Public Works and Infrastructure Development	Waler & Sanijailon	KilpKilpktuisfonlein Phase 3 Bulk Water Supply Reservoir	711332	001 12 000 000	00.		37	06.26	North Man	
Public Works and infrastructure Development	Water & Senitation	Replacement and upgrading of deficient bulk ploating	711335	000 15 250 000				41 45 45 47 53 EJ 69 EO BO DE	Noin West	renows:
Public Works and Infrastructure Development	Water & Sanifation	Carstontein Pize Reinforcement	\perp	+		Çi	41, 45, 46, 47, 53, 54, 58, 59, 60, 65, 69	41, 44, 49, 47, 44, 36, 38, 50, 53, 50, 53,	E, CW, S, NE	Renewal
		BIOTION CONTROL OF THE PROPERTY OF THE PROPERT	-	22 000 000	200 000	1 000 000	44	8, 40, 41, 42, 43, 44, 45, 46, 47, 52, 53,	Eastern	Renewal
Public Works and Infrastructure Development Public Works and Infrastructure Development	Water & Sanitation	Replacement of Sewers		10.0	15 000 000	15 000 000	11, 25, 26, 27, 29, 33, 34, 35, 36, 37, 48, 57, 61, 64, 65, 66, 69, 70	11, 25, 28, 27, 29, 33, 34, 35, 35, 37, 48, 57, 61, 64, 65, 68, 69, 70	NW, NE, S	Renewal
Public Works and Infrastructure Development	Water & Sanitation	Reduction Water Losses Water Naturals	711534	30 000			39	39	North West	Келема
Biblio Warks and Intranto others.	(C - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	THE PROPERTY OF THE PROPERTY O	1	-	3 000 000	4 500 000	Tshwane Wide	Tshware Wide	Tshwane Wide	Renewal
Fundo Werks and immassuciate Development	Water & Sanitation	Purification Plant Upgrades (Roodeplat)			000 000 9 000	,	2, 5, 8, 42, 45, 46, 47, 49, 50, 73, 74, 75, 76, 100	2, 5, 8, 42, 45, 46, 47, 49, 50, 73, 74,	, Outside of Tshwar	Renewal
Public Works and Infrashrouse Development	Water & Santation	Morelefaspruit: Outfall Sewer	712121		000 42 500 000	35 000 000	41, 42, 43, 44, 45, 46, 47, 52	41, 42, 43, 44, 45, 46, 47, 52	Factory	land and
Public Works and Infrastructure Development	Water & Sanitation	Moreletaspruit: Outral Sawar	1	003 2 785 666	. 990	,	41, 42, 43, 44, 45, 46, 47, 52	41, 42, 43, 44, 45, 46, 47, 52	Fasilin	Denemal
Public Works and Infrastructure Development	Water & Sankation	Bly - Personal - Dahalad	4	1	İ	4 000 000	73.75	73,74,75	North East	Mew
Public Works and Infrastructure Davelopment	Water & Sanitation	Plane Van Runaveld RecentrinDhas	742450	1	24 000 000		73,75	73,74,75	North East	WeN
Public Works and Infrastructure Development	Water & Sanitation	Network Upgrading in the Centurion Area	\downarrow	001 12 000 000	700		47	24	Eastern	New
Public Works and Infrastructure Development	Water & Sanitation	Network Upgrading in the Moot Area	-	100		4 000 000	48, 57, 61, 64, 65, 66, 69, 70	49, 57, 61, 64, 65, 86, 89, 70	Southern	Кепемв
Public Works and Infrastructure Development	Water & Sanitation	Reservoir Extensions	712534	001 11 500 000	20 600 600	43 500 000	70 40 45 45 44 45 50 57 50 65	38, 40, 41, 43, 44, 45, 46, 47, 50, 65,	Easlarn	Квпажа
Total			1	-	4	ann ann at	35, 40, 41, 43, 44, 43, 46, 47, 50, 66, 57	67	W W	New
Sport, Recreation, Aris & Culture	Policies and Systems	Suuman Library	1	1 394 558 240	1313 761 256	1 484 192 509				
Sport, Recreation, Arts & Culture	Policies and Systems	Stanza Bopapa Library	710102	001 B 000 000			8	78,74	North East	New
Sport, Recreation, Arts & Culture	Policies and Systems	Mabopane Library (Odl)	Ļ	-			93	15,17,10,18	Eastern	New
Sport, Kecreation, Arts & Guillura	Policies and Systems	Upgrading of the Soshanguve Glant Stadium	Ш			90 000 000	2 88	All Sochangua Wards	North West	New
Short, Recreation, Aus & Culture	Policies and Systems	Upgrading of the Soshanguve Glant Stadium	710690				33	Al Soshanorya Wards	Morth Weel	New.
Sport, Regression, Arts & Cultura	Policies and Systems	Ollevenhoutbosch Multi-Purpose Sport	1	001 4 000 000			48	48	Southern	New
Sport, Recreation, Arts & Culture	Policies and Systems	Solomon Mahlandu Franchom Soulara Cultural Contra	1	900	20 000 000		12	Tshwane Wide	North West	Renewal
Sport, Recreation, Arts & Culture	Educational Services	8	711442	001	DO.	2000000	38	Tshwane Wide	Eastern	Renewal
Sport, Recreation, Arts & Cyllure	Policies and Systems	Lotus Gardens Multi-Purpose Sport Facility	1		00 4 000 000	L	7	Tshwane Wide	Central Western	Renowal
Sport, Recreation, Arts & Culture Total	Policies and Systems	Hammanakraal Cultural Centre	712397				73	Tshwane Wide	North Fast	wen wen
				38 000 000	000 000 28 00	115 000 000			ion I	MOX.
Transport and Roads	Tshwane Bus Services	Cestvisr Facilities Upgrade, Church Square, Jan Niemand Park, Pretoria North	712795	1 000 000	,	•	2	7	North West	New
Transport and Roads	Tshwans Bus Services	Security Camera Upgrade C de Wel, Church Square, Jan Niemand Park, Pretoria North	712796	001 650 000	000 009 00	100 000	43, 60, 2	All wards where buses operate	North West	New
Transport and Roads	Tshwane Bus Services	Oil Separator and Disposal Pill, Jan Memand Park	712798	001 100 000		-	43	13	in the C	
Transport and Roads	Tshwana Bus Services	Boundary Walls, Replace, C De Wet, Pretoria Morth, Jan Niernand Park	712799	500 000			43, 60, 2	43, 60, 2	Central Western	WeW We
Transport and Roads	Tshwane Bus Services	Personnel Access Control System C de Wel, Church Square, Jan Niemand Park, Pretoria North	712800	1 000 000	- 00		43, 60, 2	43.60.2	Caniral Wastern	
Transport and Roads	Tshwane Bus Savices	Facilities Management Program, C de Wet, Church Square, Jan Memand Park, Pretoria North	712801	001 200 000	. 00		43, 60, 2	43.60.2	Control Minorina	
Transport and Roads	Tshwane Bus Services	Resurfacing of road surfaces for, C de Wet, Jan Niemand Park, and Pretoria North Danot	712802	004 300 000	00		43.80.9	C 10 67	Tipogram in the control of the contr	e :
Transport and Roads	Roads & Stormwater	Contributions: Services for Tawnship Development	1	+	l	100 000 07		7 'na 'c+	,	MeW.
Transport and Roads		Essential/Unforeseen Stormwater Drainage Problems	710116	3,000,000	3 000 000		2,4,5,41,46,47,50,64,69,70,	2,4,5,41,46,47,50,64,89,70,	s	New
Transport and Roads Transport and Roads		Aples River: Canal Upgrading, Pretoria Central			li		588	1,43	5 0	Кепежа
Transport and Roads	Roade & Stermuster	Voncrete Canal: Sam Malema Road, Winterveldt	4	-			6	8	North West	MeN
		Integra Stoutswates System, Walfielda A. &	10129	001 (200 000		1	17	17	\sqcap	New

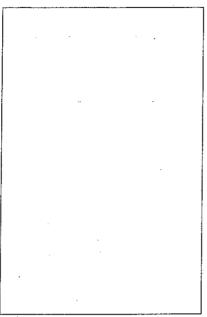
Strategic Unit	Division	Project Name	Project	Funding							-
Transport and Roads	Roads & Stormwater		\dashv	Source	erdaget zutürt 1	Budget 2011/12	Budget 2012/13	Ward to be Implemented in	Banefit Ward	Regions	New or
Transport and Roads	Roads & Stormwater	Stormwaler System in Enveloped X 8	710129	900		000 006 6		17	- 13	Facial	Mount
Tansport and Roads	Roads & Stormwaler	Malor Stormular Stefamer Villa Reduction	/10/39	8	4 500 000		4 500 000	43	43	E Seption	Meh.
ransport and Roads	Roads & Stormwater	Malor Stormuster Systems: Nijrintusioniisin	710143	8	4 000 000	4 000 000	10 000 000		37	North Mae	Wellaw.
Transport and Roads	Roads & Stormwaler	Robabilitation of Diversities Conference of the	70143	88	4 000 000	8 000 000	2 000 000	37,39	Shwane Wide	North West	MAN
Transport and Roads	Roads & Stormwaler	Rehabilitation of Stormunder Contract of States	710220	9	10 000 000	6 000 000	2 000 000	14,20,21	14.20.21	NE MIS	Man
Transport and Roads	Roads & Stormwater	Replacement of Traffic Since	710220	90		7 941 000	-	14,20,21	14.20.21	NE MIN	Marien
rensport and Roads	Roads & Stormwater	Rehabilitation of Bridges	740000	3 8	000 000 c	5 000 000	5 000 000	1,18,23,28,51,53,56,58,54,60,62	1,18,23,28,51,53,56,58,54,80,62	2	Renewal
Transport and Roads	Roads & Stormwater	Fescolial & Infresonan Donal Immerican	(10263		300 000	200 000	500 000	58,56	58.56	十	Date
Transport and Roads	Roads & Stormwater	Darbing Dave (Dave at Debasis	7,10226	3	2 000 000	2 000 000	2 000 000	1-76	1-78	NIMINECES	
ransport and Roads	Roads & Stormwaler	Owle and Contribute Date (T. T.	/1022/		2 000 000	1000 000	1 000 000	1-76	1.76	MINNESSO	Latient
Transport and Roads	Roade & Stormweler	Character of the Control of the Cont	710228	ē	3 000 000	3 000 000	3 000 000	1-76	4.76	CHANGE STORY	Men.
ransport and Roads	Don't Color	I ramo Calming and Pedestrian Safaty for Tehwane	710229	99	3 500 000	3 500 000	3 500 000	1.76	0.51	NW/WE/E/S/C	Renews
receipt and Deck	HOSES STOTEWARD	Establish Road reserves for Main Routes	710257	500	100 000	100 000		04.7	1-78	NW/NE/E/S/C	New
ort and koads	Roads & Stormwater	Traffic Lights/Traffic Signal System	710385	69	1 000 000	1 000 000	000,000	1-70	1-76	NW/NE/E/S/C	New
Iransport and Roads	Roads & Stormwater	Traffic Signals to Meet Legal Requirements	71039R	ě	2000 000	000000	000 000 1	16,17,64,66	18,17,64,67	E,S	Renewal
ransport and Roads	Roads & Stormwater	Extension of Alcon Traffic Control Syctem	240300	9 8	2 000 000	2 000 000	2 000 000	69,70,75	69,70,76	S. S.	Renausi
Fansport and Roads	Roads & Stormwaler	Implement Real Tree Treffe Control District	10399	3	onn one	200 000	500 000	50,55,58	50,58.59	S S S	Paneral
fansport and Roads	Doods 9 Cleanusche	Inspirational Title 11 still Coll (Coll Pro) Project	/10402	8	,	200 000	200 000	Tshwene Wirte	Tehanna Mila	2	D O
Transport and Donala	Codus & Statisticalist	Matentang Main Transport Route, Stinkwater	710597	- FO	4 900 000	,		77	ADIA GIRANIGI	SELWEIGE WIDE	ě
of allo roads	Hoads & Stormwaler	Maienteng Main Transport Route, Stinkwater	710597	900	100 000	5,000,000		+-	14	North East	Renewal
ransport and Roads	Roads & Stormwater	Shova Kalula Bicycle Project	710609	ë	8 000 000	1 500 000		14	14	North East	Кепвия
ransport and Roads	Roads & Stormwater	Major Collector Road; Sostianouve Block DDICC	740014	ē	000 000	2000		51,52,63	51,62,54	Central Western	Renewa
Fransport and Roads	Roads & Stormwater	Rehabilitation of Roads	745000	3 8	ו למנו מוני		-	26,33	Tshwane Wide	Narth West	Renewal
ransport and Roads	Roads & Stormwater	Rehabilitation Of Boads	740000		000 000 AL	20 000 000	,	56,58,59,60	19'65'85'95	Central	Donough
Transport and Roads	Roads & Stormwater	Sool Sweet Bond in Section Dead	7,10502	200	3 034 000	10 000 000	20 000 000	15,18,23,28,38,67,51,62,53,88	15.18.23.28.38.67.51.69.63.68	C	2
Tensport and Roads	Roads & Stormuseler	Delo Company Control of Control o	/10936	904	200 000	2 000 000		19	18	2 1	Swellen C
Fensport and Roads	Boode & Commeles	Committee Control to Selected Total	710936	900	•	•	6 000 000	18.4	Tehnon Mid-	Casicili	Kellewa
Transport and Roads	Dodds 9 Classical	Access road to manielogi X18 (K54)	710937	100		100 000	100 000	40	071	Ulassa	Кепежа
ransnort and Roads	Desire X dictional	Doubling of Lynnwood Road	710939	9				40	2	Easiem	Renewal
February and Donds	Roads & Stoffmwater	Block W - Stormwater Drainage	711164	- - - - -	1 700 000			36	40	Eastern	Renewal
t and roads	Hoads & Stormwater	Block W - Stormwater Drainage	711164	906			400,000	3 2	25	North West	New
ransport and Koads	Roads & Stormwater	Stormwater Drainage Mahube Valley	711213	ä		000 000 7	ממח מחוו	22	Tshwane Wide	North West	Seg.
Transport and Roads	Roads & Stormwater	Magriel Monamodi Stormwater System	711363	ě	000 700 6	4 000 000		17	Tshwane Wide	Eastern	New
Fransport and Roads	Roads & Stormwater	Magnet Monamod Stormwaler System	741783	3 8	2525 000	4 425 000	,	73	7.3	North East	New
ransport and Roads	Roads & Stormwater	Major S/ Water Prainage System Malonton	744061		000 897	000 000 6	5 000 000	73	73	North Fast	New
Transport and Roads	Roads & Stormwater	Hadobaes Son de Capal Incondus	1000		2 000 000		-	14	14	North Fast	Noise
ransport and Roads	Roade & Slormwaler	Mendate Occile Control	(1),265	-G0	10 000 000	2 000 000		42	42	Targer L	MON!
ransport and Roads	Boale & Stormwoter	Interestal during Trippe Structure	711267	ē	3 521 000			45,47	45.47	Casibili	MON
Tansport and Roads	Depart of the second	MICHAELIA SPITIT, CHRITIEI IMPROVEITIBRIS	711268	931	10 000 000	500 000	100 000	5	1	Edeler	Mey
repend and Doods	LONGS & SKRITTIMERE	Major SWater Drainage System: Majaneng	711273	100	1 000 000		4 900 000	78	C C	North East	Naw
and coads	Roads & Stormwater	Major S/Water Drainage System: Majaneng	711273	58	000 000 6	10 000 000	5 000 000	10	76	North East	MeN
Tansport and Moads	Roads & Stormwater	Major S/Water Drainage Channels: Ga-Rankuwa	711284	ě	B Bho nna	70000	000 000 5	9/	76	North East	₩eN.
ransport and Roads	Roads & Stormwater	Major SMater Drainage Channels; Ga-Ranituwa	711284	ğ	8 000 000	0000000	ann ann c	31,32	31,32	North West	New
Fansport and Roads	Roads & Stormwater	Stormwaler Drainage Systems in Ga-Rankings View	711385	200	000000	1000 000	000 000 PL	31,33	31,33	North West	ASN New
Transport and Roads	Roads & Stormwater	Stormwiler Preheate Systems in Car Danking April	200717	100	1 300 000		5 000 000	30	30	North West	Now
Transport and Roads	Roads & Stormwaler	Olavanhershareh Achiek Brita	01/20	S :	14 000 000	10 000 000	10 000 000	30	30	North West	N
Transport and Roads	Boads & Slormweler	Output Description	01320	5		-	100 000	84,65	Tshwana Wirla	Poulhorn	in a
Fansport and Roads	Roado & Stormwood	Doubling of Smoot Vermodien	711800	8		30 000 000	000 000 09	40,41	40.41	Cardon	Kenewa
Transport and Bosele	Doods a Charles	Committee of the property	/11800	003			•	40.42	40.42	Tiples of	MON!
Transmit and Charles	Codes & Sicilities albi	Internal Hoads: Northern Areas	711863	100	62 140 000	46 715 000	60 000 000	15 18 89 83	45 40 00 04	Casiail	XBA
Sharp Asset	Noads & Stormwater	Internal Roads: Northern Areas	711863	900	46 466 000	38 980 000	AR OND RUE	46 40 60 8	10,18,52,54	CE	Mew
real sport and regard	Roads & Stormwater	Centurion Lake and Kaal Spruit	712217	ş	100 000			10,20,01,01	15,18,62,65	CE	¥ek
ransport and Roads	Roads & Stormwater	Flooding Backlogs: Sinkwaler & New Eersterus! Area	712219	8	<u> </u>	6,000,000		/c	57	Southern	New
rensport and Roads	Roads & Stormwater	Flooding Backlogs: Stinkwater & New Eersterust Area	712219	g	8 000 000	4 000 000	, 000 00	6,13,14	Tshwana Wida	North East	New
Transport and Roads	Roads & Stormwaler	Flooding Backlags: Sosh & Winterveld! Area	712220	į	200	3 000 000	10 000 000	13	\$3	North East	Wek.
fransport and Roads	Roads & Stormwater	Honding Backlone, Don't & Milaton and A.	20001			ann ann a	000 000 01	5	В	North West	WeW.
Contract and Boards	4 4 4	Section of the sectio	02ZZL)	500	2 000 000	7 000 000	2 000 000	9,11,12,22,24,25,26,27,29,33,34,36,36,49	Tshwane Wide	North West	New
Franchist and Roads	Hoads & Slormwater	Flooding Backlogs; Mabopane Area	712221	904	000 000 6	-	8 600 000	20.21	30.04		
	AUBUS & SIONINATION	Flooding Backlogs, Mabopane Area	712221	200	5 200 000	5 000 000	10 000 000	19 20 21 22	Tehnara Wide	North West	Kenewai
Fransport and Roads	Roads & Stormwater	Flooding Backlogs: Mamehodl, Eersterust & Pla Eastern Area	712223	- - - -	4,000,000	3 000 000	5 000 000	18	4	1000	Kanawai
Transport and Roads	Roads & Stormwater	Flooting Backhare Marreladi Courter of Die Frank			-				01	Central	New I
		מי ביינים	67771	600	•	7 000 000	000 000 9	16	16	Central	New
				į				-			

ģ

		Froject Name	Number	Source	Budget 2010/13	. Sudget 2011/12	Budget 2012/13	Ward to be implemented in	Benefit Ward	Sections	Naw or
ansport and Roads	Roads & Stormwater	Formalize and Align New Access to Odenthillo Gardane	719959	Š	000						Капема
ransport and Roads	Roaris & Stormwater	913737	1 144000	an	2 200 000		,	22	22	North West	New
ansport and Roads	Roads & Slottiwaler	Traffic Close and Cafe in a company	712801	8	2 000 000	2 000 000	2 000 000	1.76	1.36	ALIASA INTERIOR	
ansport and Roads .	Roads & Stormwaler	Treffic Class Income.	1280	8	200 000	1 000 000		Tshwane Wide	Tohmena Wilde	T. INVANICACIÓN.	Kenewa
ansport and Roads	Donds & Sprenarton	Haute From Right Overtient 21 Intersections	712502	9	1 000 000	1 000 000	1 000 000		Telling	eDIM auemus	Kenewa
ansport and Roads	Goode & Observation	Flooding Backing: Network 3, Kudube Unit 11	712503	ğ	5 000 000	,	100 000		Total Little	shwane Wide	Renewal
ansport and Roade	Podds & start Neter	Flooding Backtog: Network 3, Kudube Unit 12	712503	900		5 000 000		-	STIWATE WICE	North East	Mew
ansport and Dones	Koads & Stormwater	Flooding Backlog: Network 2F, Kudube Unit 6	712504	ē	7 600 000		7 000 000		Tshwane Wide	North East	New
Sileptor and Position	Hoeds & Stormwater	Flooding Backleg: Network 2F, Kudube Unit 6	712504	500	2 785 687		2000	0/	Tshwane Wide	North East	New
allshort and Hoads	Roads & Stormwater	Flooding Backlog: Network 2F, Kudube Unit 6	712504	900		000 000	-	9/	Tshwane Wide	North East	New
ransport and Roads	Roads & Stormwater	Flooding backlog: Network 5A, Malantenn	740500	200		กกกกก			Tshwane Wide	North East	Maw
ransport and Roads	Roads & Stormwaler	Flooding backlog Makwork 54 Malantong	240500	100	OND ONL	7 500 000	10 000 000		Tshwane Wide	North Fast	New
ensport and Roads	Roads & Stormwater	Flooring Backler, Network 91, 67-1-1-11-11	90021	900	4 000 000	2 100 000	•	76	Tshwapa Wide	Morth Coot	May 1
		Locality Decreed, remark 21, Kuduba Unit (712507	ē	2 000 000		٠	8	2000	Mod Free	MBN
ansport and Roads	Roads & Stormwater	Flooding Backlog: Network C5, C8, C11 & C13, Alteridgeville	712511	8	5 000 000		. •	29	Tehwane Wide	Central Western	New N
ansport and Roads	Roads & Stormwater	Flooding Backlog: Network 5D, Mandela Village Unil 12	712512	100	15 000 000	,	٠	39	39	North East	a d
ansport and Roads	Roads & Stormwater	Flooding Backlog: Network 5D, Mendels Village Unit 12	712512	900		15 000 000	2 000 000	30			
ansport and Roads	Roads & Stormwater	Flooding Backlogs: Soshangove South & Akasta Area	712513	ğ	000 000 4				33	North Cast	New
insport and Roads	Roads & Stormwater	Flooding Backlogs: Soshanguve South & Akasia Area	712513	NOO.	non-non-n		000.000 et	49	49	North West	New
insport and Roads	Roads & Stormwaler	Flooding Backlogs: Olievenhoutbosch & Centurion Area	712514	8 8		000 000 01	•	49	49	North Weel	New
ansport and Roads	Doing 8 Shares			,		000 000 1	•	7,57,48,61,64,65,66,69,70	Tshwane Wide	Southern	New
insport and Roads	Roads & Stormuster	Flooding Backlog: Network 28, Ramotise	712515	100	2 000 000		22 000 000		62.	Name of Street	
ansoort and Roads	Don't Street	FROMING DECKING: WERWORK ZB, KEMOUSE	712515	900			2 000 000		22	North Cast	New
menori and Roads	Coarts & Storing Bill	Flooding Backlog: Network 20, New Eersterust x 2	712516	100	3 000 000	10 000 000	15 000 000	6)	E)	North East	New Year
one of the second	rozus e stormwater	Flooding Backlog: Network 2D, New Eersterust x 3	712516	500	6 000 000	2 000 000	T.		2	North East	MeM
ansport and Roads	Roads & Stormwater	Flooding Backlog: Drainage Canals along Hans Strydom Dr. Mamelodi x 4 and 6	712518	900	4 000 000	10 000 000	4 000 000	9	13	North East	. New
ensport and Roads	Roads & Stormwater	Flooding Backlog: Network 1A, 1C. & 1F Remotes	749690	řův	200 000 01		-		5	tastem .	New
insport and Roads	Roads & Slormwater	Flooding Backing National 12, 10, 2, 15 Damping	740500	100	000 000 G1	25 650 000	,	75	5/.	North East	Maur
snsport and Roads	Roads & Storrmwater	Collector Road Backloos: Mamelodi	710501	g 8	23 000 000	13 000 000		75	52	North East	Metu
nsport and Roads	Roads & Stormwater	Collector Road Backloon Mamatod	710501	3 8	10 000 000	15 000 000	,	40	40	Easlem	New
ansport and Roads	Roads & Stormwater	Collector Road Backhore: Mandray IIIa	70201	3	000 000 /	10 000 000	+	40	40	Faslem	Nank
nsport and Roads	Roads & Stormwater	Collector Road Backhors: Attendoeville	240500	3 8	125 000 0000	•	1 000 000	7	Ł	Central	Make
shaport and Roads	Roads & Stormwater	Flooring Backley, Nature 23 Kindsho 1910	77077	8	1 000 000	,		7	2	Cantral	Mean
Open the state of		Hoggadhan Roade and American Chromostal College	17071	2	14 000 0001	,	4 000 000	74,75	74.75	North East	Renewal
Spirit allu Cuans	Roads & Slormwater	Soshanguya	712605	100	•	000 000 06	30 000 000	33,34,35	33,34,36	North West	Mew
ansport and Roads	Roads & Stormwaler	Upgrading of Roads and Appurtanant Stormwater Systems In Boshanguve	712605	600				33,34,35	33.34.36	Morth Mond	
ansport and Roads	Roads & Stormwater	Upgrading of Mabopane Roads dealing with Red Spile	712611	993	40 000 00	15,000,000	40.000.000		201.000	IKOLAL MERI	MeM
nsport and Roads	Roads & Stormwater	Upgrading of Mabopane Roads dealing with Red Solle	712611	500	2 500 000	2000 0000	000 000 00	19,20,21	19,20,21	North West .	New
rsport and Roads	Roads & Stormwater	Upgrading of Slbanda Street, Mamelodi	719819	100	000 000		10 000 000	19,20,21	19,20,21		New
rsport and Roads	Roads & Slormwater	Capital Funded from Operating	749760	100		,	25 100 000	9	g ,	Eastern	New
and Davids		Tod / Non company	2007	'n	3,455,000	3 801 600	4 181 760	Tshwane Wide	Tshwane Wide	Central	180
report on to thomas	ransport	Corridors to North and Hatfield	712591	005	804 180 000	440 000 000	740 000 000	Tshwane Wide	Tshwane Wide	Tshwane Wide	New
=					1 295 950 667	1 005 272 800	1 265 332 566				
pltal Budget	Total										
	90	_	_	_							

-			1 338 500 - 1 139 176 179 179 179 179 179 179 179 179 179 179
	11 000 000 1 336 500 1 500 000 24 836 500 183 176 183 176		
	1 500 000 736 560 1 736 560 343 367 343 387		
	10 000 000 215 000 720 000 1 000 000 19 455 000	10 000 000 10 000 000 10 000 000 2 000 000 10 000 10 000 br>10 000 000 10 000 000 10 000 000 10 000 000 10 000 000 10	10 000 000 215 000 720 000 1 000 000 1 000 000 1 000 000 1 000 000
	10 000 000 1 216 000 1 456 500 1 000 000 343 367 343 367		
	1 480 000 3 468 900 4 906 900 1 065 000		
	1 500 000 745 000 5 700 000 8 846 000 4 015 000 5 000 000 5 000 000 9 886 000	1 500 000 746 000 5 700 000 6 046 000 4 015 000 5 000 000 5 000 000 1 700 000 1 700 000 1 5 000 000 2 000 000 2 000 000 3 500 000 3 500 000 3 500 000 3 500 000	
	1 300 000 2 226 000 3 485 900 5 700 000 6 100 000 6 100 000 7 10 100 000 8 100 000	1 300 000 2 2226 000 3 485 900 5 700 000 6 100 000 7 100 000 8 900 000 1 500 000 1 500 000 1 500 000 8 900 000 8 900 000 8 900 000	1 300 000 2 2226 000 3 485 900 5 700 000 5 700 000 5 800 000 7 800 000 7 800 000 7 800 000 7 800 000 7 800 000 7 800 000 8 800 000 1 1000
ş	007 007 007 007 007	007 007 007 007 001 001 001	007 007 007 007 001 001 001 001
710567	712785 712785 712783 712783 712783	712765 712765 712763 712763 712801 712802 712802 710806 710662	712763 712763 712763 712802 712802 712802 710866 710866 710866 710866 710866 710866 710866 710866 710869 712809
no non Europeany Services Outsign (Prentacion and Winterveld) Community Safety Services Centre Capital Funded from Operating	Capital Funded from Operating 712765 607 3 408 60		
		Perdopment Perdopment Perdopment	

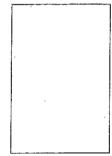
Executive Mayor, Speaker and Chief Whip



Dr G.M. Ramokgopa Executive Mayor



Terrence Mashego Chief Whip



Father Smangaliso Mkhatshwa Speaker

Members of the Mayoral Committee MMC T. Ernest MMC S. Pillay MMC D. Lehobye MMC T. Mmoko MMC Dr E. Jacobson City Planning Corporate and Finance Agriculture and Community Safety Shared Services Environmental and Economic Management Development MMC S. Nkwashu MMC S. Huma MMC M. Mosupyoe MMC K. Dau MMC S. Moselelane Housing and Human Public Works and Social Development Sport, Recreation, Transport and Roads Settlement Infrastructure Arts and Culture Development Development City Manager and Chief Financial Officer

Mr O. Nkoane Acting City Manager Ms N. Makhari Chief Financial Officer

Table of Contents

No	Section description	Page
1	List of tables and figures	4
2	Abbreviations and acronyms	.8
3	Executive Mayor's Budget Speech	10
	Part 1: Annual Budget	-
4	Budget related resolutions	11
5	Executive summary	13
6	Annual budget tables (operating and capital)	21
7	Budget related charts and explanatory notes	36
	Part 2: Supporting documentation	
8	Overview of annual budget process	39
9	Overview of alignment of annual budget with Integrated Development Plan	43
10	Measureable performance objectives and indicators	49
11	Overview of budget related policies	62
12.	Overview of budget assumptions	65
13	Overview of budget funding	69
14	Expenditure on allocations and grant programmes	81
15	Allocations or grants made by the municipality	84
16	Councillors and board member allowances and employee benefits	85
17	Monthly targets for revenue, expenditure and cash flow	88
18	Annual budgets and service delivery and budget implementation plans – internal departments	98
19	Annual budgets and service delivery agreements - entities	99
20	Contracts having future budgetary implications	102
21	Capital expenditure	103
22	Legislation compliance status	121
23	Other supporting documents	122
24	Annual budgets of municipal entities	145
25	Level of Readiness certification	151

1. List of tables and figures

No	Description	Page
Table 1	Consolidated overview of the 2010/11 MTREF	14
Table 2	Proposed tariff increases	15
Table 3	High level summary (classified per main revenue source)	16
Table 4	High level summary (classified per main category of expenditure)	17
Table 5	Repairs and maintenance	18
Table 6	Capital Budget per funding source and strategic unit/department	19
Table 7	Breakdown of Capital Budget per strategic focus area	20
Table 8	Budget Summary	21
Table 9	Budgeted Financial Performance (revenue and expenditure by standard classification)	22
Table 10	Budgeted Financial Performance (revenue and expenditure by municipal vote)	23
Table 11	Budgeted Financial Performance (revenue and expenditure)	24
Table 12	Budgeted Capital Expenditure by vote, standard classification and funding	25
Table 13	Budgeted Financial Position	26
Table 14	Budgeted Cash Flows	27
Table 15	Cash backed reserves/accumulated surplus reconciliation	27
Table 16	Asset Management	28
Table 17	Basic service delivery measurement	29
Table 18	Consolidated Budget Summary	30
Table 19	Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)	31
Table 20	Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)	32
Table 21	Consolidated Budgeted Financial Performance (revenue and expenditure)	33
Γable 22	Consolidated Budgeted Financial Position	34
Table 23	Consolidated Budgeted Cash Flows	35
ig 1	Revenue by Major Source	36
ig 2	Revenue by Minor Source	36
ig 3	Operating Expenditure by Major Vote	37
ig 4	Operating Expenditure by Minor Vote	37
ig 5	2010/11 Medium-term Capital Budget per Strategic Unit/Department	38
ig 6	2010/11 Medium-term Capital Budget in terms of funding source	38
able 24	Strategic objectives	43
ig 7	Integration of planning process	45

No	Description	Page
Fig 8	Context of Departmental Business Planning in the IDP Process	47
Table 25	Reconciliation of IDP strategic objectives and budget (revenue)	48
Table 26	Reconciliation of IDP strategic objectives and budget (operating expenditure)	48
Table 27	Reconciliation of IDP and strategic objectives and budget (capital expenditure)	48
Table 28	City Scorecard	59
Table 29	Performance indicators and benchmarks	60
Table 30	Basic Social Services Package	61
Table 31	CA-Ratings	65
Fig 9	Predicted water demand	67
Fig 10	Electricity growth forecast (based on actual growth)	67
Fig 11	Budgeted and actual operating revenue and expenditure comparison	69
Table 32	Debtor Revenue	70
Fig 12	Arrears of 90 days and older	70
Table 33	Arrears older than 90 days	70
Fig 13	Actual Operating Expenditure per Group	71
Table 34	Remuneration cost	71
Table 35	Capital programme actual performance	72
Fig 14	Growth in capital programme	72
Table 36	New borrowing	73
Table 37	Average total property rates levied	73
Table 38	Categories of rateable properties	75-
Table 39	Calculation of sanitation amount payable	77
Table 40	Investment particulars by type	78
Table 41	Investment particulars by maturity	79
Table 42	Grants and donations (operating)	79
Table 43	Grants and donations (capital)	80
Table 44	Transfers and grant receipts	81
Table 45	Expenditure on transfers and grant programme	82
Table 46	Reconciliation of transfers, grant receipts and unspent funds	83
Table 47	Transfers and grants made by the municipality	84
Table 48	Summary councillor and staff benefits	85
Table 49	Salaries, allowances and benefits (political office bearers/councillors/senior managers)	86

No	Description	Page
Table 50	Summary of personnel numbers	87
Table 51	Budgeted monthly revenue and expenditure	88
Table 52	Budgeted monthly revenue and expenditure (municipal vote)	89
Table 53	Budgeted monthly revenue and expenditure (standard classification)	90
Table 54	Budgeted monthly capital expenditure (municipal vote)	91
Table 55	Budgeted monthly capital expenditure (standard classification)	92
Table 56	Budgeted monthly cash flow	93
Table 57	Consolidated budgeted monthly revenue and expenditure	94
Table 58	Consolidated budgeted monthly revenue and expenditure (municipal vote)	95
Table 59	Consolidated budgeted monthly revenue and expenditure (standard classification)	96
Table 60	Consolidated budgeted monthly cash flow	97
Table 61	Aggregated entity budget	100
Table 62	List of external mechanisms	101
Table 63	Capital expenditure on new assets by asset class	103
Table 64	Capital expenditure on the renewal of existing assets by asset class	104
Table 65	Repairs and maintenance expenditure by asset class	105
Table 66	Future financial implications of the capital budget	106
Table 67	Detailed capital budget	114
Table 68	Projects delayed from previous financial year/s	120
Table 69	Supporting detail to 'Budgeted Financial Performance'	122
Table 70	Matrix Financial Performance Budget (revenue source/expenditure type and dept)	123
Table 71	Supporting detail to 'Budgeted Financial Position'	124
Table 72	Measureable performance objectives	125
Table 73	Social, economic and demographic statistics and assumptions	126
Table 74	Funding measurement	127
Table 75	Property rates summary	128
Table 76	Property rates by category (current year)	129
Table 77	Property rates by category (budget year)	130
Table 78	Household bills	131
Table 79	Consolidated Matrix Financial Performance Budget (revenue	132
Table 80	source/expenditure type and dept) Office of the Executive Mayor, Chief Whip, Speaker and City Manager: Statement of Financial Performance	133
Table 81	General and Assessment Rates: Statement of Financial Performance	134

No	Description	Page
Table 82	Financial Services: Statement of Financial Performance	135
Table 83	Corporate and Shared Services: Statement of Financial Performance	136
Table 84	Community Safety: Statement of Financial Performance	137
Table 85	City Planning and Economic Development: Statement of Financial Performance	138
Table 86	Health and Social Development: Statement of Financial Performance	139
Table 87	Sport and Recreation: Statement of Financial Performance	140
Table 88	Housing and Sustainable Human Settlement Development: Statement of Financial Performance	141
Table 89	Agriculture and Environmental Management: Statement of Financial Performance	142
Table 90	Transport and Roads: Statement of Financial Performance	143
Table 91	Public Works and Infrastructure: Statement of Financial Performance	144
Table 92	Sandspruit Works Association – Financial Performance	145
Table 93	Sandspruit Works Association - Financial Position	146
Table 94	Sandspruit Works Association - Cash-flow	147
Table 95	Housing Company Tshwane –Financial Performance	148
Table 96	Housing Company Tshwane – Financial Position	149
Table 97	Housing Company Tehwana - Cash flow	150

2. Abbreviations and acronyms

Five year Strategic and Business Plan Collin must check the abreviations
AIDS Acquired Immune Deficiency Syndrome
AMR Automated Meter Reading
ASD Alternative Service Delivery
ASGISA Accelerated and Shared Growth Initiative
BPPMC Budget Planning Policy Monitoring Committee
CRD Control Business District

CBD Central Business District
CDS City Development Strategy
CFO Chief Financial Officer
CM City Manager

CPI Consumer Price Index CoT City of Tshwane

CRRF Capital Replacement Reserve Fund DBSA Development Bank of South Africa

DoRA Division of Revenue Act

DWAF Department of Water Affairs and Forestry

EE Employment Equity

EEDSM Energy Efficiency Demand Side Management

EM Executive Mayor FBS Free basic services

FIFA Federation of International Football Association
GAMAP Generally Accepted Municipal Accounting Practice

GDP Gross domestic product

GDS Gauteng Growth and Development Strategy

GFS General Functional System

GRAP General Recognised Accounting Practice

GVA Gross Value Added GWh Giga Watt hour HR Human Resources

HSRC Human Science Research Council IDP Integrated Development Strategy

IT Information Technology

kl kilolitre km kilometre

KPA Key Performance Area
KPI Key Performance Indicator

kWh kilowatt litre

LED Local Economic Development
LTFM Long-term Financial Model
LTFS Long-term Financial Strategy

MCI Municipal Cost Index MEC Member of the Executive Committee

MFMA Member of the Executive Committee MFMA Municipal Financial Management Act

MFMTAP Municipal Finance Management Technical Assistance Programme

MIG Municipal Infrastructure Grant
MMC Member of Mayoral Committee
MPRA Municipal Properties Rates Act
MSA Municipal Systems Act

MTEF Medium-term Expenditure Framework

MTREF Medium-term Revenue and Expenditure Framework

MYPD Multi-year Price Determination

NERSA National Electricity Regulator South Africa

NGO Non-Governmental organisations
NKPIs National Key Performance Indicators

NT National Treasury

OHS Occupational Health and Safety

OITPS One Integrated Transaction Processing System

OP Operational Plan

OVC Orphaned Vulnerable Children

RG	Restructuring Grant
PHC	Provincial Health Care
PMS	Performance Management System
PPE	Property Plant and Equipment
PPP	Public Private Partnership
PTIS	Public Transport Infrastructure System
R&M	Repairs and Maintenance
RSC	Regional Services Council
SALGA	South African Local Government Association
SAPIA	South African Petroleum Industry Association
SAPS	South African Police Service
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises
SWA	Sandspruit Works Association
SWC	Soccer World Cup
TIDP	Tshwane Integrated Development Plan
TIIF	Tshwane investment Infrastructure Framework
TOI	Total Operating Income
WBS	Work break down structure
WC	World Cup
AA/EXV	Writton down value

3. Executive Mayor's Budget Speech

The Executive Mayor's Budget Speech will be delivered to the Council during May 2010.

Part 1: Annual Budget

4. Budget related resolutions

- That in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003), the annual budget of the municipality for the financial year 2010/11, and indicative allocations for the two projected outer years 2011/12 and 2012/13, and the multi-year and single year capital appropriations are approved as set out in the following tables:
- 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Annexure J.
- 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Annexure J.
- 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Annexure J.
- 1.4 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Annexure J.
- 2. That the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set out in the following tables:
- 2.1 Budgeted Financial Position as contained in Annexure J.
- Budgeted Cash Flows as contained in Annexure J.
- 2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Annexure J.
- Asset management as contained in Annexure J.
- 2.5 Basic service delivery measurement as contained in Annexure J.
- 3. That the consolidated budget that includes the financial impact of municipal entities (excluding Housing Company Tshwane) as set out in Annexure J is noted.
- 4. That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for property rates, electricity PARTS I and II (Diverse fees), the supply of water, sanitation services as well as waste services as set out in Annexures A, B, C, D and E respectively, be approved with effect from 1 July 2010.
- That in terms of section 75A of the Local Government: Municipal Systems Act, Act 32 of 2000, the tariffs for other services, as set out in Annexures F1 to F21 respectively, be approved with effect from 1 July 2010.
- That cash backing be implemented through the utilisation of a portion of revenue generated from
 property rates to ensure that all capital reserves and provisions, unspent long-term loans and
 unspent conditional grants are cash backed.
- That approval be granted for the CoT to enter into long-term loans for the funding of the capital
 programmes in respect of the 2010/11 financial year limited to an amount not exceeding R1,0
 billion.
- 8. That the City Manager be authorised to sign all necessary agreements or documents to give effect to the decision.
- That approval be granted to the CFO to incur short term debt as and when required according to the cash flow position of the CoT for the total amount not exceeding R800,0 million at any time.

- 10. That the grants and subsidies to be received for services rendered on behalf of other spheres of government, ie housing services, primary health care and emergency services only be included in the budget once the amounts have been gazetted.
- 11. That the debt to revenue ratio be accepted as the recommended measurement for evaluating the taking up of loans.
- 12. That a comprehensive investigation be conducted on the rendering of solid waste removal services, and that a report in this regard be submitted to Council.
- 13. That the amendments to the Budget Policy approved by Council on 28 January 2010 be amended as set out in paragraph 7 of the report.
- 14. That the following contained in paragraph 4.12.2 of the Budget Policy be noted: "Departments must utilise internal services to prevent double costing of goods and services available in the organisation even if the internal cost of the service is more expensive", to ensure that resources of the CoT is not underutilised.
- 15. That strategic units/departments spent external funds (grant funding) received on a project first before internal funds provided by the CoT.

5. Executive summary

The Executive Mayor, dr Gwen Ramokgopa, in her State of the City Address on 9 March 2010 said that the city belongs to all of us and our grandchildren must look at the history we make together today with pride. Our commitment to being responsive is to listen to our people and to act and act decisively. This is what we have done and will continue to do in defence of the vision of the city as a "... leading African capital city of excellence that empowers its community to prosper ...", she said.

This placed a huge responsibility on the political leadership of this city in giving direction for the compilation of the 2010/11 MTREF. Every year the challenges to deliver better services, encourage us to be creative and think innovative in the strive to do better and better.

We do not want to be an Ayoba city just during the 2010 SWC, but we want to be it each and every day.

In his Budget Speech to Parliament on 17 February 2010, the Minister of Finance said: "We cannot expect to do the same old things and expect different results". In the past year, the world economy has gone through it's deepest recession in over 70 years. After declining by 0,8% in 2009, the world economy is expected to grow by 3,9% this year. There is however signals that the recovery is still fragile and many commentators caution that these positive trends may be short-lived and that the world economy may yet experience a second recessionary wave.

Management has a significant role to play in strengthening the link between Government's priorities and spending plans, but the goal should be towards enhanced service delivery aimed at improving the quality of life for all people within the city. Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the existing resource envelope. We need to remain focussed on the effective delivery of core municipal services.

The application of sound financial management principles for the compilation of the city's financial plan is essential and critical to ensure that the CoT remains financially viable and that municipal services are provided economically to all communities.

The CoT's business was critically reviewed and reprioritised, so that money is transferred from low-to high-priority programmes, thereby contributing towards achieving and maintaining sound financial stewardship.

Strategies and measures already implemented to ensure sustainability over the medium to long term are inter alia the Long-term Financial Model, the Budget Policy (including fund transfers (virement method)), revenue enhancement, budget principles, fund management etc.

Owing to the economic slowdown and its consequences regarding the uncertainty going forward and limited financial resources including amongst others; reduced payment levels by consumers resulting in declining cash inflow, restrained expenditure was and is still encouraged to ensure that spending remains within the affordability parameters of the City's finances.

Reference needs to be made to the various collection strategies on which the CoT has embarked on to ensure maximum collection of debt owed by consumers and specifically the incentive payment scheme which, owing to the positive participation of our clients, already resulted in approximately R165,0 million additional cash-flow. Owing to the success of the initiative the incentive scheme was extended from February 2010 for another six months, and approximately R20,0 million additional cash-flow resulted for the month of March 2010. The CoT wishes to thank all parties participating in the scheme.

National Treasury's MFMA Circular No. 51 was issued on 19 February 2010. This circular provides further guidance to municipalities and municipal entities for the preparation of their 2010/11 MTREF.

The CoT does not shy away from adapting to circumstances and will not hesitate to do things differently. Functions were therefore prioritised to ensure that the basic needs of the community are addressed. The capital budget is compiled in the view of fast tracking backlogs and maintaining CoT assets.

The main challenges experienced during the compilation of the 2010/11 MTREF can be summarised as follows:

Economic climate

Ailing bulk electricity infrastructure

Reprioritising of projects and expenditure within the existing resource envelope

Bulk purchases (tariff increases from Rand Water and Eskom)

Remuneration

Filling of critical vacancies

Permanent employment of contract labour broker employees

SALGBC parties settlement in the salary dispute for municipal employees

 Unaffordable accounts for residents: Continuous high tariff increases are not sustainable over the long-term as consumers have reached their saturation point in terms of affordability

 Cash backing to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed

Affordability of capital projects - original affordability allocations had to be reduced

Challenge in the market regarding the taking up of loans

Identifying possible duplication of functions.

The following budget principles and guidelines directly informed the compilation of the 2010/11 MTREF:

- The set 2010/11 to 2012/13 priorities and targets as well as the affordable and sustainable MTREF affordability allocations per strategic unit as determined in the LTFM should be maintained
- Intermediary service level standards should be utilised to subsequently inform the measurable objectives, targets and backlog eradication goals
- Tariff and Property Rate increases should be affordable and on par with CPI however, taking into account the need to address infrastructure backlogs
- Municipal Cost Index (MCI) is to be considered for the compilation of the 2010 MTREF
- No budget will be allocated for external funded projects unless it is gazetted or the request is supported by a written confirmation from the external source on the specific grant
- No budget will be allocated for capital projects unless the request is included in the IDP and is supported by a project plan
- An affordable amount must be determined during the Budget Process and unless supported by a list and/or motivation associated with the cost, no budget will be allowed on the following line items:
 - Special Projects
 - Consultant Fees
 - Non capital items
 - Special Events
 - Subsistence, Travelling & Conference fees (national & international).

In terms of Section 17(3)(g) of the MFMA, when an annual budget is tabled in terms of Section 16(2), it must be accompanied by any prescribed budget information on municipal entities under the sole or shared control of the municipality. The format in which the municipal entities' budget information should be compiled and included in the annual budget is prescribed by National Treasury circulars and regulations.

In view of the above the budget related information of Sandspruit Works Association and Housing Company Tshwane have been compiled in the prescribed NT formats.

The consolidated overview of the CoT 2010 MTREF as follows:

	2010/11 Municipal and Entities Consolidated MTREF					
	2010/11	2011/12	2012/13			
	R'000	R'000	R'000			
Total Revenue	16 636 072	18 357 468	21 027 301			
Total Expenditure	15 090 505	16 929 715	19 078 332			
Transfers recognised	1 545 566	1 427 753	1 948 969			
(Surplus)/Deficit for the year	_	-				

Table 1: Consolidated overview of the 2010/11 MTREF

Tariff summary

Tariff setting plays a major role in ensuring desired levels of revenue by assisting in the compilation of a credible and balanced budget and to accommodate the acceleration of basic services and alignment to the five-year strategic plan (programme).

The consumer price index, as measured by the CPI is not a good measure of the cost increases of goods and services relevant to municipalities. The packet of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the MCI calculates the increase in prices for goods and services purchased by the municipality, such as the cost of remuneration, coal and bulk purchases of electricity, water, petrol, diesel, heating fuel etc. For example, the increase in the cost of fuel would have a bigger impact on the operations of the municipality than on an individual consumer. Another example would be the three-year collective salary increase agreement. For the 2010/11 financial year a factor of 15,4% is used for MCI whereas the CPI equates to 6%.

The CoT derives its revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees), also contributes to the coffers of the CoT.

The revenue strategy is a function of key components such as:

- Growth in the city and economic development
- Revenue enhancement
- Achievement of the 94% annual collection rate for consumer revenue
- National Treasury guidelines
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval
- Achievement of full cost recovery of specific user charges
- Determining tariff escalation rate by establishing/calculating revenue requirement
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)
- Ensure ability to extend new services and cost recovery.

As in the past, the above principles dictates the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economist speculations.

The proposed tariff increases on the different revenue categories are:

	2010/11 proposed	2010/11 estimated	2010/11 additional	2010/11 additional	2010/11
Revenue category	tariff	revenue	revenue for	revenue owing	Total Budgeted
	increase	(tariff increase excluded)	each 1% tariff increase	to % tariff increases	revenue
	%	R'000	R'000	R'000	R'000
Property rates	. 10	2 747 155	27 472	274 720	3 021 875
Sanitation	11	353 647	3 536	38 901	392 548
Solid Waste	9	394 388	3 944	35 495	429 883
Water	10	1 444 300	14 443	144 430	1 588 730
Electricity	19	<u>5 050 424</u>	50 504	959 581	6 010 005
Total		9 989 914	99 899	1 453 127	11 443 041

Table 2: Proposed tariff increases

Opex summary

The following table is a high level summary of the 2010/11 Medium-term Revenue Framework (classified per main revenue source):

Description		Current Year 2009/	10,7:-	2010/11 Medium Term Revenue and Expenditure Framework				
R' thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13		
Revenue By Source Property rates Property rates - penalties & collection charges	(3 597 980 000)	(2 789 465 000)	(2 789 465 000)	(3 021 874 644)	(3 369 390 228)			
Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue	(5 030 000 000) (1 475 000 000) (354 780 000)	(1 485 000 000)	(1 485 000 000)	(1 618 399 760)	(1 820 699 730)	(2 048 287 196)		
Service charges - refuse revenue Service charges - other Rental of facilities and equipment	(383 825 000) - (95 947 913)		(383 825 000)	(429 884 000)	(505 113 700)	(593 508 597) -		
Interest eamed - external investments Interest earned - outstanding debtors Dividends received	(123 375 534) (223 731 556)	(125 996 273) (305 398 987)	(125 996 273)	١ /	(64 138 735)	(71 375 203)		
Fines Licences and permits Agency services	(62 611 492) (31 538 796)	(62 611 492) (31 538 796)	(62 611 492) (31 538 796)	(65 687 066) (34 783 170)		(72 395 780) (38 448 381)		
Other revenue Transfers recognised - operational Gains on disposal of PPE	(820 525 688) (1 920 929 700) (27 908 023)	(886 011 723) (1 899 730 119) (27 908 023)	(886 011 723) (1 899 730 119) (27 908 023)	(920 893 790) (1 976 514 000)	(968 133 496) (2 152 614 000)	(1 018 135 182) (2 317 105 000)		
Total Revenue (excluding capital transfers and contributions)	(14 148 153 702)	(13 478 534 326)	(13 478 534 326)	(4 950 000) (15 052 260 715)	(4 950 000) (16 990 307 070)	(4 950 000) (19 254 402 437)		

Table 3: High level summary (classified per main revenue source)

Total revenue increased by 11,7% against the 2009/10 adjustment budget and by 6,4% against the 2009/10 approved budget. Property rates increased by 8,3% and service charges with 16,5% against the 2009/10 Adjustments Budget. This can mainly be attributed to tariff increases.

The amount for capital transfers and contributions are not included in the above revenue table owing to NT regulations and formats. The amounts to be added to the above table are R1 325 026 000, R1 087 673 000 and R1 476 641 000 resulting in the total amounts of R16 377 286 715, R18 077 980 070 and R20 731 043 437 for the 2010/11, 2011/12 and 2012/13 financial years respectively.

The following table is a high level summary of the 2010/11 Medium-term Expenditure Framework (classified per main category of expenditure):

Description	S. buggings	Current Year 2009/	10	2010/11 Medium Term Revenue and Framework		and Expenditure	
	Original Budget	Adjusted Budget	Full Year	Budget Year	Budget Year +1	Budget Year +2	
R' thousand		1000 1000	Forecast	2010/11	2011/12	2012/13	
Expenditure By Type				1	**************************************	TO C. NO. 150 STORES	
Employee related costs	2 970 869 388	3 008 921 170	3 008 921 170	3 451 262 918	3 712 773 962	3 994 527 120	
Total Remuneration	3 534 783 717	3 582 635 499	3 582 635 499		4 460 821 123		
Minus: Internal Services Rendered	(563 914 329)	(573.714.329)	(573 714 329	(695 254 096)	Control of the Control of the Control		
Remuneration of councillors	57 962 677	57 962 677	57 962 677	66 438 149	72 879 922	100.0000	
Debt impairment	138 472 235	351 600 712	351 600 712	432 386 725	483 151 310	1	
Depreciation & asset impairment	783 925 517	723 030 924	723 030 924	897 033 838	999 280 189	1 101 193 426	
Finance charges	518 152 933	632 076 067	632 076 067	715 617 392	762 735 889	805 283 831	
Bulk purchases	3 496 676 595	3 476 671 934	3 476 671 934	4 484 233 131	5 561 023 772	6 898 446 832	
Other materials		-			- 441.025.112	0 000 140 002	
Contracted services	- 1	-	-			_	
Transfer and grants	13 564 180	12 564 180	12 564 180	18 000 001	19 000 000	20 000 001	
Other expenditure	5 519 735 408	4 582 650 373	4 582 650 373	4 761 670 905	5 034 304 650	5 337 642 589	
Primary Cost	4 879 296 806	3 942 211 771	3 942 211 771	3 768 087 640	3 968 926 858	4 196 760 133	
Secondary Cost	640 438 602	640 438 602	640 438 602	993 583 265	1 065 377 792	1 140 882 456	
oss on disposal of PPE	-	- 1		5 077 211	5 077 211	5 077 211	
Total Expenditure	13 499 358 933	12 845 478 037	12 845 478 037	14 831 720 270	16 650 226 905	18 782 074 592	
Fransfers recognised - capital	(1 350 417 436)	(961 703 651)	(961 703 651)	(1 325 026 000)	(1 087 673 000)	(1 476 641 000)	
Distribution	1	- 1	` <u>-</u> '		- (. 52. 57.5 550.)	(1.1100+1.000)	
Surplus)/Deficit for the year	(1 999 212 205)	(1 594 759 940)	(1 594 759 940)	(1 545 566 445)	(1 427 753 165)	(1 948 968 845)	
Reserve movements							
ransfer to Government Grant Reserve	1 350 417 436	064 702 654	004 700:004	4 000 000 000			
Depreciation off-sets	1	961 703 651	961 703 651	1 325 026 000	1 087 673 000	1 476 641 000	
ransfers To/From Other Reserves	(408 142 742) 244 799 403	(273 344 440)	(273 344 440)	(326 345 480)	(369 852 400)	(428 918 040)	
ransfer to CRR		192 973 529	192 973 529	107 200 935	108 337 473	110 113 578	
SURPLUS/DEFICIT after reserves	812 138 109	713 427 200	713 427 200	439 684 990	601 595 092	791 132 306	

Notes:

- 1. Surplus includes capital government grants which are appropriated to the capital expenditure budget.
- 2. Includes depreciation charges for externally funded assets offset by transfer from reserve accounts.

Table 4: High level summary (classified per main category of expenditure)

The operating expenditure equates to R14,8 billion in the 2010/11 financial year and escalates to R16,7 billion in the 2011/12 financial year, a growth of 12,3%. Total operating expenditure has increased by 15,5% against the 2009/10 Adjustments Budget and by 9,9% against the 2009/10 approved budget.

Remuneration

Employee Related Costs

in terms of the projected R4,1 billion for the 2010/11 financial year, indicative salary increases have been included and represents 23,3% of the total expenditure budget.

An amount of R217,4 million (proportionally distributed to strategic units/departments according to the approved critical vacancies) by the Mayoral Committee has been provided against employee related cost for the filling of critical vacancies. The relevant strategic unit/department must manage the filling of the approved critical vacancies within the available funds distributed to each strategic unit/department.

Furthermore, it should be noted that the permanent appointment of the Labour Broker employees now contracted to the CoT amounts to approximately R460,0 million for all relevant departments (Waste removal R312,0 million). An amount of R102,1 million was factored into the draft 2010/11 MTREF for the implementation of the 1st phase of the appointment of the labour broker workers.

The SALGBC parties' settlement regarding the salary dispute (equal pay for equal work in all municipalities in South Africa) resulted in a preliminary amount of R64,8 million being provided for in the 2010/11 MTREF. It should however be noted that the total financial implication will probably only be finalised during the 2010/11 Adjustments Budget process.

Remuneration of Councillors

The cost associated with the remuneration of councillors is determined and informed directly by way of the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).

Repairs and Maintenance

Aligned to the best practice methodology of preserving and maintaining current infrastructure, this expenditure framework has essentially catered for extensive growth in this area aligned to the asset renewal strategy of CoT. Compared to the 2009/10 Approved Budget the repairs and maintenance group of expenditure has increased by 13,1% from R1,6 billion to R1,8 billion and increase to R2,1 billion in the 2012/13 financial year, as indicated in the high level summary, an increase of 29,4%.

Description		Current Year 2009/1	0 4 2	2010/11 Mediu	m Term Revenue a Framework	nd Expenditure
R' thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
A = Total Repairs and Maintenance	1 609 286 770	1 545 030 020	1 545 030 020	1 819 927 101	1 947 513 856	2 082 122 421
B = Total Operating Expenditure	13 499 358 933	12 845 478 037	12 845 478 037	14 831 720 270	16 650 226 905	18 782 074 592
A/B %	12%	12%	12%	12%	12%	11%

Table 5: Repairs and maintenance

In view of the above the percentage repairs and maintenance measured against the total operating budget equates to 12,0% in the 2010/11 year and maintain this level throughout the medium-term. It can further be deduced that the CoT is well within the average provision of repairs and maintenance and confirms the asset renewal strategy as modelled into the LTFM.

It should be noted that in terms of NT regulations and formats repairs and maintenance is included in other expenditure.

An amount of R8,0 million will be utilised for ie dredging and excavation activities, elimination of odour smells and improvement of health and safety issues at the Centurion Lake. Furthermore R13,5 million was made available to ensure the CoT security equipment is maintained and kept at the required standard.

Bulk Purchases

Compared to the 2009/10 Adjustments Budget the bulk purchases group of expenditure has increased by 29,0% from R3,5 billion to R4.5 billion.

General Expenditure

General expenditure comprises of municipal rates and services, administrative and general related expenditure as well as raw and consumption material. The decrease from the 2009/10 MTREF to the 2010/11 MTREF can directly be attributed to the removal of revenue foregone from General Expenditure in terms of NT guidelines and the implementation of the Cash-flow Management Intervention and Initiatives Strategy report.

Strategic Units/Departments were requested to provide motivations for ie special projects and consultant fees. Funding allocations were done according to mainly affordability, priority, value-for-money and benefits to the CoT.

It should be noted that operational costs with regard to the formalisation of informal settlements to the amount of R50,0 million has been included in the 2010/11 MTREF (R50,0 million for the 2010/11, 2011/12 and 2012/13 financial years respectively).

Furthermore, it should be noted that an amount of R36,0 million has been included in the 2010/11 MTREF for the rental of additional properties to accommodate CoT employees.

An amount of R7,0 million and R2,0 million has been included in the 2010/11 MTREF for co-operatives and EPWP initiatives at the Transport and Roads and the Agriculture and Environmental Management Departments respectively.

Capex summary

The following table indicates the draft 2010/11 Medium-term Capital Budget per funding source and strategic unit/department:

Funding Source	Budget 2019/1	1 %	Budget 2011/1	2 %	Budget 2012/13	%
Council Funding	1,831,909,907	57.34%	1,801,611,656	61.53%		
Provincial Transport Infrastructure Systems Grant	804, 180,000	25.17%	440,000,000	15.03%		21,80%
Grants and Subsidies	46,878,000	1,47%	99,252,000	3.39%		3,21%
Government Housing (Social Infrastructure)	5,400,000	0.17%		+	+	0.28%
Municipal Infrastructure Grant	380,568,000	11.91%	 			15.45%
National Electrification Programme & DSM	88,000,000	2.75%	· · · · · · · · · · · · · · · · · · ·			1.77%
Capital Replacement Reserve Fund	38,039,040	1.19%		1.32%	+=,===,==	1.06%
Total	3,194,974,947	100.00%		100.00%	101203,200	100.00%
Strategic Units					0,000,000,201	100.0072
Agriculture & Environmental Management	63,964,640	2,00%	81,300,000	2.78%	78,750,000	2,32%
City Planning & Economic Development	70,454,000	2.21%	119,274,000	4.07%		4.01%
Community Safety	38,610,900	1.21%	30,236,500	1.03%	/	0.89%
Corporate & Shared Services	101,717,000	3.18%	95.351,367	3.26%		2.71%
Financial Services	16,259,000	0.51%	15,000,000	0.51%	15,000,000	0.44%
Health & Social Development	30,216,000	0.95%	17,000,000	0.58%	11,000,000	0.44%
Housing and Sustainable Human Settlements	144,958,500	4.54%	163,630,000	5.59%	166,311,500	4.90%
Diffice of the Executive Mayor, Chief Whip, Speaker and City Manager	286,000	0.01%	180,000	0.01%	275,000	0.01%
ransport and Roads	1,295,950,667	40.56%	1,005,272,600	34.33%	1,265,332,566	37.28%
Public Works and Infrastructure Development	1,394,558,240	43.65%	1,313,761,256	44.87%	1,484,192,509	43.73%
Sport, Recreation, Arts & Culture	38,000,000	1.19%	87,000,000	2.97%	115,000,000	3.39%
otal	3,194,974,947	100,00%	2,928,005,723	100,00%	3,393,885,251	100,00%

Table 6: Capital Budget per funding source and strategic unit/department

The total capital budget currently equates to R3,2 billion, R2,9 billion and R3,4 billion in the 2010/11, 2011/12 and 2012/13 financial years respectively. It should be noted that 43,6% of the capital budget is allocated specifically for public works and infrastructure development and 40,6% for transport and roads with more focus on backlog eradication and to address increased demand in services.

Council funded projects (council funding and CRRF) equate to 58,53% of the total 2010/11 capital programme compared to 62,85% and 56,49% in the two outer years.

A loan to the amount of R1,0 billion per annum is currently factored into the 2010/11 MTREF. The debt to revenue ratio for the 2010/11, 2011/12 and 2012/13 financial year is projected at 37,12%, 33,66 and 30,60% respectively.

The social infrastructure grant was gazetted in the Provincial Gazette for projects in Mamelodi (ie early child development centre, day care centre for the aged and day care centre for OVC). This funding has been factored into the budget of the Housing and Sustainable Human Settlement Development Department for the implementation of these projects. The Government Housing Grant has not been gazetted and no proof or confirmation has been received. These grants have therefore not been included in the budget and will be factored in during the 2010/11 Adjustments Budget process.

An additional R50,0 million has been allocated over the medium-term (R50,0 million for the 2010/11, 2011/12 and 2012/13 financial years respectively) for the formalisation of informal settlements. Any other amendment required will be effected during the compilation of the 2010/11 Adjustments Budget.

The CoT contribution towards this priority project amounts to R128,0 million, R130,0 million and R130,0 million respectively over the medium-term. The involvement of Calgro Fortwest Turnkey Development in the formalisation process to the amount of R348,0 million should be noted. A dedicated Steering Committee, including all relevant stakeholders, chaired by the MMC: Housing and Human Settlement Development has been established to drive this priority project.

An amount of R30,0 million has been allocated for the funding of phase 1 of the Automated Meter Reading project.

Furthermore, an amount of R12,5 million has been allocated to the Corporate and Shared Services Department for the establishment of the Call centre in the North.

An amount of R1,3 million has been allocated to the Agriculture and Environmental Management Department for the Upgrading of the Market Trading System.

The Doubling of Simon Vermooten is one of the strategic and priority projects that are due for implementation. Owing to the nature and magnitude of this project careful planning and preparations need to be undertaken and a phased approach must be applied. Owing to the number of financially committed projects the Transport and Roads Department could not accommodate this project in the 2010/11 budget submission. It is therefore recommended that this project be reprioritised for inclusion in the 2011/12 budgeting process.

It should be noted that the expenditure performance on the total capital budget requirement has risen to 90% for cities participating in the MIG programme. Should this target not be achieved there is a risk that the proposed allocations for the outer years can be reduced or forfeited.

The following table is a breakdown of the capital budget per strategic focus area:

Description	Budget 2010/11	%	Budget 2011/12	%	Budget 2012/13	%
Quality basic services & infrastructure	2,749,360,907	86.05%	2,423,135,856	82.76%	2,872,781,575	84.65%
Higher shared economic growth & development	73,227,000	2.29%	125,982,000	4.30%	142,112,000	4.19%
3. Fight poverty, build clean, healthy & sustainable communities	109,144,000	3.42%	134,562,400	4.60%	161,592,140	4.76%
Participatory democracy & principles of batho pele	151,377,000	4.74%	132,150,000	4.51%	129,800,000	3.82%
5. Good governance, financial viability & institutional transformation	111,866,040	3.50%	112,175,467	3.83%	87,599,536	2.58%
	3,194,974,947	100.00%	2,928,005,723	100.00%	3,393,885,251	100.00%

Table 7: Breakdown of capital budget per strategic focus area

In view of the above a large portion of the capital budget has been allocated to strategic focus area 1 (quality basic services and infrastructure) in the 2010/11 MTREF:

In conclusion

Municipalities are expected to prepare a three-year budget that is, among other things, sustainable in terms of being funded from realistically anticipated revenue to be collected. The proposed budget must be examined for credibility and in terms of their spending and institutional capacity.

The outcome of the Long-term Financial Model indicates a cash-flow surplus of R536,6 million, R671,5 million and R949,4 million for the 2010/11, 2011/12 and 2012/13 financial years respectively. This is a step towards ensuring that separate investments (cash-backing) are earmarked for specific future indefinite liabilities that may amongst others provide funding for capital reserves, capital provisions and repayment of grants received but not utilised at year-end.

Although the Municipality in its entirety faces many financial and non-financial challenges, the financial planning imperatives as embedded in the LTFM contribute to ensuring that the Municipality remains financially viable, sustainable and aids the actual fulfilling of its facilitating role to capacitate the community to build a prosperous future for all.

The public participation and consultation process strengthens the principles of people-centred governance, transparency and accountability.

Reference needs to be made to the Gauteng Department of Local Government and Housing notice of 9 March 2010 regarding an amendment to the notice establishing the municipal boundaries of the City of Tshwane Metropolitan Municipality and the Metsweding District Municipality. In terms of the proposed amendment the Metsweding District Municipality will be disestablished and the City of Tshwane Metropolitan Municipality becomes the successor-in-law of all the resources, assets, liabilities, rights, obligations, titles and all the administrative and other records. In terms of the proposed amendment to Clause 23, the 2010/11 budget of the disestablished municipality remains in force until 30 June 2011. Technical work streams are busy with providing technical input into the implementation plan regarding the merger addressing amongst others the effect on income, expenditure, assets, debtors, etc.

This merger could impose a risk on the financial viability and sustainability of the newly established City of Tshwane Metropolitan Municipality.

The Municipality is bound to be a committed and trustworthy custodian of all the funds entrusted to it. To act in accordance with the trust the Municipality needs to apply the highest level of ingenuity to obtain the best value for the community's money. To meet this requirement, management will have to continue in the next financial year to perform belt-tightening measures in the stride to counter the still prevailing economic pressure.

What we vividly imagine, ardently desire, enthusiastically act upon, must inevitably come to pass - Denis Waitley

6. Annual budget tables (operating and capital)

6.1 Parent Municipality

Table A1 - Budget Summary

Description	2006/7	2007/8	2008/9		Current Year 200	9/10	2010/11 Medium Term Revenue & Expendit Framework			
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year ÷	Budget 1	
Financial Performance		1		- Cangai	Dauger	7 GHOLASE	2010411	2011/12	2012	
Property rates	171922	2 185 06	2 299 62	3 597 980	2 789 465	2 789 465	3 021 875	3 369 390		
Service charges	421135	1		1		7 253 606	8 450 827	1	375	
investment revenue	134 18	1	1		1	125 996	120 080	9 821 324	1141	
Transfers recognised - operational	1 248 26					1 899 730		1 .	1	
Other own revenue	970 619		1	1		l l	1 976 514	2 152 614	23	
	8 283 648				1 409 738 13 478 534	1 409 738 13 478 534	1 482 965 15 052 261	1 582 841 16 990 307	1 69	
Total Revenue (excluding capital transfers and contributions)	1		i		l		75 452 251	10 330 307	1 152	
Employee costs	2 412 004	2 621 003	3 009 111	2 970 869	3 008 921	3 006 921	3,451,263	3 712 774	3.99	
Remuneration of councillors	45 946	44 201	55 351	57 963	57 963	57 963	66 438	72 880	7	
Depreciation & asset impairment	628 930	574 907	507 006	1	723 031	723 031	897 034	999 280	1 10	
Finance charges	364 383	I .	1	1	632 076	632 076	715 617	762 736		
Materials and bulk purchases	2 130 979	2 206 818		3 496 677	3 476 672	3 476 672		1	80	
Transfers and grants	8 392	11 585	9 834	13 564	1		4.484 233	5 561 024	689	
Other expanditure	2 697 923	1	l		12 564	12 564	18 000	19 000	2	
otal Expenditure	8 288 558	4 017 569	4 099 562	5 658 208	4 934 251	4 934 251	5 199 135	5 522 533	5 85	
urplus/(Deficit)		9 848 728	10 918 585	13 499 359.	12 845 478	12 845 478	14 831 720	16 650 227	18 78	
Transfers recognised - capital	(4 909)	(127 082)	ŀ	648 795	633 056	633 056	220 540	340 080	47	
	317 834	456 059	650 643	1 350 417	961 704	961 704	1 325 026	1 087 673	1 47	
Confributions recognised - capital & contributed assets urplus/(Deficit) after capital transfers & contributions	312 925	930.077	700 440							
	312 825	338 977	720 410	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 94	
Share of surpkis/ (deficit) of essociate					-		<u> </u>			
urplus/(Deficit) for the year	312 925	338 977	720 410	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 94	
pital expenditure & funds sources	1									
pital expenditure	1 365 844	1 757 876	2 685 511	3 547 508	2 676 933	2 676 933	3 194 975	2 928 006	3 39	
Transfers recognised - capital	317 134	460 792	655 634	1 350 417	961 704	961 794	1 325 026	1 087 673	1 47	
Public contributions & donations	165 567	221 176	226 448	155 200	155 200	155 200	87 700	89 350		
Borrowing	636 453	294 856	1 606 944	800 000	1 081 000	1 081 000	1 000 000		9	
Internally generated funds	246 691	781 051	196 486	1241 891	479 029	479 029	782.249	1.000.000	1 001	
tal sources of capital funds	1 365 844	1 757 876	2 685 511	3 547 506	2 676 933	2 676 933	3 194 975	750 983 2 928 006	826 3 393	
sancial position		!	Ì	1		j		ſ		
Total current assets	3 300 864	3 284 766	4 005 149	3 100 555	4 580 192	4 580 192	5 007 808	5 708 971	6 644	
Total non current assets	9 184 117	10 977 002	13 780 330	16 106 482	16 531 342	16 531 342	18 739 740	21 588 562	24 648	
Total current liabilities	2722841	2 586 054	3 929 017	3 010 534	3 529 573	3 529 573	3 696 570	3 907 541	4 134	
Total non current liabilities	2714993	3 738 925	5 499 262	4864621	6 550 012	6 550 012	7 120 589	7 736 552	8 493	
Community wealth/Equity	7 047 148	7 636 789	8 357 200	11 331 882	11 031 949	11 031 949	12 930 288	15 653 440	18 665	
th flows					·					
let cash from (used) operating	913716	1 718 526	1 943 934	2 748 701	2 498 224			[
el cash from (used) investing	(1 559 127)	(2 224 802)	(3 407 990)		- 1	2 498 224	2 757 466	2 856 865	3 472	
et cash from (used) financing	. 1			(3 299 993)	(2 799 679)	(2 799 679)	(2 664 489)	(Z 666 519)	(3 137	
hicash equivalents at the year end	862.767 582.022	96 219	1 463 842	838 596	891 973	891 973	443 652	481 158	614	
	382,022	171 964	171 749	287 303	762 267	762 267	1 298 896	1 970 400	2 919	
n backing/surplus reconciliation										
ash and investments available	993 306	597 517	672 096	959 021	1 469 830	1 469 830	1 685 573	2 290 860	3 209	
optication of cash and investments	756 938	271 018	987 511	2 222 760	838 003	838 003	664 163	978 628	919	
nce - surplus (ahortfall)	236 368	326 499	(315 416)	(1 263 739)	631 527	631 827	1 021 410	1 312 232	2 289	
t management										
set register summary (WDV)	8 817 564	10 024 592	12 823 004	44.744	47.000					
preciation & asset impairment				14 741	17 008	17 008	19 569	22 493	25	
newal of Existing Assats	628 930	574 907	507 006	783 926	723 031	723 031	897 034	999 280	1 101	
pairs and Maintenance	1 230 766 727 352	1 414 103 894 629	1 896 330 1 125 506	2 000 441	1 534 281 1 545 030	1 534 281 1 545 030	1 568 782 1 690 116	1 568 791	1 792 6	
				1000 200	1.545.050	1 046 030	1 030 176	1 809 430	1 935	
ervices										
at of Free Basic Services provided	0	0	0	O	٥	2	0	D		
venue cost of free services provided	326 700	79 098	110 135	224 471	162 075	162 075	220 021	296 917	399 9	
useholds below minimum service level]	ĺ	İ							
Vater;	15 793	10 037	4 280	2 722	2 722	2 722	1 731	1 101	7	
Sanitation/sewerage:	15 106	13 698	12 289	11 359	11 359	11 359	10 514	9 748	90	
Energy: -	77 595	65 194	52 792	51 073	51 073	51 073	49 172	47 078	40 9	
Refuse;	168 227	145 111	121 991	106 009	106 009	105 009	94 569	86 636	81 4	

Table 8: Budget Summary

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

R thousand Revenue - Standard Governance and administration Executive and council Budget and treasury office Cupporate services Community and public safety Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other Other Otal Revenue - Standard Executive and council	Audiled Outcome 3 343 42 2 05 - 3 341 37 287 33 17 63 33 89 43 900 43 900 189 966 190 4 612 277 2 789 662	7 3 888 77 19 97 6 59 05 3 50 31 199 35 66 68 479 05 126 076 352 927 55	08 4 2327: 00 (107) 07 4 156 45 03 331 95 05 54 77 00 41 16 99 148 13 3 67 52 5 667 05 0 157 465	08 56 65 07 5 5 39 83 07 656 02 07 23 57: 08 77 88 78: 0 70 93: 3 403 16: 8 70 565	6 90 51 4 4 780 85 0 413 45 2 22 18 4 87 93 7 70 93	51 90 551 	23 038 - 5 154 624 238 869 24 930 20 322 74 633	2011/12	8 236 243 1 293 - 6 234 950 322 994 38 707 52 669
Governance and administration Executive and council Budget and treasury office Corporate services Community and public safety Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other otal Revenue - Standard scenditure - Standard Covernance and administration	3 343 44 2 05	19 3 910 51 11 21 88 17 3 888 76 11 394 38 17 199 35 18 199 35 18 66 68 179 05 126 076 352 927	08 4 2327: 00 (107) 07 4 156 45 03 331 05 05 54 77 0 41 16 9 148 13 3 57 52 5 667 05 0 157 468	553 5 596 49 56 65 11) 57 5 539 63 67 656 92 77 23 57: 9 87 78: 0 70 93: 3 403 167 6 565	4 4 780 85 4 4 780 85 2 2 16 4 87 93 1 70 93 7 160 59	05 4 871 405 90 551 90 551 4 780 854 413 455 7 22 167 4 87 934 1 70 931 0 160 590	5 177 663 23 038 23 038 5 154 624 238 869 24 930 20 322 74 633	5 658 993 1 291 5 658 703 339 355 60 223 51 488	6 236 243 1 293 - 6 234 950 322 994 38 707
Executive and council Budget and treasury office Corporate services Community and public safety Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other Other Other Other Standard Governance and administration	2 05 3 341 37 287 33 598 43 900 139 776 52 336 69 190 4 612 277 2 769 662	7 3 888 77 19 97 6 59 05 3 50 31 199 35 66 68 479 05 126 076 352 927 55	000 7631 0 (1) 07 4 156 45 33 331 05 15 54 77 0 41 16 9 148 13 3 57 52 5 667 05 0 157 465	08 56 65 07 5 5 39 83 07 656 92 07 23 57: 08 77 88 78: 0 70 93: 3 403 167 6 70 565	6 90 51 4 4 780 85 0 413 45 2 22 16 4 87 93 7 70 93	51 90 551 	23 038 - 5 154 624 238 869 24 930 20 322 74 633	1 291 5 658 703 330 355 50 223 51 488	1 293 - 6 234 950 322 994 38 707
Budget and treasury office Corporate services Community and poblic safety Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other otal Revenue - Standard Governance and administration	2 05 3 341 37 287 33 598 43 900 139 776 52 336 69 190 4 612 277 2 769 662	7 3 888 77 19 97 6 59 05 3 50 31 199 35 66 68 479 05 126 076 352 927 55	000 7631 0 (1) 07 4 156 45 33 331 05 15 54 77 0 41 16 9 148 13 3 57 52 5 667 05 0 157 465	08 56 65 07 5 5 39 83 07 656 92 07 23 57: 08 77 88 78: 0 70 93: 3 403 167 6 70 565	6 90 51 4 4 780 85 0 413 45 2 22 16 4 87 93 7 70 93	51 90 551 	23 038 - 5 154 624 238 869 24 930 20 322 74 633	1 291 5 658 703 330 355 50 223 51 488	1 293 - 6 234 950 322 994 38 707
Corporate services Community and public safety Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other 3 341 37 287 33 17 63 33 89 43 900 139 776 52 336 259 346 69 1910 189 966 190 4 612 277 2 769 662	7 3 888 77 19 97 6 59 05 3 50 31 199 35 66 68 479 05 126 076 352 927 55	0 {10 0 4 156 45 33 331 95 36 19 45 55 54 77 0 41 16 148 13 3 67 52 5 667 05 157 485	11)	4 4 780 85 0 413 45 2 22 16 4 87 93 1 70 93 1 160 59		5 154 624 238 869 24 930 20 322 74 633	5 658 703 330 355 60 223 51 488	6 234 950 322 994 38 707	
Community and public safety Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Vitater Waste water management Waste management Other tal Revenue - Standard Governance and administration	287 33 17 63 33 68 43 90 139 776 52 336 259 346 69 190 189 966 190 4 612 277 2 789 662	1 394 38 7 19 97 6 59 05 3 50 31 6 199 35 6 66 68 479 05 126 07 352 92	077 4 156 45 331 93 76 19 45 55 54 77 0 41 16 9 148 13 3 67 52 5 667 05	57 5 539 83 67 656 92: 67 23 57: 9 87 78: 0 70 93: 3 403 167 6 70 565	0 413 45 2 22 16 4 87 93 1 70 93 7 160 59	413 455 7 22 167 4 87 934 1 70 931 0 160 590	238 869 24 930 20 322 74 633	330 355 60 223 51 488	322 994 38 707
Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other otal Revenue - Standard Governance and administration	287 33 17 63 33 68 43 90 139 776 52 336 259 346 69 190 189 966 190 4 612 277 2 789 662	1 394 38 7 19 97 6 59 05 3 50 31 6 199 35 6 66 68 479 05 126 07 352 92	331 251 25 36 19 45 35 54 77 30 41 16 31 67 52 31 667 05 31 157 488	67 658 924 77 23 573 9 87 784 0 70 931 3 403 167 8 70 565	0 413 45 2 22 16 4 87 93 1 70 93 7 160 59	413 455 7 22 167 4 87 934 1 70 931 0 160 590	238 869 24 930 20 322 74 633	330 355 60 223 51 488	322 994 38 707
Community and social services Sport and recreation Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Vitater Waste water management Waste management Other tal Revenue - Standard Governance and administration	17 63 33 58 43 903 139 770 52 330 259 346 69 190 189 966 190 4 612 277 2 789 662	7 19 97 6 59 05 3 50 31 6 199 35 6 68 479 05 126 07 352 92	76 19 45 55 54 77 0 41 16 9 148 13 3 57 52 5 607 05 0 157 48	7 23 57: 9 87 78: 0 70 93: 3 403 167 8 70 565	2 22 16 4 87 93 1 70 93 7 160 59	7 22 157 4 87 934 1 70 931 0 160 590	24 930 20 322 74 633	50,223 51,488	38 707
Public safety Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Waste water management Waste water management Other Otal Revenue - Standard Governance and administration	33 68 43 903 139 776 52 336 259 346 69 190 189 966 190 4 612 277 2 789 662	59 05 3 50 31 5 199 35 0 66 68 479 05 126 07 352 927	5 54 77 0 41 16 5 148 13 3 57 52 5 607 05 0 157 48	9 87 784 0 70 931 3 403 167 8 70 565	87 93 7 70 93 7 160 59	4 87 934 1 70 931 0 160 590	20 322 74 633	51 488	
Housing Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Waste Waste water management Waste management Other otal Revenue - Standard coenditure - Standard Governance and administration	43 903 139 776 52 336 259 346 69 190 189 966 190 4 612 277 2 789 662	3 50 31 199 35 0 66 68 479 05 126 07 352 927	0 41 16 9 148 13 3 67 52 5 667 05 0 157 48	0 70 931 3 403 167 8 70 569	70 93	70 931 0 160 590	74 633	·	52 669
Health Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other tal Revenue - Standard Governance and administration	139 776 52 336 259 346 69 190 189 966 190 4 612 277 2 789 662	5 199 35 6 68 3 479 05 1 126 07 3 352 927	9 148 13 3 67 52 5 667 05 0 157 46	3 403 167 8 70 565	160 59	0 160 590	1	78 47⊀	
Economic and environmental services Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other otal Revenue - Standard Governance and administration	52 330 259 346 69 190 189 966 190 4 612 277 2 789 662	66 68 479 05 126 070 352 927	3 57 52 5 667 05 0 157 48	8 70 565	-	1			82 517
Pfanning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other tal Revenue - Standard Sovernance and administration	259 346 69 190 189 966 190 4 612 277 2 789 662	479 05 126 070 352 927 58	5 667 05 0 157 485		31 /183	n	40 096	56 771	58 771
Planning and development Road transport Environmental protection Trading services Electricity Water Waste water management Waste management Other otal Revenue - Standard Governance and administration	69 190 189 966 190 4 612 277 2 789 662	126 070 352 927 58	157 485	1 202 200	}-	1	78 889	83 400	90 330
Environmental protection Trading services Electricity Water Waste water management Waste management Other tal Revenue - Standard penditure - Standard Governance and administration	189 966 190 4 612 277 2 789 662	352 92 58	1	- 400.007	1		1 305 668	1 080 418	. 1 369 333
Trading services Electricity Water Waste water management Waste management Other tal Revenue - Standard penditure - Standard Sovemance and administration	190 4 612 277 2 789 662	58		1	f	1	113 617	182 055	199 089
Electricity Water Waste water management Waste management Other tal Revenue - Standard penditure - Standard Governance and administration	4 612 277 2 789 662			1	1	1	1 191 891	898 196	1 170 069
Water Waste water management Waste management Other tal Revenue - Standard penditure - Standard Governance and administration	2 789 662		1	[1	1 :	160	168	175
Waste water management Waste management Other Ital Revenue - Standard Denditure - Standard Governance and administration		5 277 284 3 191 679	1	1	1	1	9 478 437	19 820 035	12 604 134
Waste management Other Ital Revenue - Standard penditure - Standard Governance and administration	1 171 991]		1 - :	1		6 527 982	7 597 238	8 843 796
Waste management Other Otal Revenue - Standard Denditure - Standard Governance and administration	356 202	1 382 402		1 618 653	1 626 634		1 748 138	1 983 215	2 193 850
Other Ital Revenue - Standard Denditure - Standard Governance and administration	294 422	306 596		500 563	504 430		695 171	651 532	863 896
openditure - Standard Governance and administration	99 999	126 475		440 370	460 371	460 371	507 147	588 051	682 593
penditure - Standard Governance and administration	8 601 482	10 187 705	137 494	147 468	169 416	169 416	176 650	187 178	198 339
Sovernance and administration	0.001.402	10 (6) 103	11 879 383	15 498 571	14 440 238	14 440 238	16 377 287	18 077 980	20 731 043
•						!	1	i	
Executive and council	1 916 675	2 640 626	2 203 966	3 332 426	2.639 175				
	152 999	198 133	354 280	562 930		2 639 176	2 658 531	2 819 954	3 006 301
Budget and treasury office	12 768	13 828	13 858	26 875	513 221	513 221	346 619	350 358	377 277
Corporate services	1 750 908	2 428 664	1 835 828	2742.621	26 875	26 875	17 289	18 546	19 897
Community and public safety	1 441 032	1 683 338	1 900 929		2 099 080	2 099 080	2 294 622	2 451 050	2 609 127
Community and social services	159 856	187 143	219 219	2 189 244 356 331	2 087 397	2,087 397	2 410 154	2 586 512	2 774 308
Sport and recreation	363 533	401 350	466 132	556 209	304 341	304 341	315 681	339 523	364 536
Public safety	510 972	641 041	672 746	807 184	559 939	559 939	604 622	650 961	701 152
Housing	256 673	278 557	352 249	296 015	778 476	778 476	934 629	1 002 223	1 074 263
Health	150 998	175 246	190 583	173 505	241 863	241 863	328 337	349 600	372 047
conomic and environmental services	802 123	980 088	1 185 789	1 448 682	202 778	202 778	226 885	244 206	262 311
Planning and development	163 218	191 126	244 167	280 650	1 425 700	1 425 700	1 601 558	1 724 542	1 850 131
Road transport	606 109	702 240	901 482		258 172	258 172	330 164	354 307	379 941
Environmental protection	32 796	36 731	40 140	1 137 672	1 124 805	1 124 805	1 219 331	1 314 432	1 410 549
rading services	4 041 267	4 484 595	5 521 893	30 360 6 383 745	42 723	42 723	52 062	55 802	59 641
Electricity	2 448 438	2 729 799	3 576 396	4 258 581	6 548 231	6 548 231	7 993 875	9 339 277	10 958 117
Water	1 040 921	1 072 760	1		4 346 646	4 346 646	5 406 037	6 507 142	7 861 178
Waste water management	203 038	260 060	1 142 850	1 315 032	1 351 020	1 351 020	1 435 379	1 599 871	1 780 354
Waste management	348 870	421 976	277 452 525 194	320 666	326 602	326 602	404 410	438 481	474 543
ther	3-00 010	110 072	i	489 465	523 963	523 963	748 050	793 783	842 041
Expenditure - Standard	97 A60	9 848 728	106 008	145 262	144 973	144 973	167 602	179 942	193 217
lus/(Deficit) for the year	87 460 8 288 558	9 046 (28	10 918 585 720 410	13 499 359 1 999 212	12 845 478 1 594 760	12 845 478 1 594 769	14 831 720	16 650 227 1 427 753	18 782 075

Table 9: Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2006/7	2007/8	2008/9		Current Year 29	09/10	2010/11 Mediara Term Revenue Framework		е & Ехрепсійште	
R thousand	Audited Ontcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Sudget Year 2010/11	Budget Year +	1 Budget Year +2	
Revenue by Vote	1			 		1	20,0()	2011/12	2012/13	
Office of the Executive Mayor, Chief Whip, Speaker & City Manager	50	3 21 010	75 63	5 55 87	89 76	5 89 765	25 500			
General Assessment	3 229 27	3 781 625	9 3 987 54		,,			, ,	1 000	
Financial Services	70 33:	63 967	l.		1	1		- 100 000]	
Corporate & Shared Services	43 210	44 695	1	1		1		00.00	1 ,000	
Community Safety	124 718	146 453	141 428	1		1	1	301.10	70 811	
City Planning and Economic Development	69 231	126 100		7	1		144 915	153 353	162 309	
Health & Social Development	53 942	68 808		1		1	110 166	178 607	195 644	
Sport & Recreation	40 903	1		1	1	1	79 779	84 365	91 381	
Housing and Sustainable Human Settlement Development	139 776	1		1	1		12 388	63 933	54 625	
Agriculture & Environmental Management	377 776	1		}	1	1	40 096	56 771	58 771	
Transport and Roads	140 769	309 546	399 832	1		608 385	643 722	. 745 667	835 672	
Public Works and Infrastructure Development	4 311 048	4 957 362	5961954		7 437 066	915 315	1 209 623	922 899	1 186 554	
Total Revenue by Vote	8 601 482	10 187 705	11 638 995	15 498 571	14 440 238	7 437 066	8 955 522	10 208 984	11 906 441	
		1 101/10	11 000 233	13 430 3) [1A 440 238	14 440 238	16 377 287	18 077 980	20 731 043	
Expenditure by Vote to be appropriated	1			i .					}	
Office of the Executive Mayor, Chief Whip, Speaker & City Manager	176 650	221 747	382 858	621 889	564 931					
General Assessment	563 829	1-159 113	474 926	1 940 620	483 081	564 931	336 207	343 450	367 396	
Financial Services	350 769	409 854	531 061	690 528		483 081	504 279	546 856	593 145	
Corporate & Shared Services	784 909	838 439	819 496	981 143	716 272	716 272	801 454	B47 245	889 927	
Community Safety	575 218	714 520	750 414	981 143 892 308	907 985	907 985	1 032 200	1 099 061	1 172 333	
City Planning and Economic Development	176 263	202 716	253 265	280 447	860 028	860 028	1 036 378	1 111 896	1 192 377	
Heslih & Social Development	208 374	241 086	270 428		262 658	262 658	313 271	336 384	362 312	
Sport & Recreation	133 082	152 738	184 799	325 026	316 685	316 685	368 142	396 009	425 131	
Housing and Sustainable Human Settlement Development	285 814	289 419	363 522	242 073	250 297	250 297	247-753	267 134	268 258	
Agriculture & Environmental Management	735 529	852 261		341 013	251 356	251 356	345 325	367 798	391 506	
Transport and Roads	599 319	704 689	995 493	1 023 687	1:056 276	1 056 275	1 355 264	1 446 836	1 544 062	
Public Works and infrastructure Development	3 698 801	4 062 045	893 080	1 171 485	1 156 358	1 156 358	1 254 780	1 352 159	1 450 479	
otal Expenditure by Vote	8 288 552	9 848 728	4 999 243	5 889 141	6 019 553	6 019 553	7 236 667	8 535 400	10 105 150	
rplus/(Delicit) for the year	312 925		10 918 585	13 499 359	12 845 478	12 845 478	14 831 720	16 650 227	18 782 975	
Table 40. Destart 155	312 323	338 977	720 410	1 999 212	1 594 760	1 594 76B	1 545 566	1 427 753	1 948 969	

Table 10: Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	2006/7	2007/8	2008/9	C	urrent Year 2009	/10	2010/11 Medium Term Revenue & Expenditus Framework			
R thousand .	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuli Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year 2012/13	
Revenue By Source										
Property rates	1 719 224	2 185 065	2 299 524	3 597 980	2 789 465	2 789 465	3 021 875	3 369 390	3 756 87	
Property rates - penalties & collection charges	-	_	-		_	-		-		
Service charges - electricity revenue	2 674 390	3,034,977	3 666 607	5 030 000	5 030 006	5 030 000	6 010 000	7 061 750	8 297 5	
Service charges - water revenue	1 036 701	1 232 886	- 1 325 321	1 475 000	1 485 000	1 485 000	1 618 400	1 820 700	2 048 28	
Service charges - sanitation revenue	249 567	303 406	337 753	354 780	354 780	354 780	392 543	433 760	479 30	
Service charges - refuse revenue	250 700	267 689	318 005	383 825	383 825	383 825	429 884	505 114	593 50	
Service charges - other	- 1	_	_	_		_		- 0.00	030 JA	
Rental of facilities and equipment	70 028	84 317	87 687	95 948	96 269	96 269	105 503	112 942	440.00	
Interest earned - external investments	134 187	135 555	122 500	123 376	125 996	125 996	120 080	64 139	120 62	
interest earned - outstanding debtors	142 516	179 065	279 268	223 732	305 399	305 399	351 148		71 37	
Dividends received		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	210200	2420 1 52	300 323	300 399	331 140	391 235	435 84	
Fines	39 526	39 357	31 242	62 611	62 611	62 611	ar 007	-	· · -	
Licences and permits	21 817	29 499	28 424	31 539		I	65 687	68 960	72 39	
Agency services	1 2.011	2.5 455	20 424	31339	31 539	31 539	34 783	36 621	38 44	
Transfers recognised - operational	1 248 260	1 458 226	1 624 720	4 độn can	4 000 700		-		-	
Other revenue	675 817	766-666		1 920 930	1 899 730	1 899 730	1 976 514	2 152 614	2 3 17 10	
Gains on disposal of PPE	20 915	Į.	864 423	820 526	886 012	886 012	920 894	968 133	1 018 13	
otal Revenue (excluding capital transfers and	8 283 648	9 721 646	2779	27 908 14 148 154	27 908 13 478 534	27 908 13 478 534	4 950 15 052 261	4 950 16 990 307	4 95 19 254 40	
Expenditure By Type			ļ							
Employee related costs	2 412 004	2 621 003	3 009 111	2 970 869	3 008 921	3 008 921	3 451 263	3712774	3 994 527	
Remuneration of councillors	45 946	44 201	55 351	57 963	57 963	57 963	66 438	72 880	79 961	
Debt impairment	193 489	280 647	376 125	138 472	351 601	351 601	432 387	483 151	539 943	
Depreciation & asset impairment	628 930	574 907	507 006	783 926	723 031	723 031	897 034	999 280	1 101 193	
Finance charges	364 383	372 545	519 535	518 153	632 076	632 076	715 617	762 736	805 284	
Bulk purchases	2 130 979	2 206 818	2718 186	3 496 677	3 476 572	3 476 672	4 484 233	5 561 024	6 898 447	
Other materials	-	-1	-	_]	_	_		_	0 000 441	
Contracted services	_	-	_	_ [_	_ [_ [_	
Transfers and grants	8 392	11-585	9 834	13 564	12 564	12 564	18 000	19 000	20 000	
Other expanditure	2 494 519	3 713 670	3 714 369	5 5 19 7 35	4 582 650	4 582 650	4 761 671	5 034 305	5 337 643	
Loss on disposal of PPE	9 9 1 5	23 352	9 069	_			5 077	5 077	5 077	
tal Expenditure	8 288 558	9 848 728	10 918 585	13 499 359	12 845 478	12 845 478	14 831 720	16 650 227	18 782 075	
rplus/(Deficit)	(4 909)	(127 082)	69 767	648 795	633 056	633 956	220 540	340 050	470.000	
Transfers recognised - capital	317 834	466 059	650 643	1 350 417	961 704	961 704	1 325 026	1 087 673	472 328	
Contributions recognised - capital		-		1 330 477	201704	351.704	1 323 026	100/0/3	1 476 641	
Contributed assets	_		_		-	- 1	-	-	-	
	312 925	338 977	720 410	1999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969	
rplus/(Deficit) after capital transfers & contributions								. 75. 15.0	1 340 303	
axalion	-	-	-	-1	-1	_	_	_ [_	
plus/{Deficiti after taxation	312 925	338 977	726 410	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969	
Attributable to minorities	_	_		1	_			100	1 5-0 505	
plusi(Deficit) attributable to municipality	312 925	338 977	720 410	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969	
Share of surplus/ (delicit) of associate	_	_	_	_	_	_ [_ [
plus/(Deficit) for the year	312 925	338 977								

Table 11: Budgeted Financial Performance (revenue and expenditure)

Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2006/7	200718	2088/9		Current Year	2009/10	2010/11 Me	2010/11 Medium Tenn Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome					Euriget Year +	t Budget Year +		
Capital expenditure - Vote					Dadge	·	st 2010/11	2011/12	2012/13		
Multi-year expenditure to be appropriated		1			- 1						
Office of the Executive Mayor, Chief Whip, Speaker & City Manager	197	4 24	71 2	42 1	385	50	50 20	180	275		
General Assessment	-			-	-	-	-		"		
Financial Services	499	6 11 t	11 118	38 17	053 15	353 15	353 16 25	9 15000	15 000		
Corporate & Shared Services	63 08	6 53.59	3 799	41 99	971 73	864 73	864 10171	7 95351	91 838		
Community Safety	38 49	9 215	5 336	11 87	233 80	183 80	163 38 61	1 30 237	30 164		
City Planning and Economic Development Health & Social Development	21 39	!	1	1		912 25	912 70 45	4 119 274	136 022		
Sport & Recreation	16 00	1	1		1	j.	156 30 21	1	11000		
Housing and Sustainable Human Settlement Development	79 51 195 46		1	1	.	063 87			115 000		
Agriculture & Environmental Managament	35.61	ì	1	1		1.			166 312		
Transport and Roads	264 240	1	J	T .	1		1		78 750		
Public Works and Infrastructure Development	627 316	1	1	1	1 -	i i			1 265 333		
Capital multi-year expenditure sub-total	1 365 844								1 464 193 3 393 885		
Shalo your assumations (- b			-				İ				
Single-year expenditure to be appropriated											
Office of the Executive Mayor, Chief Whip, Speaker & City Manager General Assessment	-	_	-		-	-	- -	-	_		
Financial Services	-	-	-	1	-	-	- -	-	-		
Corporate & Shared Services.	_	-	-		-	-	- -	-	-		
Community Safety	_	1 -	_	1	- i	-	- -	-			
City Flanning and Economic Development	Ī .		i -		-	·	- -	- [-		
Health & Social Development	_	_	_] -	-	- ,		
Sport & Recreation		_	_					-	-		
Housing and Sustainable Human Settlement Development	_	-	_] .					~		
Agriculture & Environmental Management	-	_	_		- .				_ [[
Transport and Roads	-	_	_					_	_ [
Public Works and infrastructure Development			-		<u>. l</u>	- -	. _	_	-		
pital single-year expenditure sub-total								-	-		
tal Capital Expenditure - Vote	1 365 844	1 757 876	2 685 511	3 547 56	8 2 576 93	3 2 67 6 93	3 3 194 975	2 928 006	3 393 885		
pital Expenditure - Standard				1	ŀ		1				
Governance and administration				J					1		
Executive and council	58 632	67 195	91 779	117 02		i	1 1	110 351	106 838		
Budget and treasury office	- 1	-	365 272	3 77 55			1 1	343	183		
Corporate services	68 632	67 195	91 141 :	11270		1	1 1	-	-		
Community and public salety	344 631	306 737	561 856	725 76	1		[110 008	106 555		
Community and social services	13 417	11 901	8 726	33 54			1 1	345 867 42 000	366 112 25 000		
Sport and recreation	90 053	82 637	229 121	137 349	1			95 000	134 800		
Public safety	31 354	20 667	31 430	85 233		1		28 237	29 000		
Housing	195 463	186 957	283 853	431 964	191 561	191 561	1 1	163 630	166 312		
Health	14 345	4 574	8725	37 674	11 156	11 156	30 216	17 000	11 000		
conomic and environmental services	291 162	490 314	668 228	1 233 340	938 398	938 398	1 370 491	1 129 527	1 407 430		
Planning and development	40 559	15 650	30 763	34 527	25 962	25 962	70 740	119 454	136 297		
Road transport	250 603	470 624	658 066	1 193 513	909 436	909 436	1 295 951	1 005 273	1 265 333		
Environmental protection rading services	~	4 040	1 399	5 300		1	3 800	4 800	5 800		
Electricity	639 692	881 574	1 190 168	1 455 634		1	1 409 018	1 326 761	1 500 693		
Water	317 418	398 567	469 907	607 995	565 562	1	578 786	540 700	514 000		
Waste water management .	151 356 158 542	304 860	408 899	372 401	295 139	295 139	245 250	129 000	139 000		
Waste management	12 376	165 424 12 723	291 975 19 386	456 038	349 705	349 705	569 523	644 061	531 193		
her	21 726	12 056	153 480	19 200 15 742	14 200 13 130	14 200	14 460	15 000	16 500		
Capital Expenditure - Standard	1 365 844	1 757 876	2 685 511	3 547 508	2676.933	13 130 2 676 933	4 920 3 194 975	13 500 2 928 006	12 814 3 393 885		
					2,5(0,230	2 07 3 3 3 3	3 134 325	2 328 808	3 393 865		
ed by:											
National Government	103 681	199 589	302 931	955 560	566 847	566 847	856 458	549 252	858 487		
Provincial Government	213 453	261 203	352 703	394 857	394 857	394 857	468 568	538 421	618 154		
District Municipality	-	-	-	-	-	-	-	-	-		
Other transfers and grants									-		
nsiers recognised - capital olic contributions & donations	317 134	460 792	655 634	1 350 417	961 704	961 704	1 325 026	1 087 673	1 476 641		
Towing	165 567	221 176	226 448	155 200	155 200	155 200	87 700	89 350	91 150		
•	636 453	294 856 781 051	1 606 944	800 000	1 081 000	1 081 003	f 000 000	1 000 000	1 000 000		
mally generated funds	246 691		196 486	1 241 891	479 029	479 029	782 249	750 983			

Table 12: Budgeted Capital Expenditure by vote, standard classification and funding

Table A6 - Budgeted Financial Position

Description	2006/7	2007/8	2008/9		Current Year 2	009/10	2010/11 Med	ium Tenn Reveni Framework	ie & Expendit
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		Budget Year 2010/11	Budget Year +	1 Budget Yea 2012/13
ASSETS		†				1	201077	201012	2012/13
Current assets		İ		1					
Cash	6934	43 23	89 5	61 2	165	_	. _	1 .	i
Call investment deposits	558 67	235 13	177 6	287 0	38 762 2	67 762 26	7 1 298 898	1 970 400	29197
Consumer debiors	2 044 387	2 392 900	2 667 42	20 2 465 5				1	
Other debtors	434 669	293 513	705 01	114 9	ł				5696
Current portion of long-term receivables	27,840	103 377	123 83	3 1095					1
Non-Current assets held for sale	-	-	39	4	1	94 39			1
Inventory	165 944	218 602	241 32	1 123 1		1			287 4
Total current assets	3 300 864	3 284 766	4 005 14						6 644 6
						1	0 007 000	0.003//	0 044 5
Коп current assets		İ		1]
Long-term receivables	322 027	189 763	187 10	0 20340	187 10	00 187 100	198 326	210 225	222.8
Investments	411 284	425 553	500 34	1		1	1	320 460	290 0
Investment property	11 951	10571	8 92	1] 333317	320 400	2300
Investment in Associate	1 -	-	_] _			
Properly, plant and equipment	8 332 481	10 238 339	12 911 65	15 216 62	4 15 619 67	1 15 619 671	18 135 178	21 035 383	24 110 0
Agricultural	_	_	_	_		_	_	2,00000	24 7100
Biological	11 015	14 741	17 008	14.74	1 1700	8 17 008	19 559	22 493	25 8
Intangible	95 360	98 035	156 191	1		1			250
Other non-current assets	-	-	_	-	_	_	_		
otal non current assets	9 184 117	10 977 802	13 780 330	16 106 48	16 531 34	2 16 531 342	18 739 740	21 588 562	24 648 84
OTALASSETS	12 484 981	14 261 768	17 785 479	19 207 83	21 111 53	4 21 111 534	23 747 548	27 297 533	31 293 53
ABILITIES .									
urrent liabilities					i				
Bank overdraft	46 002	106 407	95 417	-	-	_	_	_	_
Borrowing	329 694	322 821	309 402	90,011	346 558	346 558	368 049	391 028	418 56
Consumer deposits	257 579	267 979	282 760	306 575	289 829	289 829	295 626	301 538	307 56
Trade and other payables	2 089 566	2 188 847	3 241 439	2613949	2 893 185	2 893 185	3 032 995	3 214 975	3 407 87
Provisions					_	_	_ [_	_
tal current liabilities	2 722 841	2 886 054	3 929 017	3 010 534	3 529 573	3 529 573	3 696 678	3 907 541	4 134 006
n current liabilities	1	1				1			
Зопо wi ng	2 709 729	2812820	4 290 081	4 858 293	5 186 394	5 186 394	5 633 692	6 118 642	6 737 331
Provisions	5 263	926 104	1 209 181	6 328	1 363 618	1 353 618	1 486 897	1 617 910	1 756 471
al non current liabilities	2 714 993	3 738 925	5 499 252	4 864 621	6 550 912	6 550 012	7 120 589	7 736 552	8 493 802
TAL LIABILITIES	5 437 833	6 624 979	9 428 279	7 875 155	18 079 585	10 079 585	10 817 259	11 644 094	12 627 807
ASSETS	7 047 148	7 636 789	8 357 200	11 331 882	11 031 949	11 031 949	12 930 288	15 653 440	18 665 723
MMUNITY WEALTH/EQUITY		İ					. [
coumulated Surplus/(Deficit)	761 314	859 522	1 097 405	2 200 507	2 (00 550	0.000.000	4 157 00-		
eserves	6 285 833	6 777 267	1 017 425	3 302 597	2 692 556	2 692 556	4 457 267	6 146 535	8.414308
inorities' interests	0203033	0111 201	7 339 775	8 029 286	8 339 394	8 339 394	8 473 022	9 506 906	10 251 415
AL COMMUNITY WEALTH/EQUITY						-	-	- 1	_

Table 13: Budgeted Financial Position

Table A7 - Budgeted Cash Flows

Description	2006/7	2007/8	2008/9		Current Year 2009	W16	2010/11 Medit	m Tem Revenu Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +	Budget Year +
CASH FLOW FROM OPERATING ACTIVITIES								2011/12	2012/13
Receipts		ļ					[
Ratepayers and other	8 224 845	9 860 950	10 951 215	11 267 358	10 856 853	10 856 853	12 185 795	14 025 175	16 008 996
Government - operating	_	_	_	1 920 930		1899730	1 976 514	2 152 614	1
Government - capital		_	_	1 350 417		961704	1 325 026	1 087 673	1 476 641
interest	134 187	135 555	122 500	347 107	1	125 996	120 080	64 139	71 375
Dividends	_ [_	_	_	_			- 04 165	71313
Payments	1							_	_
Suppliers and employees	(7 094 097)	(7 916 221) (8 622 196)	(11 631 377	(10 701 419)	(10 701 419)	(12 116 331)	(13 691 000)	(15 576 272
Finance charges	(351 219)	(361 757	(507 584)	(505 734)	7 . 7	(632 076):	(715617)	(762 736)	(805 284
Transfers and Grants	-] `[-	(12 564)	(12 564)	(18 000)	(19 000)	(20 000)
NET CASH FROM/(USED) OPERATING ACTIVITIES	913 716	1 718 526	1 943 934	2 748 701	2 498 224	2 498 224	2 757 466	2 856 865	3 472 562
			1					2,000 000	3 4/2 302
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts	1 1		ĺ						
Proceeds on disposal of PPE	20 360	4 937	2779	27 908	27 908	27 908	4 950	4 950	4 950
Decrease (Increase) in non-current debtors	-	-	_	123 517	_	_		_	
Decrease (increase) other non-current receivables	- 1	-		32 526	_	_	-	_ [_
Decrease (increase) in non-current investments	30 486	(14 2 99)	(74 793)	(220 236)	(204 193)	(204 193)	317 863	66 217	30 413
Gain: Change in fair value of livestock		(3 727)	(2 267)	- 1	' _	_ 1	_	-	_
Asset Impairment	-	-	(6 901)	_	-		_	_	_
Payments .	1 1			ļ					_
Capital assets	(1 609 973)	(2 211 743)	(3 326 808)	(3 263 707)	(2 623 394)	(2 623 394)	(2 987 302)	(2 737 685)	(3 173 283)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 559 127)	(2 224 802)	(3 407 990)	(3 299 993)	(2 799 679)	(2 799 679)	(2 664 489)	(2 666 519)	(3 137 920)
•							1		(- / 0. 0.2.2)
CASH FLOWS FROM FINANCING ACTIVITIES		İ	1		İ		İ		i
Receipts		i	- !		ļ				
Short term loans	-]	-	-	-	-	-	_	_	_ [
Borrowing long terminefinancing	636 453	294 856	1 606 944	800 000	1 081 000	1 081 000	1 000 000	1 000 000 i	1 000 000
Increase (decrease) in consumer deposits	21 487	-		38 596		-	-	-	_
Proceeds from lease liabilities	-	147 884	142 287	-	-	٦ [_]	_	_ [
Payments				i	Ì	1	i		- 1
Repayment of borrowing	204 827	(251 107)	(148 320)	-	(189 027)	(189 027)	(556 348)	(518 842)	(385 254)
Repayment of lease liabilities		(95 415)	(137 070)	_	-1	- 1	-1		
NET CASH FROM(USED) FINANCING ACTIVITIES	862 757	96 219	1 463 842	838 596	891 973	891 973	443 652	481 158	614 746
NET INCREASE! (DECREASE) IN CASH HELD	217 356	(410 958)	(215)	287 303	59G 517	590 517	536 629	671 504	949 387
Cash/cash equivalents at the year begin:	364 666	582 022	171 964	-	171 749	171 749	762 267	1 298 896	1 970 400
Cash/cash equivalents at the year end:	582 022	171 964	171 749	287 303	762 267	762 267	1 298 896	1 970 400	2 919 787

Table 14: Budgeted Cash Flows

Table A8 - Cash backed reserves/accumulated surplus reconciliation

Description	200617	2007/8	2008/9	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditu Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Sudget Year +1 2011/12	Budget Year +2 2012/13	
Cash and investments available					· · · · · · · · · · · · · · · · · · ·			<u> </u>		
Cash/cash equivalents at the year end	582 022	171 964	171 749	287 303	762 267	762 267	1 298 896	1 970 400	2 919 787	
Other current investments > 90 days	0	0	(0)	c l	-	_	_			
Non current assets - Investments	411 284	425 553	500 346	671 717	707 563	707 563	386 677	320 460	290 047	
Cash and investments available:	993 306	597 517	672 096	959 021	1 469 830	1 469 830	1 685 573	2 290 860	3 209 835	
Application of cash and investments		ĺ		l	.					
Unspent conditional transfers	210 991	328 760	419 926	_	31 869	31 869	_	_		
Unspent borrowing	_	- 1	_	_	-	_	_	_		
Statutory requirements	-	_		_	_		_	_		
Other working capital requirements	(670 940)	(1 019 769)	(486 633)	293 735	(475 151)	(475 151)	(172 575)	(40 136)	190 049	
Other provisions	-	_]	` _1	_ [,,	,,	(,	(40 130)	130 049	
Long term investments committed	658 836	601 641	639 762	713 508	720 457	720 457	560 570	336 026	304 123 ;	
Reserves to be backed by cash/investments	558 051	360 386	414 462	1 215 517	560 828	560 828	276 167	682 738	425 704	
otal Application of cash and investments:	756 938	271 018	987 511	2 222 750	838 003	838 003	664 163	978 628	919 876	
turplus(shortfall)	236 358	326 499	(315 416)	(1 263 739)	631 827	631 827	1 621 410	1 312 232	2 289 959	

Table 15: Cash backed reserves/accumulated surplus reconciliation

Table A9 - Asset Management

Description	206	6/7 201	571B	2008/6		Current Ye	ar 2009/10		2010/11	Modium Term	Cevenue & Expe
R thousand	Audi			Audited	Origin	af Adjus	ted Ful	Your	Sudget.	Frame	work
CAPITAL EXPENDITURE	Quito	Outo	оли	Oirisome	Budgi	et Budi	et For	scent	2010/		Year +1 Sudget 1/12 2011
Total New Assets	1:	35 078	43 773	789 181	1 1 547	7.067 1.17	12 662 1	142 652			
infrestructure - Road transport			17 635	342 67 1			1	347 989	1 624	1	59 215 1 6
infrastructure - Electricity Infrastructure - Waler		5 995	30 503	43 383	242			255 200			81 880 4 50 100 2
infrastructure - Senitation	İ	-	14 043	20 366	1	1 -	5 500	55 500		. 1 -	50 100 2 54 000 :
Infrastructure - Other		447	3 523	6 800	1		0 000	30 000		-	-
infrastructure	-		9 4 4 4 7 5 1 4 8	156 347 569 567	1 320			304 774			55 800 75
Community		l l	57 074	162 652				993 463	1 530		11 780 1 4:
Heritage assets	ĺ	-	_	-	· · · · ·	_	- 15	19 415	76	950 10	3 100 12
(ovestment properties) Other assets		-	-	19 360	30	000 1	4 DGO	14 000			-
Agricultural Assets		- 1	1 551	37 602	34	I	774	15 774	18	432 1	4 335
Diclogical assets		-	-	-	j	-	-	- [-	→
Intengibles	1	<u> </u>	-	-	İ	-	-	-		-	-
			 +-		 		-	}			
Total Renewal of Existing Assets	1 236	766 1 41	4 103	1 596 330	2 000 4	141 1 534	294 4.5	34 281			
Intrastructure - Road transport	145		7 202	219 600	210:3	1		97 963	1 588 ; 101 ;	. 1	791 179
Infrastructure - Electricity	312	903 36	8 539	420 663	359 7		1	08 602	301		741 78
hirastructure - Water Infrastructure - Senilation			7 186	539 535	5018	,	_	9 766	3319	1	1000 303
Intrastructure - Other	156		3 244	133 900	208 3	1	997 13	4 997	428 3		962 418
Infreshicture	847		101	114 642	89 4	-		2 814	37 4		500 40
Community	120	1	740	1 428 339 112 628	1 369 6 145 7	1	4	4 141	1 201 2	- 1	
Heritage assets		- "	_	020	140/	07 114	JUZ 11	4 302	130 0	91 173	014 183
Investment properties	195	463 186	957	264 396	401 39	94 175	971 17	5911	144 0	- m	
Other assets Agriculturel Assets	64	450 64	133	90 967	82 95	1		9 427	92.5		630 166 945 106
Biological assets			-	- 1	-	-	-	-	-	- 103	345 106
Intengibles			-	-	-	1	-	-		-	-
	30	1912			70	20 5	300	500	91	00	900 1
Total Capital Expanditure			- 1	1		1	İ				
Intrastructure - Road transport	235 4	92 444	837	562 271	576 93	8 545 9	E46	952	405.4	_	
Infrastructure - Electricity	318 8	F	- 1	464 046	602 63			802	485 06 575 78	1	,
Infrastructure - Water infrastructure - Sanitation	154 2		229	559 900	582 02		1	266	387 45		
Infrastructure - Other	156 6			140 700	238 336	164 9	97 164	997	428 31	1	
infrastructure	78 4			270 989	689 973			588	855 44		
Community	943 6: 159 13			1 997 906	2 689 90-	1	1		2 732 06	3 23676	
Heritage assets	/	120	115	275-280	308 370	233.7	17 233	717	207 04	1 276 1	14 306 4
Investment properties	195 46	186 9	57	283 757	431 394	189 91	- 1 189	-		.] .	-
Other assets	54 45		- 1	128 568	117 140	1		201	144 001 110 97	Į.	
Agricultural Assets Biological assets	-		-	-	_			-	11091	1 120 2	79 123.3
Intangibles	-	•] .	-	-	-	-	.	-	_		
AL CAPITAL EXPENDITURE - Asset class	1 365 84		7B 2	685 511	700 3.547 508	50		500	900		1 50
ET byoner		1		330311	3-3-47 308	2 876 93	3 26781	833	3 194 975	2 928 01	16 3 398 84
ET REGISTER SUMMARY - PPE (WDV) Infrastructure - Road transport		1	-	- 1							
Infrastructure - Electricity	1 466 946			715 218	-	-	1	-]	_		. _
Intrastructure - Water	1 142 108		1 -	009 193	-	-	i	-	-	-	. _
Infrastructure - Sanitation	525 650	1	3 2	575 364	-	-		-	-	-	-
Infrastructure - Other	1 521 333	J.	al .	412 077		-		-	-	-	-
astructure 	5 335 830			711 851			1			 	
remanity	768 131		!	126 867	-	_	j		-	-	-
ritage essets estment properties	3 733		1	3 656	- 1	_	1	- [-] [-
er assets	11 951	10 57	1	8 027	- [<u>-</u>		-	-		_
icultural Assets	2 591 545	2 375 333	2 27	99 403	-	-		-	-	-	_
ogical assets	11015	14 741	. !	47 000		-	-	-	-	-	-
ngibles	95 360	96 035	1 '	17 008 56 191	14 741	17 008	17 00	³⁸	19 559	22 493	25 867
LASSET REGISTER SUMMARY - PPE (WDV)	8 817 564	10 924 592		23 084	14 741	17 008	17 00	a	10 550		-
INTURE OTHER VICTOR						., .,	17 00	-	19 559	22 493	25 867
NOTURE OTHER ITEMS recision & asset impelament	'		1	ļ			İ				
stra and Maintenance by Acast Class	629 930	574 907	51	07 006	783 926	723 031	723 03	1	897 034	999 280	1 101 193
nfrastructure - Road transport	727 352	894 629	,		1 609 287	1 545 030	1 545 03	0 1	690 116	1 809 430	1 935 894
nfrastructure - Electricity	75 369 153 325	85 998 205 508	1	167	280 430	270 453	270 45	1	279 802	293 901	310 312
nfrestructure - Weier	118 167	136 920	!	21 375 10 150	416 058	380 028	380 02		463.723	499 139	537 308
nfrastructure - Sanitation	7 919	6 899	I	2 777	177 096 33 210	174 450 : 32 938 :	174 45i 32 934		186 463	199 935	214 264
nfrastructure - Other	3 226	3 395		4 615	4 445	8 445	8 445		39 006 9 048	41 060	43 207
mstructure mmunity	358 006	440 720		3 085	911 239	866 313	866 31:		978 062	9 772 1 043 808	10 554
rituge sasets	122 684	130 677	13	4 553	291 333	294 386	294 386	1	351 102	377 079	1 115 645 494 062
estment properties	-	-		-	-	-	-	1	-	-	
nor essets	246 462	200 000	١ .	-	-	-	-	1	-	-	-
EXPENDITURE OTHER ITEMS	1 356 282	323 232 1 489 536		7 868 2 5 1 2 2	496 714	384 331	384 331		360 952	386 543	416 187
			1 03	2 2	280 272	2 268 061	2 268 081	2	587 150	2 508 710	3 037 088
ilizi exp on renewal of annoin				- 1	1	1		i	ſ		
	911,2%	411,3%	240,39	6 12	9,3%	134,3%	134,3%	90	5%	115.00	445.44
l of Existing Assets as % of depreen"	195,7%	246,0%	240,39 374,09		9,3% 5,2%	134,3% 212,2%	134,3% 212,2%	96.	5% 9%	115,4% 157.0%	112.0%
				5 25 10	1 -	,		F	9%	115,4% 157,0% 8,6%	112.0% 162,8% 8,0%

Table 16: Asset Management

Table A10 - Basic service delivery measurement

) Description	2006/7	7 2007/8	2008/	,	Current Ye	ar 2009/10	-	2010/11 Sed	ium Term Revenu Frantework	te & Expenditure
Peacipion	Outcom	ne Dutcome	Outcon	e Origin			Full Year Forecast	Budget Year	Budget Year +	1 Budget Year +2
Household service targets (000)			 	Dudg	E. 540	yet -	Porecasi	2010/11	2011M2	2012/13
Water: Fiped water inside dwelling				1		Ì		1	1	
Piped water inside yard (but not in dwelling)			06	620 66 :	659	659	659	1	1	1
Using public tap (at least min.service level)	}	1	58	3	73	73 1	73			į
Other water supply (at least min.service level)		4	2	_	_'	_']	1		٥	0
Minimum Service (.evel and Above sub-tota		671 6		709	733	733	733	758	783	809
Using public tep (< min.service (evel)		-	-	-	-		-		-	_
Other water supply (< min.service fevel) No water supply	İ	16	10	4	3	3	3	. 2	: 1	1
No weez supply Below Minimum Service Level sub-total				-	-	-				
Total number of louiseholds		16 71	10	13	736	3	3	2	+	1
Sanitation/sewerage:				~	120	736	736	760	784	810
Flush toilet (connected to sewerage)		190 50	19 8	28	555	555	555	584	612	642
Flush toilet (mith septic tank)	ĺ	12 1	12	12	11	11	11	11	11	10
Chemical loilet	1	1	i i	10	.9	9	9	9	,و إ	8
Pit toilet (ventileted) Other toilet provisions (> min.service level)		39 13		i i	125	125	126	122	118	115
Minimum Service Level and Above sub-total		21 2 72 88		01	725	23	23	23	24	25
Bucket toilet	"	1	5 ′	4	4	725	725	749	774	800
Other toilet provisions (< min.service level)		- -	[.]	-		_*	3	3	2
No toilet provisions		10-	9	8	8	8	8	7	7	7
Below Manimum Service Level sub-total		15 1.		12	11	11	11	11	10	9
otal number of households <u>Energy</u>	64	87 70H) ?·	13	736	735	736	760	784	810
Electricity (at least min.service level)	44									
Electricity - prepaid (min.service level)	12				149	535 149	535 149	549	561	579
Manimum Service Level and Above sub-total	60				85	585	585	710	175 737	190
Electricity (< min.service level)	-	i] .	I	-	-	-	-	737	769
Electricity - prepaid (< min. service level)	-	· -	-	.	-	-		-	_	-
Other energy sources	7				51	51	51	49	47	41
Below Minimum Service Level sub-total otal number of households	7				51	51	51	49	47	. 41
ofuse:	68	7 700	71	3 7	36	736	736	760	784	810
Removed at least once a week	51:	8 555	59	. 6:	30	630	630	665	047	
Minimum Service Level and Above sub-total	518		59			63D	630	685	697 897	728 728
Removed less frequently then once a week	1.	1 25	31		42	42	42	45	48	51
Using communal refuse dump	14	t · 9		١.	3	3	3	2	1	1
Using own refuse dump Other rubbish disposal	100	1	50	i	16	46	46	36	28	23
No nubbish disposal	38	,	20	1	0	0	0	Ò	Ð	0
Below Minimum Service Level sub-total	168		122	+	15	15.	106	12	9	7
tal number of kouseholds	687	·	713			736	736	760	87 784	81 810
useholds receiving Free Basic Service				ļ						
Neter (6 kilolitres per household per month)	76	47	F2			a.e.		_		
Sanitation (free minimum level service)	354	1 1	53 · 53	I	1	65 65	65 65	75	95	105
Dectricity/other energy (50kwh per household per month)	351	47	53	9		65	65	75 75	95 95	105 105
Refuse (removed at least once a week)	360	47	53	94	1	65	65	75	95	105
n of Free Basic Services provided (R'000)	_			l						
Vater (6 kiloātres per household per month)	- 0		-		,	-	- 1	-		-
enitation (free sanitation service)	_		0		í	٥	,	0	0	0
lectricity/other energy (50kwh per trousehold per month)	0	0	0	a		a l	1	o	اه	0
ofuse (removed once a week)		0	0		<u> </u>	0	_ 0	o	0	0
ll cost of FBS provided (minknum social packago)	. 0	0		0	 	0	z	8	0	0
rest level of free service provided					İ	1	ļ		ĺ	
operty rates (R'000 volue threshold)	10 000	10 000	50 000	50 000	50 00	ın .	50 000	50 000	56 000	
ater (kilolitres per inousehoki per month)	6	12	12	12	!	12	12	12	12	50 000 12
anitation (kilotitres per household per month)	6	6	6	6	i	6	6	6	6	6
mitation (Rand per household per month)		15	16	18	1	8	18	20	21	23
	50	100	100	100	1		100	100	100	100
ectricity (kwh per household per month)		85	85	85	8	5	85	85 -	85	85
fuse (average litres per week)	85				1	1	- 1	1	ì	
	85	_	_	_	1		_ 3			
stuse (average litres per week) stude cost of free services provided (R'000)		-	-	-	-		_	-	-	-
futus (everage lites per week) rus cost of the services provided (R'000) openty reles (R'15 000 threshold rebete) penty reles (other exemptions, reductions and rebetes) ster	- - 138 800	31 378	- - 35 273	 - 57 198	48 53	2	48 532	60 480	74 052	89 320
state (everage littes per week) nue cost of true services provided (67000) openty reles (715 000 threshold rebets) portry reles (other exemptions, reductions and rebates) ster	- 138 800 91 200		- 35 273 10 317	 57 198 19 686	48 53 14 21	1	- 1	60 480 17 728	74 052 21 711	- 89 330 28 210
stuse (average littes per week) nue cost of five services provided (6/000) perty reles (715 000 threshold rebets) perty reles (other exemptions, reductions and rebates) ster nitetion christy/other energy	- 138 800 91 200 88 600	31 378 8 508 24 742	10 317 35 459	19 686 80 136	l	В	48 532		II	- 1
fuse (average litres per week) nue cost of free services provided (R'000) perty reles (R'15 000 threshold rebete) sperty reles (other exemptions, reductions and rebetes) sider nitation christy/other energy fuse	- 138 800 91 200	31 378 8 508	10 317	19 686	14 21	8 5	48 532 14 218	17 728	21711	28 210
futus (everage litms per week) rus cost of the services provided (R000) openity reles (R15 000 threshold rebebs) openity reles (other exemptions, reductions and rebetes) ster ritidion city of the services of the serv	- 138 800 91 200 88 600	31 378 8 508 24 742	10 317 35 459 29 087	19 686 80 136	14 21 57 87	8 5	48 532 14 218 57 876	17 728 90 153	21 711 137 934	28 210 208 118
fuse (average litres per week) nue cost of free services provided (R'000) perty reles (R'15 000 threshold rebete) sperty reles (other exemptions, reductions and rebetes) sider nitation christy/other energy fuse	- 138 800 91 200 88 600	31 378 8 508 24 742	10 317 35 459	19 686 80 136	14 21 57 87	8 5	48 532 14 218 57 876 41 449	17 728 90 153	21 711 137 934 63 220	28 210 208 118
states (everage littes per week) nue coat of the services provided (R7000) openy reles (R15 000 threshold rebete) openy reles (other exemptions, reductions and rebetes) ster nitation chickly/other energy fuse nicipal Housing - rental rebates using - lop structure subsidies	- 138 800 91 200 88 600	31 378 8 508 24 742	10 317 35 459 29 087	19 686 80 136	14 21 57 87	8 5	48 532 14 218 57 876	17 728 90 153	21 711 137 934 63 220	28 210 208 118

Table 17: Basic service delivery measurement

6.2 Consolidated Overview

Table A1 - Consolidated Budget Summary

Description	2006/7	2007/8	2008/9		Current Year 200		2010/11 Mediu	an Team Revenu Framework	e & Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +* 2011/12	Budget Year + 2012/13
Financial Performance						†			
Property rates	1 719 2	24 2 185 06	5 2 299 624	3 597 98	2 789 468	2 789 465	3 021 875	3 369 390	3 756 870
Service charges	4 362 5		1 5 833 755	7 464 85	9 7 432 148	7 430 038	8 614 086	9 997 643	11 605 556
investment revenue	135 40			1	i	126 309	120 370	64 452	71 707
Transfers recognised - operational Other own revenue	1 248 28					1 899 730	1 976 514	2 152 614	2 3 1 7 1 0 5
Total Revenue (excluding capital transfers and	1 034 21 8 499 62					+	1 578 201	1 685 695	1 799 421
contributions)	0 405 02	334030	11232341	14 458 01	B 13 758 535	13 741 492	15 311 046	17 269 795	19 550 660
Employee costs	2 443 97	8 2 560 66	3 056 156	3 023 42	8 3 056 300	3 056 555	3 506 330	3 772 246	4.057.500
Remuneration of councillors	46 00	9 44 282	1	58 11	1	58 163	66 838	73 312	4 057 568 80 419
Depreciation & asset impairment	630 68	577 31	509 761	786 87	1 .	i	899 784	1 002 250	1 104 342
Finance charges	364 38	372 545	519 564	518 15	632 076	632 076	715 617	762 736	805 284
Materials and bulk purchases	2 208 02	7 2 281 687	2.799 863	3 594 66	3 574 864	3 565 940	4 552 163	5 634 388	6 976 213
Transfers and grants	8 39:	2 11 585	9 634	13 564	12 564	12 564	18 000	19 000	20 000
Other expenditure	2 803 670	4 124 820	4 215 122	5814226	5 065 686	5 057 177	5 331 773	5 665 782	6.034 507
otal Expenditure	8 505 141	10 072 893	11 165 773	13 809 223	13 125 479	13 108 436	15 090 505	16 929 715	19 078 332
Surplus/(Deficit)	(5 520	(126 326	66 567	648 795	633 056	633 056	220 540	340 080	472 328
Transfers recognised - capital	317 834	466 059	650 643	1 350 417	961 704	961 704	1 325 026	1 087 673	1 476 641
Contributions recognised - capital & contributed assets			ļ <u>-</u>	-		-			- 1
urplus/(Deficit) after capital transfers & contributions	312 314	339 733	717 211	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969
Share of surplus/ (deficit) of associate	1 _	i						i	
urplus/(Deficit) for the year	312 314	339 733	717 211	4 000 040	4.504.700	-			
	0,20,74	303133	117 211	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969
apital expenditure & funds sources	†				 				
apital expenditure	1 365 844	1 757 876	2 685 511	3 547 508	2 676 933	2 676 933	3 194 975	0.000.000	
Transfers recognised - capital	317 134	450 792	655 634	1 350 417	961 704	961 704	1 325 026	2 928 006 1 087 673	3 393 885
Public contributions & donations	165 567	221 176	226 448	155 200	155 200	155 200	87 700	89 350	1 476 641
Borrowing	636 453	294 856	1 606 944	800 000	1 081 000	1 081 000	1 000 000	1000 000	91 150
internally generated funds	246 691	781 051	196 486	1 241 891	479 029	479 029	782.249	750 983	826 094
tal sources of capital funds	1 365 844	1 757 876	2 585 511	3 547 508	2 676 933	2 676 933	3 194 975	2 928 006	3 393 885
	<u> </u>								0
aancial position									
Total current assets	3 363 997	3 374 060	4 120 102	- 3 140 264	4 617 901	4 6 10 395	5 037 871	5 740 169	6 677 867
Total non current assets	9 201 658	10 995 192	13 798 106	16 129 052	16 553 912	16 551 892	18 762 340	21 612 062	24 672 591
Total current Babilities	2 774 478	2 965 410	4 036 818	3 044 685	3 561 724	3 552 198	3 721 205	3 934 111	4 162 806
Total non current liabilities	2714993	3 738 925	5 499 262	4 864 621	6 550 012	6 550 012	7 120 589	7 736 552	8 493 802
Community wealth/Equity	7 076 185	7 664 917	8 382 128	11 360 010	11 060 077	11 060 077	12 958 416	15 681 568	18 693 851
sh flows			<u> </u>						
let cash from (used) operating	045.047	4.700.000				ŀ			1
let cash from (used) investing	915 217	1 725 292	1 925 736	2 751 488	2 501 011	2 504 929	2 760 476	2 860 950	3 477 691
let cash from (used) financing	(1 566 291) 863 092	(2 229 361)	(3 410 324)	(3 305 193)	(2 804 879)	(2 802 729)	(2 669 689)	(2 671 519)	(3 142 920)
h/cash equivalents at the year end	607 488	94 076 197 494	1 463 842	838 896	892 273	892 473	443 952	481 458	615 096
,	007 405	197 494	176 746	304 250	779 214	771 419	1 306 159	1 977 048	2 926 915
h backing/sum/us reconciliation									
ash and investments available	1 018 772	623 047	677 093	975 968	1 486 777	1 478 983	1 500 000	0.007.500	
optication of cash and investments	779 271	324 527	1 029 380	2 250 032	835 391	834 690	1 692 836 679 084	2 297 508	3 216 963
nce - surplus (shordali)	239 501	298 420	(352 286)	(1 274 064)	65† 386	644 293	1 013 752	994 246 1 303 262	934 462 2 282 501
			(1.2	30.000	V44223	. 013732	1 303 202	2 202 501
et management									
set register summary (WDV)	8 817 564	10 024 592	12 823 004	14 741	17 008	17 008	19 559	22 493	25 867
preciation & asset impairment	630 681	577 311	509 761	786 871	725 976	725 961	899 784	1 002 250	1 104 342
enewal of Existing Assets	1 230 766	1 414 103	1 896 330	2 000 441	1 534 281	1 534 281	1 568 782	1 568 791	1792 646
pairs and Maintenançe	727 352	894 629	1 125 506	1 609 287	1 545 030	1 545 030	1 690 116	1 809 430	1 935 894
services -			T						
st of Free Basic Services provided	٥	0	0	0	o	2	0	0	اه
venue cost of free services provided	326 700	79 098	110 135	224 411	162 075	162 075	220 021	296 917	399 970
useholds below minanum service level	i								ĺ
Water.	15 793	10 037	4 280	2 722	2722	2 722	1 731	1 101	700
Sanitation/sewerage:	15 106	13 598	12 289	11 359	11 359	11 359	10 514	9 748	9 050
energy: Refuse:	77 595 168 227	65 194 145 111	52 792 121 991	51 073	51 073	61 073	49 172	47 078	40 976

Table 18: Consolidated Budget Summary

Table A2 – Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2006/7	2007/8	2008/9	(Current Year 2009	2/10	2010/11 Medin	um Term Revent Framework	ie & Expendibii
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuii Year Forecast	Budget Year 2010/t1	Budget Year + 2011/12	1 Budget Year 2012/13
Revenue - Standard	1	1			Ť –	1			
Governance and administration	3 343 42	3 910 508	4 232 753	5 596 490	4 571 405	4 871 405	5 177 663	5 659 993	6 236 24
Executive and council	205	1 21 800	76 308	56 656	90 551	90 551	23 038	1 291	1 29
Budget and treasury office	-	1 0) (11	, -	_		_		
Corporate services	3 341 37	7 3 888 707	4 156 457	5 539 834	4 780 854	4 780 854	5 154 624	5 658 703	6 234 95
Community and public salety	287 33	394 383	331 057	656 020	413 455	413 455	238 869	330 355	322 99
Community and social services	17 637	19 976	19 457	23 572	22 167	22 167	24 930	60 223	38 70
Sport and recreation	33 686	58 065	54779	87 784	87 934	87 934	20 322	51 488	52 66
Public safety	43 903	50 310	41 160	70 931	70 931	70 931	74 633	78 474	82 51
Housing	139 778	199 359	1	403 167	160 590	160 590	40 096	56 771	58 77
Health	52 330	66 683	67 528	70 565	71 833	71 833 :	78 889	83 400	90 33
Economic and environmental services	259 346	1		1 262 235	1 076 025	1 076 825	1 305 668	1 080 418	1 369 33
Planning and development	69 196			133 637	133 637	133 637	113 617	182 055	199 089
Road transport	189 966	352 927	449 042	1 128 499	940 725	940 725	1 191 891	898 196	1 170 069
Environmental protection	190	58	530	100	1 663	1 663	160	168	!
Trading services	4 828 249	5 500 541	6 574 617	8 146 221	8 189 937	8 172 894	9 737 222	11 099 523	175
Electricity	2 789 662	3 191 679	3 982 193	5 276 770	5 318 501	5 318 501	6 527 982	7 597 238	12 900 391
Water	1 387 963	1 605 659	1742711	1 928 517	1 906 635	1 889 592	2 006 923		8 843 796
Waste water management	356 202	396 607	491 552	500 563	504 430	504 430	695 171	2 262 702	2.490 107
Waste management	294 422	306 596	358 161	440 370	460 371	460 371	507 147	651 532	883 896
Other	99 099	-126 475	137 494	147 468	169 416	169 416	176 650	588 051	682 593
otal Revenue - Standard	8 8 17 454	10 410 962	11 882 977	15 808 435	14 720 239	14 793 196	16 636 072	187 178 18 357 468	198 339 21 027 301
4									
openditure - Standard			İ						
Governance and administration	1 916 675	2 648 626	2 203 966	3 332 426	2 639 176	2 539 176	2 658 531	2 819 954	3 006 301
Executive and councit	152 999	198 133	354 2 8 0	562 930	513 221	513 221	346 619	350 358	377 277
Budget and Ireasury office	12 768	13 828	13 858	26 875	26 875	26 875	17 289	18 546	19 897
Corporate services	1750 908	2 428 664	1 835 828	2742 621	2 099 080	2 099 080	2 294 622	2 451 050	2 609 127
Community and public safety	1 441 032	1 683 338	1 960 929	2 189 244	2 087 397	2 687 397	2 410 154	2 586 512	2 774 308
Community and social services	159 856	187 143	219 219	356 331	304 341	304 341	315 681	339 523	364 536
Sport and recreation	363 533	401.350	466 132	556 209	559 939	559 939	604 622	650 961	701 152
Public safety	510 972	641 041	672 746	807 184	778 476	778 476	934 629	1 002 223	1 074 263
Housing	255 673	278 557	352 249	296 015	241 863	241 863	328 337	349 600	372 047
Health	150 998	175 246	190 583	173 505	202 778	202 778	226 885	244 206	262,311
conomic and environmental services	802 123	930 098	1 185 789	1 448 682	1 425 708	1 425 700	1 601 558	1 724 542	1 850 131
Planning and development	163 218	191 126	244 167	280 650	258 172	258 172	330 164	354 307	379 941
Road fransport	606 109	702 240	901 482	1 137 672	1 124 805	1 124 805	1 219 331	1 314 432	1 410 549
Environmental protection	32 796	36 731	40 140	30 360	42 723	42 723	52 062	55 802	59 641
rading services	4 257 850	4 708 769	5 769 081	6 693 609	6 828 232	6 811 189	8 252 660	9 618 765	11 254 374
Electricity	2 448 438	2 729 799	3 576 396	4 258 581	4 346 646	4 345 646	5 406 037	6 507 142	7 861 178
Water	1 257 504	1 296 925	1 390 039	1 624 896	1 631 021	1 613 978	1 694 164	1 879 359	2 076 611
Waste water management	203 038	260 060	277 452	320 666	326 602	326 602	404 410	438 481	474 543
Waste management	348 870	421 976	525 194	489 465	523 963	523 963	748 050	793 783	842 041
ther	87 460	110 072	106 908	145 262	144 973	144 973	167 602	179 942	193 217
ıl Expenditure - Standard	8 505 141	10 072 893	11 165 773	13 809 223	13 125 479	13 108 436	15 090 505	16 929 715	19 078 332
olus/(Deficit) for the year	312 314	338 069	717 204	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969

Table 19: Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Table A3 – Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

	7	· · · · · ·		,			,		· ·
Vote Description	200677	2007/8	2008/9		Current Year 200	9/10	2010/11 Meda	um Term Rayenu Framework	e & Expenditur
R thousand	Audited Cutcome	Andited Gutcome	- Ontcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Stidget Year + 2011/12	Budget Year 1 2012/13
Revenue by Vote		1							201212
Office of the Executive Mayor, Chief Whip, Speaker & City Manager	50.	3 21 010	75 635	55 870	89 765	89 765	25 500	3 500	3 500
General Assessment	3 229 27	3 781 629	3 987 549	5 321 735	4 559 444		4 945 637	5 499 050	5 062 492
Financial Services	70 33	63 967	118 197	152 593	155 904		148 960	95 102	103 043
Corporate & Shared Services	43 210	44 695	51 222	66 210	1	66 210	68 979	65749	1
Community Safety	124 718	146 453	141 428	179 557	179 557	179 557	144 915	153 353	70 611
City Planning and Economic Development	69 231	126 100	157 513	1	133 683	133 683	110 165	178 607	162 309
Health & Social Development	53 942	808 86	68 136	1	72 356	72 356	79779	84 365	195 644
Sport & Recreation	40 903	43 800	38 456	1	61 963	61 963	12,388	63.923	91 381
Housing and Sustainable Human Settlement Development	139 776	199 359	148 133	403 167	160 590	150 590	40 096	56 771	54 625
Agriculture & Environmental Management	377 776	425 877	490 941	584 773	608 385	608 385	543 722	745.557	58 771
Transport and Roads	140 769	309 546	399 832	1 087 540	915 315	915 315	1 209 623	922 899	835 672
Public Works and Infrastructure Development	4 527 020	5 180 619	6 205 942	7 688 851	7 717 057	7 700 024	9214307	10 488 472	1 186 554 12 202 698
Total Revenue by Vota	8 817 454	10 410 962	11 882 984	15 808 435	14720 239	14 703 196	16.636 972	18 357 466	21 027 301
						111111111	10.000 012	10 331 400	21 027 301
Expenditure by Vote to be appropriated						ļ	-		
Office of the Executive Mayor, Chief Whip, Speaker & City Manager	176 650	221 747	382 858	621 889	564 931	564 931	335 207	343 450	367 395
General Assessment	563 829	1 159 113	474 926	1 040 620	483 081	483 081	504 279	546 856	593 145
Financial Services	350 769	409 854	531 061	690 528	716 272	716 272	801 454	847 245	889 927
Corporate & Shared Services	784 909	838 439	819 496	981 143	907 985	907 985	1 032 200	1 099 051	1 172 333
Community Safety	575 218	714 620	750 414	892 308	860 028	860 028	1 036 378	1 111 896	1 192 377
City Planning and Economic Development	176 263	202 716	253 265	280 447	262 658	262 668	313 271	336 384	362 312
Health & Social Development	208 374	241 086	270 428	325 025	316 685	316 685	358 142	396 009	425 131
Sport & Recreation	133 082	152 738	184 799	242 073	250 297	250 297	247 753	267 134	
Housing and Sustainable Human Settlement Development	285 814	289 419	363 522	341 013	251 356	251 356	345 325	367 798	288 258 391 506
Agriculture & Environmental Management	735 529	852 261	995 493	1 023 667	1 056 276	1 056 276	1355 264	1 446 836	1
Transport and Roads	599 319	704 689	893 080	1 171 485	1 156 358	1 156 358	1 254 780	1 352 159	1 544 062 1 450 479
Public Works and Infrastructure Development	3 915 384	4 286 210	5 246 432	6 199 005	6 299 554	6 282 511	7 495 452	8 814 888	
otal Expenditure by Vote	8 505 141	10 072 893	11 165 773	13 809 223	13 125 479	13 108 436	15 090 505	16 929 715	10 401 407
irplus/(Deficit) for the yest	312 314	338 069	717 211	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	19 678 332

Table 20: Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A4 - Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	2006/7	2007/8	2068/9		Current Year 200	9/10	2010/11 Media	um Term Revenu Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year + 2011/12	Budget Year +2 2012/13
Revenue By Source				 	1	7 5 5 5 5 5	2010(1)	2011/12	2012/13
Property rates	1719 224	2 185 065	2 299 624	3 597 980	2 789 465	2789 465	3 021 875	3 369 390	- 700 000
Property rates - penalties & collection charges	_	-	_		1 -700-700	2700400	3021013	3 368 380	3 756 870
Service charges - electricity revenue	2 674 390	3 034 977	3 666 607	5 030 000	5 030 000	5 030 800	6010 000	7.004.750	
Service charges - water revenue	1091.350	1 299 305	1 404 960	1 561 224	1	1 596 407	1714 362	7 061 750	8 297 556
Service charges - sanitation revenue	265 228	324 359	360 220	384 421		361 609	. 421773	1 924 339	2 158 144
Service charges - refuse revenue	250 700	267 689	318 005	383 825		Į.		465 329	512 767
Service charges - other	80 850	74 850	83 963	105 389		383 825	429 884	505 114	593 509
Rental of facilities and equipment	70 028	84 317	87 687	95 948		38 197	38 067	41 112	43 579
Interest earned - external investments	135 404	137 431			-	96 269	105 503	112 942	120 623
Interest earned - outstanding debtors	156 503		123 889	124 293	126 913	126 309	120 370	64 452	71 707
Dividends received	130 303	194 352	298 653	242 350	324 017	324 333	371 786	413 524	459 469
Fines	39 526			-	- 1	-	-	-	- .
Licences and permits	1	39 357	31 242	62 611	62 611	62 611	65 687	68 960	72 396
Agency services	21 817	29 499	28 424	31 539	31 539	31 539	34 783	36 621	38 448
Transfers recognised - operational	-	-	-	- 1	-	-	-	~	-
Other revenue	1 248 260	1 458 226	1624720	1 920 930	1 899 730	1 899 730	1 976 514	2 152 614	2 317 105
Gains on disposal of PPE	725 425	812 202	901 567	889 601	967 935	953 290	995 492	1 048 699	1 103 535
otal Revenue (excluding capital transfers and contributions)	20 915 8 499 620	4 937	2 779	27 908	27 908	27 908	4 950	4 950	4 950
and continues	0 439 020	9 946 567	11 232 341	14 458 018	13 758 535	13 741 492	15 311 D46	17 269 795	19 550 668
	 			-					
spenditure By Type	- 1]			i			,
Employee related costs	2 443 978	0.000.000			ļ	ļ			- 1
Remuneration of councillors		2 660 663	3 056 156	3 023 428	3 056 300	3 056 555	3 506 330	3772246	4 057 568
Debt impakment	46 009	44 282	55 474	58 113	58 113	58 163	66 838	73 312	80 419
Depreciation & asset imperment	230 178	316 492	416 966	192 545	405 674	405 702	491 872	547 395	608 041
Finance charges	630 681	577 311	509 761	786 871	725 976	725 961	899 784	1 002 250	1 104 342
Bulk purchases	364 383	372 545	519 564	518 153	632 076	632 076	715 617	762 736	805 284
Other materials	2 208 027	2 281 687	2 799 863	3 594 869	3 574 864	3 565 940	4 552 163	5 634 388	6 976 213
	- [-		> =	-	-	-	-	-
Contracted services	-	-		-	-	~	-	-	<u>.</u>
ransiers and grants	8 392	11 585	9 834	13 564	12 564	12 564	18 000	19 000	-20 000
Other expenditure	2 563 577	3 784 976	3 789 087	5 621 680	4 659 912	4 651 475	4 834 824	5 1 13 3 10	5 421 388
oss on disposal of PPE al Expenditure	9 915	23 352	9 069	_			5077	5 077	5 077
a expenditure	8 505 141	10 072 893	11 165 773	13 809 223	13 125 479	13 108 436	15 090 505	16 929 715	19 978 332
	- 1								
plus/(Deficit)	(5 520)	(126 329)	66 567	548 795	633 656	633 056	220 540	340 080	472 328
ransfers recognised - capital	317 834	466 059	650 643	1 350 417	961 704	961 704	1 325 026	1 087 673	1 476 641
ontributions recognised - capital	-	-	-	-	-	_	_		_
ontribuled assets	-		-	_	_	_ [_	_	~]
itus/(Deficit) after capital transfers & contributions	312 314	339 733	717 211	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969
exagon	~	- 1	_		_		_ [
lus/(Deficit) after taxation	312 314	339 733	717 211	1 999 212	1 594 760	1 594 760	1 545 566	1 427 752	1040.000
tributable to minorities			_			. 33-71 00	, 343 300	1 427 753	1 948 969
lus/(Deficit) attributable to municipality	312 314	339 733	717 211	1 999 212	1 594 760	1 594 760	1 545 566	1 427 753	1 948 969
are of surplus (deficit) of associate	_	_	_			10077		1421/33	1 340 303

Table 21: Consolidated Budgeted Financial Performance (revenue and expenditure)

Table A6 -- Consolidated Budgeted Financial Position

· Andrews and the second	1	,							
Description	2006/7	2007/8	2008/9		Current Year 20	09/10	2010/11 Medi	ium Term Revent	ie & Expenditur
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11		1 Bedget Year - 2012/13
ASSETS									
Current assets		1	}			1		İ	
Cash	94 81	5 5876	6 9455	8 17 21	2 1694	7 9 153	7 263	6 648	7 12
Call investment deposits	558 67	4 235 13	6 177 60	1		1		1	
Consumer debtors	204758	7 2 400 39	1 268331	8 2 474 96			1		
Other debions	467 59	5 348 13		1				1	
Current portion of long-term receivables	27 840	103 37	1		.,,,,,,		1		580 023
Non-Corrent assets held for sale	_		39	1	ŀ	1		1	
inventory	167 485	218 254		1		1	1]	394
Total current assets	3 363 997		-				258 550 5 037 871	274 098 5 740 169	290 567 6 677 867
Non current assets									
Long-term recsivables	323 533	490 200	487				}		
investments	323 533 411 284		1		1 .		198 326	210 225	222 839
Investment property	11 951	1	i .	1	707 563	707 563	386 677	320 460	290-047
Investment in Associate	11 931	10 571	8 027	-	-	-	-	-	-
Property, plant and equipment	8 348 516	40.050.500	40.000.00			-	-	-	-
Agricultural	0348576	10 256 529	12 929 434	15 239 194	15 642 241	15 640 221	18 157 778	21 058 883	24 133 838
Biological	11 015	417.4					-	-	-
Intangible		14 741	17 008	14741	17 008	17 00B	19 559	22 493	25 867
Other non-current assets	95 360	98 035	156 191	-	-		~	-	-
Total non current assets	9 201 658	40 207 400	40.700 404						-
TOTAL ASSETS	12 565 655	10 995 192 14 369 252	13 798 106	16 129 052			18 762 340	21 612 062	24 672 591
	12300003	14 300 232	17 918 208	19 269 316	21 171 813	21 162 287	23 800 211	27 352 231	31 350 458
LIABILITIES	1							-	
Current liabilities	ſ							İ	
Bank overdraft	46 002	106 407	95 417			İ	1	Ī	
Borrowing	329 694	322 821	309 402		240.550		-		-
Consumer deposits	260 050	269 510	285 243	90 011	346 558	346 558	369 049	391 028	418 563
Trade and other payables	2 138 732	2 266 672	3 346 756	308 575	291 829	292 329	298 426	304 638	311 019
Provisions	2 100 7 02	2 200 072	2 340 / 20 j	2 646 100	2 923 336	2913310	3 054 730	3 238 445	3 433 224
Total current liabilities	2774 478	2965 410	4 035 818	3 044 685	0.504.704		-		
	10000	2303410	# 030 010	. 3 044 602	3 561 724	3 552 198	3 721 205	3 934 111	4 162 806
Non current liabilities		1		j	.	İ	ŀ	1	1
Borrowing	2 709 729	2 812 820	4 290 081	4 858 293	5 186 394	5 186 394	E 0000 0000	244224	
Provisions	5 263	926 104	1 209 181	6 328	1 363 618	1 363 618	5 633 692	6 118 642	6 737 331
Total non current liabilities	2714993	3 738 925	5 499 262	4 864 621	6 550 012	6 550 012	1 486 897	1 617 910	1 756 471
TOTAL LIABILITIES	5 489 470	6 704 335	9 536 080	7 909 306	10 111 736	10 102 210	7 120 589 10 841 794	7 736 552 11 570 664	8 493 802 12 656 607
NET ASSETS	7 076 185	7 664 917	8 382 128	11 360 010	11 060 977	11 060 077	12 958 416	15 681 568	18 693 851
COMMUNITY WEALTH/EQUITY			Ţ						
Acaumulated Surplus(Delicit)	700.261	007.650	4.040.05	0.000.70	2704.45		İ	ŀ	- 1
Reserves	790 351	887 650	1 042 354	3 330 725	2 720 684	2 720 684	4 485 395	6 174 663	8 442 436.
Minorities' interests	6 285 833	6 777 267	7 339 775	8 029 286	8 339 394	8 339 394	8 473 022	9 506 905	10 251 415
TOTAL COMMUNITY WEALTH/EQUITY	7 076 185	7 664 917	0.000.40		-				
T		7 684 917	8 382 128	11 360 010	11 060 077	11 060 077	12 958 416	15 681 568	18 693 851

Table 22: Consolidated Budgeted Financial Position

Table A7 - Consolidated Budgeted Cash Flows

Description-	200G/7	2007/8	2008/9		Current Year 200	9710	2010/11 Media	un Term Revenu Framework	e & Expenditu
Rthousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year 2012/13
CASH FLOW FROM OPERATING ACTIVITIES					1				
Receipts							Ì	ì	ł
Ratepayers and other	8 474 736	10 006 743	11 084 141	11 542 456	11 101 151	11 046 203	12 353 227	14 205 002	16 200 6
Government - operating	-	-	_	1 920 930	1 899 730	1 899 730	1 976 514	2 152 614	2 317 10
Government - capital	_	_	-	1 350 417	961 704	961 704	1 325 026	1 087 673	1 476 6
interest	149 391	152 717	143 274	366 542	145 531	145 243	141 008	86 741	95 3
Dividends	· · -	-	-	-	_	_	_	_	
Payments							İ	i	
Suppliers and employees	(7 357 691)	(8 072 410)	(8 794 067	(11 923 223	(10 962 465	(10 903 311)	(12 301 681)	(13 890 344)	(15 786 7)
Finance charges	(351 219)	(361 757	(507 613	(505 734	(632 076	(632 075)	(715617)		(805 28
Transfers and Grants	_		' -] `_	(12 564)	1 ' '	(18 000)	(19 000)	(20 00
NET CASH FROM/(USED) OPERATING ACTIVITIES	915 217	1 725 292	1 925 736	2 751 488	 	2 504 929	2 760 476	2 860 950	3 477 69
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts					i				
Proceeds on disposal of PPE	20 360	4 937	2 794	27 908	27 908	27 908	4 950	4 950	4 95
Decrease (increase) in non-current debtors	· ·	~	-	123 517	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-7	~	32 526	-	-		-	-
Decrease (increase) in non-current investments	29 032	(14 269)	(74 793)	(220 236)	(204 193)	(204 193)	317 863	66 217	30 41
Gain: Change in fair value of livestock	-	(3 727)	(2 267)	-	-	-		-	-
Asset impairment] -	-	(6 901)	-	-	-	-	-	
ayments			· .					•	
Capital assets	(1 615 683)	(2 216 302)	(3 329 157)	(3 268 907)	(2 628 594)	(2 626 444)	(2 992 502)	(2 742 685)	(3 178 28
IET CASH FROM(USED) INVESTING ACTIVITIES	(1 566 291)	(2 229 361)	(3 410 324)	(3 305 193)	(2 804 879)	(2 802 729)	(2 669 689)	(2 671 519)	(3 142 92
ASH FLOWS FROM FINANCING ACTIVITIES									
Short term loans						l		- 1	
Borrowing long terro/refinancing	536 453	294 856	1 605 944	800 000	1 081 000	1 081 000	1 000 000	1 000 500	1 000 00
Increase (decrease) in consumer deposits	21 956	(940)	1 000 344	38,896	300	500	300	300	
Proceeds from lease liabilities	. 21 900	147 884	142 287	30,090	300		300	300	350
ayments	-	197 004	142 201	-	-	-	-	- [
Repayment of borrowing	204 683	(252, 310)	(148 320)		(189 027)	(189 027)	(556 348)	(518 842)	1305 05
Repayment of lease liabilities	204300	(95 415)	(137 070)	- 1	(103 02()	(105 021)	(200 340)	(310 042)	(385 254
ET CASH FROM/(USED) FINANCING ACTIVITIES	863 092	94 076	1 463 842	838 896	892 273	892 473	443 952	481 458	615 096
de anna i managina tra incidea	1 300 032	34,010	1 403 042 1	030 030 1	932 213	032 473	440 002	401 436	010195
ET INCREASE! (DECREASE) IN CASH HELD	212 618	(409 994)	(20 747)	285 190	588 404	594 672	534739	can see	040.000
Cash/cash equivalents at the year begin:	395 470	607 488	197 494	19 060	190 809	176 747	771 420	670 889	949 867
Cash/cash equivalents at the year end:	507 488	197 494	176.746	304 250	779 214	771 419	1 306 159	1 306 159	1 977 048 2 926 915

Table 23: Consolidated Budgeted Cash Flows

Budget related charts and explanatory notes (parent)

Table 1(a)

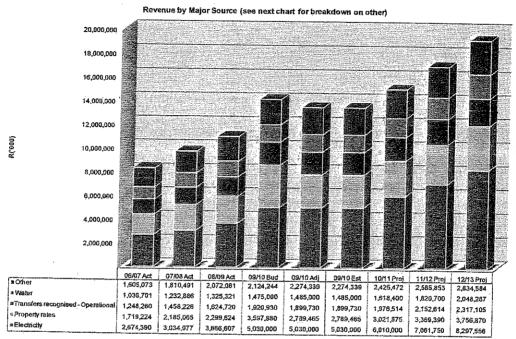


Fig 1: Revenue by Major Source

Table 1(b)

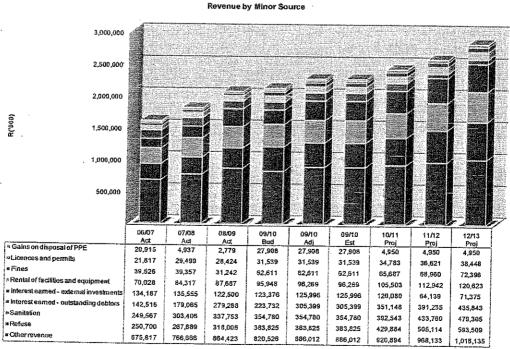


Fig 2: Revenue by Minor Source

Operating Expenditure by Major Department (see next chart for breakdown of Other)

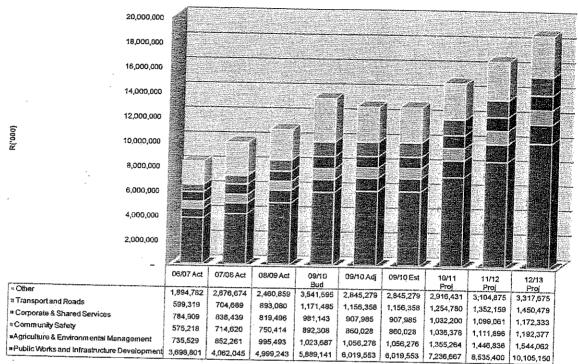


Fig 3: Operating Expenditure by Major Vote

Table 2(b)

Operating Expenditure by Minor Department

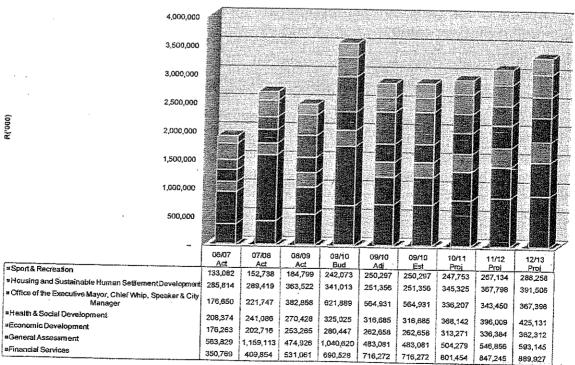


Fig 4: Operating Expenditure by Minor Vote

Agriculture & Corporate & Shared Financial Services, City Planning & Community Safety Environmental Economic Development Services 1.21% 0.51% Management, 3.18% 2.00% 2.21% Health & Social Development 0.95% Sport, Recreation, Arts & Culture Housing and Sustainable **Human-Settlements** 1.19% 4.54% Office of the Executive Mayor, Chief Whip, Public Works and Speaker and City Infrastructure Manager Development 0.01% 43.65% Transport and Roads 40.56%

Table 3: 2010/11 Medium-term Capital Budget per Strategic Unit/Department

Fig 5: 2010/11 Medium-term Capital Budget per Strategic Unit/Department

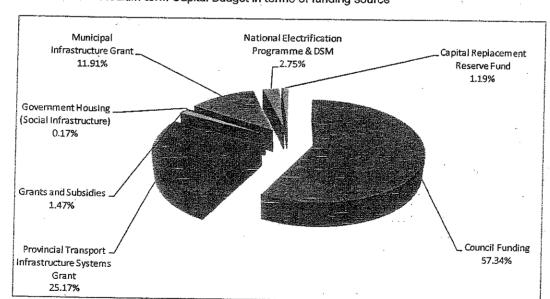


Table 4: 2010/11 Medium-term Capital Budget in terms of funding source

Fig 6: 2010/11 Medium-term Capital Budget in terms of funding source

Part 2: Supporting documentation

8. Overview of annual budget process

1. Political oversight of the budget process

The key to strengthening the link between priorities and spending plans lies in enhancing political oversight of the budget process. Section 53(1)(a) of the MFMA states that the mayor of a municipality must provide political guidance over the budget process and the priorities that must guide the preparation of the budget.

The BPPMC has a significant role to play as steering committee in the financial planning process. Strengthening the link between Government's priorities and spending plans is not an end in itself, but the goal should be enhanced service delivery aimed at improving the quality of life for all the people within the city.

Political-oversight of the budget process is essential to ensure that:

- The political executive is responsible for policy and prioritisation
- Policy priorities are linked to departmental spending plans and the delivery of quality services.

Budgeting is primarily about the priorities and choices that the Municipality has to make in deciding how to meet the agreed set of policy objectives through better service delivery. Political oversight of the budget process allows Government and in particular the Municipality to manage the tension between competing policy priorities and fiscal realities. The key to strengthening the linkage between priorities and departmental plans lies in enhancing political oversight of the Budget process.

The CoT entered into the fourth review of the IDP on 1 July 2009. It initiated a fourth revision process of the 2006 – 2011 IDP in September 2009 after the approval of the Integrated Report on the IDP Process Plan and the Budget Time-schedule for 2010/11 which was approved by Council on 27 August 2009. The final draft fourth Tshwane IDP will be the end product of a 12 month process of planning and consultation to review the 2009/10 IDP (also referred to as the Third Revised IDP) and to address the comments made by the MEC for Local Government.

The Process Plan applicable to the third revision cycle includes the following key IDP processes:

- Registration of community needs
- Compilation of departmental business plans
- Financial planning and budgeting process
- Participation process
- Compilation of SDBIP
- Performance management and monitoring process

Schedule of Key Deadlines relating to the budget process

The Budget Time Schedule for the compilation of the 2010/11 MTREF and the IDP Process Plan for the 2010/11 IDP was approved by Council on 27 August 2009.

3. Process for tabling and approval of the draft Budget and IDP in Council

Key dates applicable from January 2010

- o Review of LTFM 4 to 5 January 2010
- Council considers 2009/10 Adjusted Budget and SDBIP 28 January 2010
- Council considers draft pre-community consultation 2010/11 IDP and 2010/11 MTREF 25 February 2010
- Meeting with NT March 2010
- Consult communities in zones March 2010
- Closing date for written comments 8 April 2010
- State of City Address 20 May 2010
- Budget Speech 20 May 2010

- Meeting with NT May 2010
- Executive Mayor's Budget Speech 20 May 2010
- Special Council debate and approval of 2010/11 MTREF 27 May 2010
- Mayor considers draft SDBIP 25 June 2010

Additional information/deviations from the schedule of key deadlines

- Long-term Financial Model review took place from 1 to 19 February 2010
- Second Mayoral Budget Lekgotla (Mayoral Budget Committee) to discuss draft 2010/11 MTREF for further political guidance – 4 to 5 March 2010
- State of the City address on 9 March 2010
- Council approved the draft 2010/11 MTREF for community consultation on 31March 2010
- The Community Consultation process commenced on 13 April 2010
- Legislated closure of IDP Comment period 30 April 2010
- Approval of 2010/11 City-level SDBIP by the Executive Mayor 29 June 2010

4. Business Planning and financial strategy

4.1 Five-year objective Integrated Development Plan

The five-year integrated development plan was translated into the business and financial planning process leading up to the draft 2010/11 MTREF, based on the approved 2009/10 MTREF. The business planning process has subsequently been refined and further aligned to the imperatives and objectives of the Five-year Integrated Development Plan (5YP) (IDP), adopted by Council on 21 April 2006.

4.2 Corporate and Business Planning

With the compilation of the draft 2010/11 MTREF, each strategic unit/department had to review the business planning process, setting of priorities and targets.

Business planning links back to priority needs and master planning, and forward to budgeting and implementation. These have essentially informed the detail operating budget appropriations and three-year capital programme.

4.3 Long-term Financial Model

The Long-term Financial Model (LTFM) has essentially informed the compilation of the draft 2010/11 MTREF with the emphasis on affordability and long-term sustainability.

During the modelling of the LTFM and compilation of the draft 2010/11 MTREF, the following factors and variables, to name a few, were taken into account to ensure a financially affordable and sustainable MTREF:

- Approved 2009/10 Adjustments Budget:
- Cash Flow Management Intervention Initiatives and Strategy;
- Economic climate and trends (i.e Inflation);
- Loan and investment possibilities;
- Performance trends:
- Tariff Increases:
- The ability of the community to pay for services;
- Policy priorities;
- Improved and sustainable service delivery;
- Strategic Objectives;
- City Growth and
- Debtor payment levels.

With the modelling of the LTFM and the compilation of the draft 2010/11 MTREF each Strategic Unit/ Departments' budget has been analysed on a cost centre and general ledger account level taking into consideration the above factors and variables to ensure funding for the rendering of sustainable services.

- 4.4 Policies taken into account in developing the annual budget
- Budget Policy

The policy is reviewed and amended, if necessary, annually.

The approved Budget Policy of the CoT includes fund transfers (virement policy as well as funds management, a tool to disable over spending on line items). The stipulations of the policy regarding fund transfers comply mainly with the principles, indicated in National Treasury (NT) Circular 51, however a prudent limit is not implemented since it was found not to be practical.

Credit Control Policy

Currently under revision to lower the credit periods for down payments.

Debt Collection Policy

Currently under revision to tighten the ropes due to cash management challenges.

Indigent Policy

Free basic services are applicable to Registered Indigent households.

The social package assists residents that cannot pay for services and is registered as indigent households, in terms of the Indigent Policy. The target is to register 90 000 indigent households.

Indigent Exit Programme

The Human Sciences Research Council (HSRC) completed a high-level vision for what the strategy should look like. The HSRC is yet to refine some of the elements of the IES, work out the business implementation plan and the monitoring and evaluation tool for the IES. The detailed estimates as to the financial implications of the strategy is also not addressed yet.

Property Rates Policy

The amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The effect thereof is that the ratio to Public Benefit Organizations (PBOs), of 0,25:1 for the property rates tariff of PBO's to that of residential properties will apply from 1 July 2010. The Property Rates Policy has therefore been amended.

Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council on 27 July 2005 for the CoT and its entities. An amended policy will be considered by Council on 25 March 2010.

NT MFMA Circular 51

This circular provides guidance for the preparation of the 2010/11 MTREF.

Consultations with stakeholders and outcomes

The draft 2010/11 MTREF approved by Council on 25 March 2010 for community consultation was made available on the municipality's website, and hard copies were made available at customer care offices, municipal notice boards and various libraries.

All documents in the appropriate format (electronic and printed) were provided to National Treasury, and other National and Provincial Departments in accordance with the prescriptions of the MFMA, to provide an opportunity for their inputs.

Ward Committees were utilised to facilitate the Community Consultation process from 13 to 29 April 2010. The applicable dates and venues were published in the newspapers.

Feedback to the issues raised is available in a document which can be obtained on request.

Nine venues were visited within the city's boundaries and an average attendance of 100 people per meeting was recorded, which compares to the previous financial year's process.

The stakeholders involved in the consultations were organised businesses, churches, non-governmental institutions, community-based organisations and individual members of the public.

In addition, other vehicles such as organised business and imbizo's are utilised to ensure transparency and interaction.

The submissions and presentations received during the community consultation process and additional information regarding revenue and expenditure, were addressed where possible before finalisation of the 2010/11 MTREF.

The Executive Mayor, will during her Budget Speech give feedback with regard to the issues raised during the community consultation process.

Overview of alignment of annual budget with the Integrated Development Plan

1. Vision

To establish Tshwane as the leading African capital city of excellence that empowers the community to prosper in a safe and healthy environment.

Mission

To enhance the quality of life of all people in the CoT through a developmental system of local government and the rendering of efficient, effective and affordable services.

3. Integrated Development Plan

The Constitution of the Republic of South Africa (1996) commits Government to undertake the measures that will ensure that all South Africans have access to adequate housing, health care, education, food, water and social security.

Local Government has a duty to ensure that the abovementioned is achieved through the implementation of development policies and legislation that supports the developmental goals of South Africa.

The Constitution mandates Local Government with the responsibility to exercise local developmental and cooperative governance. The disposal of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Integrated developmental planning in the South African context is amongst other an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

The Integrated Development Plan (IDP) is the result of the planning processes and comprises of a five year period which correlates with the term of the political incumbents.

The Constitution's requirements of local government to relate its management, budgeting and planning functions to its objectives gives a clear indication of the intended purposes of municipal integrated development planning. That is:

	2009/10 financial year		2010/11 financial year
1.	The provision of quality basic services and infrastructure	1.	Provision of quality basic services and infrastructure
2.	Acceleration of higher and shared economic growth and development	2.	Economic growth and development that leads to sustainable job creation
3.	Fighting of poverty, building clean, healthy, safe and sustainable communities	3.1	Fight poverty and build clean, healthy, safe and sustainable communities
		3.2	Integrated Social Services for empowered and sustainable communities
4.	Fostering participatory democracy and adherence to Batho Pele principles through a caring, accessible and accountable service	4.	Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service
5.	Good governance, Financial viability and institutional governance	5.1	Promote sound governance
		5.2	Ensure financial sustainability
	7.44.04.00	5.3	Optimal institutional transformation to ensure capacity to achieve set objectives

Table 24: Strategic objectives

Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

4. The 5-year Strategic Objective Integrated Development Plan

This document comprises the five-year strategic plan and programme of action for the CoT. This five-year strategic plan should be seen as a vehicle to develop and grow the CoT into a successful city through the achievement of our vision contained in the CDS. The following pieces of legislation form the basis for the development of this five-year plan:

- The Constitution of the Republic of South Africa, 1996;
- o The Municipal Systems Act, 2000 (Act 32 of 2000); and
- The Municipal Finance Management Act, 2003 (Act 56 of 2003).

The CoT embarked on strategic and developmental processes to ensure that it fulfils its mandate and obligations as per the Constitution of South Africa.

The CoT's five strategic objectives are:

- Provide quality basic services and infrastructure
- Facilitate higher and shared economic growth and development
- Fight poverty, build clean, healthy, safe and sustainable communities
- Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service
- Ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate

In line with the MSA, this plan constitutes the single, inclusive and strategic plan of the CoT, aligned with the five-year term of office of the elected political leadership.

The five-year programme responds to the development challenges and opportunities faced by the locality by identifying the key performance areas, as sorted to achieve five strategic objectives.

Developing a City Development Strategy

The CDS is a bold initiative by the CoT to influence the development path of the city over the next 20-30 years. It proposes a substantial programme of public-led investment to re-structure current patterns of settlement, activity and access to resources in the City towards greater equity and enhanced opportunity. The CDS specifically targets future development opportunity in traditional dormitory settlements to the north, east and west of the CBD. It is the umbrella strategy that provides direction to the City's Integrated Development Plan, associated sectoral plans and strategies, and the allocation of resources of the City and other service delivery partners.

The CDS introduces important policy shifts and emphases which have further been translated into seven strategic focus areas/objectives as outlined below:

- o Developing the north
- Maintaining existing urban areas
- Strengthening key economic clusters
- Celebrating the capital
- Building social cohesion
- Strong developmental municipal institution
- Sound financial fundamentals

Setting strategy

Operationalising the Strategy

Shaping the Mandate

Localizing the broader mandate

Asgisa

Provincial

CDS

Tshwane GDS

Election

Manifesto

The diagram below is a graphical illustration of the integration of all planning processes:

Fig. 7: Integration of planning process

5. Aligning budget priorities

In order to ensure integrated and focused service delivery between all spheres of government it was important for the CoT to align its budget priorities with that of National and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery and poverty alleviation and building sound institutional arrangements.

Local priorities were identified which are mainly in line with the national and provincial priorities.

Key Performance Areas

Provide quality basic services and infrastructure

- Provide electricity;
- Provide water;
- o Provide sanitation;
- Provide waste removal;
- Provide housing;
- Provide roads and storm water;
- Provide public transport;
- Provide city planning services; and
- Maintaining the infrastructure of the City.

Facilitate higher and shared economic growth and development

- Facilitate higher economic growth; and
- Facilitate shared economic growth.

Fight poverty, build clean, healthy, safe and sustainable communities

- Fight poverty;
- Provide health care services;
- Decrease the crime levels working with strategic partners such as SAPS;
- Ensure the safety of our communities, businesses and roads;
- Promote viable sustainable communities; and

o Promote environmental sustainability.

Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service

- Optimise effective community participation in the ward committee system; and
- Implement Batho Pele and improve customer relations management.

Ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

- Ensure that the CoT is financially viable;
- o Ensure sound HR management in the City;
- Ensure institutional transformation; and
- Ensure good governance.

7. Tshwane Integrated Development Plan: 2006 to 2011

The second Tshwane 5-year IDP cycle (2006 - 2011) commenced with the 2006 - 2011 TIDP that was approved by Council on 31 May 2006. Since then, the cycle underwent three revision cycles (first in 2007, second in 2008 and third in 2009). The IDP has now being reviewed for the fourth time.

The fourth revision was introduced by the adoption of the Process Plan that was compiled in compliance with Section 29 of the MSA and Section 21(b) of the *Municipal Finance Management Act* (Act 56 of 2003) (MFMA). It was approved by Mayoral Committee on 23 June 2009 and tabled at Council on 27 August 2009.

Municipalities in South Africa uses integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve good long-term development. An Integrated Development Plan (IDP) is a super plan for an area that gives an overall framework for development. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development plan. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up delivery.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area ¹. Applied to the City of Tshwane (CoT), issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that CoT strategically complies with the key national and provincial priorities.

The aim of the fourth revision was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area – reflecting also issues of national and provincial importance.

One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the City's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Gauteng Planning and Development Act of 2003;
- Gauteng Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector, e.g. transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision; and

National Spatial Development Perspective (NSDP).

A summary of the process followed to review the Third Revised IDP is illustrated in the Diagram below.

Diagram: Strategic Planning Process of the CoT

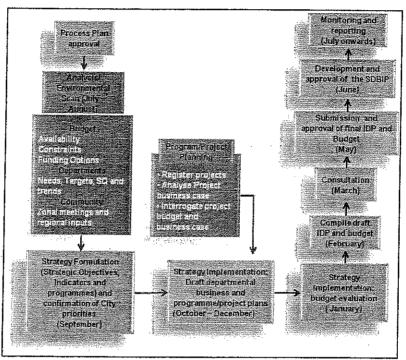


Fig 8: Context of Departmental Business Planning in the IDP Process

Lessons learned from the previous revision and planning cycle (2009/2010) and changing environments were taken into consideration in the compilation of the Fourth Revised IDP, including:

- Alignment with national and provincial issues of importance, i.e. National Key Performance Indicators (NKPIs), Gauteng Development Strategy (GDS), Accelerated and Shared Growth Initiative (ASGISA), National 2014 Vision and National Spatial Development Perspective;
- Strengthening the analysis and strategic planning processes of the CoT;
- Initiating zonal planning processes that involve the communities in the analysis and planning processes. More emphasis was placed on area based interventions.
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems.

As a response to new demands and requirements stipulated in legislation, political mandate and situational realities, the City of Tshwane embarked on an intense strategic assessment and planning process. The above process culminated into the development of a strategy map, development of strategic objectives, impact, outcome, indicators, and strategic projects in line with the Balanced Scorecard Methodology.

8. Revenue, operating expenditure and capital expenditure aligned to the goals and action plans of the IDP

Table SA4 - Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	20007	2047/6	2095/9	Ç	enent Year 2003	110	2019/11 Ned	um Tomo Revenue Francework	& Expenditure
Rthousead	-	Ambled Outcome	Audited Outcome	Audited Outcome	Osigical Budget	Attivated Budget	Fell Year Farecast	Budget Year 2010/11	Budget Year+1 29:1/12	Budget Year +2 2012/13
Provide quality basic services and infrastructure	Provide quality basic services and infrastructure	4527715	5 181 416	6 163 650	7 760 ani	7 840 185	7 840 186	9 267 885	10 686 841	12 336 812
Accelerate higher and shared economic growth development	Accelerate higher and shared economic growth development	179 620	214 946	250 138	289 187	309 397	309 397	306 333	324 †17	342 837
To light powerty, build cleam, healthy, safe and sustainable communities	To fight poverty, build clear, healthy, sale and sustainable communities	264 986	437 350	357 294	487 095	457 647	457 647	310 580	3727 9894	348 537
Fostor participatory democracy & Barlho Polo principles through caring, accessible and accountable services	Faster purticipatory democracy & Seiter Perio principles through carrieg, accessable and accountable services	26 119	26.566	40690	33 504	33.987	33 987	37 687	40.744	42 594
To ensure good governmen, financial violatly aid opined institutional transformation with capacity to execute its mandate	To ensure good governance, funancial visibility and optimal institutional transformation with capacity to execute its namedate	3 265 205	3 862 249	4178382	5 557 567	4 897 317	4 837 317	6 129 775	5609411	6 182 822
L										
Total Revenue jexcluding capital transfers and contributions)	8 283 544	9 721 646	10 988 352	14 148 154	13'479 534	13 479 534	15 052 261	16 550 307	19 754 402

Table 25: Reconciliation of IDP strategic objectives and budget (revenue)

Table SA5 - Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	2006/7	2007/8	2008/9	. Cu	urent Year 2009	פוד	2010/11 Media	m Term Revenue Francovsk	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Atriited Outcome	Originzi Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
	Provide quality basic services and infrastructure	4 434 004	4 935 471	6 080 943	7 093 229	7 184 973	7 184 973	8762 553	10 169 725	11 849 105
Accelerate higher and shared economic growth development	Accelerate higher and shared economic growth development	549 112	622 732	738 419	844 036	827 677	827 677	1012059	1 083 747	1 161 276
	To light poverty, build clean, healthy, sale and sustainable communities	1 264 035	1 451 409	1 639 978	1 804 440	1 735 227	1 735 227	1 952 641	2 091 536	2 238 222
Fosior participatory democracy & Batho Pele principles through caring, accessible and accountable services	Foster participatory democracy & Batho Pate principles though caring, accessible and accountable services	633 637	717 234	795 a52	1 047 071	1 008 630	1 008 830	1146599	1 227 240	1313144
institutional transformation with capacity to execute its	To ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mendate	1 407 769	2 121 882	1 663 392	2710 582	2088 771	2 098 771	1 957 868	2077976	2 220 327
		S 258 558	9 846 726	10 918 585	13 499 359	12 845 478	12 845 479	14 631 729	16 650 227	18 782 075

Table 26: Reconciliation of IDP strategic objectives and budget (operating expenditure)

Table SA6 - Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goni	2006/7	2007/8	2008/9	C	urrent Year 2009	no	2010/11 Medie	ra Texto Revenu Framework	e & Expenditure
R thousand	·	Audited Outcome	Audifed Outcome	Audifed Outcome	Original Budget	Adjusted Budget	Foil Year Forecast	Budget Year 2010/75	Badget Year +1 2011/12	Budget Year +2 2012/13
Provide quality basic services and infrastructure	Provide quality basic services and infrastructure	1 034 247	1 507 398	2 040 836	2879 185	2 191 489	2 191 489	2749361	2 423 136	2872762
Accelerate higher and shared economic growth development	Accelerate higher and shared economic growth development	52 289	23 613	167 881	55 302	38 510	38 610	73 227	125 982	142 112
To light poverty, build clean, healthy, safe and sustainable communities	To light powerty, build dean, healthy, safe and sustainable communities	172378	110 404	267 956	340 558	246 041	246 041	109 144	134 562	161 592
Foster participatory democracy & Batho Pele principles Ihrough caring, accessible and accountable services	Fosfer participatory democracy & Betho Pele principles through caring, accessible and accountable services	61 833	73.696	131 061	156 053	139 t 18	139 116	151 377	132 150	129 800
	To ensure good governance, linancial viability and optima! Institutional transformation with capacity to execute its mandele	45 097	42.875	ππ	116411	61 675	61 675	111866	112 175	e7 60 0
		1 385 844	1 757 876	2 685 511	3 \$47 508	2 576 933	2 676 933	3194 975	2 928 006	3 293 885

Table 27: Reconciliation of IDP strategic objectives and budget (capital expenditure)

10. Measurable performance objectives and indicators

1. Performance Management

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. Currently the City of Tshwane has the following strategic objectives:

- Provide quality basic services and infrastructure.
- Accelerate higher and shared economic growth and development.
- Fight poverty, build clean, healthy, safe and sustainable communities.
- Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service.
- Ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

In accordance to the legislative requirements and good business practices, the CoT developed and implemented a performance management system. It is a system through which the municipality sets targets, monitors, assesses and reviews organisational, as well as individual employee's performance, based on city priorities, objectives and measures derived from the Tshwane Integrated Development Plan (TIDP) and the City Development Strategy (CDS). This enables proper planning, measuring, monitoring, reviewing and reporting on performance in the organisation.

The municipality's performance management system entails:

- a) A <u>framework</u> that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different players.
- A <u>performance management model</u> which is a choice about what aspects or dimensions of performance will be measured.

The performance of the organisation refers to the extent to which the organisation has achieved success in realising its goals and objectives, complied with legislative requirements and met stakeholder expectations. The organisation therefore has one integrated performance management system that describes the cycle and processes for:

- Planning (setting goals, objectives, targets, benchmarks);
- Monitoring (regular checking of progress against plans);
- Measurement (indicators of success);
- · Review (identifying areas requiring change, improvement etc);
- · Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The principles of performance management are that it should:

- Drive change and improve the performance of the organisation
- Focus the organisation's work on its priorities
- Measure the organisation's overall performance against set objectives
- Align strategic objectives and priorities with individual work plans
- o Identify success as well as failure
- Identify good practice and learning from others' successes.

2. The Balanced Scorecard approach

The City of Tshwane adopted the Balanced Scorecard Model of performance management, which is aimed to measure the performance of the municipality using four perspectives, ie customer, internal processes, financial, and learning and growth.

In its desire to become the "Leading International African Capital City of Excellence", the CoT has recognised the need to develop a City Performance Scorecard that will represent high level, cross-cutting

goals and objectives and will ensure the alignment of all Departmental contributions to the well being of its clients and relevant stakeholders.

The City Scorecard is reviewed at the beginning of every financial year and is systematically cascaded down into Departmental and Divisional Scorecards and, in turn, into the Individual Contracts and Scorecards for the first seven reporting levels.

The City Scorecard is being updated against the background of resource constraints (targets are adjusted) and measurable indicators (KPI's) are being refined.

Providing clean water and managing waste water

Drinking water quality and waste water management

The City of Tshwane is the Water Services Authority in Tshwane in terms of the Water Services Act, 1997. The City acts as Water Services Provider, apart from the following service providers contracted by the City for the following duties:

Sandspruit Works Association (SWA), which is a municipal entity, established to-:

- Operate and maintain the Sandspruit-, Klipgat-, Rietgat-, Temba- and Babelegi Waste Water Treatment Works.
- Operate and Maintain the Winterveldt, Mabopane and Ga-Rankuwa water supply systems.

Magalles Water, which is a Water Board, contracted to-;

- Operate and Maintain the Temba and Roodeplaat Water Treatment Plants
- Operate and maintain the Temba and Hammanskraal water supply systems

Rand Water, which is a Water Board, contracted to-:

 Provide bulk purified water to the City (approximately 72% of the City's needs) from the Vaal River system.

Blue Drop and Green Drop performance rating

The Department of Water Affairs conduct an annual performance rating of water treatment works, presenting a *Blue Drop* or *Green Drop* award respectively to potable water or waste water treatment works that meet certain criteria of excellence.

Rand Water, Magalies Water and the City of Tshwane were awarded *Blue Drop* status in 2009/10, indicating that the City's drinking water is of exceptional quality. The Rietvlei Water Treatment Plant was awarded the Best Medium Sized Drinking Water Treatment Works by the Department of Water Affairs.

The Daspoort and Zeekoegat Waste Water Treatment Works were awarded *Green Drop* status in 2009/10, indicating that these two plants consistently meet waste water treatment standards of exceptional quality. The remaining 8 plants will require renewals/upgrading to meet the minimum *Green Drop* certification standards.

Water Safety Plan

A Water Safety Plan was compiled and submitted to the Department of Water Affairs in April 2009, with specific focus on the 2010 Soccer World Cup events. An updated Water Safety Plan will be implemented to cover the greater Tshwane area in more detail.

Challenges regarding the management of drinking water and sewerage

The following is briefly the main challenges:

- The infrastructure at most of the Waste Water Treatment Works is old and insufficient to treat the waste water to a compliance standard.
- The Supply Chain Management Process do not allow for fast repair of equipment.
- Shortage of skilled personnel makes proper operations and maintenance difficult.
- Electrical power supply to some of the plants is often interrupted which hampers the purification processes.
- Poor raw water due to lack of proper regional catchment management.

Steps to be taken to address the challenges

- Infrastructure shortcomings are being addressed through the Capital Budget in terms of a 5 year upgrade plan compiled by the Water and Sanitation Division.
- The filling of vacancies has commenced and the Division will embark on an in-house training program, especially for operational personnel.
- The Electricity Division to install dedicated power supply lines to the plants.
- The Division is working in consultation with the Department of Water Affairs to address catchment management.

City Scorecard Table: City Scorecard for 2010/11

				_		_					_																											
		FY3 (12/13)	89% of	households	have access to	basic waste	removal services		TRA	i				95%	2					%06					100.00%	-			-	~			-					
		FY2 (11/12)	85%						100%					78%				٠	/000	%00%					100.00%													
		FY1 (10/11)	%08						100%					73%					820/	9/ 70					100.00%													
		Baseline	%68						TBA					71.6%		•			70.3%	2				S C F	E D'A	•	~											
	Five Year Strategic Intent	(2006 – 2011)	Eradicate basic	services backlogs	2014	+ 04			Ensure mat all	indigent are	supported			Accelerate	Housing delivery	by 2014 in line	with available	budgets.	Accelerate	Housing delivery	by 2014 in line	with available	hudaete	Contribute	founds the	rowalds life	Fational target of	ionitalising me	65 informal	settlements in	shwane by 2014	in line with	available	budgets, by	facilitating the	approval of the	and development	application
	Strategic Key Performance	Indicator	% of fronseroids	hasic or higher	level of solid	waste removed	(NKPI)	% households	% Houselloins	With access to	ree basic	services	0/ of hansaket 1	% of nouseholds	rmai	dwellings		-	% of households	living in	procfairmed	townships/areas		% informal	Settlements	formalised			•								•	
	Revised Strategic	Objective Provide guality	hasic condoce	and sound	infrastructure	networks							1_													•	4											
	, , , , , , , , , , , , , , , , , , ,	Integrated	liveable urban	and rural	neighbourhoods																													-				
FOO fooisis	Strategic Objective	The provision	of quality basic	services and	infrastructure								•							-																		
	DPLGKPA	Basic Service	Delivery and	Infrastructure	Development	-	•																				-											

				
	FY3 (12/13) 85.0%	%66	ТВА	74%
	FY2 (11/12) 82.0%	%66	TBA	73%
	79.4%	%66	99.2%	72%
	78,5% ²	98,6% 4/	98.5%³	71%
Five Year Strategic Intent	Eradicate basic services backlogs equal to or earlier than National targets (2012) in line with available budgets.	Eradicate basic services backlogs equal to or earlier than National targets (2014) in line with available budgets.	Eradicate basic services backlogs equal to or earlier than National targets (2014) in line with available budgets.	Upgrade and Construction of Roads and sealing of gravel roads to ensure that all municipal roads meet minimum levels of service and
Strategic Key Performance Indicator	% of households with access to basic or higher level of electricity (NKPI)	% of nouseholds with access to basic or higher level of water (NKPI)	% or nouseholds with access to basic or higher level of sanitation (NKPI)	% of Municipal Road Network Index
Revised Strategic Objective	Provide quality basic services and sound infrastructure networks		-	
Outcome	Integrated fiveable urban and rural neighbourhoods	·		
Original COT Strategic Objective	The provision of quality basic services and infrastructure			
DPLG KPA	Basic Service Delivery and Infrastructure Development			

166

² Annual Report 08/09 ³ Annual Report 08/09 ⁴ As per Council Resolution of January 2007

	Original COT		Doniend					-	
DPLG KPA	Strategic Objective	Outcome	Strategic Objective	Strategic Key Performance Indicator	Five Year Strategic Intent (2006 – 2011)	Baseline	FY1 (10/14)	EV9 (44/49)	PVn (101)
					standards ⁴			7	F73 (12/13)
Basic Service Delivery and Infrastructure Development	The provision of quality basic services and infrastructure	Integrated liveable urban and rural neighbourhoods	Provide quality basic services and sound infrastructure networks	% of Municipal Road Network drainage system Index	Provision of road based and non road based stormwater side drains, inlet	62%5	63%	63%	63%
		,	·	0/ .cf.Tr.ebs1	structures, pipes, cuiverts, canals, channels and improved natural				
	-			% of lotal Operating income (FOI) spent on repairs and maintenance	Eradicate basic services backlogs equal to or earlier than National targets in line with available budgets.	TBA	11.2%	10.2%	ТВА
				% of households with access to public transport (within 500m of stand)	As per Gauteng Growth and Development Strategy	ТВА	ТВА	ТВА	ТВА
Local Economic Development	Acceleration of higher and shared economic growth and development	An inclusive growing economy	Economic growth and development that leads to sustainable lob creation	Ratio decrease in the Gini co-efficient	Decrease in the Gini co-efficient by 0.01 pa	0.62	0.61	0.60	0.59
				# jobs created through municipal LED Initiatives	Half unemployment by 2014	12 129′	2 600	2 730	3 098

⁶ AR 08/09 Ginl Co-efficient sourced from Global Insight statistics

		·	·				
		FY3 (12/13)	R 380 000 000	%9	54.2%	ТВА	100% of funded projects
		FY2 (11/12)	R 380 000 000	%9	55.6%	ТВА	100% of funded projects
7	i	FY1 (10/11)	R 380 000 000	%9	67.0%	ТВА	100% of funded projects
	<u>.</u>	Daveline	R 816 886 800	8.7%	58.4%	ТВА	ТВА
	Strategic Intent	(1102 000)	6 % growth in the COT Gross Value Added (GVA)	6 % growth in the COT Gross Value Added (GVA)	Reduce the number of people living below R3000.00 pa annum, annually.	Ensure environmental sustainability (target)	Ensure that municipalities meet the basic need of communities
Stratonia V	Strategic Key Performance Indicator	including capital	Projects (NNF)) Rand value of new investment	% growth in the Geographic Value Added (GVA)	% of Tshwane population living below R3000p.a. (In constant 2000 rand) (Poverty bead count	widex) % of carbon oxide emission	% Tsosoloso projects implemented
Revised	Strategic Objective		Economic growth and development that leads to sustainable job creation		Fighting of poverty, building clean, healthy, safe and sustainable	Integrated social services for empowered and sustainable communities	
	Outcome		An Inclusive growing economy	<u>.</u>	Empowered and caring communities	Empowered and caring communities	
Original COT	Strategic Objective		Acceleration of higher and shared economic growth and development.		Fighting of poverty, building clean, healthy, safe and sustainable communities	Fighting of poverty, building clean, healthy, safe and sustainable communities	
	DPLG KPA		Local Economic Development		Basic Service Delivery and Infrastructure Development	Local Economic Development	

7 Based on achievement 2007 – 2009 (inclusive) 8 AR 08/09 GVA sourced from Global Insight statistics 9 TAS Objectives 168

ſ <u>.</u>		T				i.			·		Ť-				_			_							
	EV9 (40/49)	100%	<u>.</u>			100% of phased	level				> 3.5 visits per	cuita				ТВА		55%						1000	8
-	FY2 (14/12)	100%				100% of phased	level				> 3.5 visits per	2 2			+ C+	BA		45%	-					100%	
	FY1 (10/11)	100%				100% of phased implementation	level			1	> 3.5 visits per child		. 1.		TBA	()	, d	45%	**			•		100%	
	Baseline	100%			1000/	%001				/ O C /	child11				TBA	í	20 50/	9,0,0,0	,				••	100%	
Five Year Strategic Intent	(2006 - 2011)	190% Implementation of	incorporated in	the Safer City	CoT is 70%	prepared for	emergencies in terms of the	disaster	management	Reduce child	mortality10	(Annual clinic	VISI(S)		Achieve	universal primary education 12	Annually increase	the % of	residents	ourveyed man	satisfied with	quality of life in	me Co.I.	All ward	committees are functioning
Strategic Key Performance	0/ opfort	noidents Index	•		% implementation	of disaster	nanagement plan			Mortality rate	index (utilisation	Services for	children under 5	years of age)	% literacy level	-	% increase in the	level of customer	Satisfaction with	CoT				% functional ward	index ¹³
Revised Strategic Objective					Integrated	social services	empowered	and	communities							-	Foster	participatory	and Batho	Pele principles	through caring	accessible and	services		
Outcome					Empowered and	caring communities										-	Empower and	caring	2				,		
Original COT Strategic Objective			`		Fighting of	poverty, building clean.	healthy, safe	sustainable	communities								Foster	participatory	and Batho	Pele principles	mrough caring	accountable	services		
DPLG KPA		-			Local	Development							***			<u> </u>	Good	and Public	Participation						

One of the eight millennlum goals crafted at the UN Millennlum Summit, New York, 2000.
 08/09 DHIS national data
 1bid
 Metsweding wards to be included

													
	FY3 (12/13)		7000	, 100%	100%		%56	%96%	R 2 billion	TBA	ТВА	TBA	98%
	FV2 (11/12) 99%		4000/	%001 	100%	·-	95%	92%	ТВА	ТВА	(29,0)	22.9%	97.5%
	FY1 (10/11) 99%		100%		100%	-	92%	%06	TBA	1,7	(20,4)	28%	97.6%
	Baseline 95%		100%		30%		%06		ТВА	1,0	ТВА	TBA	ТВА
Five Year Strategic Intent	Gauteng Communications	Strategy	Unqualified AG	report by 2011	Reduce fraud and corruption/	irregularities in the City	As per Tshwane strategic objectives	As per Tshwane strategic objectives	Implementation of revenue enhancement plan	unqualified AG report by 2011	unqualified AG report by 2011	unqualified AG report by 2011	unqualified AG report by 2011
Strategic Key Performance	% ICT systems	-	Unqualified	opinion (AG)	# Haud cases investigated / #	rraud cases reported	% achievement City Scorecard	% achievement Corporate Scorecard	R-value increase in revenue base	% cost coverage	% debt coverage	% service debtors to revenue	% service payment level
Revised Strategic Objective	Unqualified	governance							Financial sustainability				
Outcome	Unqualified institutional	governance				-			Enabling working liquidity				
Original COT Strategic Objective	To ensure good	governance, financial viability and optimal institutional transformation with capacity to execute its	mandate						Acceleration of higher and shared economic growth and development				
DPLG KPA	Good Governance	Participation							rinalida Vlability and Management				

			***	. , .			
		FY3 (12/13) TBA		TBA	•	100%	%09
		FY2 (11/12) 20,4%		TBA		100%	%09
	·	FY1 (10/11) 21,7%	·	TBA		100%	%09
	:	Baseline TBA		TBA		ТВА	New
	Five Year Strategic Intent	Financial sustainability		Financial	sustamability	As per Tshwane strategic objectives	As per Tshwane strategic objectives
	Strategic Key Performance	sset		% grant	Sepondency	% achievement on Section 57 Individual scorecards	% employee satisfaction rating
Coived	Strategic Objective	Financial sustainability		,		Optimal transformation al capacity	
	Outcome	Enabling working liquidity			The leader	within	
Original COT	Strategic Objective	Acceleration of higher and shared	economic growth and development		To ensure	good governance, financial vlability and optimal institutional transformation with capacity to execute its	
·	DPLG KPA	rinancial Vlability and Management	7		Municipal	Transformatio n and Organisational Development	

EVO (40,40)		0.47
EV2 (44M2)		0.46
EV1 (40/11)		0.45
Base	15.05% of employees (levels 1 – 4) are from the designated groups 87 employees appointed levels 1-4: 51 are females (58.62%) And 36 (41.37%) are males are Africans are Africans 1 (1.15%) are Coloured 2 (2.29%) are indian 6 (6.89%) are white	0.44
Five Year Strategic Intent (2006 – 2011)	Annually achleve the targets set out in the municipality's EE plan thereby achieving 100% of the EE plan by 2011	Achieve national norms and standards by 2014 in terms of the % budget to be spent on implementing the workplace skills plan
Strategic Key Performance Indicator	% of employees from previously disadvantaged groups appointed in the three highest levels of management as per the approved EE plan (NKPI)	% of CoT budget spent on implementing WSP (NKPI)
Revised Strategic Objective	Optimal transformation al capacity	
Outcome	The leader within	
Original COT Strategic Objective	To ensure good good governance, financial viability and optimal institutional transformation with capacity to execute its mandate	
DPLG KPA	Municipal Transformatio n and Organisational Development	

Table 28: City Scorecard

5. Performance indicators and benchmarks

Measures of financial performance:

- Current ratio (current assets/current liabilities) shall not be less than 1.
- Long-term debt to revenue shall be limited to 50%, however the norm is 40%. The projection for the 2009/10 financial year is 39,6% and the projections for the 2010/11, 2011/12 and 2012/13 financial years are 37,1%, 33,7% and 30,6% respectively.
- Interest as a percentage of operating expenditure should remain below 8%. The projection for the 2009/10 financial year is 4,82% and the projections for the 2010/11, 2011/12 and 2012/13 financial years are 4,75%, 4,23% and 3,69% respectively.
- Remuneration to operating expenditure shall not be more than 30%. The projection for the 2009/10 financial year is 28,0%.
- Cost coverage ratio should not exceed 15%. The projection for the 2009/10 financial year is 10,34% and the projections for the 2010/11, 2011/12 and 2012/13 financial years are 10,88%, 9,86% and 8,80% respectively.

Table SA8 - Performance indicators and benchmarks

		2006F7	2007/8	2008/9	C	итанt Yan: 2009.	rta	2010/11 Modin	Framowork	& Expenditure
Description of Steeminal Indicator	Basile of calculation	Audited Gatzome	Autilited Outcome	Audited Outcome	Oziginal Suriget	Adjusted Budget	Fall Year Forecast	Budget Year 2010/11	Studget Year *1 2011/12	Badget Year + 2012/13
Borrawing Hanademont										
Borrowing to Asset Ratio	Total Long-Term Barrowing/Total Assets	21,7%	19,7%	24,1%	25,3%	24,6%	24,6%	23,7%	22,4%	21,5%
Credit Rating		A+	A	A+	. A+	A-	A+			
Capital Charges to Operating Expenditure .	Interest & Principal Paid Operating Expenditure	1,9%	6,3%	6,1%	3,8%	6.4%	8,4%	8.6%	7,7%	5,3%
Borrowed kinding of 'own' capital expenditure	Sonowing/Capital expenditure end. It ansites and grants and contributions	72.1%	27,4%	89,1%	39,2%	69,3%	69,3%	56.1%	57,1%	51,6%
priety of Capital					i					
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	77,2%	85.8%	1126%	59,5%	91,4%	91,4%	83,7%	74,4%	67,7%
Gezing	Long Team Barrowing/ Funds & Reserves	43,1%	41,5%	58,4%	60,5%	62,2%	52,2%	66,6%	64.4%	65,7%
lavidty		1							Ι.	
Current Ratio	Custeni assetskument liabilities	1,2	1,1	1,0	1,0	1,3	1,3	1,4	1,5	1,
Current Ratio adjusted for aged deblors	Current assets less debtors > 90 days/ourrent liabilities	1,2	1,1	0,5	0,3	0,7	0,7	0,7	ар	t,
Liquidity Ratio	Monelary Assels/Current Liabitities	0,2	- 0,1	0,1	Q1	6,2	0,2	0,41	0,5	0
evenue Managoment					!					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Miths Receipts/Last 12 Miths Billing		122,1%	124,1%	122,2%	122,2%	122,2%	97,6%	96,7%	97.6%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	34,2%	30,6%	33,5%	20,5%	27,9%	27,9%	24,3%	21,6%	19,0%
Longstanding Debtors Recovered	Debtors > 12 Mains Recovered/Total Debtors > 12 Months Old	0,0%	0,0%	9,0%	0,0%	0,0%	0,0%	0,0%	0.0%	0.0%
reditors Managogent					!					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA* s 65(e))	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100.0%	100,0%	100,0%
anding of Previolent					[
Provisions not funded - %	Uniformited Provins /Total Provisions	8,0%	0,0%	0.0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
ther ladicators										
Electricity Distribution Losses (2)	% Volume (units porchased and generated less units sudifficults purchased and generated)	1,7%	10,0%	12,1%	12.0%	12,0%	10,5%	10,0%	10,0%	10,0%
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source	23,1%	17,5%	27,6%	20,0%	20,0%	23,0%	23,0%	23,0%	23,0%
Employee costs	Employee costs(Tidal Reverse - Capital revenue)	29,1%	27,0%	27,4%	21,0%	22,3%	22,3%	22,9%	21,9%	20,7%
Remmeration	Total remuneration (Total Revenue - capital reverse)	30,1%	27,8%	27,9%	25,8%	27,4%	27.4%	.28,4%	27,0%	25.7%
Repeits & Maintenance	RSM(Total Revenue excluding capital revenue)	q.0%	0,0%	0,0%	0,0%	0,0%	0,0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital reservoe)	120%	9,7%	9,3%	9.2%	10,1%	10,1%	10,7%	10,4%	9,9%
Progetation financial visibility indicators		i	i				1		j	
i Debl coverage	(Jokal Operating Security) - Operating Graphil Debt convice payments due within themself year)	-9959%	21,4	34,6	35,2	36,8	35,8	19,3	25,5	37.1
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	41,6%	39,2%	43,5%	24,6%	35,3%	35,3%	29,8%	26,1%	22,9%
iii. Coss coverage	(Available casts - Investments)/monthly fixed operational expenditure	1,0	Q3	0,2	0,3	0,9	0,9	1,3	1,7	2,3

Table 29: Performance indicators and benchmarks

6. Free basic services

Basic Social Services Package (applicable to Registered Indigent households)

The social package assists residents that cannot pay for services and is registered as indigent households, in terms of the Indigent Policy.

The following table indicate the revenue foregone in this regard:

Service	Social package available to registered indigent households in terms of the Indigent Policy	Monthly support per registered indigent household	Estimated revenue loss for the 2010/11 financial year (90 000 indigent households) R'million
Electricity	100 KWh	88,29	95,4
Sanitation	6k l	20,23	21,8
Waste removal	85t removed once a week	28,97	31,3
Total		205,95	222,4

Table 30: Basic Social Services Package

The number of households in informal areas that receive free services and the cost of these services (eg the provision of water through stand pipes, water tankers, etc) are not taken into account in the table above.

Furthermore, owing to the value of the properties of the registered indigent households not being available the revenue foregone with regard to property rates is not available. An estimated amount in this regard amounts to R48,6 million.

11. Overview of budget related policies

The City's budgeting process is guided and governed by relevant legislation, frameworks, strategies and relates policies.

1. Review of credit control and indigent related procedures/ policies

The Collection Policy was approved on 2 August 2007. The CoT adopted a credible, sustainable, manageable and affordable system. The policy is currently under revision to lower the credit periods for down payments.

Registration of Indigents:

Emphasis is placed on speeding up the process to register at least 90 000 households.

Integrated Indigent Exit Programme

Acknowledging the fact that most of the indigents within the municipal area are unable to pay for municipal services because they are unemployed, the Integrated Indigent Exit Programme aims to link the registered indigent households to development, skills and job opportunities. The programme also seeks to ensure that all strategic units/departments as well as external role players are actively involved in the reduction of the number of registered indigent households. According to a signed Memorandum of Agreement, the Human Science Research Council will deliver the Implementation Plan and the Monitoring Tool in June 2010.

2. Debtor recovery levels, provision for bad debt and incentive solution

The 2010/11 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 94%.

Provision to the amounts of R236,2 million, R265,7 million and R299,0 million for the 2010/11, 2011/12 and 2012/13 financial years has been made for Bad Debt.

The payment incentive scheme has been renewed for another six months with effect from 1 March 2010 and already brought in approximately R185,0 million additional cash-flow at the end of March 2010.

Customers paying their current accounts on/or before the payment date will receive a 2,5% rebate on their municipal account.

3. Budget adjustment process

The Adjustments Budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities.

To ensure that the City continues to deliver on it's core mandate and achieve it's developmental goals, intervention measures were implemented as contained in the Implementation of the Cash Flow Management Interventions Initiatives and Strategy report, which formed one of the main pillars emphasising identified savings during the compilation of the 2009/10 Adjustments Budget which informed the affordability levels of the 2010/11 MTREF.

The 2009/10 Adjustments Budget was approved by Council on 28 January 2010.

4. Budget Related Policies

The following budget-related policies have been approved by the Council, or have been reviewed / amended and/or are currently being reviewed / amended, in line with National Guidelines and/or Legislation.

Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council on 27 July 2005 for the CoT and its entities. An amended policy will be considered by Council in due course.

Budget Policy

The Budget Policy as approved on 2 August 2007 was amended on 28 January 2010 in respect of both Operating and Capital Budget Fund Transfers. A further amendment to allow fund transfers to certain expenditure items is proposed.

Property Rates Policy and By-laws

No amendments to the Property Rates Policy with effect from 1 July 2010 were proposed in the draft 2010/11 MTREF for community consultation. However, an amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The effect thereof is that the above said ratio will from 1 July 2010 also apply to Public Benefit Organizations (PBOs), to be 0,25:1 for the property rates tariff of PBO's to that of residential properties. The Property Rates Policy has therefore been amended to include PBOs to the said rate ratio. This rate ratio will be applicable to a property, only on the basis of an approved application in the prescribed format to the Financial Services Department. Since the late announcement of the amendment to the Regulations, the policy changes could not be consulted with the community. It is however legislative changes and therefore the policy need not to be published for purposes of public viewing and lodging of objections. The policy changes are also not to the disadvantage of any consumers and no objections are expected to be lodged.

It should be noted that the interpretation of the amendment may allow for all schools (State owned and independent) to qualify as a PBO. Should this be implemented, the implication for the CoT is R139,0 million loss in revenue for the 2010/11 financial year. SALGA is currently collectively opposing the amendment to the Regulations and no budgetary guidelines were available to address this possible loss in the 2010/11 MTREF. Should this loss realize, the effect will have to be absorbed by savings and addressed in the 2010/11 Adjustments Budget.

Review of the Collection Policy

The Collection Policy has been reviewed and approved by the Council on 2 August 2007.

Indigent Policy (Basic Social Services)

The Policy was approved by Council on 29 May 2008.

Tariff policies

The CoT's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service provision.

The policies have been approved on various dates and a consolidated tariff policy is envisaged to be compiled for easier administration and reference in the near future.

Municipal Cost Index (MCI)

The CPI is not a good measure of the cost increases of goods and services relevant to municipalities. The Municipal cost Index is used as a measure of price increases for goods and services utilised by the CoT, and it will be re-introduced as a guideline for tariff increases in the 2010/11 financial year.

5. Long-term Financial Model

The Long-term Financial Model (LTFM) Model has essentially informed the compilation of the draft 2010/11 MTREF with the emphasis on affordability and long-term sustainability.

Although the LTFM is predominantly a financial planning tool to ensure long-term financial sustainability for the organisation, the financial planning process and LTFM run parallel to ensure that the strategies and direction of the Municipality are at all times informed by best practice. One of the salient features of the LTFM is the attentiveness to ultimate sustainability, not only from a municipal finance perspective, but also

relating to service delivery in line with the CDS imperatives/priorities, a driver of the Five-year Integrated Development Plan.

It is of utmost importance that the outcome of the LTFM be adhered to at all cost to ensure the long-term sustainability of the CoT and the continuation of affordable services to the community. In addition to this, NT developed the Funding Compliance Assessment procedure to enable municipalities to assess whether their budgets are funded.

Within the context of the LTFM the following has been modelled into the strategy to name a few:

- Approved 2009/10 Adjustments Budget;
- Cash Flow Management Intervention Initiatives and Strategy;
- Economic climate and trends (i.e Inflation);
- Loan and investment possibilities:
- Performance trends:
- Tariff Increases;
- The ability of the community to pay for services:
- Policy priorities;
- Improved and sustainable service delivery;
- Strategic Objectives;
- City Growth and
- Debtor payment levels.

6. Asset management (infrastructure investment and funding)

Preserving the investment in existing infrastructure is a key strategy. One useful measure of asset renewal, in a General Recognised Accounting Practice (GRAP) compliant environment, is a comparison between the level of capital investment being deployed to asset renewal and the average level of depreciation (as a proxy for asset consumption). This entailed examining the current approved medium term capital budget and identifying capital projects that were essentially infrastructure renewal.

Another factor considered is that improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered reasonable to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The LTFM was constructed to allow for a 'what if' analysis to illustrate the impact of any variation in renewal levels, and the final approved strategy used a 90% target of average annual depreciation as the funding requirement of asset renewal, and a guide to the selection and prioritisation of individual capital projects.

7. Operational Policies

MTREF Strategies

With the compilation of the 2010/11 Medium-term Revenue and Expenditure Framework for the CoT, a detail analysis was done on departmental expenditure.

This process was aimed at identifying operational capacity within the context of improved service delivery and efficiency.

Taking into consideration that the LTFM is modelled based on the outcome of the previous financial years planning process (2009/10 MTREF) and forecasted actual, the departmental affordability allocations were determined in accordance with affordability, and departments had to realign resource allocations to the Five-year Integrated Strategic Agenda.

The following policies are accessible on the Tshwane Intranet:

- Budget Policy
- Credit Control Policy
- Debt Collection Policy
- Basic Social Services Package (Indigent Policy)
- o Property Rates Policy
- Supply Chain Management Policy

12. Overview of budget assumptions

1. External factors

Domestically, after five years of strong growth, during which about two million jobs were created, our economy shrank by an estimated 1,8% last year and about 900 000 people lost their jobs.

It is expected that recovery from this deterioration would be slow and uneven, and that growth this year would be just 1,5% but the growth expectation for 2010 is now 2,3%, rising to 3,6% by 2012.

Household consumption expenditure will however improve during the course of the year as confidence improves and household debt levels abate. Consumer price inflation has declined over the course of last year, and is expected to remain around 6 per cent a year over the medium period ahead. These are significant improvements in the economic outlook, but not yet enough to address the challenges in rendering affordable sustainable services through growth and job creation.

Owing to the economic slowdown and its consequences regarding the uncertainty going forward and limited financial resources including amongst others; reduced payment levels by consumers resulting in declining cash inflow, restrained expenditure was and is still encouraged to ensure that spending remains within the affordability parameters of the City's finances.

2. General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the development of the 2010/11 MTREF:

- National Government macro economic targets
- The general inflationary outlook as it will impact on CoT residents and businesses
- The impact of the MCI currently amounting to 15,4%.
- The increase in prices for bulk electricity and water.

The Eskom increase approved by NERSA amounts to 28,9% for municipalities from 1 July 2010. The Rand Water bulk water price increase is 14,1% from 1 July 2010.

The increase in the cost of remuneration

Employee related cost comprises of 28,0% of the total operating expenditure in the 2010/11 MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget. The wage agreement SALGA concluded with the municipal workers unions on 31 July 2009 as well as the categorisation and job evaluation wage curves collective agreement signed on 21 April 2010 must be noted. The long-term financial model assumes that employee costs will grow 1,0% greater than the CPI.

The LTFM assumes that Repairs and Maintenance expenditure will be increased by 12% in real terms above CPI.

3. Credit rating outlook

Security class	Currency	Rating	Annual rating 2008/09 financial year	Previous Rating
Short term	Rand .	Prime -1	20 April 2010	Prime -1
Long-term	Rand	Aa3	20 April 2010	Aa3
Outlook	Rand	Negative	20 April 2010	Negative

Table 31: CA-Ratings

The rating definitions are:

Short term : Prime - 1

Short-Term Debt Ratings (maturities of less than one year) Prime-1 (highest quality)

Long-term: Aa3

Defined as high-grade. "Aa" rated are judged to be of high quality and are subject to very low credit risk.

The credit rating awarded for the 2008/09 financial year to the CoT by Moody's Investors Services South Africa (Pty) Ltd has remained unchanged, compared to the interim rating received on 7 July 2009.

4. Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. CoT engages in a number of financing arrangements to minimise its interest rate cost and risk. However, for simplicity the 2010/11 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments.

5. Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate equal to CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (94%) of annual billings. Cash flow is assumed to be 94% of billings, plus an increased collection of arrear debt from the revised collection and incentive policy.

6. Growth or decline in tax base of the municipality

Debtors revenue is assumed to increase at a rate which is a combined factor influenced by the consumer debtors collection rate, tariff/rate pricing, real growth rate of the city, household formation growth rate and the poor household change rate.

6.1 Household formation growth

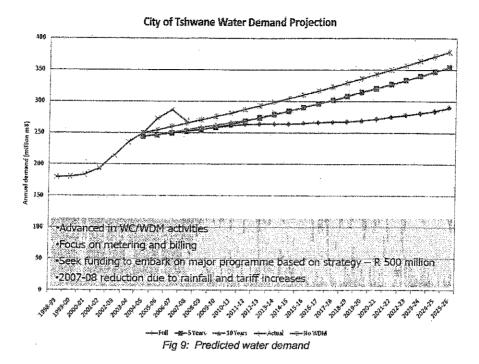
Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings.

6.2 Poor household growth factor

The change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer debtors' revenue is derived as the 'poor household' limits consumption to the level of free basic services.

6.3 Future demand on services

Below is the predicted water demand in CoT, based on studies showing a high, medium or low scenario up to 2020.



The following graph show the electricity "growth" forecast:

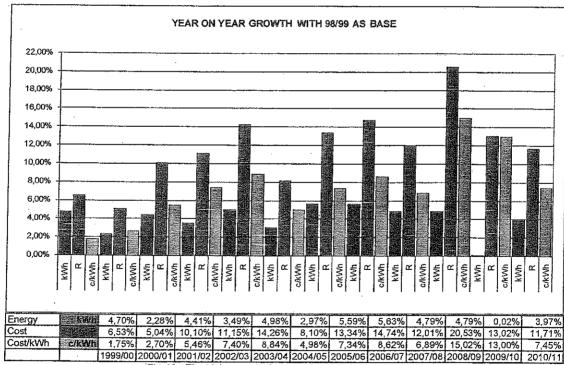


Fig 10: Electricity growth forecast (based on actual growth)

7. Prices and salary increases

The collective agreement regarding salaries/wages came into operation on 1 July 2009 and shall remain in force until 30 June 2012. Year two: An across the board increase of 8,4%.

8. Industrial relations, climate, reorganisation and capacity building

Regionalisation

Effective and efficient service delivery is core to the success of the municipality and in order to ensure continued high levels of services the municipality approved an alternative service delivery structure. This model is based on the principal of regionalisation and the objective of this approach is to improve service delivery. The CoT consists of 76 community wards, which are divided into five administrative regions:

- North West Region
- o North East Region
- o Central Region
- o Southern Region
- Eastern Region.

9. Impact of national, provincial and local policies

Integration of service delivery between National, Provincial and Local Government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard the following national priorities form the basis of all integration initiatives:

- Creating jobs
- Enhancing education and skill development
- o Improving Health services
- Rural development and agriculture
- Fighting crime and corruption

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

10. Ability of the municipality to spend and deliver on the programmes

Capital project expenditure is assumed to increase to a rate of 100% of the capital budget. It is estimated that a spending rate of at least 93,5% is achievable for the 2010/11 financial year which provides some confidence that this level of spending can eventually be achieved.

11. Major events

- Diala Ntombazana challenges, tournaments and events
- Annual women's month celebrations
- Tourism fair
- State of the City address
- Road safety campaigns
- Tshwane Tourism Awards
- Business month (May)
- Child protection week
- 16 days of activism
- Sport development programmes (ie rugby, netball, soccer)

13. Overview of budget funding

1. Fiscal Overview

A further review of the LTFM in January/February 2010 was aligned to the 2009/10 Adjustments Budget and subsequent amendments as approved by Council. Furthermore, the implications of permanently appointing the contracted labour broker workers in a phased approach has been factored into the reviewed LTFM, hence influencing the compilation of the draft 2010/11 MTREF.

2. Financial overview: 2004 to 2009

The promulgation of the MFMA and National Treasury General Notice 393 Local Government: Municipal Finance Management Act (Act 56 of 2003): Municipal budget and reporting regulations, required a transformation in financial planning processes. It is therefore appropriate to analyse the financial performance of the CoT for the period 2004 to 2009. Evaluating some key benchmarks with regard to performance and challenges will assist in understanding successes, trends and future challenges

2.1 Budget Information

The following graph indicates the comparison of budgeted and actual operating revenue and expenditure over the review period:

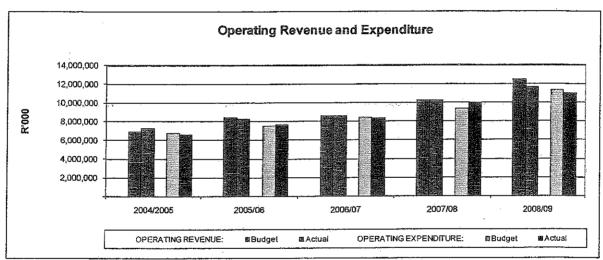


Fig 11: Budgeted and actual operating revenue and expenditure comparison

2.1.1 Operating Revenue

The revenue of the CoT is mainly raised through rates and tariffs. This high level of relative stable sources of revenue is one of the key factors that support the financial position of the municipality. However the high increases in tariffs in the 2008/09 and 2009/10 financial years which could not be avoided, impacted on the cash-flow position of the CoT at the end of the 2008/09 financial year as well as the current financial year. Revenue from National and Provincial grants and subsidies equals to approximately 20,5%.

Trading services such as electricity and water comprise on average 36,1% and 10,0% of the total revenue respectively with similar contributions in terms of the MTREF.

The table below illustrates the Debtor Revenue for the review period (main services and assessment rates):

Debtor Revenue	2004/05	2005/06	2006/07	2007/08	2008/09
	R'm	R'm	R'm	R'm	R'm
Billed Revenue Income collected (incl	4,974	6,091	6 546	6,943	8,479
arrears) % Income collected	4,680	5,884	6 344	7,359	7,947
	94,1	96,6	96,9	106,0	93,7

Table 32: Debtor Revenue

The MFMA requires that the budget be based on realistic forecasts for revenue recovery and over the said period the collection of arrears as well as current account revenue averages 97,5%.

Consumer debtors per category: Arrears older than 90 days

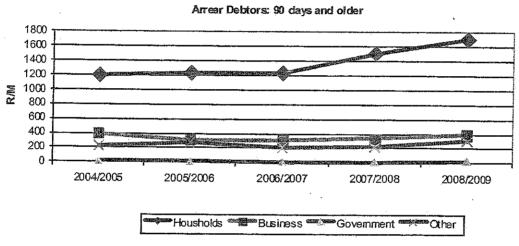


Fig 12: Arrears of 90 days and older

	July 2004 R'm	Arrears as % of total	June 2009 R'm	Arrears as % of total %	Increase/ (decrease) over 6 years R'm
Business	296	20.3%	391	16,1%	95
Government/Other Households	124 1,038 1,458	8.5% 71.2% 100.0%	328 1,706 2,425	13.5% 70,4% 100.0%	204 668 967

Table 33: Arrears older than 90 days

From the graph it is clear that the low level of payment of services from households is still the major challenge, although the business category has experienced unsettling rates of increase. This situation cannot continue as it is not only affects service delivery but also threatens the municipality's sustainability. Furthermore, the low level of payment for services reflected in the outstanding debtors has a serious impact on working capital. Working capital is the cash available to the municipality to meet its obligations.

The Debt Payment Incentive Scheme as indicated in the Document should be noted.

2.1.2 Operating Expenditure

The actual operating expenditure remains within the allocated budgeted amount for the period under discussion. The following is a graphical summary of the operating expenditure per expenditure group (for the financial period 2004 to 2009):

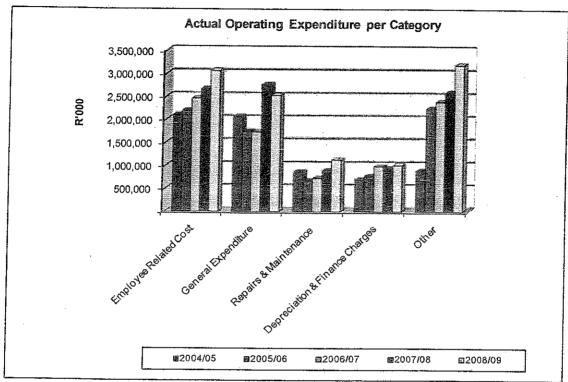


Fig. 13: Actual Operating Expenditure per Group

As a service provider the CoT is to a large extent labour intensive. The following table indicates the employee costs over the said period:

Corporate	2004/05 R'm	2005/06 R'm	2006/07 R'm	2007/08 R'm	2008/09 R'm
Budget	2,241,928	2,376,448	2,598,185	2,777,641	3,355,315
Actual	2,103,153	2,195,398	2,457,950	2,665,204	3,064,462
Actual as % of Total Expenditure	31.78%	28.76%	29.65%	27.06%	28.07%

Table 34: Remuneration cost

A key expenditure group for the municipality is repairs and maintenance. While the CoT faces a large backlog in the provisioning of infrastructure in the underdeveloped areas, the preservation of the existing infrastructure remains a crucial barometer of the future well being and long-term revenue generation capacity of the municipality.

Repairs and maintenance expenditure has increased in real terms. Also clear from the analysis is that loan redemption and financing costs increased substantially over the said period which relate directly to the increased funding of the capital programme as stated before. As part of Council's strategy additional capacity for the capital programme was created and this resulted in additional financing charges required to repay external loans.

The analysis that can be made from this is that the key strategies in terms of service delivery are being attained.

2.2 Capital Programme

The municipality with the establishment of the CoT started with a capital programme of R520,0 million. As part of a strategy to eradicate the backlog in basic service delivery the Council resolved to substantially increase the capital programme within affordability limits. The actual performance in terms of the capital programme was as follows:

Description	2004/2005 R'm	2005/2006 R'm	2006/2007 R'm	2007/2008 R'm	2008/2009 R'm
Budget	1327	1647	1590	2071	3051
Actual	1195	1568	1366	1758	2676
% Performance	90,1%	95,2%	85,9%	84,9%	87,7%

Table 35: Capital programme actual performance

The growth in the capital programme is indicated graphically below:

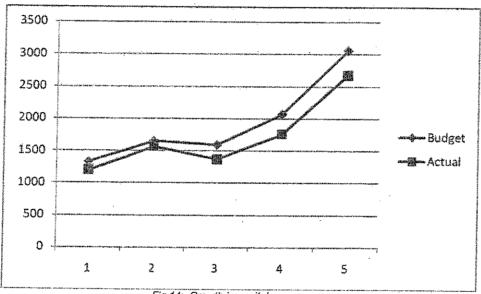


Fig 14: Growth in capital programme

In analysing the above information the following can be deduced:

The budgeted Capital programme increased from R1 327,0 million in 2004/05 to R3 051,0 million in 2008/09. This is the result of a specific strategy to substantially increase the capacity of the city to fund the capital programme. The higher capital programme is also the result of increased contributions from National and Provincial Government.

The approval of a three year capital programme will assist in the effective implementation of projects and a higher implementation rate is expected for the 2009/10 financial year, compared to the actual percentage expenditure for the 2008/09 financial year.

3. Long-term investments and loans

Long-term debt reached a level of R4 290,1 million on 30 June 2009.

The draft 2010/11 MTREF proposes the following new borrowing:

Table SA17 - Borrowing

Borrowing - Categorised by type	2006/7	2007/8	2008/9		urrent Year 2009		2010/11 Medit	m Tem Revenu Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Bodget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year + 2012/13
Parent municipality									20,210
Long-Term Loans (annuity/reducing balance)	1 828 980	1 971 419	3 437 764	3 407 269	3 407 269	3 407 269	3 257 971	3 093 180	004407
Long-Term Loans (non-annuity)	457 332	458 419	487 027	1 022 792	1 413 978	1 413 978	2 180 928	2 826 878	
Local registered stock	315 715	275.934	278-484	274 000	274 000	274 000	100 000	100 000	3 622 828
Instalment Credit	_	_	_	_		2,7000			100 000
Financial Leases	107 703	107 049	86 806	154 231	91 146	91 146	- 04700	-	-
PPP Rabilities	-	-			31 140	31 140	94 792	98 584	102 527
Finance Granted By Cap Equipment Supplier	_	_	_ [· 1	-	~	-	-	-
Marketable Bonds		_		_ [~	-	-	-	-
Non-Marketable Bonds	_ [_	-		-	~	-	-	~
Bankers Acceptances	_	_	-		-	-	-	-	-
Financial derivatives		- 1	-	-	- 1	-]	-	-	-
Other Securities	_	- 1	-]	- [- [-	-	· -	-
unicipality sub-total	2 709 729	2812820	4 290 081					-	
	2103123	2 9 12 020	4 290 061	4 858 293	5 186 394	5 186 394	5 633 692	6 118 642	6 737 331
ntities			Ì			- 1	1		
Long-Term Loans (annuity/reducing balance)		_	_ [ļ.		1		İ	
Long-Term Loans (non-annuity)	_	_	_ [-	-	-	-	-	-
Local registered stock	_ !	_		-	-	-	-	- 1	-
Instalment Credit	_ [_	-	-	-	-	- 1	-	-
Financial Leases	_	-	-	-	-	-	-	-	-
PPP liabilities	-	-	-	- [-	-	-	-	- 1
Finance Granted By Cap Equipment Supplier	-	~	- 1	-	-	-	-	-	- [
Warketable Bonds	-	-	-	~	-	-	÷ [-	- [
vion-Marketable Bonds	-	-	-	-	´ - [- [-		-
Sankers Acceptances	-	-	- [-	-	-]	- 1	-	- [
inancial derivatives	-	-	-	-	-	-	-	-	-
Ther Securities	-	- }	-	-	-	-	-	-	-
<u></u>				-			~		-
ities sub-total	-	-	-	-	-	-	-	-	-
я Воломіну						- 1			1

Table 36: New Borrowing

Cost of Service Delivery vs Affordability

Over the past few years the functions that the CoT has been expected to perform have increased according to the needs of the community.

In order to measure the performance of the CoT over the last years the affordability of services to communities need to be measured.

Average total assessment rates levied per rateable property:

	2004/2005 R'm	2005/06 R'm	2006/07 R'm	2007/08 R'm	2008/09 R'm
Assessment rate -					
revenue	1 466,5	1 624,1	1 719,2	2 181,0	2 250,1
Number of rateable properties	355 492	364 625	382 119	455 727	505 138
Average per rateable				400121	000 100
properties	4 125	4 454	4 499	4 786	4 454
% increase	5,4%	8,0%	9,1%	6,4%	3,2%
% expenditure funded			5,170	0,470	J ₁ Z /8
by assessment rates	22,2%	21,3%	18,6%	23,3%	22,5%

Table 37: Average total property rates levied

From the above it can be deduced that the percentage expenditure funded from assessment rates steadily increased until the 2007/08 financial year and then decreased in the 2008/09 financial year even though marginally higher increases in the tariff have been approved. With the implementation of the Municipal Property Rates Act, 1994 (Act 6 of 1994) in Tshwane from 1 July 2008 the revenue generation opportunity increased which is a movement in this required direction (attempt to rectify the funding gap).

In order to provide assistance to the poorest of the poor the CoT developed an Indigent Policy to assist those households who cannot afford to pay for services (refer to Chapter 13, Item 5).

5. Inventory Management

The current inventory value as on 31 December 2009 is R167,5 million. 19 722 items are kept in 32 general maintenance stores, 9 project stores and 18 in-house fuel depots.

6. Sources of Funding

Council is permitted to levy rates, tariffs, fees and charges in accordance with the Local Government Municipal Property Rates Act, the Local government: Municipal Systems Act (Section 75A) and the Municipal Finance Management Act (Section 17(a)(ii)).

7. MFMA and Finance management reforms

The 2010/11 MTREF is an expression of a continuous process of improving the financial planning process at a local government level, incorporating revised formats in accordance with NT requirements.

It should be noted that the Municipal Budget and Reporting Regulations took effect on 1 July 2009. The object of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities and municipal entities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting processes of those institutions and other relevant matters as required by the Act.

8.1 Rates, tariffs and other charges applicable from 1 July 2010

8.1.1 Property Rates

The first general valuation under the provisions of the Local Government: Municipal Property Rates Act (MPRA), 2004 was implemented on 1 July 2008.

Property rates cover the shortfall on the provision of general services and is a relative stable revenue source. Determining the effective property rate tariff is an integral part of the municipality's budgeting process.

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA). In addition to this impermissible value, a further R35 000 reduction on the market value of a property will be granted in terms of the CoT Rates Policy.
- 35% rebate will be granted on all residential properties (including state owned residential and agricultural properties).
- 100% rebate will be granted to registered indigents in terms of the Indigent Policy of the CoT.
- Pensioners, physically and mentally disabled:
 - A maximum/total rebate of 50% will be granted to owners of rate-able property subject to total gross income of the applicant and/or his/her spouse, if any, not to exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year; or

- A maximum/total rebate of 40% will be granted subject to joint income of the applicant and/or his/her spouse if any, that is more than twice the annual state pension, but not to exceed R93 500 for a financial year;
- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;
- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- The property must be categorized as residential.
- The Municipality may award a 100% grant-in-aid on the assessment rates of rate-able properties of certain classes such as registered welfare organizations, hospitals for mentally ill persons, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport, etc and after the owner of such property has applied to the Chief Financial Officer in the prescribed format for such grant and the application thereof has been approved.
- 20% rebate will be granted to independent schools, on the basis of an approved application to the Financial Services Department in the prescribed format.

Owing to an amendment of the Municipal Property Rates Regulations, a "public benefit organization property" category was added to the CoT's Property Rates Policy.

The categories of rate-able properties for purposes of levying rates and the proposed rates based on a 10% increase are as follows:

Category	Current Tariff (1 July 2009 to 30 June 2010)	Proposed tariff (1 July 2010 to 30 June 2011)		
	СС	c		
Residential properties	1,017	1,119		
State owned properties	2,034	2,238		
Business & Commercial	2,034	2,238		
Agricultural	2,034	0.182		
Vacant land	4,520	4.972		
Municipal rateable	1,017	1,119		
Industrial	2,034	2,238		
Non-permitted use	5,085	5,595		
Public benefit organisation properties	-	0,182		

Table 38: Categories of rateable properties

The additional revenue anticipated to be generated from Property Rates amount to R274,7 million, resulting in a total budgeted amount of R3 021,9 million for the 2010/11 financial year.

8.1.2 Water

The increase in Rand Water bulk tariffs from 1 July 2010 amounts to 14,1%. Bulk purchases constitutes approximately 50% of the CoT input costs.

A tariff increase of 10% from 1 July 2010 for water is proposed. This is based on the following input cost assumptions:

- Rand Water (bulk) increase of 14,1%
- Electricity increase (Eskom 28,9% and CoT increase 19,0%)
- Other cost increases of 8%
- Surplus on water services of 10%.

An amount of R1 588,7 million for water revenue has been included in the 2010/11 MTREF based on the assumption that normal seasonal rainfall patterns and temperatures will prevail.

The water structure tariff consists of slow inclining steps assisting the low income earner and conservative consumer. The effect on consumers' accounts will depend on the kt consumed, the more consumed the more will be paid.

Registered indigents will receive the first 12 kl of water per 30-day period consumed for free.

Magalies Water and Sandspruit Works Association (SWA) supply water on behalf of the CoT to the far northern areas and relevant consumers pay the tariff approved by the CoT.

8.1.3 Electricity

The Eskom price increase amounts to 28,9% from 1 July 2010.

The proposed Tshwane electricity tariff increases, in line with NERSA recommendation amounts to 19.0%, 15.06% and 15.16% in the 2010/11, 2011/12 and 2012/13 financial years respectively. However, the percentage increase proposed for the 2011/12 financial year will have to be reconsidered with the compilation of the 2011/12 MTREF.

Registered indigents of the CoT will still be granted 100 kWh electricity free of charge. Those who are poor and not registered as indigent and consume less than 100 kWh per 30-day period will receive 50 kWh free of charge. Furthermore, the sustainability of the City becomes questionable as the current vulnerable cash flow status will inevitably be further negatively impacted on, as a higher tariff (will directly result in an increased cash outflow (payment towards Eskom for bulk electricity purchases), with the parallel leg of cash inflow not realizing owing to the inability of consumers to pay.

Note should be taken of the Power Conservation Programme (Government Gazette 31793 of 16 January 2009 regarding the electricity regulations and deviations from the set of approved Eskom tariffs) which will limit consumers to a level of consumption below or equal to the current load profile which implicates a nogrowth scenario. For this reason natural growth was not calculated into the Eskom expenditure neither into the income from electricity sales. The CoT is in a process of implementing the first phase of the process regarding consumers using more than 2,5 GWh per annum. This will affect approximately 25 CoT consumers.

Most of the suburbs and inner city network of Tshwane was designed or strengthened around 1982 and it was designed for 20-25 years hence the life-expectancy of these networks has peaked and the only way to avoid dire consequences is to upgrade the entire network (substation and transmission lines).

The approved budget for the Electricity Division can only be utilised to prioritise the upgrade of some committed projects and some untenable infrastructure (ie substations without back-up supply). It is estimated that special funding for electricity bulk infrastructure to the amount of R319,0 million per year for five years will be necessary to steer the CoT out of this predicament.

Funding of this initiative was done by way of factoring in a levy for bulk supply infrastructure in the electricity tariff applicable to CoT consumers. A 4% increase (contributing R150,0 million towards the strategy) in tariffs (included in the 34% increase) was approved on 28 May 2009 to kick start the strategy in the 2009/10 financial year.

However owing to the high increase in Eskom bulk tariffs the funding of this project over a short period is clearly unaffordable for the consumers. It is therefore proposed that the taking up of loans as a strategy for funding be considered and approved to spread the burden over the life span of the assets. This project will however have to be included as a priority in the baseline affordability of the Public Works Department owing to the current financial challenges.

The total electricity revenue for the 2010/11 financial year amounts to R6 010,0 million.

8.1.4 Waste-removal Services

A clean city is visually important not only for the protection and development of tourism and business, but also for its residents. It is of the utmost importance to protect and manage natural resources for optimal environmental health regarding ie refuse removal, refuse sites and solid waste disposal.

The tariff structure of solid-waste removal is based on the cost per litre (container capacity) of refuse removed per month and on the service provided in a specific area. Tariffs for city cleaning (currently equal

to the relevant waste removal tariff) are levied on all premises irrespective of who removes the waste generated on the premises,

Currently solid waste removal is operating at a deficit. In normal practise terms the rendering of this service should at least break even, which is currently not the case. The CoT will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium- to long-term. The main contributors to this deficit are Repairs and Maintenance (ie Vehicles), General Expenses (ie Rental: Property, Plant and Equipment, Petrol and Diesel Fuel and contracts with truck drivers and assistants). The contracts expire in August 2010 and negotiations regarding the appointment of these workers permanently on the CoT structure are currently underway. The estimated cost in this regard amounts to approximately R312,0 million which is clearly unaffordable and will challenge the sustainability of the service and the CoT seriously (also refer paragraph 11 — Employee related costs).

8.1.5 Sanitation

Sanitation charges are calculated according to the percentage water discharged as indicated in the tariff structure. The free sanitation portion (6 $\rm kl$ x 98% per 30 day period) is only applicable to registered indigents, also in the far northern areas where sanitation is rendered by Magalies Water. A tariff increase of 11% from 1 July 2010 is proposed. The additional revenue amounts to R38,9 million totalling R392,5 million for the 2010/11 financial year from rendering this service.

Sanitation charges are calculated according to the percentage water discharged. Assuming that the consumption of a household is 24 kt, then the amount payable will be calculated as follows:

Consumption	% discharged	Tariff R	Amount R
First 6 kl	98	3,44	20,23
Next 6 kl	90	4.66	25.16
Next 6 kt	75	6.02	27.09
Next 6 kl	60	6,02	21,67
Amount payable	<u> </u>		R94,15
kl x % discharged x t	ariff = amount payable		1

Table 39: Calculation of sanitation amount payable

Other tariffs

The tariffs for all the other services rendered ie; approval of building plans, swimming baths etc were investigated, and where possible, benchmarked with other metros. The tariffs of some services were increased with an inflation related percentage, some to ensure cost recovery.

The shortfall owing to these tariffs not always covering costs is funded through property rates.

The Public Bus Transport Service will introduce a new ticket system which entails a total structure change to the ticket system and the old ticket system will be phased out. The new system is necessary in order to avoid duplications and fake tickets and the public will, with the new ticket system, have a wider route choice. The service will be expanded to include areas which have not previously been serviced by the CoT.

9. Savings and efficiencies

Spending improvements are assumed to occur concurrently with an increase in productivity.

Further operational gains and efficiencies have also been considered a guiding and planning principle to ensure budget proposals are aligned to the principle of budgeting for improved service delivery.

10. Municipal Infrastructure Grant (MIG)

The municipal infrastructure grant (MIG) supports government's objective of expanding the delivery of services as well as alleviating poverty. The grant provides supplementary funding for the municipality's three-year capital budget in order to assist the municipality to address infrastructure backlogs for the delivery of essential services to poor households.

The role of the national department is limited to ensuring compliance with set conditions and monitoring performance by the receiving municipalities. It should be noted that the expenditure performance requirement is now 90% of the total capital budget for cities participating in the programme.

The MIG allocation for the CoT in terms of the 2010 Division of Revenue Act amounts to R384,1, R461,9 and R561,7 in the 2010/11, 2011/12 and 2012/13 financial year respectively.

11. Equitable Share

The equitable share allocation to the local sphere of government is an important supplement to existing municipal revenue and takes account of the fiscal capacity, fiscal efficiency, developmental needs, extent of poverty and backlogs in municipalities, to the extent that such information is available.

It is an unconditional grant and allocations are contained in the Division of Revenue Act (DoRA).

In terms of the 2010 DoRA, the allocation towards the CoT is R718,0 million, R827,5 million and R922,0 million in the 2010/11, 2011/12 and 2012/13 financial years respectively.

12. General fuel levy

The sharing of the general fuel levy with metros was introduced from the 2009/10 financial year. Funds from the general fuel levy are proposed to support municipal expenditure on roads and transport infrastructure.

The sharing of the fuel levy will be phased in over a four year period, whereafter it will be solely based on the total fuel sales within the jurisdiction of a metro.

An amount of R1 085,8 million, R1 171,0 million and R1 239,2 million were allocated for the 2010/11, 2011/12 and 2012/13 financial year respectively.

13. Loans and Investments

External Loans

Any municipal borrowing programme must focus on managing the capital costs within the constraints of the budget. Where possible, capital costs must be reduced as a contribution to the financial sustainability of the city.

All future external loans to be taken up will be aligned to the outcomes of the LTFM. The loan amounts included in the LTFM amounts to R1,0 billion per annum over the 2010/11 medium-term. These amounts fall within the loan capacity of the CoT in terms of the debt to revenue ratio.

Investments

Table SA15 - Investment particulars by type

investment type	2006/7	2007/8	2008/9	ء ا	Current Year 2009/10			2010/11 Medium Term Revenue & Expenditure Framewor		
	Audited Gutcome	Audited Outcome	Audited Outcome	Original Bodget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2	
R thousand					_		1		201210	
Parent municipality										
Securities - National Government		- 1	_		_ [
Listed Corporate Bonds	· _	_	_ i	_	_	_	_ [_	
Deposits - Bank	405 227	422 520	497 313	668 684	701 506	701 506	383 644	317 427		
Deposits - Public Investment Commissioners				_	10.000	101300	303 (44	311 421	287 01	
Deposits - Corporation for Public Deposits	[_	_	_	_		-	-	-	
Bankers Acceptance Certificates:	_	-	_	_ 1	_	_	-	-	-	
Negotiable Certificates of Deposit - Banks	558 674	235 136	177 605	287 038	762 267	762 257	1 298 896	-		
Guaranteed Endowment Policies (sinling)	-			25, 000	102 201	102201	1 230 030	1970 400	2 9 19 78	
Repurchase Agreements - Banks	_	_ [_	_ [-	-	-	-	-	
Municipal Bonds	6 057	3 833	3 033	3 033	6 057	6 057			-	
		0.000	3 0.25	7000	0 031	01037	3 033	3 033	3 833	
Municipality sub-total	959 958	660 689	677 95Z	958 756	1 469 830	1 469 830				
Entities sub-total		200 002	01, 33 <u>E</u>	336 736	1 403 530	1 469 830	1 685 573	2 290 860	3 209 835	
		-	~	- 1	-	-	-	*		
Consoliciated total:	969 958	560 689	677 952	958 756	1 469 830	1 469 830	1 685 573	2 290 860	3 209 835	

Table 40: Investment particulars by type

Table SA16 - Investment particulars by maturity

Investments by Maturity			T	<u> </u>	Interest to be
	Period of Investment	Type of Investment	Expiry date of	Monetary value	realised
Name of institution & investment ID	Yrs/Months		investment	Rand thou	sand
Parent municipality				-	
Call investment deposits < 90 days	:			1 298 896	_
Standard Bank	0	Zero Coupon	17.10.2011	95 469	13 67
Sanlam	0	Insurance Policy	01.07.2012	3 511	22
Standard Bank Ltd	0	Zero Coupon	30,04,2013	15 842	188
Standard Bank	0	Zero Coupon	30.04.2013	9 869	1:19
Stanlib/Standard Bank	0	Zero Coupon	30.04.2013	19 822	234
Knysna Stock	0	Municipal Stock	31.12.2013	2 322	38
Nedbank	-0	Zero Coupon	30.06.2014	72 437	7 38
Sanlam	0	Insurance Policy	07.12.2015	217	2.
Saniam	0	Insurance Policy	01.01.2016	3 183	207
Knysna Stock	a	Municipal Stock	31.12.2018	711	±17
ABSA Bank Ltd	0	ABSA Money	On Call	23 108	1 832
ABSA Bank Ltd	0	ABSA Money	On Call	8 098	643
ABSA Bank Litt	0	ABSA Money	On Call	6 065	481
ABSA Bank Ltd	0	ABSA Money	On Ca#	133	10
Invested Bank	a	Money Market	On Call	20 280	1 674
investec Bank	0	Money Market	On Cail	6 482	534
Investec Bank	0	Money Market	On Call	868	71
Investec Bank	0	Money Market	On Call	23 360	1710
Standard Bank	0	Money Market	On Call	72 645	- 6 072
STANLIB	0	Money Market	On Call	2 255	189
lunicipality sub-total				1 685 573	40 641
ntities sub-total					
OTAL INVESTMENTS AND INTEREST		•	F	1 685 573	40 641

Table 41: Investment particulars by maturity

14. Allocations and Grants

				Grants and D	onations for th	e City of Tshy	vane					
		2010			ļ	201	1/12		1	201	2/13	
Operating Budget	R'000	R'000	R'000	R'000	R'000	K,000	R'000	R'000	R'060	R'000	R*000	R'000
	National Grant	Provincial Grant	Other Donors	Total	National Grant	Provincial Grant	Other Danors	Total	National Grant	Provincial Grant	Other Donors	Total
Primary Health Care Refund: Motor Vehicle		(29 510)		(29 510)		(31 150)		(31 150)		(33 773)		(33 773
Emergency Medical Services Equitable Share	(717 978)	(43 450)		(43 450) (717 978)		(45 870)		(45 870) (827 506)	(921 982)	(49 676)		(49 676 (921 982
Fuel Levy Local Government Financial	(1 085 816)	ļ [1 .	(1 171 009)			(1 171 009)	(1 239 214)			(1 239 214)
Management Grant Local Government Restructuring Grant	(1 000)	į		(1 000)	(1 250)			(1 250)	(† 250)			(1 250)
Water Services Operating Subsidy Grant	(7 040)	ļ		(7 040)	(4 929)	ļ		(4 929)				
2010 World Cup Host City Operating Grant	(22 000)			(22 (100)	.				ł			
Public Transport Infrastructure and Systems Grant	(60 000)	İ		(60 000)	(60 000)			(60 000)	(60 000)			(60 000)
Sport and Recreation: Libraries	ļ	(6 220)		(6 220)	l	(7 400)		(7 400)	-	(7 710)		(7 710)
Municipal Infrastructure Grant Cities)	(3 500)			(3 500)	(3 500)			(3 500)	(3 500)			(3 500)
DBSA for Feasibility Studies opstructure Grants		ĺ										
Opex: Bonthle Ke Botho IIV and AIDS Grant Opex Grant: DACE		ļ						Ī	-			
otal Otal	(1 897 334)	(79 180)		(1 976 514)	(2 068 194)	(84 420)		(2 152 614)	/2 226 D461	(91 159)		(2 317 105)

Table 42: Grants and donations (operating)

				Grants and Do	nations for th	e City of Tsim	wane "					
		201	0/11				1/12			201	2/13	
Capital Budget	R'000	R*000	R'006	_R'000	R 000	R'000	R'000	R'000	R*000	R'000	R'000	R 000
	National Grant	Provincial Grant	Other Donors	Total	National Grant	Provincial Grant	Other Donors	Total	National Grant	Provincial Grant	Other Donors	Total
Public Transport Infrastructure and Systems Grant	(804 180)			(804 180)	(440 000)			(440 000)	(740 000)			(740 000
Neighbourhood Development Partnership Grant	(38 021)			(38 021)	(98 252)			(98 252)	(108 987)			(108 987
Government Housing Grant Gautrans Job Creation Municipal Infrastructure Grant	(380 568)	(500)		(500) (380 568)	(458 421)	(1 000)		(1 000)				
(Cities) Integrated National Electrification Programme (Muzicipal) Grant	(65 000)			(65 000)	(50 000)			(458 421) (50 000)	(558 154) (60 000)			(558 154
Electricity Demand Side Management (Municipal) Grant	(23 000)			(23 000)	(30 000)			(30 000)				
Expanded Public Works Programme incentive Grant	(8 357)			(8 357)	İ		:			i		
Social Infrastructure Grant (20 Priority Township)		(5 400)	ĺ	(5 400)		(10 000)		(10 000)	İ	(9 500)		(9 500
otai	(1 319 126)	(5 900)		(1 325 026)	(1 076 673)	(11 000)		(1 087 673)	B 457 141)	(9 500)		(1 476 641

Table 43: Grants and donations (capital)

15. Strategy towards reserves cash backing

The motivation for a strategy towards cash backing is to have separate investments (including interest earned on these investments) earmarked for specific future indefinite liabilities that may amongst other provide funding for capital reserves and capital provisions and repayment of grants received but not spent at year-end. A phased-in approach should be followed and managed according to mid-year and year-end figures.

Cash received from operating activities are used to provide working capital and to temporarily fund capital expenditure in advance of external loan drawdowns. Operational cash flow deficits and surpluses are forecasted and managed on a daily basis within available cash resources and banking facilities.

During the compilation of the 2010/11 MTREF a strategy towards the cash backing of the CoT capital reserves and provisions and unspent conditional grants, form part of the modelled LTFM to ensure the sustainability of the City over a medium- to long-term. The strategy was informed amongst others by relevant accounting standards, sections 18 and 19 of the MFMA and National Treasury Circular 48.

A contributing driver towards this strategy was the provision contained in Circular 48 with regard to unspent conditional grants stating that any allocation not spent at the end of a financial year, reverts back to the National Revenue Fund.

During the 2010/11 MTREF process the current strategy will be extended regarding the utilisation of revenue generated from property rates in taking a further step towards ensuring that all the above are cash backed.

16. Possible future revenue sources

The City of Tshwane currently don't levy property rates on unproclaimed areas for township development (ie farm areas of Mabopane, Ga-Rankuwa, Soshanguve, Stinkwater and Kudube). A report regarding the levying of a flat rate will be submitted to Council. This monthly charge will however not form part of Property Rates, as a property needs to be registered to an owner in order for a municipality to levy property rates. The purpose is to contribute towards upgrading of infrastructure in the disadvantaged areas. This rate will be outside the rating of the MPRA and will be levied according to the Fiscal Powers and Functions Act, 2007. However, the soonest date that the rate can be applied is 1 July 2011. The relevant Minister will only be able to grant permission for the rate after expiry of the prescribed 18 month process time frame.

14. Expenditure on allocations and grant programmes

Table SA18 - Transfers and grant receipts

Description	2006/7	2007/8	2008/9		Current Year 200	9110	2019/11 Med	ium Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year + 2012/13
RECEIPTS:									
Operating Transfers and Grants			Į	j					
National Government:	1 042 814	1 288 822	1 466 998	1 603 221	1 603 221	1 503 221	1 897 334	2 068 194	2275
Equitable share	300 956			1 481 612		512 149	717 978		2 225 9
Levy replacement	701 694	801 935			969 463	969 463	1 085 816	827 506	9219
Finance Management Grant	500	500		750		750	1000	1 171 009	1 239 2
Municipal Systems Improvement	_	-	, , , ,	,	130	/30	1000	1 250	12
Restructuring	25 000	60 000		[-	- 1	-		
Water Services Operating Subsidy Grant	14 664	21 067	15 502	10 059	10 059	10 059	7 040	4 000	
Vuna Awards	_			1000		-	7 040	4 929	
PTIS	_	50 544		55 000	55 000	55 000	60 nap	1	
-2010 FiFA World Cup Host City Operating Grant	_		40 000	55 800	55 800	55 800	22 000	60 000	60 00
2010 FIFA World Cup Loftus Stadium	, _	55 295	75 195	55 600	22 500	32 000	22,000	-	
Municipal Infrastructure Grant (MIG Cities)		00 200	13.133	_	_	-	2 500	200	
Provincial Government:	86 903	205 416		403.750	477.040	407.040	3 500	3 500	3 50
Health subsidy	18 055	22 669	67 932	182 759	137 216	137 215	79 180	84 420	91 15
Ambutance subsidy	31 200		22 554	27 258	27 024	27 024	29 510	31 150	33 77
HIV and Aids Grant	31 200	35 079	38 377	39 798	39 800	39 800	43 450	45 870	49 67
Opex Grants: DACE		1 500	3 000	-	1 500	1 500		- !	-
Various Other Operational Grants	460	440	-	-	150	150	- [-	-
	1 504	_	-		-	-	-	-	-
Housing Sports and Recreation	35 684	142 580	-	109 683	62 239	62 239	-	-	-
		3 147	4 000	6 020	6 503	6 503	6 220	7:400	7 71
District Municipality:	-			-	-	-			-
[insert description]	-	-	-	-	- 1	-	Δ.	-	-
Other grant providers:	58 252	67 471	72 383	79 959	81 513	81 513		-	
DBSA	-	- U. 411	108	4 850	4 850	4 850			
Opex Bonthle Ke Botho		1 280	500	400	1563		-	- 1	-
Refund: Motor Vehicle	58 252	66 191	71 775	75 100	75 100	1 563	- 1	-	-
ital Operating Transfers and Granis	1 187 970	1 561 709	1 607 312	1 865 930	1 821 950	75 100 1 821 950	1 976 514	2 152 614	2 317 105
				i					
pital Transfers and Grants	1 1	}							
National Government;	267 544	457 614	618 852	1 094 936	912 327	912 327	1 319 126	1 076 673	1 467 141
turicipal Infrastructure (MIG)	205 944	236 439	286 877	342 079	342 079	342 079	380 568	458 421	558 154
itergrated Electrification Programme (INEP)	26 600	52 400	60 500	52 778	52 778	52 778	65 000	50 000	60 000
lectricity Demand Side Management		-	-	-	-	- 1	23 000	30 000	_
later Affairs	22 000	26	4 750	- [-	-	-	- 1	_
īs	11 000	78 750	260 000	693 254	510 245	510 245	804 180	440 000	740 000
eighbourhood Development Partnership Grant	- 1	- [6 725	6 725	6 725	6 725	38 021	98 252	108 987
estructuring	-	90 000	-	_	_	_	-	-	-
panded Public Works Programme Incentive Grant	L	-		100	500	500	8 357	_	_
rovincial Government	106 467	40 965	136 167	255 481	49 377	49 377	5 900	11 000	9 500
autrans Job Creation	-	-				-	500	1 000	3,300
ousing.	105 467	40 965	136 167	255 481	49 377	49 377	_	- 1000	-
ciał Infrastructure Grant (20 Priorit Township)		_	_		_	_	5 400	10 000	9 500
istrict Municipality:							- 5 400	10 000	9500
[insert description]	_					- -			
• •	<u> </u>	_	- [_ [_	-		- [-
ther grant providers:	7 825	1 990	4 186		- [
steng SRAC: Terriba Stadium upgrade	6 325	1 990			-				-
nument Golf Club	0 323	1 330	1 500	-	-	-	-	-	-
Insportation Engineering	i i	- [-	-	-	-	-	-	-
blic Works: Unforeseen Water	1 500	-	2000	-	-	-	-	-	- 1
Il Capital Transfers and Grants	704 095	Sec ette	2 686	1 250 467					
p remains one widtes	381 835	500 570	759 205	1 350 417	961 704	961 704	1 325 026	1 087 573	1 476 641

Table 44: Transfers and grant receipts

Table SA19 - Expenditure on transfers and grant programme

Description	2006/7	2067/8	2008/9		Current Year 2009	HIO	2010/11 Med	fittim Terms Revenue Framework	& Expendit
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Y
EXPENDITURE:									
Operating expenditure of Transfers and Grants]							
National Government	1 969 404	1 192 064	1 479 096	1 658 221	1 681 991	1 681 001	1 897 334	2 068 194	2:
Equitable share	300 956	299 481	433 373	512 149	512 149	512 149	717 978	827 506	
Levy replacement	701 694	801 935	902 177	969 463	969 463	969 463	1 085 816	1 171 009	1
Finance Menagement Grant	2 118	599	539	750	750	750	1000	1 250	
Municipal Systems improvement	2 000	2 502	-		498	498		_	
Restructuring	48 371	52 228	45 680	55 000	41 107	41 107	_	_	
Vater Services Operating Subsidy Grant	14 265	21 465	13 169	10 059	12 339	12 339	7 040	4929	
/una Awards	-	-	-	- 1	-	-	_	- 1	
TIS .	. -	2 906	8 772	55 000	55 000	55 000	60 000	60 000	•
1010 FIFA World Cup Host City Operating Grant	-	-	-	55 800	55 800	55 800	22 000	- 1	
1019 FIFA World Cup Loftus Stadium		10 848	75 386	-	33 895	33 895	2		
Amicipal Infrastructure Grant (MIG Cities)	-	-	-	-	-		3 500	3 500	-
Provincial Government:	95 421	191 292	66 954	182 759	137 216	137 216	79 180	84 420	
ealth subsidy	16 065	22 669	22 554	27 258	27 024	27 024	29 510	31 150	
mbulance subsidy	31 200	35 079	38 377	39 798	39 800	39 800	43 450	45 870	
IIV and Aids Grant	5 444	2 000	2 157	-	1 500	1 500	- 1	_	
pex Grants; DACE	460	460	440	-	150	150	_ [_ [
arious Other Operational Grants	3 248	-	-	_ !	-	-	_	_];	
ousing	39 0 15	127 937	-	109 583	62 239	62 239	-	_ [
ports and Recreation	-	3 147	3 425	6 020	6 503	6 503	6 220	7 400	
District Municipality:	- 1		-		_			7 400	
[insert description]	- 1	-	- 1				-		
	- 1		-	-	_	_	_	- [
Other grant providers:	58 435	66 191	72 223	79 950	81 513	81 513			
RSA .	-	-	54	4 850	4 850	4 850	_		
ex Bonthle Ka Botho	183	-	394	_	1 563	1 563	_ [
fund: Motor Vahide	58 252	66 191	71 775	75 100	75 100	75 100	_	ا ـ	
al operating expenditure of Transfers and Granis:	1 223 260	1 449 548	1 618 273	1 920 930	1 899 730	1 899 730	1 976 514	2 152 614	23
ital expenditure of Transfers and Grants			İ		İ				
ational Government:	267 544	457 614	618 852	1 094 936	912 327	912 327	1 319 126	1 076 673	1 46
nicipal Infrastructure (MIG)	205 944	236 439	286 877	342 079	342 079	342 079	380 568	458 421	
rgrated Electrification Programme (INEP)	28 600	52 400	80 500	52778	52 <i>7</i> 78	52 778	65 900	50 000	55
ctricity Demand Side Management	_	-			WE 713	32710	23 000	1	6
ter Affaics	22 000	26	4750				23 000	30 000	
s	11 000	78 750	260 000	693 254	510 245	510 245	804 180	-	
ghbourhood Development Partnership Grant			6 725	6 725	6725	6 725		440 000	74
truckeing	-	90 900			0720	0.123	38 021	98 252	10
anded Public Works Programme incentive Grant	-	_	_ [100	500	500	8 357	-	
ovincial Government:	85 304	62 191	129 596	255 481	49 376	49 376	5 900		-
trans Job Creation				223401	49 27 0	49 3/0		11 000	
sing	86 304	62 191	129 596	255 481	49 376	49 376	500	1000	
ni Infrastructure Grant (20 Priority Township)	_	-	_ [233 401	. 49 320	i i	= 400		
trict Municipality:							5 400	10 000	
[insert description]	-								
	_	_]	-	· -	-	-	- 1	
er gsant providers;	2,753	4 624	11 778			~+		-	
ang SRAC: Temba Stadium upgrade	2 053	4 524	1 466						
ment Golf Club	i .	4 524	ś		-	- [-	-	
portation Engineering	1 []		2 785	- [-	-	-	-	-	
: Works: Unforeseen Water	700	-	7500	-	-	-	-	-	
apital expenditure of Transiers and Grants	700 356 601	524 429	7 526 760 225	1 350 417	961 703	961 703	1 325 026	1 087 673	1 476
	1								

Table 45: Expenditure on transfers and grant programme

Table SA20 - Reconciliation of transfers, grant receipts and unspent funds

Description	2006/7	2007/8	2008/9		Current Year 200	erto	2010/11 Med	ium Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Yeär +1 2011/12	Budget Yea 2012/13
Operating transfers and grants:									201212
National Government:	1	i						İ	İ
Balance unspent at beginning of the year	110 414	83.824	180 58:	168 48	4 168 484	168 484	_	}	
Current year receipts	1 042 814	1 288 822	1 466 99	1 603 22	1	1	1 897 334	2 068 194	2 225
Conclitions met - transferred to revenue	1 069 494	1 192 064	1 479 696	1 658 22			1 897 334	2 668 194	2 225
Conditions still to be met - transferred to liabilities	83 824	180 583	168 484	113 484	90 704	90 704			
Provincial Government:					i				
Balance unspent at beginning of the year	12 656	4 139	18 262	19 239	19 239	19 239	_	1	
Current year receipts	86 903	205 418	67 932	182 759	137 216	137 216	79 180	84 420	91
Conditions met - transferred to revenue	95 421	191 292	56 954	182.759	137 216	137 216	79 180	84 429	91
Conditions still to be met - transferred to liabilities	4 139	18 262	19 239	19 239	19 239	19 239	_		
District Municipality:		l]				i	
Balance unspent at beginning of the year		-	-	_	-	_	_		
Current year receipts .		-		_	_	_	-	_	
Conditions met - transferred to revenue	_	-	_	_		_			
Conditions still to be mel - transferred to liabilities	_	_	_	-	-	-	_	-	
Other grant providers:	j			1		-			
Balance unspent al beginning of the year	360	177	1 457	1 617	1 617	1 617	- 1	_ [
Current year receipts	58 252	67 471	72 383	79 950	81 513	81 513	_	_ [
Conditions met - transferred to revenue	58 435	66 191	72 223	79 950	81 513	81 513	_		
Conditions still to be met - transferred to liabilities	177	1 457	1 617	1 617	1617	1 617		_	
otal operating transfers and grants revenue	1 223 250	1 449 548	1 618 273	1 920 930	1 899 730	1 899 730	1 976 514	2 152 614	2317
otal operating transfers and grants - CTBM	88 740	200 302	189 341	134 341	111 560	111 560	-	-	
apital transfers and cirants:					j	1		1	
National Government:]	1	[ļ	[
Salance unspent at beginning of the year	18 045	56 813	119 329	228 911	228 911	228 911	-		
Current year receipts	267 644	457 614	618 852	1 094 936	912 327	912 327	1 319 126	1 076 673	1 467
Conditions and - transferred to revenue	228 776	395 098	509 270	1 094 936	912 327	912 327	1 319 126	1 075 573	1 467
Conditions still to be met - transferred to liabilities	56 8 13	119 329	228 911	228 911	228 911	228 911	- T		
Provincial Government:	1 1			į		- 1	ŀ	ł	
Balance unspent at beginning of the year	22 024	42 186	20 961	27 532	27 532	27 532	- 1	-	
Current year receipts	106 467	40 965	136 167	255 481	49 377	49 377	5 900	11 000	9.5
Conditions met - transferred to revenue	86 304	62 191	129 596	255 481	49 377	49 377	5 900	11 000	9.5
Conditions still to be met - transferred to flabilities	42 186	20 961	27 532	27 532	27 532	27 532			
District Municipality:			. [ŀ	1		
Balance unspent at beginning of the year	-	-	-	- 1	-	-	- !	- 1	
Current year receipts		-	-		-		- 1		
Conditions met - transferred to revenue	,				_	-	-	-	
Conditions still to be met - transferred to liabilities		-	-		-	-	-	-	
Other grant providers:	1 1	1	1	.		1	-	1	
Balance unspent at beginning of the year	13 001	18 072	15 437	10 846	10 846	10 846	-	-	
Current year receipts	7 625	1 990	4 186		-		-		
Conditions met-transferred to revenue	2 753	4 6 2 4	8 778	- 1					
Conditions still to be met - transferred to liabilities	18 072	15 437	10 B46	10 846	10 846	10 846	-		
l capital transfers and grants revenue	317 833	461 913	647 643	1 350 417	961 704	961 704	1 325 026	1 487 673	1 476 64
d capital transfers and grants - CTBM	117 071	155 728	267 289	267 289	267 289	267 289		-	
	Γ	7							
ALTRANSFERS AND GRANTS REVENUE	1 541 093	1 911 451	2 265 917	3 271 347	2 861 434	2 851 434	3 301 548	3 240 287	3 793 74
AL TRANSFERS AND GRANTS - CTBM	205 211	356 029	456 630	461 630	378 856	378 850			

Table 46: Reconciliation of transfers, grant receipts and unspent funds

15. Allocations or grants made by the municipality

Table SA21 - Transfers and grants made by the municipality

Description	2006/7	2007/8	2008/9		Current Year 200	9/10	2010/11 Medi	um Term Revenu Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +	Budget Year + 2012/13
Transfers to other municipalities								1	
Insert description									
TOTAL TRANSFERS TO MUNICIPALITIES:		-			<u> </u>	ļ <u>-</u>		<u> </u>	<u> </u>
Transfers to Entitles/Other External Mechanisms									
Insert description									·
TOTAL TRANSFERS TO ENTITIES/EMs*		_							
				· · · · · ·		<u> </u>	<u>-</u>		
Transfers to other Organs of State									
Insert description									
FOTAL TRANSFERS TO OTHER ORGANS OF STATE:					-				
Stants to other Organisations			.						
Grants-In-Aid	1066	1 095	1 000	1 000	- 1	_	_	_	_
Executive Mayor Donations	-	-	736	1 500	1 500	1500	1 500	1 500	1 500
OTAL GRANTS TO OTHER ORGANISATIONS:	1 066	1 095	1736	2 500	1 500	1 500	1 500	1 500	1 500
OTAL TRANSFERS AND GRANTS	1 066	1 095	1 736	2 500	1 5040	1 500	1 500	1 500	1 500

Table 47: Transfers and grants made by the municipality

16. Councillor and board member allowances and employee benefits

Table SA22 - Summary councillor and staff benefits (excluding Housing Company Tshwane)

Summary of Employee and Councilior remaneration	2006/7	2007/B	2008/9		Cerrent Year 200		2010/11'Medium ?	ост Кочелно & Ехре	nditura Francew
R thousand	Auditad	Audited	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Bodget Year +1	Budget Year
	A	В	С	D	E	F	2010711	2011/12 H	2012/13
Councillors (Political Office Sparers plus Other) Salary						1			,
Pension Contributions	30 1				53 641		47 920	52 712	57
Medical Aid Contributions		- 7	4045		1 -	_		-	
Motor vehicle allowance	17.5	33 10 63	4 13 210	1770	1770	1 770	15 973	- 17 571	19
Cell phone allowance : Housing allowance		- -	-	-	-	-	-	-	
Other benefits or allowances	21	-	-	-	-	-	- 1	_	
in-kind benefits		12 33	3 6	-	-	-		-	
ob Total - Councillors	45 9;	2 42 50	5 53 25B	55 418	55 418	SS 418	 63 893	70 252	
% incresce	- 1	(7,49		4,1%	-	-	15,3%	10,0%	77 10
onlor Managers of the Municipality	j		!						,-
Salary	8 64	4 7 214	10 526				i		
Pension Contributions	22			8 536 469	12 532 313	12 532 313	10 586 358	11 433	12
Medical Aid Contributions	-	4	_		- 313	- 1	336	367	
Motor vehicle allowence Cell phone allowence	1 35	4 . 1 086	1 455	1 249	1744	1744	4 557	4 900	5
Housing allowence	-	_ -	-	-	· -	- 1		-	-
Performance Bortus	70	- اه	700	4 4 4 4 4	1	1	-	-	
Other benefits or dilowances	1 -		299	1,860	355	355	2 057	2 221	2:
In-kind benefits						-	-	- 1	
nb Total - Senier Managers of Municipality	15 92	8 381	12 553	12 114	14945	14 945	17 538	18 941	20 :
% increase	1	(23,3%	49,8%	(3,5%)	23,4%	_ [17,3%	8,0%	20 : 7,
her Monicipal Staff	1	[l			,	.,
Besic Selaries and Wages	1 490 336	1 600 285	1 000 000	2 245 47-	h nan ac			1	
Pension Contributions	515 168		1 822 284 629 773	2 249 976 769 287	2 283 488 770 484	2 263 488	2 727 414	2 945 607	3 181 3
Medical Aid Contributions	313 100		023 113	100 287	770484	770 484	803 695	865 887	933.0
Notor vehicle allowence	169 004	177 167	183 760	203 087	202 455	202 455	220 834	231 740	243 2
Cell phone stowence	-	-	- 1	-	- 1	-	-	22.74	243 2
Housing allowence Overtime	16 993	24 863	29 398	30 189	30 289	30 269	24 509	25 794	27 0
Performance Bonus	120 884 383	148 420	202 B20	158 758	168 720	168 720	191 309	200 875	2109
Other benefits or ellowences	96 312	424 101 341	334 128 191	363 111 008	363	363	237	249	2
n-kind benefits	33312	10, 341	120 (9)	117 008	111890	111 890	160 96 1	171-789	183 3
Total - Other Studicipal Staff	2 401 050	2 612 622	2 996 559	3 522 670	3 567 691	3 567 691	4 128 980		
s increase		8,8%	14,7%	17,6%	1,3%		15,7%	4 441 881	4 779 89 7,6
d Daniel Market and	<u> </u>								•,0
al Parent Municipality	2 457 925	2 663 509	3 062 369	3 590 201	3 838 053	3 638 053	4 210 410	4 531 104	4 876 76
		8,4%	15,0%	17,2%	1,3%	- 1	15,7%	7.6%	7,61
id Hombers of Entities	1			İ		ŀ	1	1	
alery	_	_ [_	_	_	_ [_ [,	
ention Contributions	-	-	- 1	-	_		[]		-
edinal Aid Contributions city vehicle elkwante	-	-	-	-	-	-	_		_
our vence slowences	_	- [- [-	-	-	-]	-	-
nusing allowance		- [- }	- 1	- [-	-	- 1	-
pard Fags	396	448	528 F	- 684	604	1		-	-
her benefits and eflowences	! -		-	904	804	644	889	1 024	1 10
kind benedia			-	- 1	~	_ [7.1	-
Total - Board Members of Entities	395	448	528	60¢	604	644	eas	1 024	1 10
increase	1 1	13,4%	17,7%	14,5%	-	6,6%	38,0%	15,2%	8,39
or Managers of Entities	!!	ļ	1		1	- 1	1	ļ	
iary	1 889	1 742	5 204		استم			.	
nation Contributions	279	286	2 391 376	2 300	2 300 368	2 300	2 530	2780	3 00:
dical Ald Contributions	95	105	3,0	125	125	360 120	396 132	436	47
for vahicle allowance	363	572	575	640	640	550	638	145 702	15 75
I phone allowances	-	-	- 1	-	-	-1	- 1		-
ining allowance formance Borrus	-	-	- [- }	-	-	- [- 1	-
or benefits or allowances	131	129	102	165	165	170	187	206	22
and benefits	- [- [-	-	-	-	-	-	-
otal - Senior Banagers of Entities	2777	2 834	3 446	3 598	3 598	3 530			
ecreace		2,1%	21,6%	4.4%		(1,9%)	3 883 10,0%	4 269	4 809
1	i	1		4	-	(1.377)	20,0%	9,9%	8,09
Staff of Entitles			1	Ì	ſ		}		
ic Selaries and Wages tion Contributions	16 812	26 676	-	31 050	26 895	27 042	30 746	32 860	34 489
ical Aid Contributions	1 197	1 903	-	3 705	3 165	2 022	2 250	2 374	2 564
or vahicle ellowance	1 827 5 042	2 452	- 1	3 500	3 345	3 060	3 380	3 700	3 990
phone alkamances		023	. []	4 925	4 925	3 040	3 450	3 790	4 093
sing allowance	_ [464	_ [500	450	1 740	1 920		_
rtime	2 063	1 759	. [2 290	2 000	2 200	2 456	2 100 2 700	2 286
omance Bonus	905	1 238	-	-			- 1	2,00	2714
r benefits or allowances	1 300	1 664	-	2 991	2 991	4 910	. 6 883	7 570	8 176
nd beneals ≠af - Other Staff of Entities	— <u> </u> +								
crease	29 136	36 745	-	48 951	43.771	44 024	51 085	55 994	58 312
		26,1%	(100,0%)	-	(10,6%)	6,6%	18,1%	7,8%	5,8%
funicipal Entities	32 306	46 027	3 974	53 153	47,000	40.60			
		40 021	3 9/4	53 153	47 973	48 188	55 857	60 387	54 030
SALARY, ALLOWANCES & BENEFITS	2 490 234	2 703 538	3 066 343	3 643 354	3 686 UZS	3 686 241	4 266 287	4 597 491	46-0-
TO AS-B		8,6%	13,4%	18,8%	1,2%	0,0%	15,7%		4 940 799
MANAGERS AND STAFF	2 443 917	2 660 582	10,470 }	10,074	1,4279			7,5%	7.6%

Note: The above Employee Related cost is before distribution accounts have been taken into account.

Table SA23 - Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	in-kind benefit	Total Packa
Rend per annum		İ.	1.			2.	3.
Councillors					 		
Speaker	_	606 102	l _	202 034			808 1:
Chief Whip	_	568 222	_	189 407			757 6
Executive Mayor	i -	757 628	_	252 544			1 0101
Deputy Executive Mayor	_	_					10101
Executive Committee	-	5 682 215	_	1 894 968		Ì	7 576 2
Total for all other councilors	_	40 305 743	_	13 435 189		ļ	537409
Total Councillors		47 919 910	-	15 973 241			63 893 1
Senior Managers of the Municipality	-						
Сіту Маладыг	_	961 442	1 657	412 047	186 794		4 ##
Chief Financial Officer	_	827 139	19 614	354 488	160 701	~	1 561 94
CEO: Project 2010	_	800 230	1657	342 956	155 473	-	1 361 94
Strategic Executive Director: Health and Social Development	_	760 481	36 200	325 931	147 752	-	1 300 31
Strategic Executive Director: Agriculture and Environmental Management	_	650.729	1 657	278 884	126 427	_	1 270 36
Strategic Executive Director: City planning and Regional Services	_ i	760 498	36 878	325 928	147 754	_	1 057 69
Strategic Executive Director: Community Safety	_	760 481	36 145	325 931	147 752	_ [1 271 05
Strategic Executive Director; Corporate and Shared Services	_	760 481	1 657	325 931	147 752	_	1 235 82
Strategic Executive Director: Economic Development	_	727 737	31 947	311 887	141 389	. []	1 212 96
Strategic Executive Director: Housing and Sustainable Human Settlement Developme	_	760 481	55 342	325 931	147 752	_ [1 289 50
Strategic Executive Director: Public Works and Infrastructure Development	_	760 481	1 657	325 931	147 752	_	1 235 82
Strategic Executive Director; Sports and Recreation	-	652 824	83 952	279 782	126 834	-	1 143 39
ist of each offical with packages >≃ senior manager							
Manager Internal Audit	_	727 737	1 657	311 887	141 389		4 400 000
Strategic Executive Head: Communication Operations & Support	_	675.011	48 264	289 290	131 145	-	1 182 669 1 143 710
otal Senior Managers of the Municipality	-	10 585 749	358 282	4 536 805	2 056 667	-	17 537 503
Heading for Each Entity			1	1			
List each member of board by designation]		
Chief Executive Officer (CEO)	_	_					
	_		_		-	-	-
tal for municipal entities	-	-	-	-	-		 -
ITAL COST OF COUNCIL OR DIRECTOR AND STORY							
TAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	58 505 659	358 282	20 510 046	2 056 667		81 430 65

Table 49: Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Table SA24 - Summary of personnel numbers

Summary of Personnel Numbers	L	2008/9		0	Current Year 2009	140	B	udget Year 2010	/11
Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract
Municipal Council and Boards of Municipal Entities								- injuryous	CHIPROYEES
Councillors (Political Office Bearers plus Other Councillors)	152		152	152		152	. 152		15
Board Members of municipal entities	22	22	_	22	22		22	- 22	. "
Municipal employees	-	_	-	_	i _		_		-
Municipal Manager and Senior Managers	51	33	18	51	33	18	- 51	33	
Other Managers	162	162	_	162	152	_ [192	192	
Professionals	430	413	-	430	430		510	469	1
Finance	37	36	_	37	37	_ [37	37	97
Spatial/lown planning	76	78		76	76		86	37 86	7
Information Technology	7	7	_	7	7	_ [42	42	17
Roads .	74	80	_	74	74		78	64	8
Electricity	192	177		192	192	_	192	192	14 38
Water	38	32	_	38	38	_ [69	42	11
Sanitation		_	_ [_	_ [-	42	11
Refuse	6	3	_	6	Б.	_ [. 61	6	1:
Other .	197	192	_ [197	197	_	301	301	
Technicians	673	578	_	673	673	_	1 000	869	- 6
Finance	95	102	-	95	95	_	95	95	3
Spatialitown planning	103	112	- 1	103	103	_	399	296	- A
Information Technology	20	21	_	20	20	- 1	20	200	
Roads	68	66	_	68	68	_	84	71	- 18
Electricity	225	223	-	225	225	_ [225	225	к
Waler ·	71	64	_ [71	71	_	86	71	
Sanitation	_	- 1	-			_ [- 1	- 11
Refuse	91	90	-	91	91	_ [91	91	-
Other	1 394	1 368	_	1 394	1 394	_	1723	1 102	_
Clerks (Clerical and administrative)	2 154	2 036	-	2 154	2 154	_ [2 120	1 620	_
Service and sales workers	1 834	1.853	_]	1 834	1 834	_	2 130	1 834	-
Skilled agricultural and fishery workers	77	65	_	77	77	_	77	77	_
Craft and related trades	1 258	1 246	_ [1,258	1 258	_	1600	1 120	
Plant and Machine Operators	846	849	_	846	846	_	1 023	880	_
Sementary Occupations	7 793	3 661	_	7793	4 043	3 750	12 004	5210	4 421
TAL PERSONNEL NUMBERS	17 943	12 578	170	17 043	13 123	3 920	22 905	13 729	5 642
% increase		(26,2%)	(98,6%)	9 925,3%	7 619,4%	2 205,9%	484,3%	(40,1%)	(58,9%)
al municipal employees headcount	_	12 578	_	_	13 123	_	_	13 729	_
inance personnel headcount	-	605	- 1	_	605	_ [_	605	-
luman Resources personnel headcount	_	541	_	_	541	J	-	541	-

Table 50: Summary of personnel numbers

17. Monthly targets for revenue, expenditure and cash flow

7.1 Parent Municipality

Table SA25 - Budgeted monthly revenue and expenditure

	DITTION OF THE PRINCIPLE OF THE PRINCIPL			ט												
Description						Budget Year 2010/11	2010/11									
Rihousand	July	August	Sapt.	October	November	December	January	Hobertage	100	1	-		Rudget Veer	Mentum Framework	ite Frasnowork	
Rayanua By Source								- Contract	III III	HG.	May	gung	2010/11	2011/12	2012/18	
Property rales	221 901	38 801	223 301	320 437	223 142	285 826	917 948	267,002	240,000							
Proparty rates - penalties & collection charges	1	ſ	ı	1	t	1		20	770 045	950 951	371 602	349 478	3 021 875	3 369 390	3 756 870	
Service charges - electricity revenue	470 100	171 310	539 239	573 221	503 602	453 350	503 593	183 550	120 424	1 3	1	1	1	ı	1	
Service charges - water revenue	109 095	69 875	146 014	204 576	125.419	107 581	120 006	200	400 17.3	381 416	542 377	909 968	6 010 000	7 061 750	8 297 656	
Service charges - seniletion revenue	27 236	17 793	31 820	50 428	25 686	VOL BC	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	701 601	27,606	116 180	138 012	205 772	1 618 400	1 820 700	2 049 287	
Sarvice charges - refuse reverue	34 472	1 790	34 888	47.368	37.303	20 100	25 000	33 102	29 081	27 035	36 968	46 920	392 643	433 760	479 305	
Service charges - other	ş		,		200	791 67	36 980	35 829	38 672	24 083	51 168	81 164	429 884	605 114	593 509	
Rental of facilities and aquipment	3 180	10 121	1 20 3	1 0		1	ı	1	i	1	1	1	'		,	
Interest earned - external investments	190	2776	9 9	490	8 / 48	5721	8 377	11 158	5 695	6 845	10 661	20 521	105 503	112 942	120 823	
interest samed - outstanding deblors	25 85	9 6	9339	4 340	4.065	34 707	6 279	3 423	5 69 5	5 293	5917	43 333	120.080	R4 130	74 976	
Dividenda racaivad	60, 64	80.87	99 98 88	28 746	28 205	23 835	37 126	31 888	29 683	21 981	35 955	29 916	351 148	304 238	0/01/	
65.0	1 5		'	1	'	,	!	1	ı	,	\$		<u> </u>	007 00	55B C74	
1	2008	5619	5 407	4 833	6 869	4 281	5 986	4 201	4 592	4 588	4 801	1 66 0	1 00 00	1 6	1	
	158	2 927	2741	2 599	3 071	1.271	3 699	2 148	1,682	198	4 707	2 0	/B0 00	098 80	72 396	
Agailey savides	,	1	•	1	,	į	1	t	•		5	0	- FR +5	36 621	38 448	
Hersters recognised - operational	617 470	2 194	20 668	16731	449 512	26 661	9 0 18	10 164	311 629	4.18	702 004	1 6	1	1	1	
Other revenue	56 342	66 958	67 299	70 688	77 644	50 AD1	40 628	402 008	0000		107 001	L/E PL	1 976 514	2 152 614	2317 105	
Gams on alaposal of PPE	1	1 280	34	546	236	6	120	cen co	0800/	14 351	63 149	169 843	920 934	968 133	1 018 135	
							2		Ž.	12	98	1 084	4 950	4 950	4 950	
ioisi Kavenus (axciusing capital transfers and contributions)	1 571 348	420 173	1 109 316	1 333 308	1 493 702	1 950 286	1 046 709	1 116 811	1 441 164	848 100	1 749 678	1 872 864	15 462 261	18 990 307	10 2/4 402	
Expanditure By Iyaa		••••													l. - -	
Employne related costs	255 503	270 831	267 061	274 047	719 817											
Remuneration of councilors	8 200	4 079	9 6	20 1	000	28/ 645	276 277	275 779	274 906	277 934	277 584	319 831	3 451 283	3712774	3 994 527	
Cebt impelment	175,047	079	0 /83	80.0	080 9	5 065	4 025	6 020	4 951	5 730	7 174	5 406	66 439	72.880	78.981	
Ospreciation & esset (mosimum)	200	000	51717	10 648	18 982	14 851	3914	8 648	9 040	7 745	9989	182 980	432 387	483 154	F30 G43	
Tipe of being a	708.//	908 //	78 260	78748	78 609	78 627	78 633	76 923	78 647	79 208	08 690	4 869	HB7 034	000000	256 850	
Bull Discontinues	19 434	2 048	38 208	91 363	3.690	165 643	49 985	7.454	75 766	15 742	3877	257 39B	715.817	763 236	101 183	
Court processes	369 233	406 070	602 629	269 919	416 105	314 974	312 277	412 462	305 165	331 632	325 901	R17.976	100 100 1	00,100	BRZ COB	
מיווים נוויות ומיות ומיות	•	ı	1	I	1	•	t	ı	•	1		;	200	\$70 ioo o	/ b4 pag o	
	ſ	1		1	•	1	1	E	•	1	-	'	•	'	1	
Fensiers and grants	1 490	864	981	188	1 175	1 282	1 126	1327	1 704	. Edn	1 000	1 6		1	ı	
Other expenditure	282 633	356 287	358 935	389 374	415 152	439 077	297 018	315.041	430 742	240 070	F0. 7	7 240	200	19 000	2000	
Loss on disposal of PPE	æ	13	1511	108	36	152	138	108	174	130	404 904	04845	4 761 671	5 034 305	5 337 643	
Total Expanditure	7 118 470	1 127 567	1 278 402	1 117 211	1 356 717	1 277 017	1 023 404	1 105 583	1 160 108	1 D38 013	4 506 509	2 000 270	7700	6077	5077	
Oranica HO - Halle										!			07/ FSB 61	16 660 227	18 702 678	
aurpinasinasiens	454 879	(707 336)	(167 166)	216 097	137 984	(227 327)	23 305	10 248	250 989	(789 913)	564 377	1196 4001	000	100		
rensters recognised - capital	72 071	94 463	108 582	106 766	111 392	113 117	92 558	115 492	129 625	120 092	123.054	427.064	040 077	ogn ntr	472 320	
Contributions recognised - capital			•									5 1	244 340	6/8/8/n c	476 641	
Court Spread speeds													r	'	ı	
Surplus/(Daffell) after capital transfers & contributions	528 850	(812 583)	(68 603)	322 683	240:308	(114 210)	116 868	125 740	380 623	(89 021)	677 431	1448	4 448 889	1 2 2 2	1	
Texation			•							,		-		2	940 950	
Attributable to minorities Share of surplus/ (deficil) of nasocrate			•									1 1	1 1	1	ı	
SurnivalDaffett	000											r	1	1		
	528 850	(612 883)	(68 803)	322 863	249 966	(114 210)	115 863	125 740	380 823	(69 021)	677 431	1 440	1 54K 58A	+ 407 759	4 0 46 000	
													200	1 441 103	846 868	

Table 51: Budgeted monthly revenue and expenditure

Table SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Revenue by Yola Office of the Ensemble 19						buoget rear 2010/11	T 2010/51							!	
oodfan Hanna Ottis Hillel. n		Annual	1.00										Madium Term R	Medium Tom Revenue and Expenditure Framework	uro Framework
		Jenffrey L	ndeo oabr	Ledgio D	November	December	January	February	March	April	Мау	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year 52 2012/13
	9	7 400										•			
	000.01	1.10/	1	1	6 167	1		1	1 167	,	;	'	25 500	3,500	9 500
	917 009	46 414	232 860	330 109	672 881	293 605	228 763	285 675	667 468	177 419	850 701	362 652	4 945 637	F 499 050	0000
Companie & Change Danibase	2 034	2697	5 572	6 607	6551	36 087	7 672	6 837	6 137	7 654	7 932	48.280	148 950	200000	0.002.432
	2 438	5 403	3740	4 842	6.088	3324	4 160	8 637	3 868	4 289	5,543	14 684	OEG OF	201 06	103 043
Community satesty	8 072	12 691	11362	10 972	13 637	1408	11 352	11 798	10 114	13 760	9 785		8/8/00	66 / GO	70611
City Planning and Economic Development	6 361	8015	8 401	8 613	9316	7 198	6 012	11.537	0 642	57.0		65 67	144 915	153 353	162 309
Health & Social Development	416	909	19 649	527	576	11 104	1002	100	200	2 1	8 448	1/ 161	110 166	178 607	195 644
Sport & Recreation	306	970	1210	1383	1345	2 99	100 +	8 8	2,0	247	18 571	18 845	877.67	84 365	91 381
Housing and Sustainable Hunan Settlement Development	1 745	2.014	1000		2 9	3	007 1	1.201	88	086	627	306	12 388	63 933	54 625
	47 359	2 600	100 4	2010	940	7.363	2 666	4 270	2 793	2 949	3.576	7 188	40 086	56 771	. 58 771
	9 66	070	E# 00	928.50	55 204	41518	47 291	59 845	54 078	40 732	66 980	98 517	643 722	745 667	. 834 873
	11 9KB	63 134 PE 134	91818	107 115	96 628	107 249	76 328	120 368	109 048	102 339	102 859	134 719	1 2/19 623	000 000	710000
istructure Ceveropheent	664 711	329 388	789 137	902 983	732 343	652 271	748 175	743 351	702 941	608 841	797 538	1 285 943	R 055 523	10 308 084	1100011
Total Revenue by Vole	9 843 420	514 624	1-218 679	1 440 074	1 605 084	1 163 408	1 139 267	1 232 303	1 570 789	088 482	4 479 790	200 000	770 000 0	10 208 884	11 906 441
Expendibus by Voto to be appropriated									•						20 131 043
e Mayor, Chief Whip, Speaker & City Manager	23 662	23.641	25 266	25 102	32 358	29.759	32,880	900	6	4					S
General Assessment	80 116	22 684	28 844	25.899	31 680	9000	600 63	000 07	33 036	Sp 189	33 880	33 126	336 207	343 450	367 396
Financial Services	41 848	41-709	do sea	88.053	20000	087 85	57.024	27 202	43 896	23 755	43 145	115 729	504 279	548 856	593 145
Corporate & Shared Services	65 794	7304	5FF 92	00,000	100.00	CO CO CO CO CO CO CO CO CO CO CO CO CO C	55 246	20 187	93 751	47 369	72 202	123 732	801 454	847 245	989 927
•	73.268	9000	2 5	D/# 10	00 00 00 00 00 00 00 00 00 00 00 00 00	83 806	76 575	79 757	89 267	63 997	96 798	124 622	1 032 200	1 099 061	1 172 333
- Databament	200 00	007.63	19.24	81 / 16	116 401	83 680	81212	81945	96 932	82 833	88 722	101 199	1 036 378	1111896	1 192 377
	600 22	23 4 ()	23.678	24 267	33 924	26 271	24 178	24775	28 126	24 533	28 709	29 346	313 271	336 384	362.312
	100 07	100 92	27 999	28 970	41 680	29 632	28 669	28 929	30 526	29 381	30.888	36 646	368 142	396 009	425 194
	/B/ GI	17 439	19 163	20 200	22 462	22 831	18 630	16 329	22 043	18 804	21 962	30 811	247 753	267 134	150 125
ni Davelopmeni	20 817	20 670	23,173	29 511	25 602	39 404	25 094	22 602	35 258	22 531	30 739	49 976	345 895	107 107	007 P07
mental Management	94 857	100 712	103 873	109 791	120 366	111 339	102 970	105 695	114 108	110 279	120.318	50.057	1 365 Pea	on the	391 906
	71619	89 109	94 025	105 794	105 386	119 810	93 228	94 266	118 591	95.829	117 403	150.031	1000 700	000 000	790 500
icture Development	966 568	583 715	699 723	490 779	637 896	568 246	499 593	602 855	540 386	K98 467	300 999	70000	1 204 400	- 60L 70F L	1 450 479
folal Expenditure by Vote 110	1 102 981	1 103 203	1 250 200	1 069 861	1 327 540	1 253 330	1 051 509	1 103 230	1 244 938	1 091 356	1 245 111	1 908 440	14 831 720	8 535 400	10 105 150
11",									•					***	010 701 01
Surplus/(Doffelt) before queoc. 54	540 439	(588 578)	(13 324)	350 193	277 543	(69 923)	07.750	69 073	325 851	(122 364)	827 618	101 278	1 545 586	1 427 763	1 946 969
Taxation		•											•		
All ibutable to minorities			_									1	1	ı	1
Share of surplust (deficit) of associate												1	1	1	1
Surplus/(Daticit)	540 439	(588 576)	(33 321)	350 193	277 543	(89 923)	87 758	89 073	925,854	M 20 96 M	007.640	'	-	Ļ	1

Table SA27 - Budgeted monthly revenue and expenditure (standard classification)

Revenue_Standard July August	67 621 132 67 88 14 491 1 884 1 684 1 680 3 414 9 178 9 178 7 686 3 178 7 7 686 2 10 563 3 33 7 623 2 10 563 2 10 563 3 3 3 3 4 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	244 177 119 119 227 058 31 804 2 161 1 472 1 62 051 1 7 380 9 2 2 9 1 7 380 9 2 2 9 1 7 3 8 1 8 7 3 8 1 8 7 3 8 1 8 7 3 8 1 8 7 3 8 1 8 7 3 8 1 8 7 3 8 1 8 7 3 8 1 8 8 7 8 1 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 7 8 8 1 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	341 884 70 77 7341 495 13 085 1 573	November E 604 527	Desember Janua 333 646 246	January January 240 E18	February 279 189	Mareh 679 479	Aprill	May	Juna	Medium Term Re- Budget Year 2010/11	Medium Term Revenue end Expenditure Framework Budget Vear Budget Vear+1 Budget Year+2 2050ft1 2011/12	Rudget Year +2
### ### ### ### ### ### ### ### ### ##	67 621 132 132 14 481 14 481 1570 1 640 3 414 1 570 1	1177 110 110 110 110 110 110 110 110 110	70 70 144 70 73 144 79 83	1 8 2	333 018	January 240 619	February 279 188	March 679 479	Aprill	May	Juna	Budget Year 2010/11		Budget Year +2
838.642 638.473 638.473 6 1085 6 583 1 775 6 1085 7 3 755 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	132 132 1434 14481 1834 1640 3444 167 80 88 9 176 9 176 9 176 9 176 13 337 026 13 13 13 14 14 15 16 17 16 16 17 16 17 18 18 18 18 18 18 18 18 18 18 18 18 18	244 177 110 242 058 31 804 2 161 1 442 118 240 2 601 7 380 88 289 88 7 89 88 7 89 12 828 817 15 828 817 165 088 165 088 165 088	341 895 70 70 13 085 13 085 1 079 1 079 1 083 3 183	881 527 7.1	333 018	240 616	279 189	679 470			1	2010/11	٠.	
69 699 473 6 810 1 106 6 933 1 745 6 106 7 3 775 7 704 210 6 704 240	10.00 mm m m m m m m m m m m m m m m m m	222 059 31 804 2 151 1 422 1 162 1 62 2 151 1 62 2 151 1 62 2 151 2 151 2 151 2 152 3 153 1 155 3 155 1 155 3 155	341 885 70 70 13 085 13 085 1 679 3 183	401 527 7.4	333 048	240 619	279 189	679 479	-			:	4	2012/18
888 473 8 810 1 138 1 148 6 833 1 1745 6 328 7 3 775 7 704 210 8 678 700	667 389 14 4891 14 578 1 578 1 578 1 578 1 589 1 77 699 1 77 699 1 77 699 1 78 699 1	22.2 C68 22.13 604 2.161 11.422 12.161 12.240 2.661 7.380 88.209 98.209 98.209 98.209 98.209 98.209 12.600 166.008 166	2 341 495 13 086 2 341 1 679 5 963 3 183	۲	454	40			139 360	884 483	422 625			
833 473 6 933 1 7 4 5 6 933 6 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	67 388 1 1874 1 1874 1 1674 3 414 16 16 17 77 686 13 33 020 210 583 220 583 23 685 7 633 33 685	242 059 31 804 2 161 1 422 16 2 601 7 380 98 289 88 789 87 780 12 828 877 15 058 40 73 404 165 058 40 73 405 165 058	341 495 13 095 2 341 1 579 6 983 3 163	-	ž	5	71	g	70		22 066	E99 //L G	5 658 993	6,236,243
6 1086 1 1086 1 1086 1 1715 1	1678 1578 7 540 3 414 16 80 88 9 178 9 178 9 178 9 178 9 178 9 178 7 699 7 699 7 699 7 699 7 699 7 699 7 699 7 699 7 699 7 699 8 7 699 8 7 699 8 7 699 8 7 7 7 699 8 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	31 804 2 161 1 422 18 240 2 501 7 350 98 289 98 789 12 825 817 15 038 165 038 165 038 165 038	13 085 13 085 2 341 1 679 5 983 3 163	1	!	•	ľ	1	,		1	23 038	1291	1 283
1 138 1 185 1 745 1 73 75 7 77 75 10 704 210 8 678 707 70 704 210	1 674 7 640 3 414 1 15 80 888 9 178 9 178 43 77 696 77 696 77 696 77 696 77 696 77 696 77 696 77 696 77 696 77 697 78 78 78 78 78 78 78 78 78 78 78 78 78	2 1151 1 422 10 2 601 2 601 9 8 209 9 8 209 9 8 209 1 2 601 1 2 60 604 1 66 005 1 66	2 344 1 679 5 983 3 163	929 140	332 880	240 443	279 088	679 408	169 288	884 069	400 668	A 484 874	1 2	
6 833 1 745 1 745 6 3189 7 7 775 7 70 770 6 70 700 700	7 640 3 414 16 16 9 178 77 696 77 696 77 696 77 696 77 697 77 697 77 697 77 697 77 697 77 698	1422 16240 2 561 7 389 98 289 88 789 12 828 87 789 156 088 40 734 55 008	1 579 5 983 3 183	970 01	20 624	16 373	15 279	12 302	12 391	30 703	43 365	238 848	5000 0	6 234 950
6 993 1 745 2 2 8 0 144 6 389 7 7 777 7 7 7776 7 7 704 210	7 640 3 414 16 80 860 9 176 77 696 13 337 020 210 563 60 316 7 633 394 86	18 240 2 601 7 380 88 209 88 789 12 82 579 04 167 08 40 734 65 009	3 183	906 2	9	Ē	2 681	2 066	2 025	1621	3 580	26 920	000000	322 984
1745 2 2 80144 6 3059 7 73775 7 704210	3 414 16 80 880 9 178 9 178 937 020 210 893 80 316 7 633	2 520 7 350 85 209 8 38 799 12 8 79 094 16 508 40 734 65 008	3 183	1712	1 107	1061	2 288	1 571	1 630	009	977.6	000 00	60.223	20 90
2 0 144 0 2 155 0 145 0 155 0 15 10 10 10 10 10 10 10 10 10 10 10 10 10	9 176 9 178 9 178 9 178 9 178 9 178 9 20 7 623 8 0 3 18 7 633 7 633	7 2 800 98 209 8 398 8 739 12 828 271 679 084 40 704 65 006	200	200	15 803	5 631	6009	5 861	5 783	16.628	(07.978)	74 000	51 455	52 669
6 356 6 356 77 67 01 10 70 707 10 70 707	80 868 9 176 9 176 13 337 020 210 563 90 316 7 633 38 486	7 380 98 209 88 799 12 825 871 679 094 165 036 40 734 65 006	_	3349	2 363	2 866	4 270	2 783	0896		(21 010)	/4 633	78 474	82 517
6 589 6 589 73 776 70 704 210	9 178 77 698 13 13 13 13 13 15 15 15 15 15 15 15 15 15 15 15 15 15	88 209 88 799 12 825 271 679 094 165 036 40 734 65 006	0	10	n	7 383		12		1 200	188	40 098	177 99	58 77.1
70775 (O Tribollen 70775 (O Tribollen 70775 (O Tribollen 700 210 (O Tribollen 700 (9 176 77 696 13 337 020 210 563 80 316 7 633 38 486	8 789 8 789 12 825 871 679 004 165 036 40 734 65 008	110 169	101 043	110 479	78 074	123 626	414.113	100 130	0007	26.684	78 889	83 400	90 330
704 10 10 10 10 10 10 10 10 10 10 10 10 10	77 696 13 337 020 210 563 80 316 7 633 38 486	88 796 12 826 871 679 094 165 036 40 734 55 008	609 6	10 478	7 195	8008	11.539	9000	ner oci	760 BOL	162 800	1 308 808	1 080 418	1 369 333
704.210 504.020	13 210 563 80 316 7 633 38 486	12 828 871 679 004 165 036 40 734 65 006	101 538	90 651	103 276	72 B66	112021	100 001	B9468	8 444	17 141	113617	182 055	199 089
704.210	337 020 210 583 80 316 7 633 38 486	826 871 679 084 165 036 40 734 65 008	12	74	G	G		087 001	950 25	97 642	175 731	191 691	888 196	1170.069
1000000	210 563 80 318 7 633 38 486	679 084 165 086 40 734 65 008	958 310	776 981	685 995	70%047	-	2	5	Ξ	27	180	166	176
	80 316 7 633 38 486	165 036 40 734 65 008	614 216	645 671	488.512	637.000	167 880	746 076	638 744	854 771	1 374 817	6 478 437	10 520 035	DET 200 CT
118 280	7 633	40 734 65 008	215 229	135.920	116 847	200 200	537 226	512 982	431 387	584 994	983 319	6 527 932	7 597 238	8 843 756
39.498	38 486	900 55	63 428	43 730	/+0 al -	150 814	146 876	133 560	126 116	149 633	221 510	1 748 138	2000	087 240 0
te management	77.44		45.62	200	22.23	40 779	44 237	43 135	29 803	67 233	261 130	695 171	0 4 5 5 5 5	23886
12613	10 / 14	17 518	13 545	900 00	48812	£7 383 2	69 250	68 379	62 338.	62 911	(91 142)	502 147	100000	989 898
Total Revenue - Slandard 914	914 624	Ĺ	446 074	200 000	GBZ SI	13 550	26 852	18 818	22,351	17 095	(23 098)	178 850	167 178	566 ZHD
			*	1 000 004	1 163 408	1 139 267	1 232 303	1 570 789	988 982	1 872 728	2 009 718	7A ST7 187	40 000	198 339
Expenditure - Standard													98R / FO 91	20 731 643
datration 210 254	180 848	179 745	197 807.	10.000										
23 662	23 911	26 698	24 804	197 000	700 / 70	176 512	182 463	257 828	180 057	244 889	386 441	2 630 531	9 810 064	
y Diffice 1 272	1341	1 331	1356	32 435	20 603	23 461	26 020	27 392	26 845	30 028	67 734	348.819	260 360	108 900 s
185 320	135 596 1	152 742	171 867	2,032	9	1 376	1 377	1 380	1 400	1 430	1 628	17 200	979 84	377 277
Community and public salety 177	177 836	180 070	70, 40,	107 001	223 566	151 678	155 256	228 038	152 813	213 430	337 080	CC9 APC C	010 10 10	180 8
Il services	23 409	23 464	27.70	Abo 047	208 816	184 709	104 644	207 179	187 841	209 199	270 575	2 410 154	100 101 101	721 808 7
	45 941	20037	100.00	33 480	26 478	24 089	24 666	28 007	24 836	28 551	32 647	245.604	ZLq cqn y	2 774 300
72 269	77 490	710 DUZ	50,303	54 679	49 184	45 693	47 136	48 364	48 988	52 594	76 487	100 010	339 623	364 538
	19.607	3 2	7 th / 42	114 486	81 751	79 499	60 163	84 893	80 690	86 677	906 61	024 620	820 861	701 162
10 576	11 180	2 6 6	000	24 478	37 389	23 746	21 471	33 694	21 359	29.258	47 BBB	100 000	1 002 223	074 263
a) sarvices 93.907	108 418	118 134	11 840	15 416	12 014	11 682	11516	12 031	11.871	12 220	84 248	328 335	348 600	372 047
avalopment 22 831	24 276	24.480	200	137 650	44 004	146 159	118 302	142 858	118 918	141 896	242 923	1 801 558	204 405	282 311
67 4 18	80 275	BA 904	20 47 20 40	354/3	29 440	25 237	25 804	30 889	25 414	30 598	31 422	330 164	264 204	1 850 131
	3 868	3 860	2007	000 07	2	85 940	08 320	107-498	06 448	106 663	208 463	1 219 331	1264 499	378841
1008 622.257 6.	637 493	788 305	200 100	757 0	4 400	4 023	4 079	4 671	4 052	4 644	5 038	62 082	555 303	410 049
427 910	445 GB7	537 428	360 930	461 922	444	996 952	660 169	914 428	586 838	828 409	1 859 103	7 893 876	9 338 277	10 850 117
113 176	111 777	134 641	17078	122 102	317 104	5/4 338	467 688	399 253	398 487	409 367	700 908	6 408 037	6 507 142	7 661 178
1118nl	53 884	56 689	60 162	62.977	83.653	57 007	17 921	113 846	101 498	116 935	192 511	1 435 379	1 699 871	1 780 354
เขาติกลูยิ่งกอก!	28 164	27 660	31 786	33 776	36.913	27 585	129 16	82 1/8 1 1/8	60 478	68 329	(255 091)	404 410	439 481	474 543
	19 608	18 050	19 609	24 594	20 122	48 637	667.72	36 149	28 385	34 779	411 776	748 050	793 783	842 041
1 102 881 1 103 203		1 250 200 1	089 861	1 327 540	1 263 330	1 061 309	1 163 230	1 244 000	20 607	22 719	(51 603)	187 602	179 942	193 217
1								200	905	1 245 111	1 808 440	14 831 720	16 650 227	18 782 075
374 049	(888 578)	(33 324)	350 193	277 543	(88 923)	87.78	69 073	325 BU1	(122 384)	827 818	104 278	4 544 800	A ANN AND	
Share of surplus/(daffelt) of associate					20.7	-						800	1 427 703	1 848 869
Surpital (Deffail) 540 439 (588 5	(588 578)	9) (38 321) 350 193 277 543 (89 923) R7 788 AB 077	350 193	277 543	(86 923)	87.758	40.075	100			-		1	1
	Table	53 Bunch	efed mo	nthir roses	2000		0 10 00	320 001	(122 384)	627 618	101 278	1 545 560	1 427 753	1 549 859

٠,

Table SA28 – Budgeted monthly capital expenditure (municipal vote)

•															
Rthousand	ylat	August	Sapt	October	Nov	à							Madlum Term	Medium Term Revenue and Expendiure Framework	us Framework
Multi-year expanditure to be appropriated					i i i	nec.	Jahitary	Feb.	March	April	May	Juna	Budget Year 2010/11	Budget Year +1	Budget Year +2
Office of the Executive Mayor, Chief Whip, Speaker & City														711117	£112102
Canaral Areasances	1	1	286	1	1	1	1	,	1						
TOTAL CONTROL OF THE PARTY OF T	1	,	1	I	,	·	1			'	ı	1	286	180	275
Financial Selvices	1 133	1 133	1 683	1183	1 283	1423	-		ı	,	ı	1	1	1	_,
Corporate & Shared Services	8 550	4 200	4 500	20 600	9	00.0	2	183	1303	1 383	1 183	2 502	16 259	15 000	15,000
Community Salary	2.200	2,400	000	000 07	0	3,800	4 165	14 450	5 275	6 195	17 657	8 075	103 747	P36 30	200 2
Olly Planning and Economic Devaluement	, ,	701.7	3300	5 063	3 597	400	2 500	11 900	1 650	2.350	2 0.87	****		100.08	91 838
Health & Godal Dandonson	2	2009	11 585	1 020	5 380	10 955	900	4 180	14.050	9 9	100.4	# :	38611	30 237	30 164
יום מיווי אי כתרואו התאבור לוווי ווויי ביווי ווויי ביווי התאבור לווויי ביוויים ביווים בי	5 583	3 583	3 583	2 491	1981	1783	, 783		1	0000	620 c	14 760	70 454	119 274	136 022
Sport & Recreation	'	1	900	1 200	002.0		20.	2007	2 983	1 783	1.283	1 187	30 216	17 000	11 000
				2	8	no z	009	4 000	2 000	2 600	6 000	9 400	38.000	000.00	
Housing and Sustainable Human Sattlement Development	12 000	12 000	12 000	078.01	927 67									000 to	175 000
Agriculture & Environmental Management	Ş	0 690	002 07	7	2468	12 000	12 000	12 000	12 000	12 000	12 000	12 000	144 050	400 000	
Transport and Boads	P :	2000	00/01	10 280	7 790	2 960	3 025	3 930	4 000	4,000	9 740	0 400	200	00000	166 312
Spanner and the state of the st	73472	78 262	86 382	94 065	102 865	80 786	06,877	124 7.44	100 001		2	OB/ F	63 965	81.300	78 750
Public Works and Infrastructure Development	25 565	109 694	115 404	116 097	02.2 PE.	720 00		14/17	129 025	138 017	140 722	155 738	1 295 951	1 005 273	1 265 333
Capital multi-year expenditure sub-total	128 943	991 489	940.000	10000	21.10	90 U/4	55 743	135 407	146 015	152 472	178 611	128 746	1 394 558	4 343 764	200 007 T
	!	7	270.007	264 438	279 908	212 744	177 418	311 375	320 162	325 601	358 778	117 109		222	684 183
Single-year expanditure to be appropriated										-	!		Clatha	2 928 008	3 393 885
Office of the Executive Mater Chief Whin Souther & Cit.		-					•								
Manager				-		-									•
General Assessment		-				•••									
					•••	_		-				'	r	1	1
SBOINED REGUERAL										•		1	1	1	1
Comporate & Shared Services												t	1	1	ı
Community Safety												1	,		1
Olly Planning and Economic Develonment												1		ı	'
Heally & Social Developmen												-	1	ı	į
		•							_			1	1	i	1
Honescan a Indo				··· .						•		1	'	1	1
Housing and Sustainable Human Settlement Development												1	1	1	i
Agriculture & Environmental Management												ı			
Transport on a Donate		•					_		_				1	ſ	•
I all short all a Kozac							-	***				1	1	J	1
Public Works and Infrashructure Development											•••	ï		1	1
Capital single-year expenditure sub-total	1				-	+						1	,	,	
Total Capital Expenditure	128 943	924 465	000 000	- 1	-	1	1	-		•	i	•	-		
	212	704) 77	200 023	284 493	279 008	212 711	177 416	311 375	320 182	325 501	368 776	337 403	2 204 032		•
			/ap/	able 54: Budgeted monthly canifel evenglithms (Contact mo	A State of the Sta						201 105	2 2 2 2 2 2	2000 000	

Table SA29 - Budgeted monthly capital expenditure (standard classification)

			-												
Description						Budget Year 2010/11	2010/11						Modium Term Re	Medium Term Revenue and Expenditure Framework	ure Framework
Rthousand	yjul,	August	Sept.	October	Nov.	Dac.	January	Feb.	March	April	May	June 1	Budget Year	Budget Year +1	Budget Year +2
Capital Expenditure - Standard								†					2010/11	2014/12	2012/13
Governance and administration	7 683	6 333	6 103	20 583	6 233	3 863	A 088	14 433	4 052	1053	100	0000	***		
Executive and council	8	200	200	500	150	<u>.</u>	. 15	2	3 6	2	217	70a o	300 476	138 351	108 838
Budget and treasury office	,	1	1	1		3	3	3	3	₹	1	3	1 085	343	193
Corporate services	7.633	K 123	4 083	600.00	000	1 00	' !	1	ı	ı	ı	1 269	1 259	1	£
Community and with the autobi	200	201	200	20 303	6000	3613	4023	14 333	4 903	5 933	17 215	7 693	103 132	110 008	106 655
לייוניייייייייייייייייייייייייייייייייי	20/03	20 / 33	27 983	29 953	28 117	16 383	19 168	33 063	25 358	25 050	24 985	26 656	305 070	345 867	380 112
Conminuty and spoial services	ſ	1 000	1 400	3 000	2 800	2 600	1 800	4 800	5 625	5 625	5 625	8 225	42 500	000 67	26 NO
Sport and recreation	1	6 750	7 700	7 900	7 250	1 600	1 585	2 200	3300	4 100	4 000	930	FO 885	96.000	23 650
Public safety	2 200	2 400	3 300	4 083	3 597	400	2 000	11 500	1 850	2.350	2.087	770	38 714	200 000	134 800
Housing	12 000	12 000	12 000	12 479	12 479	12 000	12 000	12 000	12 000	12 000	12 000	500	144 050	162 631	29,000
Health	5 583	3 583	3 583	2.491	1991	1 783	1783	2 583	2 683	1 783	1 283	1 487	F 05	130 000	215 001
Economic and environmental services	73 912	79 402	99 153	95 485	108 585	91 881	96 617	128 221	142 375	139 717	1AR 4AS	470,408	01707	1000 101	990 11
Planning and development	400	200	11 971	1 020	5 380	10 955	. 009	4 180	14 050	500	6679	200	370 481	176 971	1 407 430
· Road transport	73 472	78 262	86 302	94 065	102 865	80 786	25 877	125 744	128 026	200	0000	00/4	70 rati	119 454	136 297
Environmental protection	40	640	COS	400	UPE	140	3	14.17	070 071	1000	140 / 122	100 (38 100 (38	1 295 951	1 005 273	1 265 333
Trading services	25 565	110 994	116.704	447 387	438 070	768 20	2 5	000	000	200	500	98	3 800	4 800	2 800
Electrioliv	13.650	28 400	500	GG 21	200	# C C C	or 193	139 (0/	147 313	153 772	178 871	130 218	1 409 018	1 328 761	1 500 693
18/19	2000	20,407	200	33 080	43 830	26 980	29/30	25 855	65 772	88 202	111 852	50 406	578 786	540 700	514 000
Walter Committee	4 700	21 401	23 761	21 885	32 270	13 180	14 160	24 800	23 120	18 940	21 370	299 97	246 250	129 000	139 000
Weste Water management	7 315	50 893	60 512	61 122	58 670	55 914	1 853	54 752	57 124	45 330	45 389	51 648	569 523	644 061	831 193
Waste management	ı	1300	1 300	1300	1 300	1 300	1300	1 300	1 300	1300	1 260	1 500	14 460	15 000	16 500
Other		1		1 090	1	1210	200	930	180	200	250	280	4 920	13 500	A18 Ch .
Total Capital Expenditure - Standard	126 843	221 462	250 023	264 498	279 008	212 711	177 418	311 375	320 162	325 501	368 776	337 102	3 194 975	2 928 008	3 393 885

Table 55: Budgeted monthly capital expenditure (standard classification)

Table SA30 - Budgeted monthly cash flow

Particle Particle	R theuseand Cabb Reculpts By Source Property rates - permitties & collection charges Broperty rates - permitties & collection charges Service charges - alestfoldy revenue Service charges - wellar freezue Service charges - wellar freezue Service charges - water transmission	July					Hudget Yan	r 2010/r1						Medlum Term R	tavenite and Expen	Thirt Francisco
The control of the	Cath Result is Exercise Property rates Property rates Property rates Property rates Property rates Property rates Property rates Property rates Property rates Particle charges Service charges - electricity voverne Service charges - water revenue Service charges - versit ravenue			4000				-								Woman Company
The control of the	Property rates - pennities & colection charges Property rates - pennities & colection charges Genvies charges - aleaffolly rownine Genvies charges - wells researce Genvies charges - wells researce Genvies charges - waste	+			Cotobar	November	Dacember	January	February	March	April	Мау	June	Budget Year	Budget Year +1	Budget Year +2
The control of the	Properly rates - penalides & collection charges Genvee charges - experiency of collection charges Genvice charges - waits revenue Service charges - exaltation revenue Genvice charges - serialidor revenue	208 507	34 593	209 903			-					ì		-	711110	2012/13
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Garvice charges - bladfolly rownie Georgia dispasa - walar freequa Service charges - sentalion revorus Garvice charges - sentas revorus	ı	1	,	17.12	40, 40,	268 678	204 871	238 782	327 141	159 230	349 308	328 510	2 840 562	3 200 921	3 550 027
1, 10, 10, 10, 10, 10, 10, 10, 10, 10,	Service charges - waler revenue Service charges - Semitation revenue Service charges - celuse revenue	441 894	161 031	506 885	638 B28	200 547	1 5	1	1	!	1	ı	F	1		1
1, 10, 10, 10, 10, 10, 10, 10, 10, 10,	Service charges - sanitualen revenua Service charges - refuse revenua	102 549	65 662	136 313	192 302	117 694	850 101	473471	454 537	440 083	357 931	509 834	855 370	5 649 400	6 706 983	7 882 578
The color of the	CONTROL CHARGOS - COLUS DO PONDOS	25 601	16 726	29 911	47 402	24 145	24 182	790 SE	126 131	116 250	109 209	129 732	183 428	1 621 296	1 729 665	1 945 B73
The color of the		32 404	1 682	32 795	44 526	35 085	27 417	200	5 6	27 318	25 413	34 750	45 965	368 931	412 072	465 340
1,000 1,00	Cervice charges - other	,	ì	1	ı	1	,	No.	089 25	34 472	22 638	48 098	57 494	404 091	479.858	563 833
The column The	Rental of facilities and aquipment	2 990	9 513	6 528	7 988	PCC-8	925	1 1	r i	1	•	1	1	1	1	•
1, 10, 10, 10, 10, 10, 10, 10, 10, 10,	Interest earned - external investments	189	3 478	3 364	4 340	4085	200	1 074	10 487	6 353	8 434	10 022	19 384	99 173	107 294	114 592
1441 1960 1910	Interest serned - outstanding debters	20 911	23 218	23 008	22 896	22 544	18 06	6770	3 423	5 693	5 293	5917	43 333	120 080	64 139	71 376
160 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	. Olvrdanda raceived	ı	,	,	1		900	10.40	Z5 509	23 746	17 505	28 764	23 933	280.918	312 988	348.874
1441 149	Fines	5 068	6619	5 407	4.833	9	1 8	1 3		1	1	1	t	1	1	
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Licences and permits	156	2 927	2 7.41	2 200	0 0	4 28	2 986	4 201	4 502	4 566	4 801.	9 363	65 697	98 960	79 396
144178 619 6	Agency services	,	1		,	200	177	3 889	2 148	1 582	5 581	1 787	6 828	34 783	38.621	28.440
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Transfer receipts - operational	552 558	16 205	47.000	1	r	1	t	1	ι	1	1	'			
144119 600 cm 1440 cm 1445 t	Other revenue	61.243	707 00	1/ 228	6 192	461914	26 607	3 183	736 497	18.367	11 172	33 988	70 497	1 078 E44		•
1,000 1,00	Cash Receipts by Source	4 444 755	20 00	87.874	71 445	78 196	48 701	46 44D	103 222	74310	78 777	61 160	173 006	*10000	4102014	2 317 105
A STATE OF COLUMN 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	-	no. +++	409 694	1 040 957	1246 660	1 465 145	968 659	982 308	1 769 779	1 078 838	814 029	1 210 288	100 100	200000	BBB 133	1 016 135
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Other Cash Flows by Source									-		}	77. 770.	14 202 388	16 241 927	18 397 476
1 1 1 1 1 1 1 1 1 1	Transfer to the contract of th	_								-						
1,00,000 1,00,000		1	56 627	65 166	91,893	169 675	59.586	77 947.	50 284	0.00						
1. 1. 1. 1. 1. 1. 1. 1.	Contributions recognised - capital & Contributed assets	1	ı	1			!		9	110 363	116 149	93 513	424 397	1 325 026	1 087 873	1 475 841
1471 1471	Proceeds on disposal of PPE	•	1 290	8	646	Arc	É		,	1	,	1	ī	•	í.	1
14 14 15 15 15 15 15 15	Short term tours	1	1	1	ı	}	Ξ	402	r	298	- 50	98	190	4 950	4 950	4 850
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	Borrowing long terminalinancing		,	1		1 000	1 1	1	1	1	1	,	1	•	1	•
1417-246 254-469 256	Increase (decrease) in consumer deposits	'	1	,		200	070 071	125 000	125 000	125 000	126 obg	125 000	126 000	1 000 000	1 000 000	1 000 000
14/1/14/2 126 469 26 469	Decrease (increase) in non-current deblors	1	1	,	····	ŀ	•	1	(1	ı	ı	,	ı	1	,
1,11,1240 1,11	Decrease (increase) other non-current receivables	1	'	,			ı	ļ	ı	,	ı	'	,	1	t	,
14.17.240 1.00 1.	Decrease (increase) in non-current investments	25.489	26 489	26 460	26 450		;	1		1	1	3	1	1	•	,
201 401 <td>Total Cash Receiple by Source</td> <td>1471248</td> <td>493 899</td> <td>1 133 8.65</td> <td>200 400</td> <td>70 489</td> <td>26 489</td> <td>26 489</td> <td>25 489</td> <td>26 460</td> <td>28 489</td> <td>26 469</td> <td>26 489</td> <td>317 863</td> <td>66217</td> <td>30.413</td>	Total Cash Receiple by Source	1471248	493 899	1 133 8.65	200 400	70 489	26 489	26 489	25 489	26 460	28 489	26 469	26 489	317 863	66217	30.413
281 522 521 522 523 523 52 52 52 52 52 52 52 52 52 52 52 52 52					Bing care :	3 / UB 344	1 199 725	1 212 180	1962 056	1340836	1 080 747	1 453 354	2 401 204	16 930 226	48 400 747	20 000 160
1,000 1,00	Cosh Baymento by Type	_						,								19t 800 N
Company Comp	Employee relaied cosis	201626	308 130	207	-				•	•						
1,000 1,00	Remuneration of councillors	900	202 120	119 500	305 305	475 488	305 826	315 336	314 768	313771	317 228	316 828	365 047	3 630 404	004 100 1	
1,280 1,294 1,29	Collection coasts	BOY II	2/9	E87.9	5 016	2 080	5,085	4 025	0.020	4 951	5 730	7 174	5 498	2 43	000 000	4 558 486
1,02,040 1,12,040	Transport of the second of the	1	1		1	1	1	1	,	'	1		2	224	12 990	79 961
140 140	Hall to the state of the state	(19870)	2 031	37 857	80 695	3 659	164 336	49 676	7 391	75 129	15.810	4000	2000	1 5	1	:
66 347 77 900 80 235 45 45 74 70 1 66 546 56 50 27 74 047 54 753 55 55 8 65 55 8 65 57 74 047 54 75 75 75 75 75 75 75 75 75 75 75 75 75	Date attachment the same of	302 946	333 170	412 384	221 462	341 403	258 428	256 216	338 415	250 372	272 008	200 200	10070	719917	102 736	805 284
14.480 16	The Principle of Server	66 287	72 900	80 235	48 457	74701	56 546	56 082	74 047	54 783	100 400	701 000	424 304	3 679 200	4 641 921	5 848 724
1460 684 684 684 687 770 009 770 0087 77 1	Curer translates	ı	,	,	1	1	•	-1				ne an	82 972	805 033	919 203	1 049 722
1460 684 681 248 601 270 009 300 0077 36 202 172		,	1	ı	,	1	ı	1	1		·	1	ſ	,	1	•
1400 1400	Carries and substitutes parts - diner retainings	'	í	ľ		,	ı	'			1	I	,	'	F	1
197 1987 1	Grants and subsidies paid - other	1 480	684	981	766	1 175	1.282	178	1 322	1 307	' !	ı	1	1	1	•
This office This office	General expenses	167 495	246 641	248 807	276 069	300 087	326 282	241 175	1000000	10 44	0001	2 /B4	2 840	18 000	000 61	20 000
60416 130 857 113744 169 329 200 949 143 854 169 329 463 32 463 32 463 32 463 32 463 32 463 32 463 32 463 32 378 888 463 32 463 32 463 32 463 32 378 888 463 32 463 32 463 32 378 888 463 32 463 32 463 32 378 888 463 32 463 32 463 32 378 888 463 32 463 32 378 888 463 32 378 888 463 32 378 889 463 32 378 889 463 32 378 889 463 32 378 889 463 378 383 388 389 389 389 389 389 389 389 38	Coah Pnymenta by Type	783 072	968 704	1 101 804	953 953	1 201 673	1 467 768	023 742	1 8 000	70) Rec	297 586	421 633	422 717	3 626 469	3819316	4 035 378
60 415 150 857 113 744 169 228 200 Pb4 143 854 772 254 110 600 166 643 169 262 46 362				-					900 070	1 200 203	968 313	1 078 074	1 642 526	12 849 949	14 472 736	16 401 556
64 16 130 887 113 744 1169 329 200 948 143 894 110 649 165 643 156 383 461 324 1193 800 2 887 302 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 886 2 737 738 746 2 738 748 540 748 740 748 740 748 740 748 740 748 740 748 740 740 740 740 740 740 740 740 740 740	Other Gueh Flews/Payments by Type							,			_					-
40 882 40 382<	מלינים מחשים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים מיינים	50 415	130 857	113 744	169 329	200 943	143 594	79 254	110 609	166 643	156 263	760 007				
879 844 1448 833 1400 100 1100 644 1440 841 1307 721 100 693 1 100 644 1440 841 1307 721 1100 693 100 672 640 161 693 100 672	Diffect Count Elevands amounts	46 362	46 362	46 362	46 362	46 362	46 362	48 362	46 362	46 382	48 362	46362	48 362	208 382	2737 688	3 173 263
145 833 140 100 1100 644 1440 841 1207 721 1046 525 1106 527 1213 462 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 1213 242 160 270 160	Tabel Court of the	•	'	1	-	1	,	1	1,		,	2	707 04	946	518 642	386 254
581 359 (661 55) (172 243) 106 4745 237 663 (87 860)	Tetal Caun Paymento by Typo	879 848	1 145 933	1 261 010	1 169 644	1 440 881	1 297 721	1 049 329	1 105 857	7 313 48R	1 163 040	1 000 0	,	Z	1	3
991 599 (661 955) (132 263	A THE PROPERTY OF STREET STREE	-									2010	0.7000	2 4 (2 698	18 393 598	17 729 263	19 860 083
702.507 1333 665 701 730 672 465 789 510 1106 177 1 171 029 1967 228 1913 304 1770 389 170 389	Cashbash equivalents if the month/han begin	591 399	(861 935)	(129 263)	196 045	337 663	(95 26)	162 851	786 201	27 385	[51 294]	(142.916)	(471 492)	616 820	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	41.0
1000177 1171028 1987 289 1987 1770380 1987 1887 289 1987 1988 898 1288 886 1288 886 1288 886 1288 886 1288 886	Cashirash equivalents at the month wear and	102.201	333 665	701 730	672 465	768510	1 106 173	1 008 177	1 171 029	1 967 228	1 994 598	1 913 304	1770 388	769 967	1 200 000	1028 101
H 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	This was a	999 000	701 730	672 455	768 510	1 106 173	1 000 177	1 175 029	1 967 229	1-894 598	1 913 304	1 770 380	1290 886	1 250 806	1 430 636	1 970 400

17.1 Consolidated Overview

Table SA25 - Consolidated budgeted monthly revenue and expenditure

Medium Term Revenue and Expanditure Francisco 2016/17 2016/17	221 001 36 001 223 301 320 437 470 100 171 310 39 239 573 221 470 100 171 310 39 239 573 221 29 718 20 20 20 34 202 573 221 29 718 20 10 10 1 2 6 601 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	August Sept October Nov.	ļ å	11/11/07 204	-					Medium Term Re	Panes and Evenue	
Controller Con	221 901 38 901 223 301 320 437 747 100 (771310 539 239 573 221 17245 34 722 52 117245 34 72	901 36 901 223 301 326 437									ACTION MIN EXPERT	ture Framework
The continue of a continue o	29 718	223 301 223 437 171 310 559 239 573 221 78 025 152 000 212 728 20 276 34 222 52 910 1790 34 886 47 369 10 121 5 681 8 46	+	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
1,11,11,11,11,11,11,11,11,11,11,11,11,1	470 100 171 340 539 239 573 271 117 246 78 026 162 201 212 729 29 718 20 276 34 222 52 20 31 460 10 121 5 641 9 496 213 3 601 3 388 4 366 213 3 601 3 388 4 366 213 3 601 3 388 4 366 617 470 2 672 2 741 2 859 617 470 2 164 2 0 589 1 6731 62 678 77 284 77 224 1 77 224 1 580 180 77 284 77 243 77 224 1 580 180 77 284 77 243 77 224 1 580 180 77 284 77 284 1 5700 1 443 77 284 1 5700 1 5700 1 443 77 284 1 5700 1 5700 1 443 77 284 1 5700 1 5700 1 443 7 2 446 3 246 1 5700 1 443 7 2 44 3 4450 1 586	171 310 559 239 573 221 78 025 78 222 722 52 510 7150 7150 7150 7150 7150 7150 7150		217 848	264.000	-					701.07	2012/13
	147 246 77 17 13 10 539 239 547 22 147 28 147 24 17 28 147 22 147 28 147 22 147 28 147 22 147 28 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147 24 147 38 147	71 310 539 239 573 221 78 025 78 222 78 025 34 222 52 910 75 0 34 088 47 368 710 721 5 681 8 4.06	1	1	20 100	348 022	159 384	371 602	349 478	3 021 975	3 369 390	3756870
	29 178 20 276 31 22 01 28 12 12 12 12 12 12 12 12 12 12 12 12 12	20 276 34 222 52 910 1750 34 986 47 388 17 17 17 17 17 17 17 17 17 17 17 17 17	_	503 693	483 550	468 173	391418	- E42 377	1 000	1	1	ı
The control of the co	34 472 1760 34 4222 55 910 3 140 10 121 5 681 6 465 2 13 3 0 172 3 0 465 3 0 445 5 0 69 2 0 2772 3 0 465 3 0 445 5 0 69 2 0 2772 3 0 465 3 0 445 5 0 69 6 0 19 3 0 465 3 0 467 6 17 470 2 194 2 0 56 8 16 73 1 6 2 6 79 2 194 73 244 77 242 6 2 6 79 2 194 73 244 77 222 1 6 8 0 16 7 3 2 194 7 3 4 3 1 6 2 6 7	1760 34 888 47 368 171 56 36 888 1 47 368 10 121 5 681 8 4 8	,-	148 137	141 543	130 757	124.088	178 183	898 808	8 010 000	7 081 760	8 297 556
State Stat	1100 1100	10 121 5 681 6 45 66		40 138	35 394	31 544	-28 437	39.450	213 000	1 / 14 362	1 924 338	2 158 144
1.00 1.00	3160 10 121 5 681 9 496 213 3 681 3 50467	10 121 5 5881		35 980	35 629	36 672	24.083	61 169	52516	421 773	465 329	512 787
Control Cont	213 30 12 3 388 8458 219 30 772 30 450 30 450 5 069 6 919 5 407 4 833 5 072 2 274 2 893 6 174 70 2 154 20 568 1 690 096 413 818 1 1124 458 1 352 054 1 5 6 6 6 1 6 6 1 6 6 1 6 6 6 1 6 6 6 1 6 6 6 6 6 1 6	10 12.1		1	1	1	}	8	104	429 884	505 114	593 608
Section Sect	Tr 081 30 772 3 888 4 305			8 377	11 156	5698	8 848	1 6	38 067	38 067	41 112	43 579
Part	1690 095	3 388		6 303	3 446	5 710	2 7	100 01	20 521	108 503	112 942	120 623
1, 10, 10, 10, 10, 10, 10, 10, 10, 10,	5 0.00	30 772 30 458		38 879	33 459	34.438	250	5 942	43 356	120 370	64 452	71 707
The control of the co	150			1	,	<u>}</u>	1007	3/ /08	31612	371.786	413 524	459 469
State Stat	150	5 619 5 407		5 986	4 201		1 60	1	1	į	1	1
Particular Par	62 676 2 194 20 599 16731 4 6 62 676 77 294 77 421 77 222 64 77 431 77 222 64 77 431 77 222 64 77 431 77 222 64 77 431 77 222 64 77 431 77 222 64 77 44 6 243 6 75 698 77 77 6 6 8 16 6 6 8 16 6 6 6 6 6 6 6 78 6 78	2 927 2 741		3 599	2 148	2 0	200	4 801	8 363	. 65 687	68 950	72 386
1,10,10,10,10,10,10,10,10,10,10,10,10,10	62 676 73 284 73 431 77 222 73 266 73 266 73 266 73 266 73 266 73 266 73 266 73 266 73 267 74 267 73 269 7	ı	,	'	4	790	198 c	1 797	828	34 783	36 621	38 448
State of the continuous and copperate the continuous and copperate the continuous and copperate the continuous and copperate the continuous and copperate the continuous and copperate the continuous and	1260 086	2 194 20 588 16 731		9016	1 18 18 1	1 000	1	,	Ē	1	ı	1
State Stat	1650 096 439 \$16 1128 459 1352 054 280 160 275 506 271 687 275 714 6 243 6 012 6 18 6 050 14 409 13 700 25 103 15 700 14 409 77 2046 38 200 91 303 375 002 411 440 606 212 275 688 -	73 294 73 431 77 222		46 BR4	112 840	929 116	115	487 081	18 371	1978 514	2 152 614	2 317 105
Table Table <th< td=""><td>280 180 086 459 918 1126 458 1532 084 280 180 275 588 271867 275 714 6 243 5 012 6 813 15 700 134 096 19 700 26 103 15 700 78 185 78 201 78 486 78 992 14 434 2046 50 8712 275 689 375 002 411 940 50 8712 275 689 288 356 36 2110 895 77 108 1 189 097 128 395 70 108 1 189 098 1148 086 1188 73 113 244 72 071 675 275 118 453 109 862 106 785</td><td>34</td><td></td><td>407</td><td>7</td><td>2F0 66</td><td>80 482</td><td>69 485</td><td>174 975</td><td>995 492</td><td>1 048 699</td><td>1 103 535</td></th<>	280 180 086 459 918 1126 458 1532 084 280 180 275 588 271867 275 714 6 243 5 012 6 813 15 700 134 096 19 700 26 103 15 700 78 185 78 201 78 486 78 992 14 434 2046 50 8712 275 689 375 002 411 940 50 8712 275 689 288 356 36 2110 895 77 108 1 189 097 128 395 70 108 1 189 098 1148 086 1188 73 113 244 72 071 675 275 118 453 109 862 106 785	34		407	7	2F0 66	80 482	69 485	174 975	995 492	1 048 699	1 103 535
Controller Control C	280 160 275 508 277 587 175 714 6 5 5 5 6 6 15 6 6 15 6 5 5 6 5 6 6 15 6 5 6			2		282	<u>8</u>	98	1 084	4 950	4 950	4 950
State 200 lead 275 Gal <th< td=""><td>280 140</td><td>439 918 1 126 458 1 352 054</td><td></td><td>1 085 455</td><td>1 133 743</td><td>1 459 940</td><td>77 6 8 8 8</td><td></td><td></td><td></td><td></td><td></td></th<>	280 140	439 918 1 126 458 1 352 054		1 085 455	1 133 743	1 459 940	77 6 8 8 8					
Second S	260 160 275 668 271 587 27574 4 6 242 5012 5012 6 815 5050 134 06 13700 26 103 15 700 134 06 135 002 14 43 2 046 39 209 21 383 375 002 411 840 508 212 275 588 41 840 508 212 275 588 41 840 6 81 384 570 388 570 388							170 867	1 928 872	15 311 046	17 269 795	19 550 660
Controlling Controlling	25 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Soft Back		-, .								
134 085 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 136 08 1370 1	19.240 50 012 6 815 5 050 1 1 2 0 012 1 1 2 0 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 1 2 0 0 0 1 2 0 0 0 1 2 0 0 0 1 2 0 0 0 1 2 0 0 0 1 2 0 0 0 1 2 0 0 0 0	271587 275714		280 954	280 004	279.583	282.481	700 000	-		· · · ·	
14 column 14 c	1-34 096 13 700 2-6 103 15 700 1-5 70 105 70	5012 6816 5050		4 059	6 051	4 985	104 707	197 797	324 357	3 506 330	3 772 245	4 057 568
1430 175 021 174 040 175 021	77 106 778 201 78 486 78 982 14434 78 982 14434 72 049 39 209 51 383 375 002 411 840 508 212 275 689 44 141 840 508 212 275 689 44 143 08 128 845 70 304 570 3	13 700 26 103 15 700	-1	9 9 9 9	13.21	44 000	20,00	7 208	5 439	66 838	73 312	80 419
1444 2 046 33 208 0 133 208 0 133 208 0 155 643 4 8955 7 454 75 755 75 10 275 649 24 4 8955 7 454 75 75 75 75 75 75 75 75 75 75 75 75 75	14 434 2 046 33 208 91 363 41	78 201 78 486 78 982		78 956	100	760 41	12 634	11718	127 877	491 872	547 395	608 041
315 00.2 411 840 566 212 275 680 421 680 320 744 316 977 475 775 775 775 775 775 775 775 775 7	375 002 411 840 505 312 275 688 4,1 1 480 684 881 595 186 288 355 362 110 384 570 385 196 1 138 089 1 144 089 173 213 284 113 72 071 84 453 108 562 106 756 11	2 046 38 208 91 363		40 005	101	199 97	79 524	106 924	4 895	899 784	1 002 250	1 104 342
1400 1400	1 490 664 681 997 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	411 840 508 212 275 688 42		D 100 00 00 00 00 00 00 00 00 00 00 00 00	404	75 785	15 742	3 877	257 398	715 817	782 736	805 284
Notes 1 400 1 501 1 502 1 105 1	1 4 90 684 881 997 997 981 997 4.1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1		318 047	41/ 5/3	310 925	337 216	331.870	523 459	4 552 163	5 634 388	6 978 213
The conclusion of the conclusi	288 365 362 10 384 570 395 196 4.1 1 138 099 1 148 099 1 288 774 1 138 799 1 38 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	,		1	•	í	1	1	ĩ	'	1	3
unite 260 355 362 110 364 570 395 166 4.07 177 444 669 37 77 18 445 555 320 020 470 37 7 15 77 464 869 130 0 465 555 320 020 470 37 7 15 77 464 864 5 113 310 5 1 no fine 1 130 0 1 140 08 1 264 10 1 266 10 1 120 02 1 113 02 1 113 02 1 113 02 1 114	269 355 362 110 364 570 355 156 4. (136 019 1149 08 1 256 374 1138 78 1 31 452 019 (710 178) (169 817) 213 254 11 554 107 (815 725) (414 443 108 562 106 755 11	664 881		1 :	1	J	1	1	,	1	1	. ;
and of PPE 63 63 63 64 64 65 65 64 64 65 66 64 64 65 66 64 64 65 65 64 64 65 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 65 64 64 64 64 64 64 64 64 64 64 64 64 64	134 089 1286 374 136 799 1286 374 136 799 1286 374 136 799 1386 374 136 799 1386 772 771 138 729 138 729 138 720 731 138 729 138 720 731 138 729 138 720 732 720 732 720 732 720 732 732 732 732 732 732 732 732 732 732	362 110 364 576 395 198		1 126	1 327	1 794	1 530	2 794	2 940	18 000	19 000	2000
This contributions 1148 089	1 136 059 1 149 096 1 286 374 1 138 159 1 452 036 (710 178) (169 917) 213 254 72 071 94 453 108 562 106 756 524 107 (815 725) (81 3 44,	13 1511		302 841	324 100	445 555	323 008	470 327	715 177	4 834 824	5 113 340	6474 366
12 12 12 12 12 12 13 13	72 071 84 453 108 562 106 769 524 107 1815 7251 1141 344, 920 020	1 149 096 1 286 374 1 138 799 4	1	139	108	174	130	108	2 2 19	5 077	5027	7203
422 036 (170 170) (169 917) 219 284 (170 170) (169 917) 219 284 (170 180) 219 284 (170 180) (170	72 O71 84 453 108 562 106 786 574 572 O71 8615 7251 108 562 106 786 574 107 18615 7251 111 344, 920 620			1 644 882	1 126 062	1 211 755	1 058 905	1 216 887	2 033 761	15 090 508	18 929 715	19 078 332
Transistation of the control of the	72 071 B4 453 108 562 106 766 524 107 165 7251 111 144 541 57251 111 144 541 57251	(710 178) (169 917) 2:13 254		20.483	1							
Second S	524 107 (815 725) Het 3.6.4.	B4 453 108 562 106 786		00000	L DO L	246 155	(192 064)	661 535	(104 889)	220 540	340 080	472.328
### and outside the contributions \$24.107 (615.725) (61.354) \$22.020 2.48.615 (117.052) 113.021 (23.172 37.751 (71.772) 674.689 32.165 1.645.860 1.427.753 (61.6725) (61.525) (61.525) (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.022 2.48.615 (117.052) 113.021 123.021 (71.772) 674.889 32.165 1.645.880 2.222 2.222 2.222 2.222 2.22222 2.22222 2.22222 2.2222 2.2222 2.2222 2.22222 2.2222 2.2222 2.2222 2.22222 2.2222 2.2222 2.2222 2.2222 2.2	524 107 (815 725) (613 84) 220 020			900 78	110 492	129 625	120 092	123 054	137 054	1 325 025	1 087 573	1475 641
After cap)lat transfers & contributions 524 107 (815 725) (815 725	524 107 (815 725) (81 354) 220 020						_		7	1	•	
Principles 2 (4640) of searchine 2 (4172) (11872) (1	1170 NZP	(615 725) (61 354) 320 020					+		-	1	!	1
## (Gestary) of essablish				113,021	123 173	377 781	(71 772)	874 689	32 165	1 545 566	1 427 753	1 946 969
8/(delicity) of ensociate 224 102 (616 725) (01354) 320 020 246 615 (117 052) 113 021 123 173 37781 (71772) 674 888 32 185 1 645 558 4 437 751	Attributable to minorities								<u>-</u> ,	ï		
224 107 (314 725) (314 725) 220 220 220 246 815 (117 052) (130.25 123 1738) (71 772) 674 888 32 185 1 445 888 4 437 781	Share of surpkis/ (deficit) of associate						-		. ,	1 1	1	1
7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	524107 (615725) (01354) 320020	(616 725) (61 354) 320 030		+				-	-;		<u> </u>	
			[[200] [1] [2] OF THE	113 027	123 173	377 781	i	674 589	32 165	1 645 588	\$ 427 753	1 040 060

Table SA26 - Consolidated budgeted monthly revenue and expenditure (municipal vote)

						Budget Year 2010/11	r 2010/11						£		
100000000000000000000000000000000000000													medium lem K	medium iemi Kevenue and Expenditure Framework	iture Framework
In thousand	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +5	Budget Year +2
NEYBOUR BY VOIG Office of the Executive Mayor, Chief Whip, Speaker & City															STEEL OF
Nanager	15 000	1 167	1	1	8 167	Ý	1	ı	1 167	,	ı	ı	26 400	6	000
Certeral Assessment	617 069	46 414	232 860	330 109	672 881	283 605	228 783	265 675	667 468	177 419	850 701	362 652	A 945 637	0000	one c
rinancial Services	2 034	2 697	5572	6 607	6 551	36 087	7.572	6.837	8 137	7 654	7 830	dR 280	750 GFG +	000 860 0	0.062492
Corporate & Shared Services	2 435	5 403	3740	4 842	5 088	3321	4 160	6 637	3.868	4 289	553	11 594	148 860	201 08	103 043
Community Safety	8 072	12 691	11 362	10 872	13 637	8 041	11 352	11 796	10114	13 760	387.0	O	8/809	85 /49	70611
City Planning and Economic Development	6361	8015	8 401	8613	9316	7 198	6012	11 537	0,000	2773	9 9	42, 52	144 810	15% 353	162 309
Health & Social Development	416	506	19649	257	575	1104	1881	785	573	27.4	10 57	101 /1	110 166	178 607	195 644
Sport & Recreation	308	970	1210	1383	1345		- E	700	3 8	5 8	1000	38 B4D	677.67	84 365	91381
Housing and Sustainable Human Settlement Development	1 745	3414	2 601	3.183	3.349	2 363	33	2 6	IQE I	026	927	- 302	12 388	63 933	54 625
Agriculture & Environmental Management	47.353	17.826	50 444	2000	2 2	900 F	000 7	4 2/0	2 / 93	2 349	3576	7 188	40 096	56 771	58771
Transport and Roads	77 000	23 134	1 2	808.00	902.00	41 016	47 291	59 845	54 078	40 732	086 980	28 517	643 722	745 667	835 672
Public Works and Infrastructure Damphornson	003 363	10.00	0 0 0	2	979 99	107.249	76 326	120 388	109 048	102 339	102,859	134 719	1 209 623	922 899	1 186 554
Total Datante by Mote	000	20.30	810 407	924 862	753 613	674 250	768 154	763 203	724 920	630 111	819517	1 307 213	9 214 307	10 488 472	12 202 69B
	1 865 38F	536 803	1 238 149	1 462 053	1 626 354	1 165 387	1 161 246	1 252 155	1 592.768	980 262	1 894 798	2 030 988	16 836 072	18 357 468	21 027 301
Expenditure by Yole to be appropriated			,		· · · · · ·					-					
Office of the Executive Mayor, Chief Whip, Speaker & City					•										
Manager	23 662	23 541	25 266	26 102	32 358	29 759	23 869	26 688	33.056	25 789	39 000	92	100000		
General Assessment	80 118	22 684	29 844	25 699	31 668	39 296	22 024	27 262	43 806	29 755	00000	97.50	336 207	343 450	367 396
Financial Sarvices	41 848	41 709	49 864	66 053	60 037	39 455	55 246	50 187	93 7K4	7 380	2	27 00	BJZ MOG	245 826	593 145
Cotporate & Shared Services	65 794	73.911	76 445	81 478	99 750	83 606	76.575	79 757	86.287	47 303	202.20	123 632	801 454	847 245	889 927
Community Safety	73 255	79 235	79 247	81 7 18	116 401	83 680	81.212	81 045	250 40	186 00	08 08 04 04	77 97	1 032 200	1 099 064	1 172 333
Gity Planning and Economic Development	22 065	23 477	23 579	24 287	33.924	126.96	97.420	2 2	700 00	02 02	77.7 98	661	1 036 378	1111 896	1 192 377
Health & Sootel Development	26.601	28001	27.999	070.00	1700	17 00	071 47	C) #2	97 97	24 533	28 709	29.346	313 271	336 384	362 312
Sport & Recreation	15 787	17 439	18 163	20200	200	700.00	800 97	6Z6 9Z	30 526	 58 38:	30 888	36 646	368 142	396 009	425 131
Housing and Sustainable Human Settlement Development	20.817	028.00	2 2	20 544	70, 77	22.631	18 630	18 329	22 043	18 804	21 362	30.811	247 753	267 134	288 258
Agriculture & Environmental Management	298 70	25.00	27.07.	LIG 57	70907	39 404	25 094	22 602	35 258	22 531	30 739	49 926	345 325	367 798	391 506
Tansont and Boats	1000	27/00	103 873	187 801	120.366	111 339	102 970	105 695	114 108	110 279	120318	160 957	1 355 264	1 446 836	1 544 062
County Market and University of the County o	80 1	201.00	94 025	106 784	106 386	119 810	93 228	94 266	118 591	95 628	117 403	150 921	1 254 780	1 352 159	1 450 479
Tariff Truits and integridating Laverbings	268 53/	605 694	720 993	512 758	659 166	590 225	521 572	622 707	571 365	547 727	582 214	972 494	7 495 452	8 8 14 888	10 401 407
rotal Expenditure by Vole	1 124 960	1 125 182	1271470	1 111 880	1 345 810	1 275 309	1 073 480	1 163 082	1 256 917	1 112 628	1 267 090	1 929 710	15 090 505	16 929 715	19 078 332
Surpins/(Deficit) before assoc.	540 438	(688,570)	(33 321)	350 193	277 543	(89 923)	87 750	69 073	325 051	(122 384)	627 618	101 278	1 545 566	1 427 753	1,948 869
Taxation															
Altributable to minorities							-			-		1	,	1	1
Share of surplus/ (deficit) of associate												1	1	ŧ	
Surplus/(Defloit)	540 439	(588 578)	(33 321)	350 193	277 543	(09 923)	87 750	69 073	936 966	1100 0011	070	1 1	1	1	1
		Table 52	58. Cone	(122.364) 05 01 20 05 014 320 801 (122.364)		(na an)	007.0	270.60	325 851	(122 364)	627 618	101.278	1 545 586	1 427 753	1 9.48 9.69

Table SA27 - Consolidated budgeted monthly revenue and expenditure (standard classification)

						2007 130 158500									
R thousand	Auto	Astriciat	Sent	out-h-									Medium term R	venue and expend	Medium Term Revenue and Expenditure Framework
Description Of the control of		Tangan.	sept.	October	Novambar	December	January	February	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Governance and administration	B38 542	67.524	242 177	202 776	140		-								
Executive and council	69	132	119	8	7.1	810 sec	240 619	278 159	679 47B	189 350	864 163	422 633	5 177 663	6 6 6 6 6 6 9 3	8 236 243
Budgat and traesury office	1	1	,	? ,	: 1	ì	,	E 1	2	70	2	22 082	23 038	1 294	1 283
Corporate services	836 473	67 368	242 058	341 495	691 456	332 880	240 443	279 088	879 408	180 200	000.000	1 9 007	}	'	1
Community and public safety	9.910	14 481	31 804	13 095	16 546	20 621	19 373	15.278	42 362	102.01	80 408	400 000	0 154 624	5 656 703	6 234 950
Community and social services	1 138	1834	2 181	2 341	2 408	1 346	1731	2.881	2 065	2028	1 834	005.54	238 888	330 365	322 984
Sport and regreation	1 096	1 678	1 422	1 579	1712	1 107	1 061	2 288	1 671	1 630	1500	3 228	20 202	60 223	30.707
Public safety	5 933	7 540	18 240	5 983	9 07 1	15 803	6 531	6 036	5 861	5 783	16 628	(27 876)	74 633	78 474	92,668
Busingh	1745	3414	2 601	3 183	3 349	2 363	2 666	4 270	2 793	2 849	3 575	7 188	40.098	66 771	44 A A A A A A A A A A A A A A A A A A
Heelin .	8	15	7 380	æ	40	6	7 383	e	54	e	7 380	56 894	75 689	63-400	00 930
Economic and environmental pervices	80 144	88 88	94 209	110 158	101 043	110 478	18 871	123 626	114 113	106 139	108 097	192 800	1308 568	1 080 418	200 0E C
Memory and dayelopment	6,369	9 170	8 398	608 B	10 478	7.185	600.9	11 532	10 808	9 469	8 444	17 141	113 617	182 055	199 099
Road (ransport	73 776	77 899	86 799	101 538	90 551	103 275	72 855	112 077	103 295	90 656	97 842	175 731	1 191 891	898 198	1 170 069
Flyrorinana protection	9	13	12	12	14	¢1	co .	11	t,	13	4	27	160	168	178
social so	726 189	350 939	851 141	978 269	797 351	707 874	808 932	807 440	788 055	080 014	876 750	1 398 087	9 737 222	11 099 823	12 800 381
Elboriony	503 030	210 583	579 094	614 218	546 671	488 512	537 868	537 225	512 982	431 387	584 984	983 319	6 527 982	7 597 238	8843.798
VVBIG	140 238	102 295	176 308	237 208	157 190	137 828	172 793	166 727	155 559	146 385	171 612	242 780	2 005 923	2 282 702	2480 107
vyerie weigr managemeni	39 488	7 833	40 734	53 426	43 738	33 723	40 779	44 237	43 135	28 903	. 57 233	261 130	895 171	651 632	SOR ERR
VVaste management	43 420	38 488	92 008	73 438	49 752	49 012	67 383	59 250	58 379	62 338	62 911	(91 142)	507 147	588 051	582 543
Chor	12 613	10 714	17 818	18 945	20 888	13 295	13 560	26 852	18 810	22 351	17 005	(23 996)	178 850	167 178	193 989
i otal Kavanuo - standard	1 865 388	536 803	1 238 148	1 462 053	1 626 354	1 185 387	1 161 248	1 252 156	1 592 788	990 282	1 894 708	2 030 988	16 636 073	10 357 48n	24 027 301
Expanditure - Standard															
Governance and administration	210 264	180 848	179 741	197 927	220 781	260 720	176 512	102 853	247 628	180 057	944 889	208 444	200 000		
Executive and council	23 662	23 811	26 668	24 604	32 492	25 803	23 461	26 020	27 392	25.845	30.028	57 734	100 000 7	500 Ale 7	8 000 301
, Budget and treatury office	1272	1 341	1 331	1 356	2 032	1349	1 376	1,377	1 399	1400	1 430	1628	17 280	330 338	12.15
Corporate services	185 320	136 590	162 742	171 807	185 237	223 668	151 676	155 258	229 038	152 813	213 430	337 060	2 284 622	2.451.050	7 BNG 127
Community and public safety	162 203	177 830	180 078	194 623	243 549	208 816	184706	184 944	207 179	187 941	209 199	270 575	2 410 154	2 586 512	2 274 308
Community and social services	21 234	23 409	23 444	24 741	33 488	26 478	24 089	24 608	28 097	24 836	28 551	32 647	315 581	339 523	354 536
Sport and recreation	38 452	46 941.	46 802	50 305	54 678	49 184	45 693	47 136	48 364	48 986	62 594	78 487	804 622	1960 981	701 152
Public salety	72.269	77 499	77 472	79 732	114 48B	81 751	79 499	80,153	84 963	60 690	86.577	19 306	934 629	1 002 223	1074 283
Housing	19 872	19 607	21 673	27 908	24 478	37 389	23 746	21 471	33 694	21369	29.258	47 686	320 337	349 600	372 047
	10.578	11 180	11 289	11 840	16 416	12 014	11 882	11 516	12 031	11871	12 220	84 248	228 886	244 205	262 311
Exchonne and environmental aeryces	20 800	108 418	118 224	127 063	137 859	144 004	115 199	116 302	142 969	115916	141 895	242 923	1 601 858	1 724 542	1 850 131
Trouble of the second second	67.4.10	24 270	24 450	25 421	35 473	28 440	25 237	25 904	30 689	25 414	30 598	31 422	330 164	364 307	379 941
Environmental protection	3860	200	10000	080 /8	30 000	591 111	85 940	86 320	107 499	85 448	106 853	206 463	1 219 331	1314432	1410 549
Trading services	844 236	866 472	227 878	4 050	2010	4 400	4 023	4 079	4 671	4 052	4 644	5 038	52 062	55 802	59 641
Electricity	427 910	445 687	537 426	350 830	481 922	017.77	074 930	157 600	636 405	608 100	848 388	1 074 373	6 252 660	9 0 1 6 7 6 6	11 254 374
Water	135 155	133 756	155 911	119 650	163 372	139.083	027 011	427 420	PG7 RRP	388 487	409 387	200 002	5 408 037	6 507 142	7 881 178
Wasie water management	56 795	53 864	68 688	60 182	62 977	63 553	67 037	57.421	65-178	80 478	13/914	213 /81	1694164	1879359	2078611
Wasia menagament	25 376	28 164	27 550	31 786	33 776	36 913	27 885	27 733	36 149	26.365	34 779	411.778	749.060	402 402	4/4 040
Office	14 360	18 800	18 050	18 608	24 594	20 112	16 637	19 162	22 847	20 607	22 719	(51 603)	167 802	178 942	40.240
Total Expenditure - Standard	1 124 980	1 125 182	1 271 470	1111.860	1 348 810	1 275 309	1 073 488	1 183 082	1 286 917	1 112 628	1 267 090	1 929 710	15 090 505	10 928 715	10 078 332
Surplus/(Deflett) before assoc.	540 438	(888 570)	(33 321)	350 193	277 643	(89 523)	87.760	68 073	326 051	(122 364)	527 618	101 278	1 546 588	1 407 759	000 070 7
Signe of surplust (deficit) of essociate															
Surplus/(Deffolt)	540 439	(588 678)	(33.324)	850 193	277 RA3	780 007	27.70	100 40	12000				-	1	F
1501			(122.364) 627 (122.364) 627	1001	241 042	(CZE ED)	907 20	570 BG	100 678	(422 364)	20.0	104 278	4 545 580	444 444	250 050 0

Table SA30 - Consolidated budgeted monthly cash flow

	MONTHLY CASH FLOWS						Budgat Yeer 2019/11	u 2010/11				· ·				
Column C	R thousand	ala)	10110	1		-								an all an an an an an an an an an an an an an	ממומה שנות בעלומנותו	ara riamawark
The control of the co		A mar	August	Sept	Colober	Navember	December	Sanuary	February	March	April	May	S. Line	Budget Year	Budget Year +1	Budget Year +2
Column C	Cost Receipts By Source			•								-			71110	61/2102
The control of the co	Property rates	206 557	34 593	209 903	301 211	209 754	268 675	204 871	238.782	327 141	169 230	349 308	328 510	- C	200	
Column C	Property rates - penalites & collection charges	1	1	1	1	1	'	'	_		1		2	100000	78 mm p	JZO ABC F
1 1 1 1 1 1 1 1 1 1	Service charges - electrony revenue	441 884	161 031	508 885	639 828	473 38B	428 149	473 471	464 537	440 083	387 931	509 634	855 370	6 R49 400	200 869	1 10 100
1 1 1 1 1 1 1 1 1 1	Service charges - Water revenue	108 288	71418	141 885	198 038	123 446	106 958	137 324	131 313	120 967	114 781	135 469	196.976	1 588 846	4 Ang Ata	2002 004
The control of the	Service charges - sankellon revenue	27 346	18 473	31 602	49 149	26 636	26 930	37 144	32 741	28 065	27 104	36 487	47.876	980 468	700 757	100000
	Service charges - reliaso revenue	32 404	1 662	32 795	44 525	35 065	27 417	33 821	39 680	34 472	22 638	46.099	87 494	704.084	100 000	2000
1	Sandre charges - other	2 278	2 278	2 202	2 276	2 202	2 276	2 276	2 056	2 278	2 203	2200	9000	100 100	OCO 8/4	263 633
	Reninf of facilities and equipment	2 990	9 513	5 528	7 986	B 224	5.378	7 874	707 07		207.7	0 7 7	202.7	26 / 95	28 840	30 676
	Interest earned - external investiments	213	3 501	3 388	4 384	4 088	200	1 000	200	0	6 434	10 622	18 384	99 173	107 294	114 592
1 1 1 1 1 1 1 1 1 1	Interest corned - outstanding debiors	22 884	24 080	20, 70	3	900	26195	0 303	20 4 10 10	5719	6317	5 842	43 358	120 370	84 452	102 1.2
140 140	Distanta possible	1	300	44 / 174	E4 / 40	24 280	20 621	31 453	27 093	25 499	19 201	30 517	25 826	301 556	335 277	372 301
Columbia Columbia		ı	•	!	ı	,	,	ı	. 1	r	ı	,	,		,	
1.00 1.00	SHILL	9909	9 6 19	9 407	4 833	6.869	4 281	2 886	4 201	4 592	4 586	4 801	505.0	RE 927	900	
1,00,100 1,00,000	Licences and permits	168	2 627	2741	2 599	3 07 5	1271	3.699	2 148	1 BRO	200.8		7 0	200.00	00000	386 2
1,400.774 1,500.754 1,500.554 1,50	Agency services	1	1	,	•				-	1	3		9700	20/52	38 621	38 448
1467.7 1	Transfer receipts - operational	852 68R	18 204	82 938	0	- 1				,	1	1	ı	1	1	1
1 1 1 1 1 1 1 1 1 1	Singapore Co	200	2070	277 21	28.0	48184	26 607	3 183	736.407	19 367	11 172	33 989	70 497	1978514	2 152 814	2 3 17 105
1400.74 1400.74 1400.74 1400.44 1400		202.02	72.484	72 190	78 904	82 512	53 181	50 930	107 250	78 789	83 083	65 820	175 320	973 405	1 024 845	1.078.250
Part Controlled mans GG 207 GG 106	Coop Kanaigha by Source	1 460 757	426 691	1 056 435	1 282 850	1 480 628	1 004 858	898 308	1 704 228	1 094 006	029 510	1 234 284	1 639 609	14 476 749	18 448 357	5.8 R 10 0 12
Part Controlled weeks Part Pa					4											
The color The	Other Geah Flows by Source					_										
The column The	Fransfor receiplis - capital	1	69 527	65 168	91 883	189 675	59 588	77 847	60 784	£10 383	145 440	5	100			
The color of the	Contributions recognised - capital & Contributed assets	1	•	,	1				3	2	2	510 28	AK 47.5	1 325 026	1 087 873	1 476 841
The column The	Processor on disposal of PPF				1			r	i	,	ļ	1	1	1	i	-
1	Charling Constitution	1	282	ŧ	948	236	ε	437	ı	857	5	96	1 150	4 980	4 950	4 950
The column The	Street in the street st	ı	r	1	1	1	ı	1	1	•	1	1	,			
1447-11 1447	Borrowing long larm/halhanding	1	j	1	1	125 000	125 000	125 000	125 000	125 900	128 000	125 000	195 000	1 000 000	4 800 000	000000
	Increase (decrease) in consumer deposits	25	52	200	28	25	25	25		ř	ě		200	200 000	000 000	100 000 L
1	Decrease (Increase) in non-current deblors		1	,	,		1 1		3	3	4	P	9	202	300	320
140711 11020 120449 20440 120	Decretes (increase) other non-current receivables		1		ı			1	,	,	'	,	!	ı	F	1
1,000,000 1,00	Cacrasses (Acrasses) in con-cress)	06 480	out of					1	1.	١.	,	1	ı	1	'	,
The column The	Total Court Because In Bosense	1	200	2010	00+ 07	25 40B	26 489	26 489	26 4BB	26 489	28 489	26 489	26 489	317 803	68 217	30 413
Column C	Danne An and proc lines	1 407 277	610 022	1 140 181	1 381 712	1 002 080	1 215 748	1 228 204	1 995 531	1 350 860	1 050 263	1,479,377	2416710	17 115 806	18 604 486	21 125 468
Color Colo	Goot Payments by Tyme											1.5				
Color Colo	Employee refeted costs	289.038	212 590	300 000	0.00	001, 011	4.0						•••			
1,000 1,00	Reminderally of manual lane		200	700	201	97.4	7EZ 015	318 747	318 762	318:181	321 498	321 238	369 315	3 691 120	4 293 630	4 9 16 483
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		1 2 0		6	5 U4B	5113	260 9	4 057	8 049	4 963	5 761	7 208	5 437	66 815	73 286	80 389
1,000 1,00	CTON BESTED COSES	386	368	928	366	358	358	368	333	360	356	368	388	4 335	4 662	4 923
302 844 333170 412 344 425	interest pula	(52 981)	2 031	37 867	90 296	3 659	154 335	49 575	7 391	75 128	15 6 10.	3.845	328 541	715.817	apr ear	200
11727 772 772 772 772 772 772 772 772 77	Bulk purchases - Electricity	302 946	333 170	412 384	221 462	341 403	258 428	256 216	338 416	250.372	920 CYC	267 309	700 700	000 000	200	107 600
1400 150	Bulk purchases - Waler & Sawer	71 727	78 341	. 65 500	53 896	78 969	81986	61 603	78 061	60.09	94 970	900	100 101	7 R JD C	4 041 021	5 B48 (24
1460 1680 1680 1680 1860	Olher meterials	ŀ	1	•	,				2		700 *0	200	252.53	649 092	888 088	1 122 476
1400 100	Contracted sayyeas	1	1	1	ı		1	r	1	'	1	i	1		•	ì
1460 1044	Grants and subsidies and - other minutes alities				ı	1	•	ı	t	1	ţ	1	1	'	•	ı
17 19 19 19 19 19 19 19	Cranto and authorize and ather	1 9	1 5	' ;	ı !	1	,	ı	1	1	1	1	1	1	•	2
172 172 172 172 173	TRUID - Dad garage and the event	0.80	*55	5	288	1 175	1 282	1 128	1 327	1 7 0 4	1 530	2794	2 840	18 000	18 000	20 000
788 0446 1117 028 199 086	Center and and and and and and and and and and	172 967	261 332	254 121	283 560	305 400	331 772	246 863	281 876	405 253	292 899	427 024	428 031	3 691 118	3 888 846	4 111 802
80 856 131 308 111 171 189 770 201373 114036 76 869 111 009 160 866 165 761 482 275 1184 233 2 802 502 2 742 866 3 46 882 482 482 482 482 482 482 482 482 482	Cash Paymonts by Type	798 614	984 446	1 117 038	989 696	1 216 807	1 123 507	839 464	1 043 108	1119 306	974 649	1 093 816	1 687 762	13 036 299	14 672 080	16 612 062
50 0569 113 308 114 171 189 770 201 373 144 036 111 008 160 866 165 761 46 382 <t< td=""><td>Other Cast FlowaiPayments by Type</td><td></td><td></td><td></td><td></td><td></td><td></td><td>,</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Other Cast FlowaiPayments by Type							,								
46 362 46 362 46 362 46 362 46 362 1100 1100 100 100 100 100 100 100 100	Capital assets	50 859	191 308	114 171	169 770	201 373	144 095	70.600	000	100						
1182117 1277 127 127 127 128	Repayment of porrowing	68.389	48.382	46 387	46 262	2 0	200 45	00000	900 11	G9F 991	100 781	482 275	1 184 233	2 992 502	2 742 686	3 178 283
D CS 1324 CS CS CS CS CS CS CS C	Other Cash FlowerPaymonts	'	ı	1	700 00	700 1	700 04	40 30%	296 S4	46 362	46 362	46 362	46 362	559 348	518 842	385 254
Column C	Total Cush Paymento by Type	898 013	1182117	1 277 672	2 4 455 828	1 484 542	200 000	4 550	1 2000	- 000	1- 1-	1			,	
CST 224 (182 078) (123 421) 1305 64 337 600 ST 221						1	2	1000 013	1 200 076	1 329 652	1 177 702	1 622 464	2 668 367	16 584 143	17 933 607	20 175 699
782 077 1 134 304 772 213 602 793 7 24 407 1 138 198 1 200 718 1 198 775 2 035 989 1 942 534 1 783 071 1 137 810 1 1 138 198 775 2 035 989 1 942 534 1 783 071 1 138 198 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	NET INGREASE/(DEGREASE) IN GASH HELD	591 238	(682 096)	(129 421)	195 684	337 608	(98 188)	162 891	798 056	27 208	181 4491	1343 0773	1471 8471	004 700	4 1 2 9	740
1384300 732 213 602 703 1136 166 1036 028 1200 716 1942 334 1399 457 1327 810 1898 609 1 342 334 1399 457 1327 810 1898 609	Caphichely equivalents at the monthlycan begin:	793 071	1 304 308	732 213	802 793	768 677	1 138 185	1 038 028	1 200 718	1 000 778	2002 000	10000	200	807 100	20000	Jan Ren
Table 80. Consolidated buildacks smoothly and flower 122 and 182 and 1896 ass	Cash/cash equivalents at the monthly ear and:	1 384 308	732 213	602 783	798 677	1.136 185	1 038 028	1 200 718	1 996 775	2023 884	1 042 534	1 200 464	1,98 407	1/089/	1 327 810	1 998 689
					Toble 80		Second by Second	The second	1	200	****	104 887	1 327 010 1	1 32/ 810	669 666 1	2 948 566

18. Annual budgets and service delivery and budget implementation plans – internal departments

Each department annually publishes after the approval of the budget a complete business plan, aligned to the five-year strategic plan, containing all relevant information requested ie

- Commitments of management towards implementation of the business plan
- Departmental scorecard
- Operational budget cash flow
- Capital programme
- Capital budget cash flow
- Project milestones

These documents are also available on the CoT website.

Business Planning process 2010/11 financial year

The business planning process in strategic units/departments aligns to the Municipal Systems Act, 2000 (Act 32 of 2000) and assumes the following as departure point:

- Alignment of the city's strategic plan (5-year programme approved on 26 April 2006) to the National 2014 vision and priorities
- Alignment of the city's strategic plan (5-year programme approved on 26 April 2006) to the community needs.

Strategic units/departments develop departmental strategies to implement the Council's priorities as set out in the Corporate KPA's in the 5-year programme. The 2010/11 financial year's planning was planned against the newly approved ASD structure, enabling further alignment of departmental strategies to the 5-year programme.

The CoT uses the Balanced Scorecard as a **performance measurement tool**. This tool focuses on four perspectives, namely the customer perspective, the Internal Business Process perspective, the Financial perspective and the Knowledge and Learning perspective.

The CoT has made huge strides in standardizing and embedding business planning processes in the organization.

The approach to prepare the SDBIP is to develop draft departmental SDBIPs at the very beginning of the budget process and roll these up into the proposed SDBIP aligned to the 2010/11 MTREF to be considered by the Executive Mayor for approval at the end of June 2010 and the Council will be informed about the approved SDBIP at the end of July 2010.

19. Annual budgets and service delivery agreements - entities

1. Viable municipal entities

- Civirelo Water
- Sandspruit Works Association
- Housing Company Tshwane
- Tshwane Economic Development Agency (newly created not in full operation yet)

2. Entities not viable and liquidation process is underway

The following companies are not viable:

- Tradepoint Pretoria
- o Tshwane Centre for Business Information and Support (Cenbis)

3. Consolidation of municipal entities

Consistent with the prior three financial years separate consolidated financial statements were compiled for CoT and its operational municipal entities, namely:

- Housing Company Tshwane
- Sandspruit Works Association
- Civirelo Water (to be disestablished therefore not included in the 2010/11 MTREF)

4. Related party disclosures

The following municipal entities were under the control of the erstwhile/disestablished municipalities. The City of Tshwane Metropolitan Municipality became the parent municipality on 5 December 2000 as a result of the successor in law principle.

- Civirelo Water
 - Gauteng Housing via CoT
 - Creditors
- Housing Company Tshwane
 - Sundry debtors (unpaid reimbursement budgeted amounts)
 - Received electricity and water sales and rates and taxes
 - o Paid general expenses
 - Sundry creditors (iro water & electricity & rates)
- o Sandspruit Works Association Division: ODI Water Sales
 - Outstanding payments in respect of water and electricity/authority billing
 - o Bulk containers (debtor)
 - o DWAF subsidy (creditor)
 - DWAF subsidy paid to Sandspruit (ODI) (creditor)
 - Paid water/sales to CoT
 - o Waste water (creditors)
 - Sanitation operational deficit (debtor)
 - Operating loss account (creditor)

Table SA31 - Aggregated Entity Budget (excluding Housing Company Tshwane)

Description	Ref	200677	2007/8	2008/9	0	Current Year 2005	V10	2010/11 Medium	Torm Revenue & Expe	raditum Francewori
R million	Kei	Audited Cutcome	Attrifica Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +; 2012/13
Financial Performance	7		1							
Property rates		ļ	[ĺ					ſ	
Service charges	ĺ	151 160	162 222	185 070	221 254	178 543	176 433	163 259	176 329	186
Investment revenue		15 204	17 163	20 775	19 535	19 535	19 247	20 928		23:
Transfers recognised - operational	1						'			20.
Other own revenue	1	49 608	43 872	37 137	69 075	81 923	67 278	14 598	80 566	85
Contributions recognised - capital & contributed assets	1	·		7						ω.
Total Revenue (excluding capital transfers and contributions)		215 972	223 257	243 989	309 864	280 001	252 958	258 785	279 488	2967
Employee costs		31 974	39 660	47 044	1		47 634	56 057	59 472	63 (
Remuneration of Board Members	ĺ	63	81	124			200	400	432	
Depreciation & esset impairment	•	38 689	35 845	40 841	54 073		54 101	59 485	64 244	4
Finance charges		i "I		29			101	25 402	94.544	68 (
Materials and bulk purchases		77-048	74 869	81 677	98 192	98 192	- 89 258	67 930	73 364	
Transfers and grants			*****	2,	30 ,31	30 132	W 200	97 230	73 394	77 7
Officer expenditure		70 809	73.710	77 473	104 890	80 207	71.755	75 903	81 975	**
Total Expenditure		216 5B3	224 165	247 186	309 854	280 001	262 958	25R 785	279 489	86 8
Surplus/(Deficit)		613	(883)	(3 200)	000 804	200 001	202 554	Z3E (83	219 488	296 2
		(5.3)	(out)	(3 200)		i	- 1			
apital expensiture & funds sources							- 1			
apital expenditure				ĺ		1	ĺ			
Transfers recognised - operational						<u></u>				
Public contributions & denations	1	i	- 1	ł			i	ŀ	ì	
Borrowing			ŀ		-	-		i	į	
Internally generated funds	- 1		1	Į	- 1	- 1	- 1		[
olai soveces	i									
nancial position	ì	i		1		. 1	i			
Total current assets		63 133	89 294	114 953	39 709	37 709	30 20 3	36 063	31 198	33 17
Total non current assets	1	17 541	18 190	17 777	22 578	22 570	26 550	22 600	23 500	23 75
Total current liabilities		51 637	79 356	107 801	34 151	32 151	22 625	24 535	26 570	28 80
Total non current liabilities	Į	,			İ	i		1	1	
Equity		29 837	28 128	24 929	28 128	26 128	26 128	28 128	28 128	28 12
ah Rows										
Net cash from (used) operating	ĺ	. 1501	6 766	(18 198)	2 787	2 787	6 705	3010	, cor	
Nel cash from (used) investing	ļ	(7 164)	(4 559)	(2 334)	(5 200)	(5 200)			4 085	5 12
Net cash from (used) financing	-	325	(2 143)	(Aras a)	300	. 1	(3 050)	(5 200)	(5 000)	(5 000
sisteast equivalents at the year end		25 466	25 530	4 998	1	300	506	300	300	350
	j	43 400	Z 0 030	4 990	16 947	16 947	9 153	7 263	6 648	7 128

Table 61: Aggregated Entity Budget

Table SA32 - List of external mechanisms

External mechanism Name of organisation	Yrsi 硼ths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand
Housing Company Tshwane	Yıs	Ongollig	The entity manage the rental of stock (eg. Kruger and Shubart Park). They must also increase the rental of stock by buying and developing new properties that will be affordable to the community.	Ongoing	858
Sandspruit Works Association	Yrs	Ongoing	Provision of all retail water and sanitation services in the Garankuwa, Mabopane and Winterveldt area.	Origoing	114 498

Table 62: List of external mechanisms

Notes:

The above monetory value is applicable to the 2010/11 financial year. The Strategic Unit/department indicated that no provision has been made on the 2010/11 MTREF (operating budget) for payments towards Civerelo Water.

20. Contracts having future budgetary implications

Table SA33 - Contracts having future budgetary implications

The CoT currently has no awarded contracts that impose financial obligations on the municipality beyond the three years covered in the 2010/11 MTREF.

21. Capital Expenditure

Table SA34a - Capital expenditure on new assets by asset class

Description	2006/7	2007/8	2008/9		urrent Year 2009	/10	2018/11 Nediu	m Term Revenu	e & Expens
	Audited	Audited	Audited	Original			ļ	Framework	
Rthousand	Outcome	Outcome	Outcome	Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Bodget Y
Capital expanditure on new assets by Asset Cla	ssiSub_class	·						T	T
lofrastructure	96 233	OTF 447							
Infrastructure - Road transport	89 791	275 148 217 635	589 587 342 671	1 320 260	993 463	993 483	1 530 811	1 241 780	1 45
Roads, Pavements & Bridges	62 895	119 765	149 140	366 628 142 861	347989	347.989	383 331	481 880	44
Storm water	26 896	97 870	193 531		176 147	176 141 171 849	141 774	150 795	24
Infrastructure - Electricity	5 995	30 503	43 383	223 767 242 925	171 649		241 557	331 085	19
Generation] -	13 923	28 384	222.725	255 200 205 000	255 200 205 000	274 000	250 100	20
Transmission & Reliculation	5 995	16 580	14 998	20 000	50 000	50 000	202 000	203 100	20
Street Lighting	0.55	10 300	14 330	200	200		72 000	47 000	
Infrastructure - Water		14 043	20 366	80 225	55 500	200 55 500	55 500	- 	_
Dams & Reservoirs	_	4 851	4 504	48 500	39 500	39 500	55 500 55 500	54 000 44 000	. 5
Water purification	_	7 001		40 000	39 JAN	39 500	33 300	44 000	4
Reticulation	- 1	9 192	15 862	31 725	16 000	16 000	[]	10 000	
Infrastructure - Sanitation	_ 1	3 523	6 800	30 000	30 000	30 000		10 000	-4
Reticulation			-		35 020		- 1	- 1	
Sewerage purification		3 523	6 800	30 000	38 000	30 000	· -	- 1	
Infrastructure - Other	447	9 444	156 347	600 483	304 774	304 774	817 980	455 800	
Waste Management		- 1	130 347	5 000	304 / 14	304 774	817 960	455 800	. 75
Transportation	447	3 559	101 361	33 926	13 325	13 325	- 1	-	
Gas			101301	33 325	19 323	13 323	-	- !	
Other		5 885	54 987	561 558	291 449	291 449	917.000	455 050	
	1 1	3000)	34 201	- AU 1 - AB		231 449	817 990	455 800	75
ommunity	38 844	57 074	162 652	162 663	119 415	119 415	20 200	4-4	_
Parks & gardens	-	27 974	1 000	6 400	4 800	4 800	76 950	103 100	12
Sportsfields & stadie	33 247	39 915	131 105	77 633	71 015	71 015	9,000	- -	_
Swimming peals			7 797	8 000	8000	8000	4 000	58 000	90
Community halls	4 319	152		5 200	3.50		400	. 6000	ŧ
Libraries	1	-	1 775	9 500	2 000	2 900	16 000	9 000	
Recreational racilities	_ [8 267	2 994	3 000	1 000	1.000	3 000	3 000	
Fire, safety & emergency	_			600		7 000}	650	500	3
Security and policing	_	877	11726	31 530	24 600	24 600	1900	5000	ç
Buses	-	_	-	-	2-3-3-0	27 550	1 300	3 (110)	•
Clínics	_	1 896	742	4 000	2 000	2 000	4 000	8 000	7
Museums & Art Galleries	_	-1	_	3 000	2 000	2 000	7 000		•
Cemeteries	_	4 269	4 921	16 000	4 000	4 000	8 000	13 000	
Social rental housing	- 1	_	-	_	-		-	15000	
Olher	1 279	1 699	593	3 000	_ [_	18 900	600	
etiage assets	_	- 1	- 1	_ 1	_ [_ [_	_	
Buildings	-	_					-	-	
Other:				-	_ [1	-	_	
estment properties			19 360	30 000	14 996	14 000		_	
lousing development .	- 1	-	19 360	30 000	14 000	14 000	_		
Other	_			- 1	-	- 1	_	- 1	
er assats		17 551	37 602	34 144	15 774	15 774	18 422	14 335	.16
Seneral vehicles	-	1 692	496			-		-	
pecialised vehicles	-1	-	-	-	-	-	-	-1	
lant & equipment			-	- 1	- 1	- i	~	_	
computers - hardware/equipment	- [-	- 1	6 285	4 285	4 285	1 000	_ [
umiture and other office equipment	[[- 1	12 306	22 924	7,459	7 459	11 702	10 235	9
battoks	-	-	- I		- 1	-	- l	- 1	
arkets	-	8 013	20 192	1 500	2 530	2 530	4 130	1 500	6
ivic Land and Buildings	-1	-	-	.]		-	- 1		
ther Buildings	-	-1 391	1 399	1 500	-	- 1	-	- 1	
ther Land	-	-	-	-	-	- 1	-	_ !	
uplus Assets - (Investment or Inventory)		-	-	- !	-	-	-		
lher		464	3 209	1 935	1 500	1 500	1 600	2 500	
cultural assets					<u>-</u>	-			
si sub-cines	-	-	}	-	-	-	-	-	
	-								
and and a second			ĺ					. 1	
dical assets			-						
t sub-class	- 1	- [- 1	-	- 1	-	-	- .	
			<u>-</u>		-	-			
	1	1	1	ŧ		7	F		
oibles	<u> </u>								
mputers - software & programming	-	- [- 1		- [- 1	-	-	
ner (list sub-clase)	ļ					-			
Capital Expenditure on new assets	135 078	343 773	789 181	1 547 067	1 142 652	1 142 852	1 826 793	1 359 215	1 601 2
								· · · · · · · · · · · · · · · · · · ·	
alised vehicles	-	-	-	-	-	- 1	-	- 1	
fuse	-	-	· -	-	-]	-	-	_ [
		,	1	1	1	4	1	4	
	-	- }	- 1	- 1	- 1	- :	- 1	-	
e nservancy butances .	-	-	-	-	-	_	-	- .	

Table 63: Capital expenditure on new assets by asset class

Table SA34b - Capital expenditure on the renewal of existing assets by asset class

Description	. 2006/7	2007/B	2008/9	c	urrent Year 2009	110	2010/11 Medit	m Tem Revenu	e & Expenditu
R thousand	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year +	
Capital expenditure on renewal of existing asse	Outcome ats by Asset Class/Sut	Outcome o-class	Outcome	Budget	Budget	Forecast	2010/11	2014/12	2012/13
	1	1]						i
Infrastructure	847 466	·	1 428 339	1 369 644	1 174 141	1 174 141	1 201 252	1 125 302	1 334 6
Infrastructure - Road transport Roads, Pavements & Bridges	145 700	1	219 600	210 310	197 963	197 963	101 734	79 741	76 15
Storm water	107 408	151 786	188 650	186 260	179 013	179 013	54 234	57 250	43 54
Infrestructure - Electricity	38 293 312 903	75 416 368 539	30 949	24 050	18 950	1 8 950	47 500	22 491	32 60
Generation	173 376	201 634	420 663	359 710	308 602	308 602	301 786	286 000	303 30
Transmission & Reliculation	117 188	141 929	233 518 143 065	161 578 154 000	154 170	154 170	189 186	165 000	180 30
Street Lighting	22 340	24 976	44 080	44 132	112 300 42 132	112 300	92 600	104 600	102 00
Infrastructure - Water	154 256	320 186	539 535	501 803	419 766	42 132 419 766	20 000	19 000	21 00
Dams & Reservoirs	2 521	7 065	37 677	55 605	48 605	48 605	331 957	307 100	496 19
Water purification	5 378	_	-1		-	48 005	_	_	-
Reticulation	146 357	313 120	501 858	446 198	371 161	371 161	331 957	307 100	49619
Infrastructure - Sanktation	156 642	133 244	133 900	208 337	134 997	134 997	428 316	411 962	418.50
Reticulation	127 199	66 496	42 395	63 300	39 300	39 300	372 000	354 462	368 50
Sewerage purification	29 443	66 749	91 504	145 030	95 697	95 697	56 316	57 500	50 00
Infrastructure - Other Waste Management	77 965	50 101	114 642	89 490	112 814	112 814	37 460	38 500	40 50
Transportation	12 203	13.673	20 386	20 200	17 700	17 700	15 460	17 000	19 50
Gas	26 782	23 188	78 931	46 290	77 614	77 614	- [- (-
Other	173		-	-	-	-	-	_	_
	38 807	13 240	15 324	23 000	17 500	17 500	22 000	21 500	21 00
community	420.70-	pa'			ŀ	l	J	1	
Parks & gardens	120 295 4 581	63 740	112 628	145 797	114 302	114 302	130 091	173 014	183 78
Sportsfields & stadie	4 581 35 976	5 207	6 914	7 700	7 920	7 920	4,000	6 000	7 000
Swimming pools	1 5	21 118	44 344	7 000	7 000	7 000	-	-	~
Community hells	2 314 2 867	2 564	3 996			- [- [-	-
Libraries	2500	4 997	963	5 000	5 000	5000	-	20 000	10 000
Recreational facilities	8 780	5 582	28 202	23 700		-		- 1	~
Fire, safety & emergency	13 507	10 673	5 543	10 500	19 200 9 500	19 200	22 926	20 000	26 800
Security and policing	25 332	9 994	7 889	36 500	41 500	9 500	12300	12 000	1,1 000
Buses			3 013	2 700	41 500	41 500	18 844	8 000	10 000
Clinics .	14 345	2 678	7 776	33 425	9 000	9000			-
Museums & Art Galleries	752		2 007	8 457	4 457	4 457	26 000	8 762	3 000
Cemateries	8 965	937	1 981	4 000	4 000	4 000	8000	-	7 000
Social rental housing	-	-	- 1	-	- 5.2		-	- [-
Other	377		- 1	6 725	6 725	6 725	38 021	98 252	108 987
_							52.521	50 202	105 987
ritage assets					-	- I	_	_ !	_
Buildings'	- 1	- [- [_		- 1		
Other			-				-	-	_
	1 1	i	1						
ostment properties lousing development	195 463	186 957	264 396	401 394	175 911	175 911	144 000	163 630	166 312
Pher	195 463	186 957	264 396	401 394	175 911	175 911	144 000	163 630	166 312
,									
or annets			1		i	[
eneral vehicles	64 450	64 133	90 967	82 996	69 427	69 427	92 539	105 945	106 405
pecialised vehicles	4 903	4 585	4 597	6 500	5 500	5 500	5 000	6 500	5 000
lent & equipment				-	-	- 1	~	-	-
omputers - hardware/equipment	492 5 900	2 131	552	2 500	2000	2000	2 000	2 000	2 000
umiture and other office equipment	5 101	9515	18 105	6 800	500	500	6 600	6 000	6 000
pattoirs .	1 3.5	35.5	10 100	16 146	13 946	13 946	17 487	14 737	14 000
arkets	4 746	4 222	3 610	6 900	-	- 1	- 1	-	-
vic Land and Buildings]		3010	9 900	6 000	6 000	11 950	21 600	23 750
her Buildings	8038	11 110	13 347	3 050	2 850	2000		-	_ ~
her Land	899	2 471	-		2 000	2 850	7 270	8 000	7 500
rplus Assets - (Investment or Inventory)	-	_	- 1	_ [<u> </u>	-	- 1	- 1	-
her	36 371	30 098	50 756	39 000	38 631	38 631	42 232	47 108	- 1
							42 Z-32	47 100	48 155
ultural assets		_	- 1	- 1	-		_		_
t sub-class	-	-		-	_	_	_		
				-	-	- 1	_	_ [<u> </u>
gical susets	-			1	- {	- i	- 1	_	_
sub-class	-	- 1	- [-	-	-		-	
								-	- 1
allata			i						
Notice - polymer & annual -	3 092			700	500	500	900	900	1 500
nputers - software & programming	3 092	-	~	700	500	500	900	900	1 500
er (list sub-class)									
Carolted Symmetrians		<u> </u>							
Capital Expenditure on renewal of existing	1 230 756	1 414 103	1 896 330	2 000 441	1 524 304	4.534.004	4 500 500		
	. 200.00		. 004 430	447 J	1 534 281	1 534 281	1 568 782	1 568 791	1 792 546
elised vehicles	-	- 1	-	-1					
use	-	-	-	_ [_	-	-	-	-
	-	-	-	-	_	_ [_	-
servancy	_	_	1	1	1	i		·~	- 1
ulances	- 1	- !	~	-	- 1	- 1	- 1	_ !	_ !

Table 64: Capital expenditure on the renewal of existing assets by asset class

Table SA34c - Repairs and maintenance expenditure by asset class

Description	2006/7	2007/8	2008/9	1	Surrent Year 2009	V16	2010/11 Media	m Term Revenue	& Expend
R thousand	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year +1	Budget V
Repairs and maintenance expenditure by Asset	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2010/11	2011/12	2012/
See 1 September 2010 Comment of Asset	JIA SUB-CIZES						1		
nfrastructure	358 006	440 720	573 085	911 239	866 313	866 313	978 962	1 843 808	1 11
Infrestructure - Road transport	75 369	85 998	94 167	280 430	270 453	270 453	279 802	293 901	319
Roads, Pavements & Bridges	60 445	68 126	74 189	254 930	245 895	245 895	252 865	265 137	27
Starm water	14 922	17 872	19 978	25 500	24 558	24 558	26 937	28 764	3
Infrastructure - Electricity	153 325	205 508	321 375	416 058	380 028	380 028	463 723	499 139	53
Generation	31 216	39 409	79 452	86 398	86 398	86 398	90 250	96 296	10
Transmission & Reticulation	96 371	137 401	205 491	288 273	251 133	261 133	338 517	365 089	39
Street Lighting	25 738	28 698	36 432	41 386	32 496	32 496	34 956	37 755	4
Infrastructure - Water	118 167	136 920	140 150	177 096	174 450	174 450	166 483	199 935	21
Dams & Reservoirs	12 363	11 012	12 236	13 000	13 000	13 000	16 665	17 513	1
Water purification	22 976	28 945	25 225	4 475	3715	3715	5 040	5 323	
Refleviation	82 829	96 963	102 590	159 621	157 735	157 735	164 779	177 099	19
Infrastructure - Senitation	7 919	8 899	12 777	33 210	32 938	32 939	39 006	41 060	4
Reticulation Severage purification	7 919	6 899	12 599	7 000	6 998	6 998	11 500	12 075	1
	· [179	26 210	25 940	25 940	27 506	28 985	3
Infrastructure - Other Weste Management	3 226	2 395	4 615	4 445	B 445	8 445	9 048	9 772	1
Transportation	3 226	3 395	4 615	4 445	8 445	8 445	9 048	9 772	16
Ges	-	-	-	- 1	-	- [-	- [
Other	-1	-	~	-	-	-	-	~	
	-	-	~	-	-	-	-	-	
maunity	400.00								
Parks & gardens	122 884	130 677	134 553	291 333	294 386	294 386	351 102	377 079	40-
Sportsfields & stadie	61 118	51 231	61 471	150 763	157 583	157 583	190 781	204 474	218
Swimming pools	1 876	3 214	213	3 700	500	500	580	686	
Community halls	_	-		-	- [- [-	
âbranies	246	296	270	322	322	-		-	
Recreational facilities	13 832	15 074	23 175	34 335	. = 4.0	322	455	491	
Fire, safety & emergency	5 955	8 085	10 457	33 679	32 045 29 616	32 045	34 788	37 797	41
Security and policing	31 312	44 961	36 098	35 146		28 616	19 327	20 721	22
Buses	32	15	38 38	11 438	31 992 11 438	31 992	42 749	45 761	46
Clinics	(0)	3	10	11 436	11436	11 438	22 725	24 523	. 26
Auseums & Art Galleries	94	1	-	7	1,74	114	12 e	13	
emeteries	8 325	7 600	2 559	10 879	10.849	10 849	12 252	8	
Social restal housing	8	4		541	541	541	12 202	13 196	14
Other	87	195	252	409	20 379	20 379	27 415	29 427	31
					20 5/10	20013	2,413	25 421	
Hage assets	- 1	_	_	_	_	_ [_	_	
laidings		- [-	_		-			
Wher	-	_	- 1	_ !			_		
stment properties			- 1	- 1	- 1	- 1	_	_	
ousing development	- 1	-	~	-					
ther		_	- 1		- [- 1	- 1	_	
						···		7	
er assets	240 323	304 614	394 591	371 232	349 572	349 572	315 518	339 100	363
ensral vehicles	95 220	128 592	202 07B	159 459	154 944	154 944	116 915	123 954	131
ecialised vehicles	862	803	823	359	359	359	1 000	1 100	1:
ant & equipment	22 563	19 244	32 929	33 038	32 070	32 070	26 484	28 674	30
mputers - hardware/equipment	3 280	4 760	4 693	7 323	6 263	6 263	2 765	3 149	3
miture and other office equipment	15 049	18 143	24 050	17 110	15517	15 517	12 539	13 501	146
anioha	-	-	- 1	-		- !	-	-	
arkets	1	0	-	13	13	13	452	474	
vic Land and Buildings	1 979	2 024	5 476	2774	2 254	2 254	2 436	2 632	28
her Buildings	78 112	102 427	105 476	124 263	117 379	117 379	136 657	147 166	158 4
ner Land	6 627	8 542	8 179	11 738	9 635	9 635	10 199	10 996	11 8
plus Assets - (Investment or Inventory)	-	-	-]	-	-	-			
ner	16 629	20 078	10.887	75 156	11 139	11 139	6 171	7 453	88
ulturat accord	1	ļ	1		1				
tertural assess					-	~			
t sub-class	_	-	~ [-	-	-	-		
aical essets	1			[1	
sub-cless	-	<u>-</u>							<u>.</u>
	-	-	-	-	-	-	-	-	
•	l				-		-		
dhlan					I	į į	1	1	
ibles	5 139	18 618	23 276	35 482	34 758	34 758	45 434	49 443	52 5
nputers - software & programming er (list sub-class)	6 139	18 618	23 276	35 482	34 758	34 758	45 434	49 443	52 5
er hier principazzi						-			
Repairs and Maintenance Expenditure	70-1-1-								
	727 352	894 629	1 125 506	1 699 287	1 545 030	1 545 030	1 690 116	1 809 430	1 935 8
lined vahicies	· · · · · · · · · · · · · · · · · · ·		7***	1					
alfred vehicies	-	-	- [-	-	~	-	-	-
nlfeed vehicias so	-	-	-	-	-	-	-	-	
	- -	-	1	i		1	-	1	

Table 65: Repairs and maintenance expenditure by asset class

Table SA35 - Future financial implications of the capital budget

Vote Description	2010/11 Medi	im Term Revenu Framework	e & Expenditure		. Fore	ecasts	
R thousand	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13	Forecast 2013/14	Forecast 2014/15	Forecast 2015/16	Present valu
Capital expenditure	,				1		
Office of the Executive Mayor, Chief Whip, Speaker & City							
Manager	286	180	275	289	303	318	
General Assessment	-	-	-	-	-	-	
Financial Services	16 259	15 000	15 000	15 750	16 538	17 364	
- Corporate & Shared Services	101 717	95 351	91 838	96 430	101 252	106 314	
Community Safety	38 611	30 237	30 164	31 672	33 255	34 918	
City Planning and Economic Development	70 454	119 274	136 022	38 818	40 358	41 976	
Health & Social Development	30 216	17 000	11 000	11 550	12 128	12 734	
Sport & Recreation	38 000	87 000	115 000	118 750	122 688	126 822	
Housing and Sustainable Human Settlement Development	144 959	163 630	166 312	111 652	116 735	122 071	
Agriculture & Environmental Management	63 965	81 300	78 750	70 455	73 978	77 677	
Transport and Roads	1 295 951	1 005 273	1 265 333	572 942	596 536	616 060	
Public Works and Infrastructure Development	1 394 558	1 313 761	1 484 193	1 542 447	1 599 939	1 660 306	
List entity summary if applicable			1	ĺ		İ	
Fotal Capital Expenditure	3 194 975	2 928 006	3 393 885	2 610 754	2 713 708	2 816 561	_
	-		1	į		ļ	
uture operational costs by vote Office of the Executive Mayor, Chief Whip, Speaker & City Manager							
General Assessment					ļ		
Financial Services							
Corporate & Shared Services			j				
Community Safety		1	1				
City Planning and Economic Development			1				
Health & Social Development			ĺ		ĺ		
Sport & Recreation			1				
•					ŀ		
Housing and Sustainable Human Settlement Development			ļ	. 1	ŀ	į.	
Agriculture & Environmental Management							
Transport and Roads			1	. 1			
Public Works and Infrastructure Development	1 1						
List entity summary if applicable							
tal future operational costs	-	-	-	~	-	-	- '
frame			ĺ			!	
ture revenue by source		j			ŀ		
Property rates	ļ.]		İ		
Property rates - penalties & collection charges					ļ		
Service charges - electricity revenue							
Service charges - water revenue						ì	
Service charges - sanitation revenue							
Service charges - refuse revenue				[
ervice charges - other	j		j		İ	.	
lental of facilities and equipment			ł			[
ist other revenues sources if applicable			j				
ist entity summary if applicable							
al future revenue	~		J	_	-	-	_]
Financial Implications	3 194 975	2 928 006	3 393 885	2 610 754	2 713 788	2 816 561	

Table 66: Future financial implications of the capital budget

Table SA36 - Detailed capital budget: 2010/11 MTREF

thousand			25				Prior year autoumee	ntcomer		Framework	- Chommus	Project information	,.
	ProgramProject dazorphien	Project	Goal Goal	Autof Clate 4.	Assot Stb-Class 4.	Total Project Evilmate	Audied Outcame 2008/9	Current Year 2009/10 Full Year	Budgel Year 2010/11	Budgat Yaar +1, Budget Year +2, 2011/12 2012/13	3udget Year +2 2012/13	Ward focetion	Many or ronewn
argoit municipality:			-					10000					
griculturo & Errinostrante Management	OO1 Davelopnient of Parks (Backloo & New)	710348		Community									
		710435			Roman organisms Roman State Incitions	32 589	4 932	5 420	4 000	200	7000	Tshwane Wide	Renewal
7		710436	Ö		Roces abonal fecilies	900 91	200	3 100	9778	900	7,000	- «	Henowa
		710437	8	Constitutify (1)	Recreational facilities	14 080	2 060	2 000	3,690	3000	900	> un	TI DI GWIE
		710440	3	Совителиву	Recre plant facilities	15 690	2.997	1 090	100	1000	3,690	· 🖙	Ronman
		710441	<u>8</u>	-	Recressants Inchilos	23 069	1 928	4 500	4 000	6000	2 000		Rohmed
-		710445	<u>ප</u>		Romo abonal focibles	16 080	2 934	1 000	3 000	3 000	3 000	47.	- \$8
		710446	<u>ෙ</u> ප		Recreational Jacifillas	11 860	1 000	,	1 000	1 000	3 600	85	Ronewa
-	1991 Abraspheric Pollution Marilloting Network	711562	щ I	•	Plant & equipment	•	1	600 2	2 000	2 600	2 000	12	Runawik
	~	71150	и и В 6	Colmental	Recradional facilities	12 066	3 200	1000	2 600	900 k	4 000	ω	Ronewal
		763064	3 (Permodonal Jacabes	16 690	666 9	3 160	4 000	5000	2000	37	Renewed
		712000	3 4	- Office	Parks & Gardena	15 000	1 000	1 500	3 000	1	·,-	47	Marv
	001 249 Lite Contamers	712082	¥ Y		Mental American	0000	29 9	2 000	9	9099	7 00a	Trhwane Wido	Ronewa
	90) 1920 Lite Containers	712093	THE THE		Warfa Umarament	900 4	680 8	no 6	200	900 p	9	Tshvana Wido	Ronawa
	001 Swivet Bins	712094		nitastucture - Other	Wasta Managanat	1.690	1.000	160 L	5	2000	200	Fohivana Wide	Renowe
	001 Fencing off Spuil Areas City Wide (Ecological Sendlive & Security Purg		8	Сопинин	Swamning pools	30.00	000	9 6	no+ 2	0000	989	Tohman Wide	Renewa
	607 Capital Funded from Operating	712750	6	Other Assets	Fumilians and office equipment	1	590		200	900	200	Tehieron Mida	* g
	801 Rotroft of Mirridgel Buildings	712807	en en	Antastricime - Other	Other	300	3 1	' '		900	90.7	Tehware utto	X
	001 Development of the Kilp-Knotsfortein cometary	712808	<u>я</u>	Community	Cetterledes	16.000	'	,	900	}	3	And Committee	Mar.
1	DOS - Dovelopmant of the Klip-Kruisfontein contelony	712808	<u>е</u>	Community	Cemetories	16.006	,	•		3008	' '	; 2 ;	Men.
	001 Development of Tshwane North Consolary	712809	<u>г</u>	Сетопиніў	Centelaties	147 000		gu P	S OF	3		÷ 5	MBN
		712809	S S		Cenwiedes	147 006	•	3 1	1	1000		. 5	Mon.
	891 Garden Refuse Site Winterveld?	711885	2	intrabucture - Office	Wate Managenent	2 000	964	\$ 200	1	•	1	Tahleens Wole	Panella
		712014	ပ	Солиний	Cemataries	•	ī	2 000	,		•	99	Repulse
		712734	3	Community	Swintering paols	2 000	1 000	2 000	1	•	,	. 23	New
<u></u>		712810	<u>ප</u> ප	Солипалу	Comateries	•	•	2 089	•	,	,	e	Ronalice
		772471	<u>ප</u>		Parks & gardens	12 670	1982	2 500		,	1	Totavane Wide	Renewal
	007 Chgrading & Extension of Office Blocks	712665	6 6	Dihar Assals	Markots	1 400	•	909	909	1000	1 200		_
	007 Establishing of outlet(r) in the Nortis	712615	8	Other Assets	Hariett	80.860	,		000	5	800	9, 12, 19, 20, 21, 22, 24, 25, 28, 27, 29,	
	907 Capital Fundad from Operating	712754	<u>8</u>	Other Assets	Fumíana and ather office equipment	'	15	•	9			£ 55	Mana
		712791	п 2	Other Aseals	Merkofa	1 100	,	30	300	200	- 59	; mi	a poly
	007 Ugrading of the reaklet boding system	712868	<u>5</u>	Other Assets	Other	1	'	,	1330			a	New
By Planning and Economic Development	UG3 Teosaloso	712633	E E	Contributly	Other	38 194	,	6 726	38 021	98 252	108 087	Tehwane Wide	Rentewe
		712751	4	Other Assets	Furniture and other office equipment	,	138	8	213	222	236	Tshwane Wide	302
		712764	9	Other Assets	Fumiliare and other office equipment	2 850	9	•	40	450	200	Tshwane Wide	Melk
		712044	<u>0</u>	Other Assels	Firmflore and other office equipment	•	1	'	908	909	2	Tshikana Wide	New
		712845	ő n	Other Assets	Fumbre and other office equipment	,	t	,	3 500	,	1	Trhwane Wide	3.0
		710276	<u>о</u>	Other Assets	Other Buildings	10 200	1 892	1 300	6 270	6008	\$ 500		Henetine
	007 kipgmoting of Existing Processing Facilities	710277	č u	Other Assats	Marketo	13 500	***	5 450	10 650	9000	\$ 000		Непоме
		7,10420	E W	Infrasbucture - Road transpart	Resots, Pavements & Bridges	3 DQ0	909	450	2009	929	350	69	Hunderica
	005 Establish Inf. Trada Markets: Inner CBy, Mabopane	710488	E 0	Ofher Aspels	Markets	0000	1769	•	1	2,000	9 000	73	Rename
		710579	3	Infrastructura - Other	Other	3 000	2 996	2 500	2 000	1500	1000	11076	Reneseal
	001 Memelod Roadevels	710582	m G	Community	Recreational factitios	1 000	832	•	1500	'	,		S deliner
•		710586	ш ш		Remogenal featibes	2 500	110	2 500	1 000	,	•	11076	Renewal
		710507	<u>г</u>	Constitutify	Missuau & Art Gallaries	3 457	2 00 3	4 457	2 000		,	32	Ronewel
	007 Upgrading of Cold rooms	711561	Ö	Other Assats	Markets	11 656	500	S	65	989	750	r	Renave

Musicipal VotalCaphal project	Ref								2010/11 Badlum	a Tarm Passage		.,	
	Programitrojet description	Prolact	g B	densit Class		Total Burgar	area hour	1 pulcosino		Framework	a traingularies a	Project Information	
נג תופגסונוס	\$	denina	. e ppg		Apret Sub-Clear 4.	Eutimate	Andiled	Current Year 2008/10 Full Year	Budgel Year	Budgel Year +1 Budgel Year +2	Budget Year +2	West	
ONY Planning and Economic Development	001 Marketing & Trading Stalls - Ga-Rankinya	719300		0			2069/3	Forecast			2012/13	Totale in California	New of renewel
		712792		Committing Other Acests	Other	8 000	5#3	,	2 000	-		12	
		712792	-	Other Assets	Warketo	•	1	ı	2 000	,	•	; 8	A N
*****		712793		Other Assets	6) Oktober	7 000	1	2 000	- -	,		: 25	May 1
		710274	щ	Other Assets	Other Buildean	9 000	•	1	1	•	5.000	: 5	Mec
		711570	-	Other Assets	Medicia	300	245	8	,	1	•	•	Renewed
	vol: เปตุของกฎ of Boundery and open are as ลักหมักรู C de Wet, Jan Nemand	712803	6 0	Infrastructura - Electricity	Street Liability	2 2	'	8	,	1	,	6.	Recewal
Community Safaty	_	712797	m	Other Assets	Conjectors - hardwardaquipmont	10 M		500	1	ı	1	06	New
•••		710564	o	Соления	For safely & onestency	hetenes Direct	. 8	900	1	ŀ	1	43, 80, 2	Many
			a	Солтиний	Fee, solaty & onestoonsy	Downson Publish	700	900	1 500	10 000	10 000	Tshwane Wide	Renewal
	_		٥	Contrainly	Security and policing	and the state of t	9	2 500	2 000	2 000	1 000	Tehwane Wide	Renause
	_		ပ	Community	Security and polieting	35.50	•	1	•	3 000	8 000	2,4	New
	001 Reviewed of contract Disease Disease Contract Contrac		_	Consmutify	Security and policing	\$ 52		•	•	000	10 DD	1,3,7,55	Renewal
				Cortenuity	Fire, safety & onwigency	10 00	2.345	3.000	1 000		•	Tahwano Wido	Renava
			<u> </u>	Community	Security and policing	33 517	3.958	14 000	403 67		í	Tshwans Wide	Renewal
ri .	_	7 5	ب د	Consulerity	Security and policing	15 000	2 431	20 500	2000	1 6	•	78, 20, 21, 22, 30, 33, 34, 35, 39	Renound
		719507	ء د د	Community	Security and policing	16 906	•	000 9	3 400	3		Telement Wide	Renewal
			3 0	Charles Annual	Compulars - Insulvaratequipment	;	•	909	9	•	, ,	Tohusan Mide	Randwed
	_			Carrenain	Goneral volificias	100	1	-	•	1 500		Tabwane Wide	Menowal
			0	Other Assols	Sectionly and policing	10 200	2 181	1 500	1 800	2 000	1 154	Tstavano Vicia	Men
		712765	_u	Other Assets	Chanter and other other applicant	1	174	737	1 460	1000	•	Tshwano Witta	
		712860	0	Dither Assets	гитика апа ртегатов едирлым Отъ		6 208	946	3 487	737	i	Yshwana Wide	Ranewal
		712346	o o	Corresionly	Source Control	,	1	2	7	2 900	ï	Trhypno Vide	Nim
		712733	4	nifrshiotire - Other	Other	24 000 14 000	1488	2600	•	1		Tshwane Wide	Renoval
		712500	v	Conversally	Security and policity		88	2 768	•	•	1		New
a source of the		710200	ш	náustruckym - Other	Other	900 25	6022	23 100	1	1	•	Tetwana Wida	New
	_	710213	ö	Other Assets	Other	nan er	848	'	2000	2000	2 000	Tahwana Wildu	Теперия
	401 Computer Equipment Deployment (Pantury)	710266	ш	Other Assets	Other	Parellion work	2 6	30 000	30 000	35 000	35 600	Tehwane Wide	Renoval
		710341	m rë	skastuchna - Olher	Other	13 DU	977.7	1883	12 232	12 108	13 155	Тафмяна Маба	Ron ewal
	TO THE PROPERTY OF STATES AND PROPERTY.	71034A	c	infractuosire - Other	Other	15million per em	987	9000	000 6	2006	9 000	Tehyvane Wide	Renewal .
, 6		1,0869	о •	Other Assets	General vehicles	Orgoing project	4 597	9 49	- 1000	000 9	000 01	Tshwang Wide	Неперия
, 6		712446	-	Other Acests	Puniture and other office equipment	RimiperFY	524	1 000	9 5	900	98 9	Tahwana Wide	Reneyeal
6		5057	<u> </u>	Contractify	Other	,	1	•	12 500	3 1	200	stryane wras	Renaval
5		112603	<u>.</u>	Uniof Assats	Computers - hardwarelegulonent	1	,	1	9000	9 900	9 900	Tehanna Miles	NeX.
4		712739	<u> </u>	interaction of the contraction o	Other	'	£ 167	10 000	6 6 6 0	10 000	10 990	7480,51,38,9,20,31	Name N
8	UPB and Generators for Childs ICT Systems	712741		nkenofbles	Comparer - Soliviera & programming	3700	1	•	300	200	,	Tshware Wide	Renavae
100	Development of a Transaction based E-Commerce Portal for CoT	712742	υ E	វាវិសាភ្ជាងខែន	Companies - some a programme	4500	,	2009	200	200	1 500	Tshwane Wide	Renewal
100	Replacement/Nodernization of all the Life within various Council Building	712743	E S	infrastrutus - Other	Officer	20,000	1 10	1 900	200	200	•	Tshwana Wilda	Renoval
Ins		712753	20	Other Arsels	Furniture and other office equipment	3	364	0907	9000	2 000	i	Tshwano Wide-oll 5 region	New
	Triad bases rights Copporate & Sharet Services	712469	ш E	offastruchro - Other	Other	22 000	3 2	2 5	9	3	Ē	Fehvzara Wide	New
							-	8	1	,	,	Tetwone Wide	Now
Financia Services 903	Bulldings and Equipment	712444	<u>о</u> ш	Other Assets	Other Building						4,5	8,9,11,12,13,14,19,20,21,22,24,25,2	
6 1	Insurance Replecements (CTARIX Contribution)	712448	€	Other Assets	Furniture and other office againment	00 a	1 200	200	2 000	2 000		6,27,30,31,32,33,34,35,36,37	Renoval
	Insurance Replacements (AFR)	712450	₹	Other Assets	Furnius est ofter office equipment	Office of	201.0	1920	8	8 000	8.000		Renayal
6	Cupitor Funded from Charabag	712755	<u>8</u>		Fumbure and other office equipment	f	27.5	200	000	2 000	9,000		Renauca
Health & Social Dayelogistent	Sutura Dopapa etacton of many pappoint	712599		v - Other	Other		2148	20.1	ę	'	'	Wide	Vary
	Extendence Later Section Cities	7 10201			Olinies	1254	. 5	OD P	, §	•	7		New
900	Upgrada Wooddow System for Health-Fm	112000	<u>.</u>		Dlinies	1 424	1119	1 000	10.500	, ,	,	2 -	Renetval
001	Ungreding of Clinic Olspensories	7 12278	5 <u>6</u>	Conversion	Clinica	26 005	7 -196	4 000	7 000	6 762	3 000		Renewies
100	Guardinauses at all clinics	7 12558	S U		יייטווֹכָּבּ	24 000	742	2 000	4 000	7 600	6 739		New
200	Capital Fundad from Operating	712758	<u></u>		Constitute and a them office a selection	2 000	,	'	7	1000	0001		New
					rumme and oder omce addigmont	-	20%	156	216	238	385	1.70	-

Rather Grant Valer Capital project	,						Prior year ontcomer	setcomer	2010/11 Medium Tom Revenue & Expenditure Fromework	Franksvenue e Franswork	a tatananana a	Project Information	
R thousand	ProgramiProject description 5	Project riumber	Gosl code 3.	Auret Chane 4.	Assel Stir-Class A.	Total Project Estimate	Audited Ostcome 2008/9	Current Year 2009/10 Full Year Frances	Budget Yaar 2010/11	Budget Year +1 Budget Year +2 2011/12 2012/13	3sdget Year +2 2012/13	Ward Jocation	New or renewo
Housing and Sustainable Human Sottlements		712609		nverbnani properties	Heusing davelopment	500 000	19 360	14 000	ľ	Ī]	9	1
-	001 Roods & Stormwater - Low Cost Hausing	710865	e e	nyasimont properties	Housing development	144 776	49 193	37 700	í	'	E	48,12,39,33,34,35,36,37,39,49,22	Renewed
	_	110000	¥ .	รอรูปต่องที่ ในอเปรียบ	Housing development	1	1795		3 600	3.789	3 968	5	Renovin
6	<u> </u>	710067	<u> </u>	and the state of t	Justidojavajo Burriaji	١	'	15 500	5 400	10 000	9 500	16	Renowith
_	605 Water Low Cost Housing	710863	. 4	opening of high property	เกอนอกเลี้ สล่งของกลาก	,	25 629	2 090	3 0 00	3 150	\$308	19,21,15,40,30	Renewal
		710864	. 4	second party and	riputsing development	•	23 8 8	14 971	s	9 600	900 9	Tshwana Wide	Renoved
5	605 Sewer - Law Cost Flourisa	710464	. 4	Chicate Control of th	เบอเบดีอยุลเลอ สินธ์เลอเม	2 000	26 802	6 313	30 000	39 000	30 000	19,21,15,40,30	Ronawe
		7.108.68	· •	TAXABLE TO TAXABLE TO	rrotteing development	2 000	26 902	3	1	2000	\$ 000	19.21,16,40,30	Renewez
•	401 Water - Low Coal Housing	710808	4	auxiliary amerija	Total de de la company de la c	12 500	2 3 15	1	₽00 sq	9 2 5 0	6553	48,51,62,63,68,72,71	Renotati
ō	4Whterveld Land Management Plan	711409	0	established frequency	Househor a descriptions of	' ;	11 028	18 200	48 100	20 000	56 doa	19,21,16,40.30	Ronewe
9		211712	_=	in a street of a s	Annual and the control of	162 VeT	919 01	90 1	98	11 550	12 128	9,12,22,24	Renowal
Ó		711712	_	ovoslavani araberijas	Household doublement	'	62	20 20 20 20 20 20 20 20 20 20 20 20 20 2	16 000	18 808	19 845	£3	Renassia
.	Marrelodi Heatel	711713	Ç P	างเซรโตเอก ุ้มเขาออเชียร	Housing development	550.00	- to co	200.00	1 8	: 4	' ;	2 1	Ronawie
•	694 Mamelod Hostel	711713	S S	nvestneril propartes	Housing development			97.6	101 84	006 PL	19 645	73,55 23,55	Ronewia
•	•	711719	A hyu	nyostinesi propertias	Housing daystopmen!	,	1 607	5	1 000		, ,	or or as seres	Konewa
•	Upgrading of Schubart & Kruger Park	712809	C jua	investment proporties	Housing development	. 1	100	1 1	7007		687.2	US, CP, US, US, US, US, US, US, US, US, US, US	Ronowe
9		712757	я 6	Oliver Assails	Funture and other office aguigment	,	6		age			Tehnology 1984s	# ·
	004 . Capital Funded from Operating	112757	<u>€</u> 0	Other Assets	Fumiture and other office equipment	,	6	1,650	1	1 1	l	Tehinan Mile	74 .
esker and City	17 Copplet Fundad from Operating	112,758	6 8	Other Assab	Furnitare and other office ognitypent	ı	240	5 5	286	1 \$		Marin Marin	¥.
Public Works and Infrastructure Davelogment	901 Upgradingsetrongihaning of Existing Network Schomas	730005	A	infrastructure - Electricity	Genamika	42 000	3 807	3 90,4	000	90	2500	All supple	New C
9	001 Prements to Townships for Raticulaing Towns	110006	A Infr	Anthashachtra - Electriolly	Transmission & Redoulation	345 000	2 000	1,00		200	000	Sept. In	жеремы
	001 HatherloyAlametedi Substations & Lines	710153		Intrastructure - Electricity	Petronission & Reduction	000 99	14 908	2000	100	45.006	3	ethan Walter	Kanawa
		710163	A A	infrasbucium - Electricity	Transmission & Reticulation	31 000	0000	9 500	10 000	000	14 500	2 5	New Description
		710164	A	Intrastroture - Electricity	Trensmission & Reficulation	37 000	9 000	9 200	\$ 500		100	242	or annual series
9	001 Replecement of Obsolets and Dangerous Systchgeer	710176	超	infrashuture - Electricity	Generation	91 000	0000	11 000	14 000	12 000	15 800	Tehwane Wide	Manage
2	11 Low Voluge Helinark within Terms	71017	A.	efrashuciare - Electricity	Generation	72 000	12 000	12 000	18 900	16 000	19 00	Tahwana Wide	Renewa
												24,9,25,11,9,26,27,29,19,33,34,35,35,1	
	601 Electricity for All	710178	- F	lofesbuckes - Electrolly	Goneralien	act cot	20.536	9	900			7,38,28,23,18,17,15,16,10,63,68,62,51,	
						3	800 A7	200	9	41 000	4190	1 1,14,496 54 6 95 11 11 12 12 12 12 14 15 15 15 15 1	Renewal
-	606 Electricity for All	710178	- 40°	dofraction - Electricity		10000		i	į			7,38,28,23,18,17,15,16,10,63,68,62,61,	
			****		advista ra	075 76	2023	P / 25	000 50	900 05	000 09	71,72,48	Rendwin
•	OOS Character has All			1 1 1	4 .						•	24.8,25,11,8,26.27,29,19,33,34,35,36,8 7,38,28,23,18,17,15,16,19,52,58,52,51,	-
			£	Andreas - Emerican	Generation	102 326	20 539	19	2 786	1	į	11,72,40	Ranewel
	504 Communication Upgradu: Optical Fitza Net	710326	A Int	Infrastructura - Electricity	Transmission & Rescutation	40 600	1 000	13 000	6 100	0009	6,000	4,3.2,1.8,63,82,8,72,71,48,32,37,70,64, 56,23,43,5,36,49,60,42	Ronanie
-		710489	A Int	Intrastructura - Electricity	Ganoration	91 000	14 918	15 625	12 000	11 900		Tshwane Wide	
. ,		710401		Infrastructure - Electricity	Ganeration	91 300	12 280	11300	12 300	13 000	13 000	Tshanne Wide	Renewal
		710484		infrastructure - Electricity	Goneration	15 690	1721	2 100	2 100	3 600	3 200	Tehwana Wide	Reserve
		710558		infrashickire - Electicity	Street Lighting	266 427	24 881	18 000	20 000	19 000	21 900	474	Renewia
- (995 retweats Fublic Lighting Programent	710558		infrastrohen - Electricity	Streat Lighting	-	•	24 132	1	1	•	478	Research
		711708		infeatucture - Electricity	Transmission & Reboulation	•	4 156	•	5 600	10 000	9008	All synde	Rozenia
		711862		infrastructura - Elechfeity	Transmission & Refoulation	300 000	25 535	27 000	32 000	30 000	33 000	All wards	Renewal
	201 Replacement of Obsolate and Non Functional Protection Equipment	712008		intrastuctura - Electricity	Transmission & Reticulation	18 000	4 766	1 000	1 000	1000	1 000	1-72	Попомо
_	UT NAY BUIK EXPONDED ANTERPRINE	71277	4	infrashuctura - Electricity	Generation	730 000	18 909	205 000	195 000	195 000	198 000	2,4,7,16,17,42,50,66	Meny
											٠		
		712403	A	Infrastructura - Eléabicity	Transmission & Redoulation	210 009	- 25 584	20 000	20 000	22 000	24 000	Application based-three consultions who pay for new connection will	Ronewed
- '		712492		infrastrotura - Ekoptoliy	Овивторон	23 400	93 324	23 400	10 000	13 900	9 000	24,9,12,22,	Renewa
- (001 [New Dopot (Soshangave)	712483	e e	infrastructure - Electricity	Trensmirslan & Resculstion	137 250	27 023	29 000	000 01	10 800	4 000	28	Renowa
- (Latendary of the state of the s	712601	A .	introducture - Electricity	Pransmission & Reticulation	1	•	1	4 000	2000	2000	4	Nary
	Unit Calaira Fundad Rom Operating	712769	5 4	Olher Assels	Firmitare and other affice equipment	•	6.364	286	200	4000			

	ĝ							Prior year outromes		2910/11 Nedum	2010/11 Mediam Years Revenue & Expenditure	& Expanditure	Profect Information		$\overline{}$
thousand		Programitroject dayoription	Project	Goal code 3.	Awet Clans 4.	Annet Sulp-Glens 4.	Totel Project	$\overline{}$	-		Signal and a second				1
	ه							Outcome 2008/9	2008/10 Full Year	Budget Year B 2010/11	Budget Year +1 Budget Year +2 2011/12 2012/13	Budget Year +2 2012/13	Ward lecalien	Noyr or renews	*
Pubac Works and Intestructure Development	900		712689	۷	Other Assets	Other		1	1920001						_
	ê :		712801	A ON	Other Assets	Offier	1 1	ŀ		23 000	38 000	1	Telmane wide	New	_
	5		712062	A faff.	Infrasbucture - Electrolly	Generalien	, ,	'	<u> </u>	8 :	8	90.	Tohwana Wada (1-72)	New	
	5 5		712491	A Infin	Infrastructure - Electricity	Transmission & Reticulation	Rémilion per a	2,819	1 001	900 1	9 to	10.000	3	New	
	3 8	Duese in the second	712803	A British	Offishuctors - Electricity	Generalion	Rt.2 Billion		30.00	1 00 00	'		spanane Wida	Ranowal	_
	9 8		710007	A.	infrastructura - Sanitation	Religiology	30,000	10 320	,	2	t i	1 8	A SE 46 43 40 54 40 57	New	_
	908	Organism of presents in Tableman does	010012	Ę.	nmastroture - Santoban	Rolleutshan	,	740	4,000	14.000	10.00		V, PN, 1V, E4, E0, DD, 4U, DI	Renewa	
	2	Commission Water Sendent Deur Tehenster Commission	at not	di .	draefucture - Obnitation	Restrutation	1	340	•	12 000		1 1	51 62 83 88 23 23	Henawa	
***	ē	Length online of Network and Summy Diagnos	770007	y w	nirestructure - Water	Relievlation	Depends on De	4 884	4 000	3 000	3 000	1000	Tehatone Mith	Moneyed	
		Apprehing of Networks where Difficulties Exten	710024	, .	ontastucium - Waler		Ongoing Project	3 952	4 500	.4 008	4000	2000	7, 27, 38, 42, 48, 59, 65, 86, 101	GW69WD	_
		Water Supply to Agriculturel Holdings	716025	. 4	in assured and a State of the s		Ongoing Project	2.000	2 506	3.000	3000	3 000	2.3,7,41,46,52,55.56,59,65,101	Ronoma	
		•	•	<u>. </u>	(B) 844 - A(F) 2012	Remuladon -	Ongolng Project	3 999	2 500	1.500	2,000	2 000	7,49,55,101	Senatura	
	ē	Replacement of Worn Out Network Pipes	710028	A Anfra	infrastructure - Water	Reduireon	Obstates Proless	12 Any	400.44	1			1,3,6,6,7,34,36,46,41,42,45,48,49,62,55		
-		Gerankuva Waler Networks Refutbishment	710392	A Entra	infrastructure - Water	Retuieton	51600	W C	9000	100	000 5		,56,57,59,60,68,162		
	8 8	Goreskiava Weier Nebecka Ralumistmani	710392	. tarta	intrastructure - Water	Reliculation	51.60	250		1	90 01	800	. 22	New	
		Robiesement Upgrede, Construct Washe Facilies	710411	A Spira	Infrastructure - Sanitation	Robertation	Oncolne Project	13.766	200	1 60	1 2		25	New	
		Assume an water Networks and Backley Eradication	710878	A Infra	nfreshrohre - Waler	Retuntton		63 862	101 445	31 760	37400	344 400	3, 0, 22, 37, 49, 70, 74, 76, 37	Ranowa	
		Copraced Fourty Copyrights Consequed WWW + ROSSING	710411	A Marks	nfrashuchen - Sanitation	Reliculation	Ongoing Project	13 780	,	13063	60.65	800 701	0, 13, 14, 73, 79, 79, 70	Renewal	
		Sold of the state	710870	A late	hinstructure - Water	Reiksdagen		63 862	80 783	10.00	o Forder	200	10'06' 141' 101' 101' 141' 16' 17' 18' 18' 18' 18' 18' 18' 18' 18' 18' 18	Кеприо	
		Pipe remineration Rupges, Arabapana & Waharead Reservoir	ICE I	A Mark	Whashucture - Wefer	Ration/a ton	23 000	9 020	400	900	90n 87	200	0, 13, 14, 75, 74, 75, 76	Renewa	
		Anymayna unstancen in the did black which begany Hosework	711332	A Infra	nfrashuchre - Water	เรียย์งปลลังก	51 625	18 690	26 000	12 000			71.6	Renwie	
	8	Repfocoment and upgrading of deficient bulk placting:	711335	A Property	After all the sections . Market					!	-	•	3	Renave	
		Gerstonsele Pipe Reinfarcement	711345	¥ ¥	ing assets the people of the second s	Relieulation	110 340	69 013	49 700	25 750.	16 000	20 000 4	20 808 41, 45, 45, 47, 53, 54, 59, 59, 60, 65, 69 Receive	Rocewol	
				<u>. </u>	100044 - 1000000	realisation	90 400	0 598	18 000	22 000	2 000	1000	. \$	Rozewo	
		Replacament of Sewers	711404	A Infra	Anthratucture - Sentalian	Severnas Proficellos	90 000		-				11, 25, 28, 27, 29, 33, 34, 35, 36, 37,		
		Bulk Sawer in Klip Mrdisfontein Phase 3B	711534	A lafe	infrashucture - Sanitation	Sowertor Pullethon	99	nes e	100 F	10 00 0	15 830	16 000	40, 57, 51, 64, 65, 60, 69, 70	Reserve	_
	8	Reduction Water Losses: Water Networks	711642	A	infrashvotera - Water		Gelitthed on suc	1 000	3	8	1	!	er er	Ranawa	
	Š			-			enance passinus	0917	2 006	200	3 000	4 500	Tehwane Wide	Ranowal	
	_	Fullection Fitals Upginster (1000sphz)	711821	e l	Intrastructura - Waler	Reticulation	169 362	25 038	45 040	25 000	B.00m	_	2, 5, 8, 42, 45, 46, 47, 48, 50, 73, 74, 75, 78, 100		
	_	SAME IRON AND THE PROPERTY OF	712124	A.	Intrastructure - Senitation	Senerage Pufficetion	215 000	43 104	35 000	43.500	49 500	98.00	AT 40 A3 A4 A5 46 A7 60	- ACDOMES	
		SAC + Hoseley of the Day and the Sack + Hoseley of the Sack + Hose	712121	A Mila	Infrastructura - Sanitation	Semerage Purfication	215 000	43 104	167	2 769:	,	;	41, 42, 43, 44, 45, 46, 47, 62	Procession	
		SA + Received - Bobles	712142	e e	Mastruclure - Water	Dens & Reservers	49 720	Sed		32 000	•	4 600	73.75	Manu	
		State Van Brosseld Descending	75175	A MATE	infracture - Weter	Dams & Reservoirs	49 720	909	,	•	24 000	'		, I	
	_	Makensk Loursday in the Control of the		A faire	infracting and Welor	Dams & Reservoirs	•	502	16 000	12 000	1	,	6	die N	
		Newtork Upschalter in the Moot Area	711508	1	Markenine - Weler		Ongoing Project	3 000	3 000	,	ı	1 000	48, 57, 61, 64, 65, 68, 89, 70	Ranawa	
			-		History - Preserve	Retentation	22 000	2 000	1	,	,	4 600	52,53	Honewa	
	Ē	Retervoir Extensions	712534	A Infra.	infrastucture - Water	Dems & Fesonoka	SE DOS	3 000	5			3	:		
		Extension of Temba Weste Water Treatment Works	712128	A form	oftosbuckyr - Sanitalion	Sowerage Punication	146 169	3	3 6	- -	ona na	26 26 26 26 26 26 26 26 26 26 26 26 26 2	43 500 30, 40, 41, 43, 44, 45, 48, 47, 50, 55, 67 New	Many	
		Rinklet Dam Ropalra/Safoty	712145	A folia.	tofrestructure - Water	Danis & Rezoruirs	21362	. !	3. 8	'	s		0, 12, 14, 10, 10	Renswel	_
	~	Mandola Village Sevver Metwork	7 10753	A Infra	drasinoture - Sanitation	Severage Pulbrellan	39.780	23 900	2 680	1 ;	1		₹ ₽	Renewa	
	2 2	Mandala Village Sever (Vetwork	710753	A Infra	diathichme - Sanlabon	Samerage Putification	38 760	23 900	2 000		,	1 1	2 ≴	Ranewic	
	_	VERHORIE JESON VOIL ON OUTBOOK OF SERVICE AND AND AND AND AND AND AND AND AND AND			I Material - Waler	Dams & Rosonvira	9 500	8 620	2 000		'	1	: 18	Pareme	
	200	Canillal Funded from Description	bicon)	A	intradiructure - Weller	Roboulation	29 608	2 000	2 000	•	•	,	÷	Pacelled	
		All has been a second as a second as a second as a second as a second as a second as a second as a second as a	70771	\$ 	Usibr Astels	Furniture and other office equipment	•	22	2 081	ı	1	_	Tshwane Wide	New	
		Water Connactions: Seshangaya Naw Pipas	711410	A Infras	infrastrolus - Waler	Redeulation	Ontokins Project	7. AUT	6				11, 19, 20, 21, 26, 27, 33, 34, 35, 36,		
		Barlaanspoort Waste Water Transmant Works	712526	4 toffes	Infrastructure - Other	(tement	UQ 59	100	nne z	'	ì		31, 36	Renewal	
_		Upgrading Water Networks: Grapler Temba		A Infras	hhinstnicine - Waier	Referation	200	9	0002	1	,	,	•	Renewal	
		Upgrada LaudhumErasania Bulk System	711342	A AMPRIL	Anthestructure - Waler	Rateulaton	15.500	11.207	200	,	•	1	8,76	Renewal	
	8 8	Newski Upgrade in Pla East	712598	A		Rotlaulezon	Ongoing Project	•	400	' '	_		10 44 44 45 44 44 44 44 44 44 44 44 44 44	Renowel	
	_	Wolfer Mosewas: Martiels a/Morewolfing	711533	A faife		Rateulation	86 720	21 509	9009	1	•	r :	14 '56 '51 '44 '45 '75 '14 '45	New	
100000000000000000000000000000000000000		Justing Barang Reservor	7,2129	4 Pafen	infrashucture - Water	Danie & Reservois	10 042	-1	2 000	-			22.4	Rensiyes	_
							-	4			-	-	11.3	Renewal	_

Municipal VotofCapital project	Rel													
	ProgramProject description		Project	E .	in the state of th		1	Prior year	Prior year outcomes	2010/11 Medit	2010/11 Madium Term Revenue & Expenditure Framework	a Expenditure	Project inforsetton	
M Undukatira	8	=		goda 3.	4 B861 1800	Asset Sub-Glass 4.	toter Project Eatjenate	Auditod	Current Year 2009/10 Full Year	Budget Year		Budgat Yaur +† Budgot Yaur +2	Ward beaution	
Public Works and Infrastructure Development			711633	4	Infrashucture - Water	Dominion and		2008/9	Forecabi	7		2012/13		New of fonawa
	001 Blk - Individual Res - CilburiDommesee		12133	4	nhasbuctura - Water	Opps 6 Reschaix	02 / 90	21,569	7.213		1	-	73	Renewal
	001 Unardin of Dum Relices		712129	4	officiality - Water	Damis & Reservotes	900 CI	3 886	8 000	•	'	1	46	Ranews
			12147	et et	intrasincture - Maler	Dents & Reservairs	17 200	1 22	12 006	'	•	•	9,74	Ranawal
			710354	4. 4	ให้สื่อรใหม่ตับส - Sanifation	Rollsteidhan	202 500	17 500	27 000		1 .	1	42, 45, 65, 69, 101	Renowal
	001 Extension of Rocked Waste Water Treatment Works		712128	<u>si - 4</u>	and meanly states - Contraction	Sewerage Putitication	•	900 8	30 000	,			Olife the the transfer of a first	Ropewie
Transport and Roads			710175	. «	information of the second	Semerage Portficellon	\$	\$ 900	53 000	,			OC) BUS IO SOLIDADINOS ALIXADOS	. Mel.
	001 EssentiakUnionseen Stormwalm Trainage Problems		716118	. 4	infrastructure - Poset hereases	Roads, Payantenis & Bridges	52911	13 654	\$ 000	12 566	15 000	10 00	2,45,41,46,47,59,64,89.70	Renewer
			710117	- 6	nirastvotus - Road transant		Orgolng project	2.977	2506	3 000	3000	2 590	1.42	New Party
		Weldt 71	10128	ە ج	Affactucher - Road bengood	Stormanala	•	940	550	1000	958	1000		Renavol
	-		310129	<u>a</u>	aliastuchus - Rosd beasport	Chairmain	13 40	4 006	1 250	8750	2000	•	ø	New
	-11		10128		nifastucium - Road bansaan	O Journal of Co.	400	183	1 000	200	3 000		=	2
		-	0133	A A	ntosbucture - Road transport	Stormuster	4 065	197	,	1	9008	•	4	Mervi
	001 Major Stotmwater Systems: Klip/Kruisfortein		710143	Q Q	infrastructure - Road transport	Stammerer	18 500	4 (21	4 500	4 500	•	4 500	ŝ	Renewal
			710143	e e	néastrochna - Rose banquat	Stortrayater	9 5	100 E	4 000	4 006	4 000	10 00	37,38	Herv
	_		710220	€	nhostuctura - Road transport		Language of the Control	E .	1	700	9009	3 000	37,39	New
-	001 Replacement of Scottonette systems & Secondary		710220	€	nhashuchro - Road transport	Siormagator	Ortgoling progress	2006	ı	10 00	0000	2 000	14,20,21	Ranswa
			122017	A In	nfrastructure - Road trensport	Roads, Pavanonis & Bildiges	Opposite puripose	7 900	, 8	'	7845	,	14,20,21	Renewed
*			710223	ď.	nimsbucture - Road transport	Rosds, Pewments & Bridges	Ongolny project			tine s	9009	2 900	1,18,23,28,51.53,56,58,54,60,52	Rannumi
			/10228	Ē.	nhashuchen - Road vansport	Roads, Pavements & Bridges	5.508	189	1 49	TO 60	000	\$	98'88	Ronewal
	001 Cyple and Pedassian Paths for Tahwana		710227	e :	infrashucture - Road transport	Roads, Peraments & Adoges	3 800	662	9	2 4	5 600	2 000	84	Retenyal
			97201	E .	infrastructura - Road bansport	Roads, Peroments & Bridges	9 000	1 825	907.6	900 7	300	000	148	New
			677017	¥ .	infrastructura - Road bansport	Roads, Pawaments & Bridges	10,500	3 322	3,00	902	7 1	000	95.	Ronawa
	601 Traffe Ughta Traffe Signal System		710005	. 4	into a susceptor - Monda d'enegoni		As and what ap	8	90	5		7000	17.6	New:
			710398	. 4	of the transfer of the second		Ongolng project	1730	008	1690	1000	100	16.37.84 86	No.
			710399	. <u></u>	research - man desigon digestistics - Rand framend		Ongoing project.	3 412	1 000	2 000	2 090	2 000	89,79,75	Kanowe
-781			710402	4	nhatbuchra - Road transport		Ongoing project	706	200	200	200	999	50,56,58	Regards
			710597	A Jan	shaetuchon - Road bansport	Reads, Personents & Bridges Reads, Personents & Retines	Ongoing project	ı	1	,	200	200	Tehware Weta	Year
			7,10587	A fair	ifnstuchus - Road bansport	Rogers Paraments & Redona	1	2 630	1	4900	,	ī	==	Renewal
	00) Shove Kelula Stryde Project		7,10809	0	structure - Road transport	Roads, Payoments & Bridges	9 00	2630	7 800	\$	2000	,	=	Renawal
·····	W. M. HONG Collector Hond: Brishningtvo Block DDACC		710801	A E	nhosbuchus - Roed bansport	Roads, Perentents & Bidges	3 1	-	3	000	98	•	51,62,63	Renowal
	_	= :	710902	星	nirashudura - Road transpart	Roads, Pavements & Bridges	Ongoing project	10.006	18.750	002 4	, 60 %	'	26,33	Renowal
		Æ ;	710302	¥.	ntrasbuoture - Road transport		Ongoing project	10 000	95.00	200	70000	' ;	56,59,69,60	Renows
	_	-	10836	W Y	nitashustura - Road transport		. ,	9	1	Ş Ş	200	20100	15, 15, 23, 24, 38, 67, 57, 52, 53, 68,	Ranewal
			740637	e :	structure - Road transport	Roads, Pavaments & Bridges	,	22	ı	'		: 00	2 3	Ranowol
		-	740600		masulcium - Road transport	Roads, Pavaments & Bidges	•	8	992	,	- E	9		Ranowa
	_		715166	4 4 4	massucher - Hood bansport	Roads, Pelennania & Bridges	100	38 500	90.	1	ì	3 ,	2 5	Renolysi
	005 Block W - Stomwester Drainage		711184		Sentential or road renigon	Stornwater	9 300	2 934	2 0 00	1 700	•	•	2 22	MONDHAIL H. H.
	905 Stormwaler Dreinage Mahube Vallay		721213	4	newspreadure - Monda General Communications	Stormwater	6300	1 534	'	ì	'	100	\$ 52	
	001 Megriet Monamed Stemmerler System		711262	: 4	of the state of the state of the state of	Somewer	11 360	3 185	•	,	4000	,	11	Nam
	003 Magnet Monamodi Stormwater System		711262	. ¥	of the state of th	Diorgankler	13 000	1 898	ı	3 232	4.425	•	22	Nam
		•	711284	4	of a structure - Road transport	oron minutes	13 600	1 880	2500	1768	0996	9 900	E	New
			711284	D	nhastuctura - Road Vanadori	ejasau toto	1	751	'	2 000	ī	•	¥	New Y
			711265	D Mr	nhastructure - Road transport	Stormwater	1	7511	000 9	,	1	,	**	New
	001 Aloralah Spraft Flood Structure	E	111267	O Anh	afrastructure - Road transport	Storrenter	9 5	8	18 316	10 000	9 000	,	42	Now
		Ξ.	711268	D Infe	offesbucture - Road transport	Stormwaler	10 700	000	907.0	325	,	'	45,47	No.v
	Control of States of British System. Might Rep	7112		텔	frastrictura - Road transport	Stommeter	15 500	2 784	1 600	0000	009	Ē :	• }	Man.
										100	<u> </u>	980	18	Non

Second Column	Stunished Vota/Capitel project	ž							Prior year outcomes	outcomes	7010711 Hadiu.	In Yerm Revanue	a & Erpendlitte		
			Description of the state of second		<u>a</u>			Tried Breter				Framework		Project information	
Column C	P Noteand	מנו			Code 3.	Anost Claus 4.	Aesal Sub-Closs 4.	Estfarate		Current Year 2009/10 Full Year Fotocest	Budget Year 2010/11	Budget Year +1 2015/12	Sudget Year +2 2012/13	Ward location	Now at renewal
10 10 10 10 10 10 10 10	Trakeport and Roads	902		711273	٥	freshocker - Road transport	Stornaldier	16 606		400					
		\$		731284	_	trasbucture - Road transport	Stormsaler	14 560	2000	200	1004			2 1	Naw
Control to the cont		808		711204	a a	hashwwe - Roed bansport	Stormwaler	14 500	2 909	10 000	9009			31,13	MeM.
10 10 10 10 10 10 10 10		8		711285	Υ .	frestuciuro - Road transport	Slomusiar	10 500	5 437		1 500			9	Many
December of the control of the con		9	-	711285	⋖	Pastuchne - Road transport	Sternmaier	10 500	6 437	10 000	14000			: S	New
Control of the cont		8		311325	~~_ ~	hashucker - Road transport	Rosda, Pavernents & Britipes	'	,	•	1	_		64,65	Reputer
1		8 8		711800	∢ .	Abelneture - Road transport	Roads, Perements & Bridges	91 816	1 908	1	ī	30 000		40,41	New
Control cont		8 8		711800	⋖	Bashucture - Road transport	Roads, Pavements & Bridges	91.816	1 900	1	1	-		40,42	New
Continue of the continue of		ē		711663	₹_	instruction - Road transport	Rosde, Pavements & Bridges	32 400	19 797	29 047	62 140			15,12,62,63	Men.
10 Control for the field grid for the forecast of the field fo		99		711863	*	frastructure - Road transport	Roads, Pevernents & Bridges	32 400	19 707	71 150	45 466			15,19.62,64	No.
10 10 10 10 10 10 10 10		ē :		712217	<u>د</u>	freshvolure - Road transport	Stormwaler	000 95	١	;	9			. 29	Nina
1		8		712219	-«c	frathrohm - Road brasport	Statunsaler	6 000	200	•	•	9 100	'	8,13,14	Mina
1		8 8		712219	≪ .	dashvotura - Road transport	Sformuelar	900 B	200	6 500	8 006			ı e	New .
1		<u> </u>		712220	« «	Vrnstuchus - Road transport	Stammotor	•	190	1 593		3000			Mary
10		ě		112220	4	hasbeetse - Road Repsport	Stornivolar		Ť	-			. ;	1,11,12,22,24,26,28,27,29,33,34,35,36,	
10 Finding though the state of controls and the state of the state		6		712221	44	fessivolare - Road Vansport	Stomweler		100	900	0000			2 -	New
60 Things though whether the control of the		500		712221	A.	trastuctura - Road transport	Stormanater	•	930	2200	DAG S			29'S	Renown
10 Formation of the production of the control o		8		712223	4	frestuciare - Road Vansport	Stormwater	7 500	488	2 800	4004			St.	renewer
Secretary district of the control		100		712223	44	frashuckya - Road bansport	Stomnseiar	7 500	490		-			2 2	A No.
10 First First Color of State 1989 1		S		712253	⋖	ifasbucksa - Road banspoil	Roads, Pawamants & Bridges	6310	3 541	2 580	2 200	-		. 22	
	5	200		712253	≪	hasbuckus - Road transport	Rosds, Pavements & Bridges	-	٠	629			ī	22	Naw.
10		ŝ	•	712501	⋖	thestuckure - Road Vansport	Roads, Pavenents & Bridges	9 000	1 000	1 000	2 000 1			178	Ronalted
		603	_	712501	<u>«</u>	Sastucius - Road transport	Roads, Parements & Bridges	2,000	1 000	1	999			Tshware Wide	Rename
No. of the black	•	ē		712502	4	Pastilicium - Road Vansport	Hosafa, Pavernenis & Bildges.	RtmilperFY	1372	1 000	1 000			Tehwane Wide	Hannand
		ē :		112503	∢	ifrashveture - Road bransport	Sformwater	.11390	٠	1300	2006			2	Mew
		g :	<u> </u>	712503	<u>*</u>	iboshucina - Rasa iransport	Starmwaler	11 390	•	ì	1			22	Mow
1200 A Interface to the State of the Sta		ē :		712504	∢ .	Frachustor - Road Designer	Startushaler	11 690	•	1 669	7 509			23	Now
		3 5		712504	< -	frasbucium - Road transport	Stormualer	11 600	1	,	2706		•	22	Naw
		3 8		712504	« ·	stratucture - Road transport	Starmmiter	11 600	•	1	1	9000	,	92	New
1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1758 A Interactive relativisty 1759 A Interactive relativisty 1751 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Interactive relativisty 1752 A Inter	**	5 5	_	112506	ζ .	drastucture - Road trensport	Startaweler	14 500	5 609	B 900	100			ĸ	New
12000 Proceeding Beology (Newton CA, CA CA CA CA CA CA CA CA CA CA CA CA CA		3 3		17200	e: ·	stasbuctura - Road transport	Stortmeter	14 500	9 980	•	4 000		'	\$2	New
		ē		712007	e -	strateucture - Hoad transport	Storttygiler	9 160	<u>B</u>	4 000	2 000			æ	Now
		ě		71201	c <	erraseuchtra - Rosa transport	Stormseler	4 780	52	1	2,000		•	62	New
		9 6		740512	c -	Hodeuto o stato o su maion para su maion par	Stormsyeles	88	200	ē	15 000	_		25	New
Floating Beloky (Chembrokotskie) & A. Infrastructure		5		712543	< 4	in securities - Koard gensport	Stormseler	41 000	500		1			dg :	Now
1751 A Interaction 1751 A Interaction 1000 157.48 Free Free Free Free Free Free Free Fr		900		110813		designation - make a support	Stormington	19 750	2 028	523	000 9			₽ :	Naw
Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17256 A Infrastructure Flooding Berloit Streambas 17250 A Infrast		ã		712514	·	destruction - Road transport	Stormingle	19 750	2 028	4 827	ı	10 000	,	9	New
Total Backley Planette 2D, Remarks Total Bac		â	- 44.	712515	-	thashooting - Road brassort	Starmaster	D 25	1 8	, 8	' .			U),86,88,68,89,88,60,1	New
Floating Backlig Phenology 2, Nava Carlo		900		712515		Transfer of the act bearaport	Storment	45.000	906		7		22,000	2 F	Ken :
Floating Backly (Network of Table 1) 1955 A infrastructive - Road Yampoor Stammeter G 300 200	•	90		712516	<u>~</u> ₹	shasbuchro - Road banapari	Starmwiler	8 306	250	3.400				2 9	Mosv.
Proposing East-sky Chinacker on Park Servicen Dr. Namender 12376 A Infrastructure - Park East-specie Stemmenter		909	***	712516	<u></u> ₹	itrastructura - Roed transport	Stormveler	6380	250					2 \$	
Floating Backly Christope Christop		8	_	712518	ď	Masterchus - Road bensport	Stormweler	2 190	000	1090				: #	101
Floating Belledy Nelson At 1, 10 & 1 Femores 17250 A Introducture-Need transport Specimentary 17250 A Introducture-Need transport Sheerwish 17250 A Introducture-Need transport Sheerwish 17250 A Introducture-Need transport Sheerwish 17250 A Introducture-Need transport Sheerwish 17250 1 000		98		712516	₩.	freshickers - Road pansport	Stornnssolar			1				: =	Marie Marie
Floading Backsky Enthances		8		712520	⋖	the structure - Road transport	Simmywier	69378	í	2 000				. 92	No.
Collector Ren Belicking Pulmentaring 712221 A. Institute Leave Manual Collector Ren Belicking Pulmentaring 23 0800 1 0800 - 8 0600 - 40 Collector Ren Belicking Pulmentaring 7 175221 A. Institute Leave Manual Collector Ren Belicking Pulmentaring 25 0800 - 1 0800 - 7 0800 40 Collector Ren Belicking Pulmentaring 7 12522 A. Institute Leave Manual Collector Ren Belicking Pulmentaring 55 0800 - 1 000 - 1	-	902		712520	⋖	frashvine - Road bansport	Slorminetar	69 378	,	•				: \$2	Me 2
Collection and Declination of Tables 7 12521 A infrastructive - Pearl branged Streamwater 53 900 - 40 40 Collection and Machinery Strainfold gradies 1 12522 A infrastructure - Poart branged Streamwater 66 98 574 1 600 7 Collector Read and Analysis Strainfold gradies 7 12522 A infrastructure - Poart branged Streamwater 66 98 574 1 600 7		8		712521	≪	thesaucture - Read transport	Stomneier	23 600	0001	1998	10 00		•	₽	Nam
112,22 A Interstructura - 70 and Passage	•	8		712521	4	frastucium - Road transport	Storaweier	33 090	1 000	•	7.900		r	÷ 2	Now.
Collector Rad Behötogr Unividual 2008 172522 A Inherbacker - Poest baseport Stemmerler (6555 514 - 1,000.		<u> </u>		712522	₹	nfrasbuctura - Road bansport	Stormaysiar	16 695	574	1 550	_	_		1	Men
		202 	_	712522	⋖	shasbuctura - Road bansport	Stormweier	16 695	534		1 600	1	,	-	Now

Bluefolpal Vote/Capital project Rei	-												
	Program/Project daxestosian	Project	è è				Prior yea	Prior year auteomos	2010/11 Nedt	2010/11 Medium Term Revenue & Expanditure Pramework	e & Expanditure	Project laformation	
R Hotteand	9		ende 3	Areas &	Assot Sub-Cless 4.	Restment	Audited Deleome	Current Yner 2009/10 Full Year		Bedge! Year +1	Budgel Year +2 2612/13	Wasd Joseffon	New or rehawaii
Transport and Reads	001 Flooding Bocklag: Network 3A, Redube Unit 9	712523	A	Distriction Board baseous				Forecast	_				
		712544	_	nietabuchen - Road bancood	Stormunder	12 780	654	400	14 000		4 000	74.75	Renewal
		712545	Ą	ninstrictura - Road transport	Sterming		•	20 DE2		,	•	3,51,63	Renewas
			€ 4	ninastrucium - Road Vanaport	Sommeter	140 360	1 3			1		68	Renewal
	1003 Lipgrading of Roads and Appurtament Stammerer Systems in Soshengs	712005	4	nfæsthschme - Road transport	Slamuseler	140 750	299.66	B		90 00	39 000	33,34,35	Now
		712611	4	offsultucture - Flead banspart	Roads, Payements & Bridges		17 R10	100 45				33,34,35	New
	Cygraening of Mad Dyana Koads Oraking with Red Solls	712611	4	Infrastructura - Rosu transport	Roads, Pavoments & Bridges	•	2 5		100.01	15 000		19,20,23	New
-	On Charles Franks And Ann Comment	712612	a a	Infrastructure - Road transport	Roads, Pavonsents & Bridges	18 184	901	900			9000	19,20,21	New
,		712760	ĕ ∀	Other Assets	Fundum and other office equipment	•	919	900					New I
		712816	4	lokasbucium - Road bensport	Reads, Pavements & Bridges	,	10 372	100	5	**	÷	No ordivazi Bulluling	New
***		712546	4:	Infrastricture - Rose Usersport	Roads, Payaments & Bittiges	15 000	501	2.474		•	:	92.1	Man
	_	712541	4	nfrashuctura - Road transport	Roads, Pavements & Bridges	23.600	10.008	369.5		•	;	S :	Ranewal
		711275	0	nfrashuchro - Road transport	Starnmeter	Then	100		,	1			Ronewal
		712538	A In	nhusbuckee - Road bansport	Roeds, Pavements & Bidges	15 000	160			1			Naw
		712540	4	hfrastrictura - Road transport	Roeds, Pavoments & Bridges	20 000	17.234	2 408		1	1		Renewa
		712545	A.	hhesbucken - Road bansport	Roads, Payements & Bridges	8.660	0000	9			1		Renewal
	GOV Transfer of Liverage of Schoeman Schol	712639	ď	infrastructure - Road transport	Roads, Pstoments & Bridges	20 000	6889	. 66.5			1		Ranswal
		712544	Æ.	Vinasbucker - Road transport	Roads, Pavements & Bridges	25 090	2000				_		Renswa
		712613	A In	nfrasbychne - Road transport	Roads, Palements & Bridges	42 525	58 140	25.0		1.			Honowa
		712613	<u>.</u> ≪	infrathucine - Road bensport	Roads, Pavements & Bildges	•	1	40 000		•	!	38,78	New
. •		712537	₽ ¥	Infrashuctors - Road bensport	Rosds, Pavernants & Bridges	Ø7 000	30 008	53 989	1	5	ı	19.58	New
•		710657	¥	Inhastacture - Other	Transportation	7 500	P106	3.000		1	t		Renował
-	_	710862	۸ چ	infrastrokire - Other	Transportation	15 090	971	263		ı	'		Ronewal
		710867	₹ .	infrashucture - Other	Transportation	37 566	8 968	1000	`		1	Mide	Renewal
-	_	710670	e e	nfrasbucher - Other	Transportation	60 060	669	334		1	1	8 •	Roneway
	_	710671	£ .	infrastructura - Other	Transportation	03 200	2 000	2 000			ŧ		Ronews
4		2,017		nnaseurine - Road transport	Roads, Pavements & Bridges	157 500	384	967		1			Купажа
	_	11297	e :	infrashucture - Other	Paratportalion	•	99 650	11 000				8 4	Rangwa
	602 Trabate Venies (2010) Venies (2010)	17509	e e	ninasbuchus - Other	Transportation	7 402 500	13.123	12 500		•			MON.
. e		712580	A dat	infrashreture - Other	Other	11 977 560	7.477	o den			,		Ronawa
	VZ WRW 200 BUTDUMAING MODS (20 105W/C) (COV) BRIT Lanes on Corridor	712591	4	infrestructure - Other	Other	19 300 060	33 162	265 749	904	440 000	749 000	Verbu	Verv.
											200	and the same of th	, daw
		712817	A Mail	hofresbuckire - Other	Transportation	21 367 800	746	į				0,0,12,14,19,20,21,22,24,30,31,40,	
		112761	70 •₹	Other Assats	Funitaire and other office equipment		5	8 8	1	,	-	_	Mew.
	Coshier Facilities Upgrade, Church Squere, Jan Mamend Park, Protont	712785	<u>е</u>	Community	Perks & gardens	4 200	' '	8 66 6		,	•	Fahwane Wide	New
		712786	<u>લ</u> હ	Соличиліт	Feb. safely & smartlancy	8	•	300	5	• •	1 }	7	Now.
	Or ceparate and Lisposed Pri , Jan Mismand Park	7(2708	e e	Oller Assis	Other	185	•		3 5		9	45, bu, 2	Mak
غ د	Dormany Wills, Replace, C be Wel, Pretone North, Jan Nemand Park	712789	S B	Community	Parits & gardans	700	1	200	1 2	, ,	•	2 2	elek.
, -,	_	712800	80	Objer Assets	Computers - hardwarafequipmant	285	1	286	id	r			, esy
		712801	8	Other Assets	Other	990	f		900	•	ī	2 6 6 6	, des
Sport Receiting Arts & Culture		712802	<u>ş</u>	Mhasbacture - Read transport	Roeds, Pavaments & Bridges	300	1	'	8 6	1 :	•	5, 00, 2 5, 50, 5	Ne.s.
	Southern Lighted Street	710101	<u>8</u>	Саталију	Ubranies	1	r	•	} '		, 66		Neve
, 2	Methodata Share (D-8)	710102	Ĉ.	Сепиниціу	Librarios	12 600	1	200	8 003	200	000		Men
	Indiana detail (a)	710104	e B	Community	Librarios	12 069	•	;		0007	1		wew
3 6	chadrague of the destraint state of the destraint state of the destraint o	710680	<u>ලි</u> ය	Саптиліц	Sportsfelds & sledio	980 000	118.312	10.016	ann a	7 700	- 6	- ·	Nex
> 6	Lygrading of the boshangave Glant Stadium	719690	<u>ပို</u> ပ	Соптипу	Sportsholds & stadia	500 400	118 312	2000		00000	000.00		New
» ĕ	Minimum of the Control of the Contro	711432	် ပ	Солимонту	Sportsfelris & stadio	,		1	7 700	000	00000	2 4	Мви
	Seferant Mahlabare Freedom Source - Cultural Contra	711434	<u>8</u>	Conversity	Recreational foculties	•	•	,	,	20 000	10000		New
	Upgrading Of Messams	744443	3 8	Continuity	Mussums & Art Gelleries	,	1	,	2009		,		Renowski
100	Lolus Gordens Atuly Purpose Speci Facility	712260	3 6	Community	Allegums & Art Galleries	ì	ŧ	•	ı.	ŗ	2 000		Respect
		1	4	Ancount Ancount	Sportsfloids & sixole		1	1	\$ 000	4 000	5 000	,	lbrv

	_		-	-										
Municipal Vota/Capital project	2							Prior year outdomes		2010/11 Medium Teim Revenus & Espanditura Framswork	Term Revenue & Framework	Sepandium	Project Information	
Rthousend	5	ProgramProjest desoription	regaet mumbat	Godo 3,	Asial Class 4.	Asset Sub-Class 4.	Total Project Endmate	Audited Outcome 2008/9	Current Year 2009/10 Full Year Forecast	Budgel Yeur Budgot Year +1 Budgel Year +2 2010/11 2011/12 2012/13	Rudget Year +1 B	udge! Year +2 2012/13	Ward toretton	New or renewel
Spect, Rocraellon, Arte & Culture	100	901 Hommunskrad Cultural Contro	712307	C Cor	Community	Hussing & Art Collecine								1
	002	807 Capital Finded from Dearming	240770				٠.	•	•	7 000		1	73	New
			2/2/	<u>5</u> 	Uner Assets	Firmflure and other office aguipment	1	1	48	1		ī	Tehwene Wide	New
	ŝ	001 Upgrading Temba Community Library	719103	ů B	Continually	Ubranos	2 500	311	1 500				F	
	69.	001 2010 lepnic Scalpharas	712888	<u>8</u>	Community	Sportefolds & starts				ı	•	1	2	MON
	9	(M) Atheidnaville Sunar Starffirm	200740				•)	ZOOD	1	ī	1	Fehwang Wildo	Now
	<u></u>	allowed by the same of the sam	2	<u>.</u>	Correllings	Sportsfelds & stadie	165 069	14 778	3 000	1	•	1	29	Remand
-	8	001 ICompletion of Temba Stadium	710691	Š O	Community	Sports finids & stedia	22 tB1	6 502	4 000	1	1		52	1
	904	001 Suurman Mahi; purpase Community Hali	712440	<u>ية</u> د	Community	Compartily halls	11,000	963	200	_		ļi		Name of the last
	8	091 Hyzadi Mulip. Sport & Rec Cantra	711433	Co	Соптицу	Specifabolds & slevin			100		ı	,		Managara :
	500	005 PWrate Multip. Sport & Rec Centre	711433	0	Communication	10 mm m m m m m m m m m m m m m m m m m		1	900 7	·····	1		2	Naer
Total Capital expanditure	-		_			District of District	אַן מווני	200	10 000		1	•	73	New
	1									3 404 076	4 010 000	A 404 00K		

Table 67: Detail capital budget

Table SA37 - Projects delayed from previous financial year/s

Municipal Vota/Capital project	G		٠		Previous	Current Year 2009/10	r 2009/10	2010/11 Medlun	n Term Revenu	2010/11 Medium Term Revenue & Expanditure Fremework
	สมเซาเการโกร	Project number	Asset Class, 3,	Assat Sub-Class 3,	target year to	Original	Full Year	Budget Year	Budget Year	Burdand Vons
Rthousand						Budget	Forecast	2010/11	+1 2011/12	+2 2012/13
Parent municipality:		-			Year					
Agriculture & Environmental										
Management	Davalopment of Parks (Backlog & New)	710348	Comments.							•
	Purchase of Mechanical Equipment	740969	Other Access	Parks & gardens	32 500 000	5 500 000	5 420 000	4 000 000	A NO DAG	7 000 000
	Upgrade Fountains Valley Resort	20001	Circl Assais	Plant & equipment	000 009	600 000			200.200	700 AAA .
	Self Calering Chatets at Riebbei Nature Basense	/10441	Community	Recreational facilities	23 000 000	9 000 000	7 500 000	. 000		
		710445	Community	Recreational facilities	000 000 17	han bon o	ano ane +	4 000 000	5 000 000	2 000 000
	calean buildings ritogram	712497	Other Assets	Other Buildings	800 000 ct	3 000 000	1000 000	3 000 000	3 000 000	3 000 000
	Capital Funded from Operating	712750	Olher Assels	12 TO 12 TO	,	1 500 000	,		•	•
	Installation Underground Waste System	712774	Infrastructura . Other	rumilite and buser office equipment		3 716 119	•	256 640	2 000 000	2 000 000
	Retroll of Municipal Buildings	713807	Taken from the control of the contro	Waste Management	5 000 000	5 000 000	•	,		
	Davelopment of the Kilp-Knuisfontein cemetery	242000		Other	800 000	800 000		•		•
	Development of Tshware North Cemalery	200001	Collegency	Cemeteries	16 000 000	\$ 000 000	•			•
	Establishing of or Holler in the Mean	60871	Community	Cemeleries	147 000 000	0000000		•	•	•
	שינוש בייין פיייין פייין פיייין פייין פייין פייין פייין פיייין פיייין פייין פיייין פייין פייין פייין פייין פייין פייין פייין פייין פייין פייין פ	712615	Other Assets	Markets	900 900 41.	000 000 0	000 000 t	•	•	•
	Capital Funded Mora Operating	712754	Other Assets	Furnitize and other office equipment	000 000 00	000 000	•	900 000	10 000 000	10 000 000
	Relocation of Pattet bank	712791	Other Assets	Madenta	,	342 000	•	80 000		•
Ally Planning and Economic				Maineis	1 100 000	1 000 000	30 000	300 000	200 000	450,000
THE HISTORY BY	Capital Hinded from Operating (City Planning & Development)	712751	Other Assets	Firmfline and a hone attended						}
	Upgrading of Exhaing Processing Facilities	710277	Other Assets	HARMAN AND DRIBE DRICG EQUIPMENT	,	000 09	30 000	213 000	222 000	235 000
	Reparation to & Resurtacing of Roads	710420	of grachities . Done leaves	widt Nets	13 500 000	6 550 900	5 450 000	10 650 000	000 000 9	5 000 000
	Establish Inf. Frade Markets: Inner City, Mabopane	7.10ABB	Other Acets	Roads, Pavements & Bridges	3 000 000	920 000	450 000	200 000	650 000	350,000
-	Tourism Signage	710570	or an area or an area	Markets	8 000 000	2 000 000	•	•	5 000 000	B 000 000
_	Hop on Hop off Bus	740500	meastroine - Oner	Other	3 000 000	3 000 000	2 500 000	2 000 000	1 500 000	7000000
_	Mamelodi Rondavets	740602	Constitutity	Buses	2 700 000	2 700 000			200	and time
	Marketing & Trading Stalls - Ga-Rankings	70001	Community	Recreational facilities	1 000 000	1 000 000		4 KOO DOD	,	,
ommunity Safety	Acutalian Fire Ernhing Vahiolog	967217	Community	Other	8 000 000	3.000.000		000 000 1		
	Contribute Branch Contribute Cont	710564	Сотпиніу	Fite, safety & emergency	Vi nevin vide ti	000 000	, 000	2000 000 2	•	
-	Charles and the Figures Vehicles	711454	Community	Fire safely & emergency	T John Street	000 000 c	4 000 000	7 500 000	10 000 000	10 000 000
	Upgrading of Community Safety Offices for Central West Region (Region 5)	711519	Community	The state of the s	rom year to year	2 500 000	2 500 000	2 000 000	2 000 000	1 000 000
	Purchasing of Cameras and other Speed Law Enforcement Equipment	711524	Commin	Binoing and policy	25 500 606	7 000 000	٠	•	3 000 000	10 000 000
	Upgrading Control Room/Ops Room CCTV Control Room (Phase 1)	7123.10	Comment of the commen	security and policing	15 150 000	2 000 000	•	,	3 000 000	
	Purchasing of Policing Equipment for the 2010 World Source Com-	240500	Contribution	Security and policing	54 000 000	3 500 000	2 000 000			
	Accesses from of Fully fourth and taken a fact that a control of the fact that the fac	/12500	Community	Security and policing	37 500 000	29 500 000	23 400 000		,	
	Interview of any Experience of the Property of	712588	Other Assets	General vehicles	1 100 000	1000000	200 000			•
	Optimizating of the Departmental One-Stop Client Centre at Licensing Canters	712706	Соглиппіт	Security and politing	200 001 -	000 000		,	200 000	•
	Establishment of Community Safety Training Academy	712733	Infrastructure - Other	Other	10.200 000	2 000 000	1 500 000	1 900 000	2 000 000	1 163 500
	Capital Funded from Operating	712752	Other Assets	2	46 000 000	3 000 000	2 700 000	•	٠	
	Capital Funded from Operaling	712785	Other Deserte	r unitale and oater onice equipment	•	2 086 500	736 500	1 490 000	1 000 000	
			000000	Funiture and other office equipment	•	2 146 000	646 000	3.486 800	736 500	

Municipal Vote/Capital project					Previous	Current Ye	Current Year 2009/10	2018/11 Medium Term Revenue & Expendiure Franswork	Term Revenue Framework	& Expenditure
	Рюјестапе	Project mumber	Assot Class 3,	Asset Sub-Class 3,	target year to complete	Original	Full Year	Budget Year	BudgetYour	Budgat Year
R thousend					Year	jedpag	Forecast	2010/51	+1 2011/12	+2 201 2/13
Cornorato & Chanad Constant										
ממונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מונים מי מי מונים מי מי מי מי מי מי מי מי מי מי מי מי מי	ייניון אוני אוני אוני אוני אוני אוני אוני אוני	710200	Infrastructure - Other	Other	15 000 000	5 000 000		900000	000	
	Computer Equipment Deployment (Printers)	710266	Other Assels	Other		200		900 000 0	9 000 000	2 000 000
•	E-Initiatives supporting the Smart City	712554	Other Assets	Commission - hardware/consistent	million per year	900 000 6	8 631 114	12 232 000	12 108 000	13 155 000
	Ward Based Project: Corporate & Shared Services	712669	Infrastructure - Other	Contract of the contract of th	•	000 000 9	,	000 000 9	000 000 9	000 000 9
	Development of a Transaction based E-Commerce Portal for Poli	240240	leibo apportunit	o care	22 000 000	000 000 6	200 000	٠	•	•
	Replacement/Modernization of all the 1the unitality of contractions of the seather	76/7/1	รตุญชิบสมเต	Computers - software & programming	4 000 000	200 000	•	200 000	200 000	
······································	A suppression of the control of the	712743	Infrastructure - Other	Other	20 000 000	5 000 000	2 000 000	8 000 000	900000	•
(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	Capital Funded from Operating	712753	Other Assets	Furniture and other office aquipment		3 771 409	729 780	000 000	חמת ממח פ	. !
Cinanciai Services	Buildings and Equipment	712444	Other Assets	Olher Buildings	-		133 E03	ann agn t	343 367	163 176
	Insurance Replacements (CTMM Contribution)	712449	Other Areals		\$ 100 000	2 000 000	1 500 000	2 000 000	2 000 000	2 000 000
	Insurance Raplacements (AFR)	7424E0	Other Assets	Furnities and other office equipment	55 000 000	8 000 000	7 650 000	8 000 000	8 000 000	8 000 000
	Capital Funded from Operating	710706	Outer Passells	Furiture and other office equipment	30 000 000	5 000 000	4 650 000	6 000 000	5 000 000	5 000 000
		11/30	Onel Asseis	Furniture and other office equipment	·	925 834	52 934	1 259 000		•
Health & Social Development	Eklanslon of Stanza Bopape Clinic	710201	Community							
	Extensions Latus Gardens Clinic	240003			1 253 891	11 500 000	4 000 000	8 500 000	•	
	Ingrade Worklow Sector for Hanth. Em	10200	Canadany	Clinics	1 424 040	10 925 000	1 000 000	10 500 000	•	
		712028	Community	Clinics	26 000 000	11 000 000	4 000 000 b	2 000 000	0762 400	, 000 00 4
	Upgrading of Clinic Dispensaries	712276	Community	Clinics	34 000 000	2000	000 006 1	000 000	0 / 02 400	2000 000 5
	Capital Funded from Operating	712756	Other Assets	Fittilists and other office an immen	200 000 67	4 000 000	2 000 000	4 000 000	2 000 000	6 738 640
Housing and Sustainable Human				Illuminate government of the property of	•	249 489	156 469	216 000	237 600	. 261360
Settlements	Project Linked - Housing facility	710860	Investment properties	Housing development		3.600.000		200		
	Township Establishment - Low Cost Housing	710862	Investment properties	Foresing development		00000	,	3 600 000	3 / 90 000	3 969 000
	Township Establishment - Low Cost Housing	710862	sellacoro (nemiseva)	illustration of the second		3 000 000	2 000 000	3 000 000	3 150 000	3 307 500
	Water - Low Cost Housing	710863	Investment monatriae	Treatable activities and activities activities and activities activities activities and activities	•	21 000 000	•	•	•	
	Sewerage - Low Cost Housing	710864	to the state of th	Harang developinen		16 832 273	•	,	2 000 000	5 000 000
	Roads & Stormwater - Low Cost Housing	740005	sanadali ulumaani	Housing development	2 900 900	19 564 698	•	30 000 000	30 000 000	30 000 000
	Roads and Stormwaler ow cost housing	0000	Setter truth und incention	Hoteling development	144 776 144	53 000 000	37 700 000	,		•
	Thursday Establishment Activities of the state of the sta	CHORRES	investment properties	Hausing development	144 776 144	116 584 259		•	•	
	Business Agr Mar District Theory and The Comment of the Comment of	710868	Investment properties	Housing development	12 500 000	5 000 000 }	,	5 000 000	5 250 000	6 649 600
	Water - Low Cost Housing	710898	Invastment proparites	Housing development	•	18 000 000 1	18 200 000	An non non		2000000
	Cautavite Hosteis	711712	Investment properties	Housing development		000 000 00	200 004 00	000 000	000 000 00	ann ann ag
	Mamelodi Hostel	741713	NVesimen properties	Incomplement colored		700 000 00	43 462 b25	18 000 000	16 900 000	19 845 000
	Township Development (Electricity)	711719	niest result result is	italihinanan Assoni	550 000 000	37 500 000	8 744 000	18 000 000	16 900 000	19 845 000
	I horzadina of Schubart & Yamar Dazk	014111	opping in income	Hausing development	•	2 000 000	,	2 000 000	2 100 000	2 205 000
	Confid Sundad from Oraculas	172608	investment properties	Housing development	200 000 000	30 000 000 00	14 000 000	,		
	מילונים ו תוחפת ווכוני כלותושונים	712757	Other Assets	Furniture and other office equipment		569 915	•	OZB ROO		
Office of the Executive Mayor, Chief Whip, Speaker and City								200	•	•
Манадол	Capital Funded from Operating	712758	Other Assets	Fumiliate and other office an isomet			-			
			Otto Modera	rumility and other place equipment	•	1 385 000	50.000	786,000	180 000	275 000

						Current Year 2009/10	2009/10	2010/11 Medium Term Rovenus & Expandiure	n Term Rovenue	& Expandiure
raminarina Yasaruspitsi projest	Project name	Profest number			Previous target				Framework	
-			Assol Class G.	Asset Sub-Class 3,	year to complete	Original	Full Year	Budget Year	Budget Year	Budget Year
R Housand		• •			;			LE/0102	+1 2011/12	+2 2012/13
Public Works and infrastructure					Year					
www.horse	Opgrading Swengthening of Existing Network Schemas	710005	Infrastructure - Etectricity	Generation	72 000 000	200000		-		
	regineris (g. Lownships for Heliculated Towns	7,10006	infrastructure - Electricity	Fransmission & Reliquiation	345 000 000	000000	OND ODE 9	2 200 000	6 000 000	7 500 000
	Sub Transmission Equipment Refundshment	710163	Intrastructura - Efectricity	Transmission & Reticulation	000 000 cHe	000 000 0	4 300 000	3 000 000	4 000 000	4 500 000
	Replacement of Obsolete and Dangerous Switchgear	710176	Infrastructure - Flection		31 000 000	11 500 000	9 500 000	10 000 000	15 000 000	14 500 000
	Communication Upgrade: Optical Fibre Met	710325	Introductive Blanchists	License and Licens	91 000 000	14 000 000	11 000 000	14 000 006	12 000 000	15 600 000
-	Strangthening of 11ky Cable Network	210480		Fensinission & Reticulation	40 000 000	15 000 000	13 000 000	8 100 000	6 000 000	8 000 000
	Stengthening of 11kv Overhead Network	20,017	All control o = Electrol All	Generation	91 000 000	17 000 000	15 625 000	12 000 000	11 000 000	13 000 000
	Tshwane Public Lighting Programme	240650	infastricture - Electricity	Generation	81 300 000	12 300 000	11 300 000	12 300 000	13 000 000	13 000 000
	Pre- Paid Electricity	gcon!	mirasiructure - Electricity	Street Lighting	266 426 600	20 000 000	18 000 000	20 000 000	10 000 000	24 000 000
	Replacement of Obsolute and Non Functional Posteration Emission	/11862	Infrastructure - Electricity	Transmission & Reliculation	300 000 000	30 000 000	27 000 000 1	32 000 000	non non et	22 000 000
	Nam Right Flachtich internetional	/12006	infrashuclura - Etechtoity	Transmission & Reticulation	18 000 000	2.500.009	1 000 000	000 000	0000000	ann nan ce
	Note Consolination	712279	infrashuoture - Electricity	Generation	730.000.000	215 000 000	305 000 000	1 000 000	000 000	000 000
		712483	Infrastructure - Electricity	Transmission & Reticulation	210 000 000	49 000 000	000 000 007	200 000 001	000 000 661	196 000 000
	Crierty Currentiquest Reduction Intradices	712491	Infrastructure - Elactricity	Trensmission & Reticulation	de la seconda de la constante	000000	0000000	000 000 07	22 000 000	24 000 000
	(Sosnanguve	712493	Infrastructure - Electricity	Transmission & Religulation	CON ONE TOTAL	000.000.6	2 090 000	1	•	•
	Ward Based Project: Electricity	712608	Infrastructure - Electricity	Generalian	137 230 000	300 0000 000	29 000 000 5	10 000 000	10 000 000	4 000 000
	Capital Fundad from Operating	712759	Other Assets	The state of the s	39 792 000	7 725 000	•	L	٠	•
-	Automated Meter reading	712863	infrasinosara - Flacifich	Transfer and output billion of the property of		4 559 987	869 987	2 000 000	2 000 000	2 000 000
	Upgrading of Sewars in Mamelodi	7.10007	Infrared Control of the Control of t	Tolleston of Kellottallon	R1,2 billion	•	30 000 000	•	,	•
	Upgrading of Sewers in Tshwane Area	740040		Keyaukaban	30 000 000	1 000 000	•	•		5 500 000
	Township Water Services Day Tshwane Contributions	010000		Relaulation	•	17 000 000	4 000 000	14 000 000	10 000 000	
	Uporading of Networks where Difficulties Eviet	7 10072	infrastructure - Water	Reliculation	ions to Davelopars)	6 000 000	4 000 000	3 000 000	3 000 000	2000000
-	Resignational of Micro Cut Machinet Disc.	710024	Infrashioture - Water	Reliculation	Ongoing Project	3 000 000	2 500 000	2,000,000	000000	200,000 0
	Notice of the control	710026	Infrastructure - Water	Relicuiation	Ongoing Project	27 000 000	15 000 000	000000	0000000	3 000 000
	Matwork Upgrading in Hattield	710031	Infrastructure - Water	Reticulation	34 000 000	000000	000 000 62	000 000 87	900 000 88	40 000 000
	Extension: Sunderland Ridge Waste W/Treat: Plant	710364	Infrasinctire - Sanitation	Retculation	200 500 500	000,000	. :			•
	Ga-Rankuwa Walar Natworks Refurbishment	710992	infrasinichra - Water	Reliculation	202 300 000	37 000 000	27 900 900	•		•
	Refurbishing of Water Networks and Backleg Eradication	710878	Infrastucture - Water	Rejoufalion	000 000 16	0000000	2 000 000	•	10 000 000	\$ 000 000
	Refurbishing of Water Networks and Backlog Eradication	710878	Infrastructure - Water	Regionation		161 445 000	101 445 000	33 769 427	104 061 256	102 569 315
	Pipe reinforcement Klipgal, Mapopane & Wintervald Reservoir	711331	hfrashucture - Water	Reliantation	, ,	51 263 000	80 763 000	107 437 480	128 038 429	310 103 194
	Replacement and upgrading of deficient bulk pipeline	711335	Infrastructure - Water	Retiralation	23 000 000	4 000 000	4 000 000	3 000 000	•	•
	Monument Park reservoir extension	711943	Infrastructure - Water	Patricipal	119 339 552	40 950 000	40 700 000	26 750 000	16 000 000	20 000 000
	Garsfonlein Pipe Reintorrement	711345	Infeasintchee . Utalar		11 500 000	4 000 000	,	•	•	•
	Water Networks: Ramotse/Morokatong	711533	Description Male	Concentration	20 400 000	22 000 000	18 000 000	22 000 000	5 600 000	1 000 000
	Reduction Water Losses: Water Nationals	2 5		Reticulation	86 720 000	5 000 000	7 213 000		•	
	Reference Water Meters and Maturat Defraction and Mater Meters of the	71047	infrasiruosira - Waler		Adjusted annually)	3 000 000	2 000 000	3 500 000	3.000.000	4 Snn non
	Pirefficulty Disc) Incorder (Douglas)	711895	Infrastructure - Weter	Relicutation	,	4 000 000	,			
	Modelnesses Out of the Careet	71,921	infrastructure • Water	Reticutation	189 362 175	59 040 000	45 040 000	85 nOn non	\$ 000 000	
	איני מופט מיני איני מיני מ	712121	hfrashrcture - Sanilation	Sewerage Purification	215 000 000			49 600 000	000 000 0	. :
	Moreletaspruit, Outlaif Sewer	712121	Infraskuciure - Sanitation	Sewerage Purification		•	400	43 000 000	42 500 000	32 000 000
	Extension of tember Waste Water Trasument Works	712126	nfraskuçlure - Sanitation	Sawerage Putification	148 159 000	00000000	200	000.007.2	•	•
	Extension of Temba Waste Water Treatment Works	712126	Infrastructure - Sanitation	Sewerage Purification	000 851 051	000 000 00		•	•	•
					000 001 011	30 500 000	900 000			-

Municipal Vote/Capital project					Prevlous	Current Year 2009/10	ır 2009/10	2010/11 Medium Term Revenue & Expenditure Framework	ı Term Revenue Framework	& Expenditure
	P(c)ect name	Project number	AssetClass 3,	Asset Sub-Class 3.	target year to complete	Ortginal	Full Year	Budget Year	Budget Year	Budget Year
A thousand					2	is the	POTBCER	2010/11	+1 2011/12	+2 2012/13
Public Works and Infrastructure	4				Tear					
namalamana.	Dar - mawlatal kes - Unitari/Dommesse	712133	Infrastructure - Water	Dams & Reservoirs	13 500 000	9 000 000	000 000 0	•		
	UK + Maservoir - Babelegi	712142	Infrastructure - Water:	Dams & Reservoirs	49 720 000	5 000 000		32 000 000		7 400 000
	Ketwei Dam Rapans/Safety		Infrastrictins - Waler	Dans & Reservoirs	21 362 175	4 000 000	1 600 000			dan ann a
	Upgrading of Pump Stations	712147	Infrastructure - Water	Dams & Reservoirs	47 200 000	22 605 000	יטט פטוב טטט	,	•	
	Plene Van Ryneveld ReservoirPipes	712150	Infrastruciure - Water	Dams & Reservoirs	200 207	40 000 000	40 000 000	, 000	,	•
	Bevlaanspoort Waste Water Treatment Works	712526	Infrastructure - Other	Waste Managemon	, 000	100 000 01	000 000 91	12 000 000	,	•
-	Network Upgrading in the Mool Area	712528	Infraction in Maler	Wester management	21 000 000	5 000 000	2 500 000	,	•	,
	Reservoir Extensions	710501	are as outside + years	Keliculation	22 000 000	3 000 000	,	•		4 000 000
	Makunic Internitor in Abasis	112034	refragrente - Waler	Dams & Reservoirs	65 000 000	25 500 000	23 500 000	11 500 000	20 000 000	43 500 000
-	AND THE PROPERTY OF THE PROPER	712698	Infrastructure - Water	Reticulation	20 000 000	1 000 000	•		•	. ,
	Metwork Upgrade in the CBO and Pla West	712596	Infrastructure - Water	Reliculation	40 000 000	2 000 000				•
	Network Upgrade in Pta East	712598	Infrastructure - Water	Refortation	Oversity Design	1000000	7 200 200	•		
-	Ward Based Project Water & Sanitation	712618	infrashucture - Water	Reticulation	malat i filleditto	000000	4 000 000		1	•
	Capital Funded from Operating	719769	Olber Acuale		,	/ 725 000	•		•	•
Tranport and Roads	Essential/Unioreseen Stormwater Drainage Problems	740446	Total control of the	reforme and other office equipment	,	3 080 803	2 080 803	•	٠	•
-	Concrete Canal Sam Malama Road Withdowski	01017	measured e - Road dansport	Slomwaler	Ongoing project	3 000 000	2 500 000	3 000 000	3 000 000	2 500 000
	Adding Cheronical South and Cheronical Control Control	071017	mirasinictura - Road transport	Slormwater	13 400 000	2 000 000	1 250 000	8 750 000	2 000 000	•
Ā	Major Okulliwatel Oysterius. Nijirindisionieli	710143	Infrastructure - Road transport	Slormwater	7 500 000	5 000 000	4 500 600	4 000 000	4 000 000	10,000,000
	Major Stormwater Systems. Klip/Krufsfonteln	710143	Infrastructure - Road Iransport	Stormwater				4 000 000	000000	200,000 51
	Rehabilitation of Bridges	710223	Infrastructure - Road Iransport	Roads, Pavements & Bridges	Onnolpa project	200,000		200 000 1	000 000 0	ל חמת ממת
- 3	Traffic Lightls/Traffic Signal System	710395	Infrastructure - Road transport	Roads Pevements & Bridges	toaloud Bushing	non one		200 000	000 000	200 000
	Traffic Signals to Meet Legal Requirements	710398	Intracting - Road transcent		Ungeing project	000 000 1	000 006	1 000 000	1 000 000	000 000 1
	Extension of Atoon Traffic Control System	710290	Johnston Dand Jenston	roads, raventants a pringes	Ongoing project	1 000 000	1 000 000	2 000 000	2 000 000	2 000 000
	Mannet Monamodi Stormwater System	344700		Hozds, Pavements & Uniques	Ongoing prolect	900 000	900 000	200 000	500 000	500 000
-	Manual Manual Cheminator Of and I	79711	infrastructure - Road transport	Stormwater	13 000 000	7 000 000	2 500 000	3 232 000	4 425 000	
	Wagner Words County and County an	711262	intrastructure - Road Iransport	Slormwater				1 768 000	9 000 000	6 000 000
	Moreleta Spruit. Flood Structure	711267	Infrastructure - Road transport	Stormwater	12 300 000	000 000 9	5 285 000	3 521 000		,
	Montana Spruit Channel Improvements	711268	Infrastructure - Road transport	Stormwater	19 700 000	2 000 000	2 000 000	10 000 000	500,000	100,001
	Major S/Water Drainage System: Majaneng	711273	Infrastructure - Road transport	Storrawater	15 509 000	1 000 000	1 000 000	1 000 000	200	000000
-	Major S/Water Drainage System: ฟลุลกอกดู	711273	Infrastructura - Road transport	Slormwater	15 500 000	5 000 000	A DOD GOO	0000000	000 000	000000
	Major Stormwaler Canal: Hennopspark	711275	Intrastructure - Road transport	Stormwater	7 000 000	5 000 000	4 400 000		00000	200 200 0
	Mefor SWater Drainage Channels: Ga-Rankuwa	711284	infrastructure - Road transport	Stormwater	14.500.000	8 000 000	2000 000	000 000 8	•	. 000
	Major S/Water Orainage Channels: Ga-Rankuwa	711284	Infrastructure - Road Iransport	Stormwater	200	200.000	000	200 000 0	. 000 00	0000000
	Internal Roads: Northern Areas	711863	Intrastructure - Road transport	Roads, Pavements & Bridges	32 400 000	00 100 000	24 450 000	000 000 0	000 000 01	00 000 00
	Internal Roads; Northern Areas	711863	Infrastructure - Road transport	Roads, Pavements & Bridges	200 001 20	200	200 001	000 ph 70	000 000 00	000 000 09
	Conturion Lake and Kanl Spruil	712217	Infrastructure - Road transport	Slormwaler	000,000	900		46 466 000	36 360 600	908 056 99
	Flooding Backloos: Sosh & Winterveldt Area	712220	Infrantement Deep from second	ion and an analysis of the same and an analysis of the sam	86 000 000	000 000		000 000	•	
	Flooding Backloos: Sosh & Winterveldt Area	242220	Totale and Park David	Solimeter	,	3 593 000	1 593 000	•	3 000 000	10 000 000
	The state of the s	112220	Intestuctife - Road dansport	Stormwater				2 000 000	7 000 000	2 000 000
	r looding Backlog; Network 2H, Kudube Unit /	712507	Infrastructure - Road transport	Stormweler	8 150 000	8 000 000	4 000 000	2 000 000		
	Flooding Backleg: Network 5D, Mandela Village Unit 12	712512	Infrastructure - Road transport	Stormwater	41 000 000	2 000 000	700.000	15 000 000		
. —	Flooding Backlogs: Soshanguve South & Akasia Area	712513	Intrastructure - Road transport	Stormwater	19 750 000	5 476 800	A 076 AND	2000000	•	15 000 000
	Flooding Backlog: Network 28, Ramotse	712515	Infrastructure - Road transport	Stormwaler	45 000 000	2 000 000	300,000	200 200 5	•	ann ann ea
	Flooding Backlog: Network 28, Ramotse	712515	Infrastructure - Road transport	ado money of the	000 000 CH	ann ann a	300 000	7 000 000	,	22 000 000
								7	,	5 000 000

Municipal Vota/Capital project	Project name	Project number	Aeset Class 3.	Access Cold Clark	Previous (arget	Current Year 2009/10	ar 2009/10	2010/11 Medium	2010/11 Medium Term Revonue & Expenditure Framework	& Expenditure
				, 2000 V. 1000	year to complete	Origina! Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Françoit and Roads	Flooding Backlog: Drainage Canals along Hans Sirydom Dr, Mamelodi x 4 and 5	712518	Infrastucture - Road transport	Slonnwaler	5 100 000	4 000 000	4000			
	Flooding dacklog: Network 1A, 1C & 1F, Ramolse	712520	Infrastructure - Road transport	Slormwater	000 001 0	1000 000 t	ODG OOD L	4 000 000	10 000 000	4 000 000
	Flooding Backlog: Network 1A, 1C & 1F, Ramotee	712520	Infrastructure - Road transport	Stomwater	09 277 980	000 000 4	2 000 000	19 000 000	25 860 000	,
	Collector Hoad Backlogs: Alfandgaville	712522	Intrastructure - Road transport	Slomwater	000 / 10 00	2000000		23 000 000	13 000 000	•
	Flooding Backlog: Network 3A, Kuduhe Unit 9	712523	Infrastructure - Road transport	Stormwater	676 PB9 01	10 000 000	1 650 000	15 000 000	•	1 000 000
	Waterfulor Airforce Base SW Canal	712524	Infrashncture - Road transport	Stormwaler	33 100 000	000 000	1 400 000	14 000 000	•	4 000 000
	Hatheld One Way System	712541	infrashucture - Road transport	Roads, Pavements & Bridges	000 000 00	000 001		,		•
	Upgrading of Maunde	712544	Infrashucture - Road transport	Roads, Pavements & Bridges	25 000 000	600 000	3 685 440	•	•	•
	CIBIL STACIST. SKIIIGKANI SKOOT	712545	Infrastructure - Road transport	Roads, Pavements & Bridges	8 440 000	90 90				
	Wonderboam Arpon Access: Lindveld! Avenue	712546	Infrashuchure - Road transport	Roads, Pavements & Bridges	15 000 000	14 171 340			•	•
	Countier Funding for 2010	712613	Infrastructure - Road transport	Roads, Pavements & Bridges	42 525 000	20 100 000	2 3 3 2 5 0 0	•	•	
	ninz Johnson	712613	Infrasbuckne - Road Inansport	Roads, Pavements & Bridges	42 525 000	200	Anneze a	•	•	
	Waltu Dasen Flugger: Roads & StormWater	712616	Infrastructure - Road transport	Roads, Pavements & Bridges		7.725.000	1030,000	•		•
	Capital Fulludge Rom Operating	712760	Other Assets	Furniture and other office equipment	,	2 485 830	000 000	. 000		
	Presona Cbd Public Fransport Facilities	710661	Intrastructure - Other	Transportation	7 500 000	620 001 7	870 b78	3 456 000	3 801 800	4 181 760
	Eerste Fabrieke Staßon North & South	710664	Infrasbucture - Other	Trensportation	22 500 000	000 000			•	•
	Dairymail Taxi Rank provide Paving Shellers Lights	710667	hifrastructure - Other	Transportation	000 000 27	000		1	•	,
	Eastlynn Bus and Taxl Facilities	710671	Infrastructure - Other	Transportation	37 500 000	000 000 9	1 000 000	•	•	•
	Irene Station Internordal Facility	711742	Infrastructure - Other	Transport	000 009 78	10 000 000	2 000 000	•	•	,
	Taxi Facilites, Hatfield, Brooklyn & Sunnyside	712371	infessioneline Other	Transportation	255 000 000	495 200	•	,	•	,
	New Eosterust Taxi Renk	712377	Infrastructure - Other	Transmission	412 500 000	742 800		•	٠	•
	Reinbow Junction/Pla North Public Transport: 2010	712382	lafrasitucărre - Other	Transfer	000 000 OAO L	247 800	,	•	•	•
	ElardusParkWingale Perk Bus & Text Facilities	712387	Infrastructure - Other	Temporalisa	1747 500 000	2 97 1 200	•	•	•	•
	Eersterust (Pretoda) Intermodal facility	712487	Infestincture Boad transport	Cellsportation	262 750 000	742 800	•	•	•	•
	Training Vanues (2010SWC)	742800		Roads, Pavements & Bridges	4 575 000 000	247 600	•	•	•	•
	GBD and Surrounding Areas (2010SWC) HOV (BRT Lanes on Corridors to Morth and	neov:	antasarachte - Canat	Other	11 977 500 000	20 000 000	000 000 6	,	•	•
	Halfield	712591	Infrastructure - Other	Oher					-	
	Ward Based Project Transport	712617	Infrastructure - Other	Transportation	31 357 500 000	7 726 000	265 748 B32 325 000	804 180 000	440 000 000	740 000 000
	Cashler Facilites Upgrade, Church Square, Jan Nismand Park, Pretoria North	712795	Community	Parks & gardens	4 200 000	4 200 000	2 800 000	1 000 000	,	,
	Security Camera Upgrade C de Wet, Church Squere, Jan Niemand Park, Pretoria North	712796	Community	Fire, safely & emarcency	000					
	Vehkke Barrier Access System, C De Wei, Pretoria North, Jan Niemand Park	712797	Other Assets	Commission - Performancement	000.000	000 009	•	650 000	200 000	100 000
•	Oil Separator and Disposal Pit, Jan Niemand Park	712798	Other Assets	Other	000 000 9	6 000 600	4 000 000	•	,	•
•	Boundary Walls, Replace, C De Wet, Pretorie North, Jan Niemand Park	719709	Contraction		185 000	82 000	•	100 000	•	•
	Facilities Management Program, C de Wel, Church Square, Jan Niemand Park, Pretoria		. Annual contraction	Parks & gardens	700 000	700 000	200 000	200 000	,	•
	North	712801	Other Assets	Other	920 000	850 000	500 000	500 000		
	Resurfacing of road surfaces for, C de Wel, Jan Niemand Park, and Pretoria North Denot	712802	becomest book a Scattering							
	Bus Washar Upgrade C De Wei	712804	Olhar Assale	social a svenients of Diffess	300 000	300 000	•	300 000	•	
	Security Gate and Access Control on Compressor Room, C de Well		Commission	Configurates - nardware/actupment	300 000	300 000		•	,	•
		1	Alternation	Security and policing	30 000	30 000	•		•	

C	¥)
¢	۹	2

Minitelnal Vote (Canlled major)					Previous		Current Year 2009/10	2010/11 Medium	2010/11 Medium Term Revenue & Expendiure Franswork	8 Expendium
rection as the second residence in the second residenc	Project name	Project number	Asset Glass 3.	Asset Sub-Class 3.	target year to complete	Original Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
thousand					Year					
Sport, Recreation, Arts & Culture Stanza Bopape Library	Slanza Bopape Library	710102	Сотпиліу	Lisrades	00000					
	Mabopane Library (Odi)	710104	Community	Draine	12 000 000		non nos	000 000 9	2 000 000	•
	Character of the Desire and American Character of the Street				72 200 200	4 DOU DOU	•	9 000 000	2 000 000 1	
	บบุญเลยายายายายายายายายายายายายายายายายายายา	710690	Community	Sportslields & stadia	580 000 000	23 633 000	19 014 800		20 000 000 12	50 000 000
	Upgrading of the Soshanguve Giant Stadium	710690	Community	Sportsfields & stadta					000000	
	Hitraal Multip, Sport & Red Centre	711433	Community	Sportsfields & stadia	20 606 000	4 DOD DOD	טטטטטט כ		ana ana ac	SU USU UUS
	Solomon Maklangu Freedom Square - Oultural Centre	711439	Community	Museums & Art Galleries			2000 000 7	- 000 GOO G	•	•
	Hammanskraal Cultural Centre	712397	Conmunity	Museums & Arl Galleries		3 100 000	•	7 000 000	,	•
	2010 Icanic Soutplures	712865	Community	Sportsfelds & stadie			00000	200	•	•

Table 68: Projects delayed from previous financial year/s

22. Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

In year reporting:

Reporting to National Treasury in electronic format was fully complied to on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly publishing on the CoT's website.

Internship programme:

The City of Tshwane is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in finance divisions. Of the five interns one has been appointed permanently from June 2009. The remaining four have completed their two year contract on 28 February 2010, and extension for one year has been granted by National Treasury. Since the introduction of the Internship programme CoT has successfully employed and trained 29 interns through this programme and all of them were appointed either in the CoT or other Government Institutions like KPMG, Ernest &Young, SARS, Auditor General, NT and others. Three additional interns have been appointed with effect from 1 March 2010 and one with effect from 1 April 2010 to increase the capacity for Budget and Financial reforms.

Budget and Treasury Office:

The Budget and Treasury Office has been established in accordance with the MFMA.

Audit Committee:

An Audit Committee has been established.

SDBIP:

The SDBIP document is at a draft stage and will be finalised after approval of the 2010/11 MTREF in May 2010.

MFMA Training:

The MFMA training module in electronic format is presented at the CoT Training Academy and the training is ongoing.

Policies:

An amendment of the Municipal Property Rates Regulations as published in Government Notice 363 of 27 March 2009, was announced in Government Gazette 33016 on 12 March 2010. The effect thereof is that the above said ratio will from 1 July 2010 also apply to Public Benefit Organizations (PBOs), to be 0,25:1 for the property rates tariff of PBO's to that of residential properties. The Property Rates Policy has therefore been amended to include PBOs to the said rate ratio.

23. Other supporting documents

24.1 Parent Entity

Table SA1 - Supporting detail to 'Budgeted Financial Performance'

Description	2606/7	2007/8	2008/9		Gurrent Year 2009	118	2018/11 Mode	ım Tem: Revecu Framework	e & Expenditure
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11		Budget Year +: 2012/13
Rthousand								2011/12	2012113
REVENUE ITEMS: Property rates		'							
Total Property Rates	171922	4 2 185 06	2 299 62	3 407 010	2 789 465	0.700 100	3 021 675		
less Revenue Foregane			2 223 52	(190,970)		2 789 465	3 021 875	3 369 390	3 756 870
Net Property Rates	1 719 224	2 185 065	-2 299 62		2 789 465	2769 465	3 021 875	3 359 390	3 756 870
Service charges - electricity revenue	i	1							
Total Service charges - electricity revenue	2 674 39	3 034 977	3 666 60	5 030 000	5 030 000	5 030 000	6 010 000	7 061 750	8 297 556
less Revenue Foregane		<u> </u>					001000	, , , , , , ,	9 297 556
Net Service charges - electricity revenue	2 674 390	3 034 977	3 666 603	5 930 000	5 630 000	5 030 1990	6 D18 GGG	7 967 750	8 297 556
Service charges - water revenue		ŀ]						
Total Service charges - water revenue	1 035 701	1 232 886	1 325 32	1 1475 000	1 485 000	1 485 000	1 618 400	1 820 700	2 048 287
less Revenue Foregone Net Service charges - water revenue	d gpc 704								
	1 035 701	1 232 886	1 325 324	1-475 600	1 485 000	1 485 000	1 618 400	1 820 760	2 048 297
Service charges - sanitation revenue		1							
Total Service charges - senitation revenue	249 567	303 406	337 75	3 354 780	354 780	354 780	. 392 543	433 760	479 305
less Revenue Foregone Net Service charges - sanitation revenue	249 587	202 400		ļ					
	265 567	303 406	337 753	354 758	354 780	354 780	392 543	433 760	479 305
Service charges - refuse revenue						1		•	į
Total refuse removal revenue Total landili revenue	250 700	287 689	318 005	383 625	383 825	383 825	429 884	505 114	593 509
iess Revenue Faregone	-	-	-	-	-	-	-	-	-
Not Service charges - refuse revenue	250 700	267 689	318 005	383 825	383 825	383 825	429 884	505.114	593 509
					2002	3,000 0,20	425 004	303.714	593 509
Other Revenue by source Fuel levy				l i				i	
Other revenue	675 817	766 666	864 423					-	-
Total Other Revenue	675 817	766 666	864 423	820 526 820 526	986 012 886 012	886 012 886 012	920 894 920 894	968 133 968 133	1 018 135
								300 100	7 010 100
XPENDITURE ITEMS; mploves mjajad coets		[
Sparies and Wages	1 385 454	1 488 801	1 701 371	1 754 278	1 788 281				j
Contributions to UIF, pensions, medical aid	430 000	465 638	510 219	556 356	557 310	1 786 281 557 310	2 092 566 588 345	2 250 079 635 464	2 440 686 685 788
Travel, motor car, accom; & other allowances	243 739	263 471	296 049	291 178	291 607	291 607	346 947	368 876	389 999
Housing benefits and allowances Overtime	19 697	24 863	29 398	25 870	25 969	25 969	21 740	22 828	29 969
Performance bonus	120 884	119 297	202 820 131 737	112 789 146 215	114 751	114 751	126 780	133 119	139 776
Long service awards	7 572	7 773	7 839	3 831	3 831	3 831	170 245 4 584	183 865 4 951	198 574 5 347
Payments in lieu of leave	58 226	64 576	87 023	39 910	39 969	39 969	48 280	52 142	56 3 13
Post-retirement benefit obligations	32.614	38 162	42 656	40 442	40 788	40 788	49 176	51 452	53 87.7
Less: Employees costs capitalised to PPC	2 412 604	2 621 083	3 009 111	2 970 869	3 998 921	3 008 921	3 451 263	3 712 774	3 994 527
otal Employee related costs	2 412 804	2 621 093	3 009 111	2 970 869	3 008 921	3 008 921	3 451 263	3712774	3 994 527
425.45		j		ſ	İ	1			
ntributions recognised - capital List contributions by contract	1 1		İ	[İ	1
		-	-	_		- 1	-	-	-
tal Contributions recognised - capital	-	-1			-		-		_
preciation & seest impairment				ļ	1				İ
Depreciation of Property, Plant & Equipment	626 936	574 907	507 006	783 926	723 031	723 001	007.004		
Lease amortisation	-	-		.05.520	723031	/23 001	897 034	999 280	1 101 193
Capital asset impairment				-					
tal Depreciation & assot impairment	628 930	574 907	507 006	783 926	723 031	723 031	897 034	999 280	1 101 793
k purchases		İ			.	- 1			Ì
Electricity Bulk Purchases	1 460 233	1 540 732	2 099 127	2 793 087	2 774 287	2 774 267.	3 670 200	4 641 821	5 848 724
Valer Bulk Purchases at bulk purchases	670 746	666 086	619 059	703 590	702 385	702 385	805 033	919 203	1 049 722
ar amy bai crawest	2 139 979	2 206 818	2718 186	3 496 677	3 476 672	3 476 872	4 484 233	5 561 024	6 898 447
stracted services			Í						
ist services provided by contract	- !	-	-	-	- 1	-	-	_	_
									_
Sub-total Slocations to organs of state:	-	- [-	- [-	-	-	-	-
Electricity	1 -1	_	-	_	_	}	_ [_	
Water	-1		-	-	-	- [
Sanitation Other	-	-	-	-	-	-	-	-	-
One:	-1		 -						
•	-	-	-	-	-	~	-	-	-
ev Expanditure By Type			1						1
epaits and maintenance (to be deloted)	727 352	894 629	1 125 505		f	- 1	1		1
olfaction costs ontributions to 'other' provisions	49 538	72 224	72511	76 616	76 618	76 518	86 032	92 035	96 037
onsultant fees	90 } 16 194	30 807	49 725	93 175	53 927	53 927	65 437	-	-
ucit fees	11 932	16 775	16 005	21 700	20 785	20 785	16 609	65 009 22 573	60 709 23 522
eneral expenses	1 689 412	2 699 236	2 450 620	5 328 243	4 431 321	4 431 321	4 593 593	4 854 687	5 155 374
l 'Other' Expenditura	2 494 519	3 7t3 678	3 714 369	5 519 735	4 582 650				

Table 69: Supporting detail to 'Budgeted Financial Performance'

Table SA2 - Matrix Financial Performance Budget (revenue source/expenditure type and dept)

	Office of the	Ganeral	Financial Samicas	Financial Sanicas Corners & Stereot Community Cafebo	Property Pite Cafebr	Clin Name	Hankt o Paris	0 0 77 0					
Description	Executive Mayor,	⋖′		Services	Annihim salah			Sport & Recreation	Sustainable Human	Agriculture & Environmental	Transport and Roads	Public Works and Infrastructure	Total ·
R Ihousand	& City Manager					Печеторител			Settlament Developnient	Management		Development	
Beyenie By Source				-									
Property rates	'	3	3021876	ı	1	1	1	1		,	1		3.024.875
Property rates - penalties & collection charges		1	'	ı	1	1	1	ı	ľ	1	1	1	1
Service charges - electricity revenue	ŧ	1	ı		,	'	1	1	1	ī	1	6010000	6 010 000
Service charges - water revenue	î	1	'	ı	1	,	1		ı	3	,	1618 400	18/18/400
Sarvice charges - sanitation revenue	,	į	1	'	1	1	1	ı	1	,	'	392 543	392.543
Service charges - reluse revenue	1	1	1	;	1	'	429 894	1	ı	1	1		429 884
Sarvice charges - oilher	1	ı	1	ı		ı	. 1.	•	1	ľ	1	ı	
Rental of facilities and equipment	1	ſ		41 200	163	166	12816	26 629	1	2 990	21 462	188	105.503
Interest eamed - external investments	'	118 819	85	ı	ı	,	1 162	ı	1	1	56	1	120 080
Interest earned - quistanding debtors	ì	1	966 68	ı	ı	í	22 664	1	ł	1	,	238 487	351148
Dhitdends received	1	!	1	1	1	t	'		,	,	,	\$	1
Fines	1	1	1	'	63 393	750	e	1	**	+ 505	ī	ı	65 987
Licences and permits	ŧ	•	1	250	31 754	2 200	829	1	ī	1	1	,	34 783
Agency services	1	1	1	1	t	ı	,	ı	,	'	1	1	,
Other revenue	1	29 091	29 907	19 479	49 584	68 977	176 563	164910	6734	1 623	13 149	360 895	920 894
Transfers recognised - operational	26 500	1 000	1 803 794	1	'	ı	1	000 09	72 960	6 220	ı	7 040	1 978 514
Gains on disposal of PPE	1	8	1	50	90	99	20	1 550	99	22	20	3000	4 950
Total Revenue (excluding capital transfers and contributions)	25 500	140 95 9	4 945 637	676 09	144 915	72 145	643 722	253 096	79 778	12 388	34 695	8 630 451	15 052 281
													** ***
Expenditive By Type													
Employee related costs	151 564	267 193	4448	380 833	628	220 870	251363	261 356	305 621	93 887	77 384	606 941	3 451 263
Remuneration of councillors	58 662	758	1	758	758	758	758	758	750	158	756	758	66 430
Debt Impairment	ı	1000	206 588			1	13 356	191	1 000	1	1 000	209 252	432.387
Deprendation & asset hepaliment	4 942	961/8	98 112	84340	50 663	28 28 586	60 956	197 709	12 659	31 013	74 180	246 178	867 034
Finance charges	2 151	167 206	164	13 481	10 604	1 492	34 335	112 034	4 631	20 765	66 378	277 379	715617
Bulk purchases	r	l.	1	ı	1	1	1	1	1	,	1	4 464 233	4 484 233
Other materials	1	r	1	ľ	1	i	ı	1	,	'	į	,	1
Contracted services	1	i	1	1	1	1	1	1	ı	1	ì	'	•
Transfers and grants	1			1	!	1	1	ı	,	'	,	'	18 900
Other expanditure	118645	366 722	178.970	545 715	143 062	60 678	994 235	682 356	43 341	101 322	125 645	1411780	4 761 871
Loss on disposal of PPE	43	79	-	2073		688	260	37.7	132	9	1	148	5077
Total Expenditure	336 207	001454	\$64279	1 032 200	1036378	313.271	1355264	1 254 760	368 142	247 753	345 328	7 236 657	14 831 720
Surphartbandl	(310 707)	(852 494)	4441357	(971 221)	(881 462)	(241 125)	(711 542)	(1 001 691)	(288 383)	(235 365)	(310 830)	1393784	220 540
Transfers recognised - capillal	1	r	•	1	•	38 021	į	956 534	t	1	5 400	325,071	1 325 028
Contributions recognised - capital	1		1	1	1	ı	f	1	1	ı	1	,	1
Consributed assels	•												ſ
Surplus/(Deffeit) after capital transfers & contributions	(310 707)	(652 494)	4441 357	(971 221)	(881 462)	(203 104)	(711542)	(45 167)	(208 363)	(235 365)	(305 230)	1718 855	1 545 588
	F	No 70. 1/18	Table 70: Matrix Financial Performance	I Partorman		Budget frequence enumerations	ilouna d'ann	The factor of the	transport don't				

Table 70: Matrix Financial Performance Budget (revenue source/expenditure type and dept)

Table SA3 - Supporting detail to 'Budgeted Financial Position'

	2006/7	2007/8	2008/9	c	urreni Year 2009	/10	2010FT1 Mediu	m Term Revenue Framework	e & Expendib
Description	Audited	Audited Outcome	Audited Outcome	Original Budget	Adjusted Badget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Yea 2012/13
R thousand	Gizcona	Collama	Junine	Dauger					
ASSETS	1	-							
Call investment deposits						ļ			
Call deposits < 90 days	558 674	235 136	177 605	287 038	762 267	762 267	1 298 896	1.970 400	2 9 19 7
Other current investments > 90 days			-		<u>-</u>				
Total Call investment deposits	558 674	235 136	177 605	287 038	762 257	762 267	1 298 896	1 970 400	2 919 7
Consumer debtors									
Consumer debtors	2 925 945.	3 307 346	3 770 148	3 650 195	4201691	4 201 691	4 681 975	5 216 464	5811
Less: Provision for debt impairment	(881 558)	(914 444)	(1 102 728)	(1 184 690)	(1 454 329)	(1 454 329)	(1 906 339)	(2 446 195)	(3 091
Total Consumer debtors	2 044 387	2 392 903	2 667 420	2 465 506	2 747 363	2747 363	2 775 636	2 770 269	2 7 19
Debt impairment provision									
Balance at the beginning of the year	830 673	881 558	914 444	1 046 218	1 102 728	1 102 728	1 454 329	1 905 339	2 446
Contributions to the provision	50 885	32 886	188 284	138 472	178 691	178 691	195 771	228 525	266
Bad debts written off-				-	172 910	172 910	256 239	311 330	378
Balance at end of year	881 558	914 444	1 102 728	1 184 690	1 454 329	1 454 329	1 906 339	2 446 195	3 091
Property, plant and equipment (PPE)									
PPE at costivaluation (excl. finance leases)	11 250 947	13 304 092	16 391 291	20 163 259	19 773 475	19 773 475	22 965 217	26 691 363	30 732
Leases recognised as PPE	267 593	375 412	388 083	251 315	407 487	407 487	423 787	440 738	458
Less; Accumulated depreciation	3 186 059	3 441 164	3 867 716	5 197 950	4 561 292	4 561 292	5 253 825	6 096 718	7.081
Total Property, plant and equipment (PPS)	8 332 481	10 238 339	12 911 656	15 216 624	15 619 671	15 619 671	18 135 178	21 035 383	24 1 19
LIABILITIES									
Current liabilities - Borrowing							,		1
Short term loans (other than benk overdraft)	-	-	- 1	-	-		-	-	İ
Current portion of long-term liabilities	232 569	172 573	133 693	90 011	162 064	162 064	176 175	191 479	211
Current portion of finance lease liabilities	97 125	150 248	175 709		184 494	184 494	191 874	199 549	207
Fotal Current liabilities - Borrowing	329 694	322 821	309 402	90 011	346 558	346 558	368 949	391 028	418
<u>Crade and other payables</u>									
Trade and other creditors	1 820 360	1755 706	2 656 933	2 409 566	2 656 933	2 656 933	2 816 349	2 985 330	3 164
Unspent conditional transfers	210 991	328 760	419 920		31 669	31 869	-	-	
VAT	58 214	104-381	164 585	204 383	204 383	204 383	216 646 3 932 995	229 645 3 214 975	243 3 407
Total Trade and other payables	2 089 566	2 188 847	3 241 439	2 613 949	2 893 185	2 893 185	3 032 333	32,43,3	3401
ton current liabilities - Borrowing									
Borrowing	2 602 026	2 705 772	4 203 275	4 704 061	5 095 248	5 095 248	5 538 900	6 020 05B	6 634
Finance leases (including PPP asset element)	107 703	107 049	86 806	154 231	91 146	91 145	94 792 5 633 892	98 584 8 118 642	102 6 737
Total Non current liabilities - Borrowing	2 709 729	2 812 320	4 290 081	4 858 293	5 186 394	5 186 394	5 653 652	0110042	. 0.37
rovisions - non-current									
Retirement benefits	- 1	838 893	1 004 196	-	1 104 283	1 104 283	1 170 540	1 240 772	1 315
List other major provision items							770 004	200 600	301
Rehabilitation of Landill Sites	-	63 360	174 512	-	224 178	224 178	276 824	332 629	391
Rehabilitation of Quarties	-	18 062	24 104	-	28 470	28 470	32 579	37 276	41
Clearing of Alien Vegatation	5 263	5789	6 368	6 328	6 587	6 687	6 954	7 232 1 617 910	1758
otal Provisions - non-current	5 263	926 104	1 209 181	6 328	1 353 518	1 363 618	1 486 897	1 635 alia	1/30
HANGES IN NET ASSETS									
counulated Surplus/(Deficit)						40	0 600 550	4 457 267	
Accumulated Surplus/(Deficit) - opening belance	524 028	751 314	859 522	2 051 874	1 017 425	1 017 425	2 692 556	4451 201	6 146
GRAP adjustments	(22 976)	103 541		-	1 017 425	1 017 425	2 692 556	4 457 267	6 146
Restated belance	501 052	864 955	859 522 720 410	2 051 874		1 594 760	1 545 566	1 427 753	1 948
Surpks/(Deficit)	312 925	336 977	720 410	1 999 212	1 594 760 (192 974)	(192 974)	(107 201)		(110
Appropriations to Reserves	(237 803)	(184 721) (151 081)	(177 593) 38 335	(236 141) 14 553	(192 3/4)	(132 314)	(301 201)	,,,,,,	,,,,
Transfers from Reserves	72 229 397 172	361 37B	222 767	833 263	273 344	273 344	326 345	369 852	428
Depreciation offsets Other adjustments	(284 260)	(369 986)	(646 017)	(1 360 165)			_	_	l
countried Susplus/(Deficit)	761 315	859 522	1 017 425	3 302 596	2 692 566	2 692 556	4 457 267	6 146 535	8 414
eserves			ı						
Housing Development Fund	141 152	128 920	128 850	128 920	128 850	128 850	128 850	128 850	128
Capital replacement	501 153	307 157	361 254	1 006 B41	352 173	352 173	87 512	514 083	277
Capitalisation	2 006 028	2 239 733	2 220 941	1 383 599	2 123 427	2 123 427	1 278 996	811 479	328
Government grant	3 506 835	3 803 344	4 360 555	5 100 365	5 322 259	5 322 259	6 647 285	7 734 958	9 211
Donations and public contributions	1 -1	-	· - [155 200	155 200	155 200	87 700	89 350	91
Self-insurance.	55 637	228 951	190 686	170 000	170 000	170 000	150 000	130 000	110
COID Reserve	62 695	68 873	77 229	84 158	87 259	87 269	92 505	98 055	103
Future depreciation reserve: Self-insurance	332	289	250	203	217	217	174	131	
Reveilustion	ļ <u>-</u>	6 777 267				8 339 394	8 473 922	9 506 90\$	10 251
otal Reserves	6 285 833		7 339 775	8 029 286	8 339 394				

Table 71: Supporting detail to 'Budgeted Financial Position'

Table SA7 – Measureable performance objectives

	Linit of	2006/7	2007/8	200829	C	irrent Year 2009/			Terio Revenue Framework	
Description	measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010F11	Budget Year +1 2011/12	Budget Year 2012/13
Public Works: Roads and Stormwater						ĺ				
Fination - Roads	7	ļ								
Sub-function - Eradication of backlogs	7		}			l i			}	
Roses to reduce backlegs	Kilometer	40	71	70	98	71	55	79	87	ļ
ABBE ID TOTALE BEAUGE	-{	į								ŀ
	† 									
Sub-function - Roads for growth	1	_		30	17	17	16	35	30	
New roads to contracted	Kilometer	38	50	. ~	.,	"		-	Í	
		<u> </u>								
Sub-function - Roads Maintained		1	1						i	
Surfaced roads resurfaced/rehabilitated	Kilometer	567	486	214	126	126	145	122	141	
	 	ł							J	1
Function - Stormwater	 	[
	4	į							1	1
Sub-function - Reduction of backing	4	1	89	50	20	14.	24	87	68	
Stonnweler dreinage to reduce backlogs	Kilometer	74	dis		***				i	1
	1	Í							l	
Sub-function - Stormwater for growth		1				1]
Stomwater drainage to manage growth	Kilometer	34	50	24	5	7	10	24	19	1
	1	1						ĺ	ľ	l
Public Works: Water and Sanitation	+	i	1					ļ	ļ	l
	4	1	1		İ			}	1	1
Function - Water	4							}	1	1
Sub-function - Eradiculation of water backlogs	1	1				1		3700		l
Households pravided with a water connection	Number	942	11 168	-	-	'	•		1	l
New hulk weter pipelines	Meter	2 500	9 135	-	-	-		3 300	1 .	l .
New internal water pipelines	Meter	5762	38 024	-	-	-	-	5 500	9 780	l
Ann autorine Marci Mileanios	1	i						1	1	1
	 	ł				ļ		ļ		ļ
Sub-Junction - Maintanance of water infrastructure	4		Ī.,,,,					5 150	42 000	ļ
Upgrade & replace of bulk water pipelines	Moter	2,035	10 109	-	٠.	I		98 520	i	i
Lipgratie & replace of internal water pipelines	Meter	100 419	287 362	-	-	·		30 323	113,000	1
	7	j		i	i	1 1		<u> </u>	<u> </u>	
Function - Sanitation	1	1			ĺ			ļ		l
Sub-function - Eradication of sanitation backing	-1	1	İ		ľ	1			1	1
		† 473	1217					25 108	1 000	1
Households provided with a sanitation connection	Number	1 '""	1 '-"		1 .			2 000		1
New bulk searer pipelines	Metes	1 1	-	-				86 000	1	
New internal sewer pipelines	Metes	3 134	-	-	-		-			
	1								ļ	ļ
Sub-function - Maintanance of sandation infrastructure					["	1		ĺ		
Upgrade & replace of bulk sewer pipelines	Meter	8 851	6 597			-	•	95 720	115 960	1
	Meter	18 041	47 425			-	-	95 720	115 980	ł
Upgrade & replace of internal sewer pipelines	- Interior]	"			1		·		
	<u>. i</u>	1			}	i				
Public Works: Energy and Electricity	.]							-	1	1
Function - Electricity	1	1				1		ł	(ŀ
Sub-function - Provide higher levels of electricity	1	ĺ				1		ł	1	ļ
Houses electrified to eradicate backlogs	Households	420 612	19011	-	-	-	-	12 000	-	
TOUSES RIELDINES IN ENGINEER DATAGES	-	L		i	ļ			Ī	1	
	 		ļ. ——			 		 		†
Sub-function - New Connections	4	1	560			1.	_	600		l
Completed and occupied houses electrified to cales for growth	Households	1 .	300	1	•	ł		1	1	
	1	<u> </u>						ļ	 	
Sub-function - Access to alternative energy sources		I			l			l	1	1
Areas provided with excess to ellemetive energy sources from departmental	Households	-	70	-	-	-		1 500	1 -	
eleventions	1	1	i					1	1	1
	1	1			j	L				<u> </u>
Sub-function - Generate electricity to support the load demand	1								1	_
securitation - seriente meeting in solder me tone actions.	1	1			1				!	1
	KWH	-	100 000 000	-		-	-	-		1
liell KWH generaled as a proportion of the total KWH demanded	1	1		1	İ	1				1
	1	1			1	i				<u> </u>
Sub-function - Distribute electricity according to demand	+	 			l	1			1	1
annington - northing percent asserting to consult	1	1	ŀ			1	}		1	l
0.24	KWH		10 000 000 745	-	-		-	14 000 000 000	1 .	i
(WH purchased from Eskom		· ·	1		l	1		1		i
	 	 	<u> </u>	<u> </u>	 	 		 	† · · · · · · · · · · · · · · · · · · ·	1
Sub-function - Provide public lighting	1	1		i	!	1	1	2 000		
lew street lights as per westi	Marq	-	1 655		٠ .	-	·	, ,	Ί .	1
	1	ŀ		l	į .	L			<u> </u>	<u> </u>
Sub-function - Provide public lighting	 	 								1
	ward		18				-	1:	ş .	1
ligh mosts lights per werd			l '*		1	ł	1	ŀ	i	
			ļ	<u> </u>	<u> </u>	 		ļ — —	1	
Sub-function - Maintain electricity infrastructure]	1	I	l	i		ł		.1	
ectricity repairs and maintenance	Percentage	12	7	Ι.		-	l -	1	1 `	1

Table 72: Measureable performance objectives

Table SA9 - Social, economic and demographic statistics and assumptions

Description of economic knillector	Basis of calculation	1996 Census	2901 Censes	2007 Survey	2006/7	_2007#8	2008/9	Current Year 2009/10	291041 Medio	m Toutil Revenu	e & Expenditure
Oeroographics		-	-	 	 	-	 			·	Ţ
Population	Cersus 1996, 2001 Cersus, 2007 Survey and Tshirane Household Survey 2008	1 570	1 996	2346	2346	2346	2 428	2 491	2556	2 523	268
Females aged 5 - 14	Census 1996, 2001 Census, 2007 Survey and Tshwane Household Survey 2008	153	171	251	251	238	184	169	194	199	20
Males aged 5 - 14	Cersus 1996, 2001 Census, 2007 Survey and Tistwane Household Survey 2008	144	161	236	236	224	173	178	183	187	. 19
Females aged 15-34	Census 1996, 2001 Census, 2007 Survey and Tsharane Household Survey 2008	340	416	441	441	461	473	496	498	511	52
Males aged 15 - 34	Census 1996, 2001 Census, 2007 Survey and Tishwane Household Survey 2008	320	391	415	415	434	446	457	469	481	49-
Unemployment	Census 1995, 2001 Census, 2007 Survey and Tshware Household Survey 2008	106	306	334	334	337	339	343	348	352	35
Household Income (sequebolded [1].)											
Rone	Census 1996, 2001 Census, 2007 Survey, Tshware Household Survey 2008 and Budget assumptions	28.906	95 704	122 357	118 978	122.357	125 736	129 115	132 494	135 873	139 252
R1 - R4800	Census 1996, 2001 Census, 2007 Survey and Tshwane Hobsehold Susvey 2008	9 438	24 122	38 668	35 710	38 608	40 906	43 004	45 102	47 200	49 230
R4800 - R9600	Census 1996, 2001 Census, 2007 Survey and Tshrvane Household Survey 2008	31 594	65 219	101 847	94 043	95 847	103 651	109 455	113.259	118 053	123 022
Poverty grafiles (2.) Insert description	Indigent policy	-		-	0,00	0,00	0,00	0,00	0,00	0,00	0,00
Householdiderongzaphics (500) teoriber of people in muradipal area	Census 1995, 2007 Census, 2007 Survey and Tehwane Household Survey 2008	1 869 787	1965982	2345908	0.048	2346	2 428	2 491	2 556	2 623	2691
Number of poor people in municipal area	Census 1996, 2001 Census, 2007 Survey and Tshware Household Survey 2008	802.058	1 159 935	1 214 093	2 346 1 206	1214	1 222	1 230	1257	1 245	1253
Number of households in municipal area	Census 1995, 2001 Census, 2007 Survey and Tshvane Household Survey 2006	426 086	562 663	686 640	673	687	713	736	760	784	809
Number of poor households in municipal area	Census 1995, 2001 Census, 2007 Survey and Tshware Household Survey 2008	28 906	96704	122 357	119	122	126	129	132	136	139
Definition of poor household (R per month)	Tstrwane indigent policy				1 700	1 700	1 700	1700	f 700	1 700	1 700
foreing statistics (3)		ĺ	i								
Fornal	Centers 1995, 2001 Centers, 2007 Survey and Tetwane Household Survey 2006	337 609	423 066	496 141	481 528	486 141	512940	538 254	563 009	589 650	606 608
kricomeli	Census 1996, 2001 Census, 2007 Survey and Tstwane Household Survey 2008	88 477	139 557	200 499	191 938	200 499	200 467	197 982	196 787	194 459	202 203
Total pumber of bouseholds		426 086	552 653	686 640	673 466	686 640	713 407	736 236	759 796	784 109	808 811
Owerlings provided by municipality (4.)	Internal housing statistics CoT	-	7000	7609	7 509	5 152	- 1	•		-	
Dwellings provided by province/s	Internal housing statistics CoT	-	.	.]	-	4667		-	-	-	-
Owellings provided by private sector (5.)	Internal housing statistics CoT	-	- [9817	-			-1	-	
Total nee housing dwellings			7 000	7 609	17 426	(0819	· · · · · · · · · · · · · · · · · · ·	-			-
		1			[ĺ			-	
conomic (6.)		-		ļ				13.0%	13.0%	13,0%	13,0%
Inflation/infation culicol: (CPDI)	[ł	5,2%	5,5%	6,2%	120%	120%	13,0%	13,0%
Interest rate - borrowing				1	13.2%	13,3%	12,0%	12,0%	12,0%	12,0%	10,0%
Interest rate - investment			- 1	İ	13,3%	14,1%					
Remuneration increases		ļ	}		0,0%	0,0%	8,3%	6.2%	0,0%	0,0%	0,0%
Consumption growth (electricity)	į.	1	1		0,8%	-1,6%	-7,4%	-0,7%	4,0%	4,5%	4,5%
Consumption growth (water)	Ì			ļ	14,7%	0,9%	-5,2%	-16,4%	5,0%	5,0%	5,0%
ollection rates (?)				{		Ì				ļ	
Property law/service charges]			ĺ	98.3%	98,0%	95,0%	95,0%	96,0%	95,0%	95.0%
Rental of facilities & equipment	l	1	ŀ		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
injened - external investments	•	1	- 1		0.0%	9,0%	0,0%	0,0%	0,0%	0,0%	0.0%
Interest - debitors	}	1	- !]	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0.0%
Revenue from agency services					0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
				i				!			

Table 73: Social, economic and demographic statistics and assumptions

Table SA10 - Funding measurement

		2006/7	2007/8	2008/9		Current Ye	ar 2009/10		2010/11 Bediu	na Tenni Resemble Framework	& Expensiture
Description	HFHA section	Audited Outcome	Audited Outcome	Audited Outcome	Original Sudget	Adjusted Budget	Full Year Forecast	Pre-mudit osticome	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +: 2012/13
engling recordings					ŀ						0040-777
Cashicash equivalents at the year end - ROCS	18(1)b	582 022	171 964	171 749	287 303	752 267	762 267	171749			
Cash → investments at the γr end less applications - PCCC	18(1)b	236 388	326 499	(315 416)	(1 263 739)	631 827	631 627	-	1 021 459		
Cash year englisionthly employee/supplier payments	18(1)6	1,0	0,3	0,2	0,3	90	0,9	-	1,3	1,7	2,3
Surplus@Deficit) excluding depreciation offsets: R1000	18(1)	710096	700 355	943 177	2832475	1 868 104	1 868 104		1 871 912		
Service charge ray % charge - macro CPIX target exclusive	18(1)a,(2)	NA.	12,4%	7,1%	30,4%	(13,4%)	(6,0%)	(106.0%)	8,2%	9,0%	9.0%
Cash receipts % of Ralepayer & Other revenue	18(1):2,(2)	113,8%	121,6%	113,3%	89,4%	96,9%	96,9%	0%	95,8%	97,4%	97.4%
Debt impsiment expense as a % of total billable revenue	18(1)a_(2)	3,2%	3,9%	47%	1,3%	3,5%	3.5%	0.0%	3,7%	3,6%	3,5%
Cacital payments % of capital expenditure	16(1)c;19	117,9%	125,8%	123,9%	92,0%	98,0%	98,0%	0,0%	93,5%	93,5%	93,5%
Borrowing receipts % of capital expenditure (excl. intrasters)	18(1)c	60,7%	22,7%	. 79,2%	36,4%	63,0%	63,0%	0,0%	53,5%	54,3%	52,2%
Grants % of Govi, legislatedingszetted allocations	18(1)a	0.0%	0.0%	0,0%	0,0%-	0.0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current consumer debiors & charge - incrident	18(I)a	NA.	11.3%	25,3%	(23,1%)	32,9%	32.9%	(100,0%)	(3,5%)	0,4%	(0.5%)
Long (egra receivables % change- incr(dect)	18(1)a	NA.	(41,1%)	(1,4%)	8.7%	(8,0%)	(8,0%)	(100,0%)	60%	6,0%	6,0%
Congress recoverage - sucrement REM 9. of Property Plant & Equipment	20(1)(vii)	B.7%	8.7%	8.7%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0.0%
Assel renewal & of capital budge!	20(1)(w)	90,1%	80,4%	70,9%	56,4%	57,3%	57,3%	0,0%	49,1%	53,6%	52,8%

Table 74: Funding measurement

Table SA11 - Property rates summary

Doe orintian	2006/7	2007/8	2008/9	Cu	rrest Year 2009	/10 	2010/11 Media	m Teim Revenu Framework	e & Expendi
Description	Audited Outcome	Audited Gutcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year ±* 2011/12	Budget Ye 2012/1
/aluation:		 			<u> </u>	·		ļ	
Date of valuation:			1	01/07/2007					Ì
Financial year valuation used			•	2009/2010					ļ
Municipal by-laws s6 in place? (Y/N)				Α,		}			
Municipal/assistant valuer appointed? (Y/N)				Y			;		
Municipal partnership s38 used? (Y/N)				Ý					
No. of assistant valuers (FTE)	1			26					
No. of data collectors (FTE)									
No. of internal valuers (FTE)				25					
No. of external valuers (FTE)	ļ			1					
• •				'					
No. of additional valuers (FTE)							l		
Valuation appeal board established? (Y/N)	İ		:	Y					
Implementation time of new valuation roll (inths)				12			-		
No. of properties				505 138				İ	
No, of sectional title values				63 570 001 554		,	[
No. of unreasonably difficult properties s7(2)	1			-			İ		
				12657 for all					
No. of supplementary valuations				categories				-	
No. of valuation roll amendments				12657 for all categories					
				todiego rea			Ì		
No. of objections by rate payers				_			Ì		
No. of appeals by rate payers		İ				}			
No, of successful objections				-					
No. of successful objections > 10%				-					
Supplementary valuation				-					
Public service infrastructure value (Rm)				412					
Municipality owned property value (Rm)	-			4 534			·		
stuation reductions:]							
Valuation reductions-public infrastructure (Pm)	İ			-					
Valuation reductions-nature reserves/park (Rm)				-					
Valuation reductions-mineral rights (Rm)				- }					
Valuation reductions-R15,000 threshold (Rm)									
Valuation reductions-public worship (Rm)	1								
Valuation reductions-other (Rm)					-			,	
tal valuation reductions:	_	_		-			-	1	
Total value used for rating (Rm)				284 844					
Total land value (Rm)									
Total value of improvements (Rm)				_					
Total market value (Rm)				284 844					
(otar market vante (ron)				204.044					
ting; Residential rate used to determine rate for other									
rategories? (Y/N)				Y			Y		
Differential rates used? (Y/N)				Υ			Y		
imit on annual rate increase (s20)? (Y/N)				N			N	N	N
Special rating area used? (Y/N)				N			N		
hasing-in properties s21 (number)								}	
Rates policy accompanying budget? (Y/N)		-		Y			Y		
ixed amount minimum value (R'000)		. 1	İ	·					
lon-residential prescribed ratio s197 (%)								ļ	
e revenue:		[
Rate revenue budget (R '000)				3 597 980	2 789 465	2 789 465	3 012 622	3 253 632	3 5 1 3
- ' '				3 418 081	2 649 992	2 649 992	2 861 991	3 090 950	3 338
Rate revenue expected to collect (R'000)		1		95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
expected cash collection rate (%)				23,070	20,016	,0.70	J. J. J. J. J. J. J. J. J. J. J. J. J. J	20,070	JJ,U 76
pecial rating areas (R'000)	-		15 000	50.050	E0 000	50.050	E4 045	50.044	
ebates, exemptions - indigent (R'000)] ,	-	45 000	50 850	50 850	50 850	54 918	59 311	64
lebates, exemptions - pensioners (R'000)					i				
Rebates, exemptions - bona fide farm. (R'000)	İ			Í			1		
lebates, exemptions - other (R'000)		1	715 000	808 515	808 515	808 515	873 196	943 052	1 018
hase-in reductions/discounts (R'000)	1		- 1	i					
` '			760 000	859 365	859 365	859 365	928 114	1 002 363	1 082

Table 75: Property rates summary

Table SA12 - Property rates by category (current year)

Description	Real.	Indust	Bus, & Comm.	Farm props	State-owned	Muni props.	Public service infra.	Munt props. Public service Private owned Infra. towns	Formal & Informal Settle,	Comm, Land	State trust land	Section 8(2)(13) (note 1)	Comm. Land State trust land Section 8(2)(1) Protect. Areas (note 1)	Monumets Monumets	Public benefit · organs.	Mining Props.	
Current Year 2008/10																	
Mo. of properties	350 088	2 626	9 887	7 (1 105	8 393	1 690		1	ı	~i			1			
No. of sectional title property values	119.064	1 858	404	1 1	1	1	1 :	1	1	1 .	!			1		1	
(4) or assessations assigned by the same as (4)	12657 for all	ŧ		•		ı		ı'	1	ı	'					•	
No. of supplementary valuations	categories																
All of tolusion and amountments	1 900 010 900							•••									_
No. of objections by references	1 1	,,,															
No. of appeals by rele-payers	'								-								
No. of appeals by rate-payers finalised	'																-
No. of successful objections	ı																
No. of successful objections > 10% Estimated on of moneyles and unfined	1.647																
Caurington III. of properties and valued Years since (ast valuation (select)	. 4																
Frequency of valuation (salect)	4																
Method of valuation used (select)	Olrect comparison	Income	Income	direct comparisor	808	cost	coet	combination									
Base of valuation (select)																	
Phasfng-in properties s21 (number)																÷	
Combination of rating types used? (Y/N)																·v-2	
Fisi rata used? (Y/N)							١.									٠,	
is belance rated by uniform relativariable rate?															, -		
Valuation reductions:																-	
Valgation reductions public infrastructure (Rm)	1																
Valuation reductions-mineral rights (Rm)	1 1																
Volumilan reductions-R15,000 (hreshold (Rm)	ı							_								-	
Valuation reductions-public worship (Rm)	1									<u> </u>					•		
Valuetion reductions-other (Rm)	-																Т
Total valuation radiculous:	1 200	1	1	1	1,	1			!	ı	1	1		1	1		ı
Table land safes (See 1997)	F-10 +07												,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			-	_
Total value of improvements (Rm)	_																
Total markel velue (Rm)	284 844																Ţ
Railngt																	
Average rala	0,010984	0,021967	0,021967	7 0,001785	0.021967	0,010984	<u>'</u>	0,010984		_						·	
Rate revenue budget (R '000) Bate revenue avraculari (R '000)																	
Expected cash collection rate (%)	%0'56	85.0%									-					- ; -	
Special rating areas (R'000)																	-1
Rebates, exemptions - indigent (R'000)	AB 600																
Rebates, exemptions - parameters, (NOOO)																	
Rebates, exemptions - other (R'000)	772 200											···					
Total rebates, exempths, reduction (R000)																	1
				1	7.44.70.00	Donotty rotes by colored to the colored	an but only	10000	1000			-			-		j

Table 76: Property rates by category (current year)

Table SA13 - Property rates by category (budget year)

Table SA14 - Household bills

	2005/7	2007/8	2008/9	Çı	rrent Year 2009/	10	2019/11 Med	ium Term Rever	ue & Expenditur	e Framework
Description	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/11 % incr.	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Randicent							79 IRCS.		 	<u> </u>
Monthiv Account for Household - 1 æge' Household										
Rates and services charges:				-						ļ
Property rates	415,93	445,05	340,00	384,20	384,20	4 610,40	10,0%	422,62	464,88	511,37
l · · ·	_		_	-	_	-	-	***	-	
Electricity: Basic lavy	389,24	434,30	555,50	742,00	742,00	8 904,00	15,3%	855,75	986,94	1 138,23
Electricity: Consumption	-	_		_	-	_	, -	_	-	
Water: Basic levy	147,55	187,80	202,60	229,14	229,14	2 749,68	10,0%	252,05	277.26	304,98
Water: Consumption	66,59	83,24	89,33	101,72	101.72	1 220,64	11,0%	112,91	125,33	139,12
Sanitation	52,15	55,80	54,13	75,02	75.02	900,24	9,0%	81,77	89;13	97,15
Refuse removal	92,13	33,00			_		_	-	_	-
Other	1 071,46	1 206,19	1 251,76	1 532,08	1532.08	18 384,96	12,6%	1 725,10	1 943,53	2 190,85
suis-total		1206,19	127,65	160.70	160.70	1 928,44	-	182,35	207.01	235,13
VAT on Services	91,77	1 312,75	1379,41	1 692,78	1692,78	20 313,40	12,7%	1 907,45	2 150,54	2 425,98
Total large household bill;	1 163,23	1312,15	1 375,41 5,1%	22,7%	1 002,10	1 100,0%		12,7%	12,7%	12,8%
% increase/-decrease		12,5%	5,176	22,178		1 100,010				
Monthly Account for Household - Small Household					V.					
Rates and services charges:										
Property rates	2	_	195,00	210,60	210,60	2 527,20	10,0%	231,66	254,83	280,31
Electricity: Basic levy	_	-	-	-	-	-	-	-	-	-
Electricity: Consumption	183,56	216,28	276,64	369,52	369,52	4 434,24	15,3%	426,17	491,50	566,86
Water, Basic levy		_ !	-	-	-	-	-	-	-	-
Water; Consumption	115,22	144,50	156,05	176,29	176,29	2 115,48	10,0%	193,92	213,31	234,64
Sanitation	56,18	71,79	77,36	87,63	87,63	1 051,56	11,0%	97,27	107,97	119,85
Refuse removal	18,40	19,59	22,71	26,57	26,57	318,84	9,0%	28,96	31,57	34,41
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	_	_	_	-	_	-	-	-	-
Other sub-total	373,36	452,26	727,75	870,61	870,61	10 447,32	12,3%	977,98	1 099,18	1 236,05
	52,27	63,32	74,59	92,40	92,40	1 108,82	-	104,48	118,21	133,80
VAT on Services	425,63	515,58	802,34	963,01	963,01	11 556,14	12,4%	1 082,46	1 217,38	1 369,86
Total small household bill:	44.0,00	21,1%	55,6%	20,0%	_	1 100,6%		12,4%	12,5%	12,5%
% increase/-decrease		*******					i			
							l			T T
Monthly Account for Household - "Small" Household receiving free basic services										
Rates and services charges:								1		
Property rates		-	-		-	-	10,0%	-	_	_
Electricity: Basic levy	-	• -	-		-	-	-			
Electricity: Consumption	20,49	26,06	33,33	44,52	44,52	534,24	15,3%	51,34	59,21	68,29
Water, Basic levy		-	-	-	-	-	-	-	-	-
Water, Consumption	32,64	21,00	22,68	25,62	25,62	307,44	10,0%	28,18	31,00	34,10
Sanitation	23,52	14,94	16,11	18,23	18,23	218,76	11,0%	20,24	1	24,94
Refuse removal	18,40	19,69	22,71	26,57	26,57	318,84	9,0%	28,96	31,57	34,41
Other	-	-	-	-	-	-	-	~	-	
Sub-total	95,05	81,59	94,83	114,94	114,94	1 379,28		128,72	1.	161,73
VAT on Services	13,31	11,44	13,28	16,09	16,09	193,10		18,02	20,19	22,64
AVI All COTAINES	108,36	93,13	108,11	131,03	131,03	1 572,38	T	146,74	164,44	184,38
Total count household hill:										
Total small household bill: % increase/-decrease	100,00	(14,1%)	16,1%	21,2%	-	1 100,0%		12,0%	12,1%	12,1%

Table 78: Household bills

23.2 Consolidated overview

118 819		Davelopment	Development Ragrestion		Environmental Roads Management	and Infrastructure Devalopment	5
A	<u></u>				·		
118 819							
118 619 12		'		,	ı	j	3.021 875
118 619 12 616	1	1	1	ı	1	ī	ŧ
- 118 819			<u></u>	1		6 010 000	6 010 000
116 819 12 819 819 819 819 819 819 819 819 819 819	1		ı i	1	1	1714 362	1714382
- 118 819			1	1	1	421 773	421 773
118 819			429 984	,	l I	1	429 884
118 619 658 12 616 12	1		ĭ	ſ	1	39 082	39 067
118 619 65	41 200		12.816 28.629	1	2 990 21 462	120	106 503
			1 162	-	38	280	120 370
- 20 091 23 997 19479 49 68 977 176 563 - 578			22 664	1	1	259 125	371 768
			1	<u></u>	1	1	•
	ŧ		in in	35	1 505	1	65 987
28 500 1 500 1 60 79 4 9 564 66 977 175 563	. 250		- 679	ì	1	'	34 783
28 600 1 000 1 600 <t< td=""><td></td><td></td><td>1</td><td>j</td><td>1</td><td>ı</td><td></td></t<>			1	j	1	ı	
28 500 1 000 1 803 794 -	19 479 49		175 563 164 910	6 734	1 623 13 149	435 493	995 492
22 8 500			000 09	72 980	6 220	7 040	1976 514
2 E BOD 148 680 . A 846 637 60 070 144 816 72 145 643 722 151 664 267 163 4 446 390 833 829 824 220 870 251 363 58 862 756 756 756 756 756 756 4 942 9 480 96 172 84 340 50 663 26 560 60 966 2 151 167 206 164 19 481 10 604 1402 34 335 - - - - - - - - - - <	- 20		50 1.550	90	90 20	3 000	4 980
25 600 148 660 4 846 637 60 079 144 615 72145 643 722 151 644 267 193 4 446 360 633 626 624 220 670 251 363 56 862 756 786 786 786 786 786 4 942 9 486 100 205 38 643 40 50 663 251 363 2 151 167 206 164 14 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1 16 64 16 481 10 604 1492 34 336 1						-	
The polyment of the capital of the c	60 979		643 722 253 090	79 779	12 388 34 698	8 689 236	15 311 046
timpaliment 55 862 756 - 756 758 829 824 220 870 251 563 1768 1768 1758 1758 1758 1758 1758 1758 1758 175							
58 662				100	720 00	000,000	4 50 5 220
58.862 756 758<	828 R18 R28	077	ē,		=	ō 	000 000
4 942	758						900 99
4 44 2 9 496 906 112 84 340 500 603 246 566 60 966 60 966 7 1 40 2	1						Z 7 8 1 1 1 2
167 206 164 19 481 10 604 1402 34 335 10 604 1402 34 335 10 604 1402 34 335 10 604 1402 140	84 340						999 784
118 046 335 722 178 970 545 716 143 062 608 608	18 481		34 335 112 034	4631	20 765 68 378		715617
118 046 335 722 178 970 645 715 143 062 60 078 994 235 722 178 970 645 715 143 062 60 078 994 235 725 729 1200 1038 729 1200 1038 727 1200 103		_	I	1	1	4 552 163	4 852:183
118 046 355 722 178 970 545 715 143 062 60 076 994 255 72 72 72 72 72 72 72			1	1	1	1	i
118 646 355 722 179 570 545 715 143 062 60 878 994 375 72 779 779 545 715 1266 60 878 994 325 725 779 779 779 779 779 779 779 779 779 77			1	1	1	'	ı
118 846 335 722	1						18 000
336.207 801.464 604.270 1.032.200 1.038.278 313.271 1.356.264 [310.707] (652.494) 4.441.367 (971.221) (881.492) (241.128) (711.642)	545 715 14		682	 &	101 322 125 845	1 484	4 834 824
336.207 801 464 604.279 1.032.200 1.038.378 313.271 1.385.264 (310.707) (652.494) 4.441.367 (071.221) (801.482) (711.642)			260 377				F 077
(310 707) (652 494) 4 441 367 (871 221) (689 462) (241 128) (711 642)	1 032 200		1 355 284 1 264 780	368 142	247 753 348 326	7 495 452	15 093 555
1 1 2 0001	(871 221)		(711 642) (1 001 691)	(288 363)	(235 366) (310 630)	1 383 784	220 640
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			- 866 534	1	- 5 400	0 325 071	1 325 026
(Ann end) (Ann end) (Ann end) (Ann end)			į.	1	1	1	1
(About cool Seet Age) The thin Seet Age	3						1
(310 707) (662 494) 4 441 361 (871 271) (691 442) (203 104)	4 441 387 (871 221) (891	482) (203 104)	(711 542) (45 157	7) (288 363)	(235 385) (308 230)	1718 855	1 545 668

Table 79: Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept)

23.3 Departmental Budgeted Statements of Financial Performance

	2005/07 2007/08		K2,63161 32,1324411	SUPPLEMENTAL SERVICES	多少年 学生的复数形式	BUTTER PROPERTY.	7010J\$4 N	edium Term Re	contro and
Description	2006/07	2007/08	Z008/09		Current Year 2009/	0 2 2 3		endiure France	77707777
R' thousand	Audited: Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year: +1 2011/12	Budget Yea +2 2012/13
Revenue By Source	20.12 (2011 (00.040) (0	76 Notes	6-100-200 (100 (100 (100 (100 (100 (100 (100 (. 25 4. 30 0000 0000 4	<u> </u>	10-may 2-may 200 May	A 200, 1 201 (A00)	<u> </u>	1.201.7.3000
Property rates		_ 1		_	l <u>.</u>	_		_	l _
Property rates - penalties & collection charges	I	-			ļ <u>.</u>				1
Service charges - electricity revenue		_	· .	_		1			
Service charges - water revenue		_		_	_				
Service charges - sanitation revenue	_	_		_			l I	_	
Service charges - refuse revenue				_	١.	Í .		_	
Service charges - other	_					l .	.	_	
Rental of facilities and equipment	(404 103)	(60 126)	(1 456)				,	_	_
nterest earned - external investments	(104 100)	(0,000)	(1-00)	_					
nterest earned - outstanding debtors								-	_
Dividends received			_	-		l <u>.</u>	!	_	_
ines						Ι.	. 1		
icences and permits	_	-		_		l		-	_
gency services	_ 1	-	_	-			- 1	- 1	-
Other revenue	(98 829)	(125 407)	(299 034)	(70 000)	(70 000)	(70,000)	. [- 1	_
ransfers recognised - operational	,,	[20 824 611]	(75 386 213)	(55 800 000)			(25 500 000)	(3 500 000)	(3 500 00
Seins on disposal of PPE	_		52 021	,			. 1	` - 1	` .
otal Revenue (excluding capital transfers and									
contributions)	(502 9 3f)	(21 010 144)	(75 634 682)	(55 870 000)	(89 764 839)	(89 764 839)	(25 500 000)	(3 500 000)	(3 500 00
xpenditure By Type									
mployee related costs	72 962 759	75 907 377	95 793 028	137 221 937	137 881 937	137 881 937	151 564 105	163 183 391	175 709 17
Total Remuneration	72 962 759	75 907 377	95 793 028	197 221 937	137 881 937	137 881 937	151 564 105	163 183 391	175 709 17
linus: Internal Services Rendered	Routers to All	. S.A. V. 1991		r.1:1.130.027	50 h, 644, 665 , 3 5	86 9.5 (A.V	73 <u>33 6</u>	1.33 영구리	<u> 1809 - S</u>
ternuneration of councilors	45 944 949	41 943 623	51 680 313	50 882 047	50 882 047	50 882 047	58 861 859	64 546 042	70 793 40
lebt impairment	- 1	-	-	-	-	•	-	- 1	
lepreciation & asset impairment	1 471 262	3 432 859	4 195 380	3 578 968	2 316 311	2 316 311	4 941 830 1	4 949 362	4 955 71
mance charges		1 193 830	1 397 577	1 287 340	1 426 167	1 426 167	2 150 856	2 296 179	2 426 66
ulk purchases	-	- 1	-	- 1			- 1	- [-
ther materials	. 1		- i	- 1	-		-		-
ontracted services	. 1	_		. !			. l	4	
ransier and grants				. i			. [
ther expenditure	52 172 804	102 056 435	233 290 660	428 918 946	372 424 160	372 424 160	118 645 539	108 431 558	113 467 68
Primary Cost	56 211 057	99 269 035	229 748 039	428 826 701	372 331 915	372 331 915	113 034 348	102 481 043	105 944 56
Secondary Cost	5 961 747	2 787 400	3 542 622	92 245	92 245	92 245	5 611 191	5.950 515	6 523 12
oss on disposal of PPE.	60 166	656	43 168	-			43 167	43 167	43 16
otal Expenditure	182 611 939	224 534 780	386 400 125	621 889 238	564 930 622	584 930 622	336 207 356	343 449 699	367 395 80
ransfers recognised - capital				. 1	_		. 1		
istribution	(5 961 747)	(2 787 480)	(3 542 622)						
			- 1	- 1			1		

Table 80: Office of the Executive Mayor, Chief Whip, Speaker and City Manager: Statement of Financial Performance

		GENERAL AND ASSESSMENT RATES - BUDGETED FINANCIAL PERFORMANCE									
Description	2006/07	2007/08	2008/08	Kar a ssee	Current Year 2009)	18	2010/11 Mediu	m Term Revenue a Framework	nd Expanditure		
en jede	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget		Budget Year	Budget Year #1	Budget Year		
R' thousand		化學學學學學		14000 1000		Forecast	2010/11	2011/12	2012/13		
Revenue By Source	1			1		1			, ,		
Property rates	(1 719 224 465)	(2 185 065 026	(2 299 623 948	(3'597 980 000	(2 789 465 000	(2 789 465 000)	(3 021 874 644)	(3 369 390 228)	(3 756 870 10		
Property rates - penalties & collection charges	1 ' - '	, .					1		,		
Service charges - electricity revenue					ļ						
Service charges - water revenue											
Service charges - sanitation revenue	1 .					l .		-	_		
Service charges - refuse revenue		3	(01					_			
Service charges - other	_		,,,	1 .					_		
Rental of facilities and equipment	_	_	l . <u>-</u>	! .	l - '				_		
Interest earned - external investments	(110 923 255)	(108 503 208)	(42 164 448)				(64 583)	(104 528)	(1 067 2		
Interest earned - outstanding debtors	(118 242 990)	(133 875 784)			(228 769 809)	(228 769 809)		(100 270 273)	(111 702 9		
Dividends received	,,	1000 010101	, ,200 120 -0-1	(102 104 502)	(1,1,0 10,0 00,0)	. (22.2.2.2.2.)	1 (30 300 302)	(100 23 0 23 0)	(11.7702.0		
Fines				l :		1 :			_		
Licences and permits	_		_	_		Ι.			_		
Agency services		_			_						
Other revenue	(227 731 073)	(198-039 848)	(55 250 012)	(13 142 404)	(13 142 404)	(13 142 404)	(29 906 934)	(30 770 350)	(31 655 5)		
ransfers recognised - operational	(1 053 021 031)	(1 156 145 554)	(1 381 230 025)	(1 541 462 000)	(1 528 066 912)			(1 998 515 000)	(2 161 196 00		
Sains on disposal of PPE	(132 400)	(1.00)	(85 000)	(, 041 402 000)	(1020000312)	(1 020 000 012)	(, 0.00 10 1.000)	1,,000,010,000,000,000	12 10 100 10		
otal Revenue (excluding capital transfers and	(102 100)		(40 400)								
contributions)	(3 229 275 214)	(3 781 629 417)	(3 987 548 837)	(5 321 734 904)	(4 559 444 125)	(4 559 444 125)	(4 945 636 643)	(5 499 050 479)	(6 062 491 83		
Expenditure By Type	į į										
imployee related costs	(152 422)	42 688	(0)		_		4 446 103	4 798 374	5-179 41		
Total Remuneration	(152,422)	42 688	(a) (b) (b)	9.14°; 5°3, 5°44°	10 340 414		4 446 103	4798 374	5 179 41		
linus: Internal Services Rendered	n. A standard Mac	Terror #15.1977			Policie de la companie	2000 XX	1. 经经营的企业	95 S. S. C. 1987	aran 1		
Remuneration of councillors	-	-			-			-			
Debt impairment	74 873 748	157 084 478	184 402 356		141 309 465	141 309 465	206 567 683	232 411 140	261 462 53		
Repreciation & asset impairment	76 166 465	96 111 886	78 528 302	65 521 397	88 285 504	88 285 504	96 112 116	99 715 015	103 462 03		
inance charges	351 218 854	166-048 256	36 700 757	99 968	110 749	110 749	163 878	174 952	184 89		
tulk purchases	-		-		-	- 1			-		
Other malerials	Ī	-	- 1	-							
contracted services		. 1	_		_	_ [_ 1	_		
ransfer and grants	8 325 860	11 531 711	9 833 837	13 564 180	12 564 180	12 564 180	18 000 001	19 000 000	20 000 00		
ther expenditure	43 749 549	703 291 743	165 503 361	961 434 459	240 811 381	240 811 381	178 969 533	190 756 053	202 856 32		
Primery Cost	43 732 255	703 190 481	165 460 682	961.434.469	240 811 381	240 811 381	178 917 628	190 701 261	202 795 78		
Secondary Cost	17 295	101 252	42 680		2700112	2,000,000	51 905	54 802	60 54		
oss on disposal of PPE	9 564 216	23 103 729							,,		
otal Expenditure	563 845 270	1 159 214 491	474 968 614	1 040 620 014	483 081 279	483 081 279	504 279 314	546 855 544	593 145 20		
	250 270 2(0	. 100 23- 101	73 7 555 514	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2				0.0000			
				- 1	. 1	- 1		-	-		
ransfers recognised - capital	(47	(444 547)			1						
ransters recognised - capital istribution	(17 295)	(101 262)	(42.580)					ļ			

ÇĞİRĞE.

Table 81: General and Assessment Rates: Statement of Financial Performance

		FINANCIAL	SERVICES - BUDGE	TEO FINANCIAL PI	ERFORMANCE				
Description	2006/07	2007/08	2008/09		Current Year 2009/1	0	2010/11 Medio	n Tenn Revenue Framework	and Expenditu
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget:	Full Year Forecast	Budget Year 2010/11	Budgel Year +1 2011/12	Budgel Year 2012/13
R' thousand	0.25/2010/0.4/2010	Mr. 200 ref 20 Mar. 1 Jan	30-00 gr., 202 11 (20 <u>00) 19</u> 0	activity of the control of the contr	199619960. No. 3	Neg 14 1 (4 (4) A AMA 1956	60none increa	Discustly purposed	A
Revenue By Source	j					j	İ		
Property rates	-		-	1		-	-	-	-
Property rates - penalties & collection charges		•	-	•			· ·	-	-
Service charges - electricity revenue	-	-	-	-	- 1		-		-
Service charges - water revenue	- 1	,	-	-		Ť	· ·		•
Service charges - sanitation revenue		-	-	•		· ·	· -		_
Service changes - refuse revenue	1 -	-		-	-	-	-	-	-
Service charges - other	- 1	-		•	-	_	-		-
Rental of facilities and equipment				-		440 (200 6777	/116 818 5283	100000 1770	den nan ne
interest earned - external investments	(22 766 505)	(25 526 803)	(78 193 390)	(121 375 534)	(124 686 273)	(124 686 273)	(116 010 020)	(62 B38 477)	(68 813 25
Interest earned - outstanding debtors	-	•	- 1	-	• :	•	-	-	-
Dividends received	-	•	- 1	-	- 1	-	-	-	-
Fines		•	- 1	-	-	-	-	-	-
Licences and permits		-	-	-	- 1	•	-	-	-
Agency services	-	-	:				******		
Other revenue	(45 335 342)	(36 731 540)	(39 717 823)	(30 367 872)	(30 367 872)	(30 367 872)	(29 091 344)	(30 963 124)	(32,929.57
Transfers recognised ~ operational	(2 117 863)	(698 717)	(539 449)	(750 000)		(750 000)	(1 600 000)	(1 250 000)	(1 250 00
Gains on disposal of PPE	(113 500)	(110 000)	253 325	(100 000)	(100 000)	(100 000)	(50 000)	(50 000)	(50 00
otal Revenue (excluding capital transfers and	70 777 P441	on sert sem	(118 197 337)	(152 593 406)	(155 904 145)	(155 904 145)	(148 959 872)	(195 101 601)	{103 042 8Z
contributions)	(70 333 210)	(63 067 060)	[110]31 331]	(132 333 400)	(135 304 140)	1100 304 140)	1140 203 012	[20 10 1 02 1)	(100 Dat 02
Expenditure By Type			i			į			
Employee related costs	181 334 074	191 953 106	196 188 097	257 873 791	258 190 810	258 190 810	267 193 338	287 578 771	309 549 70
Total Remuneration	181 334 074	191 953 106	195 188 097	.257 873 791	258 190 810	258 190 810	267 193 338	287.578 771	309 549 70
Vinus: Internal Services Rendered									
Remuneration of councillors	-	651 834	684 153	708 063	708 063	708 063	757 629	833 388	916 72
Debt impairment	1 186 070	2 969 247	552 023	3 152 498	3 152 498	3 t52-496	999 999	999 999	999 99
Depreciation & asset impairment	4 186 373	8 0 12 208	2 861 483	9 281 476	4 775 888	4 775 888	9 495 741	9 970 698	10 420 49
Finance charges	7 735 824	5 424 733	113 560 392	136 359 095	190 183 294	190 183 294	167 206 227	177 593 970	186 950 89
Bulk purchases	- 1	-	- 1	-		-	-	- !	
Other materials	1	-	- i	- [-]	-	-	- 1	-
Contracted services	-		-			- !		- 1	-
ransfer and grants		(41 555)	-	-	- 1			-	-
Other expenditure	157 722 249	201 648 985	217 893 934	283 142 974	259 260 953	259 260 953	355 721 631	370 189 163	381 010 09
Primary Gost	156,201 495	200.884 332	217 136 084	281 372 169	257 490 148	257 490 148	353 884 421	368 219 550	378 885 65
Secondary Gast	1 520 754	764 553	757 850	1 770 805	1 770 805	1 770 805	1 837 210	1 969 613	2 124 43
oss on disposal of PPE	124 759	-	79 260		- 1	-	79 264	79 264	79 26
otal Expenditure	352 289 349	410 618 558	531 819 343	690 527 897	716 271 506	716 271 506	801 453 829	847 245 253	889 927 17
		f							
ransfers recognised - capital	- 1		-	-	- 1	*	-	-	-
Distribution	(1 520 754)	(764 653)	(757 850)		1				
-					-				
Surplus)/Deficit for the year	280 435 385	346 786 845	412 864 156	537 934 491	560 367 361	560 367 361	652 493 957	752 143 652	786 884 35

Table 82: Financial Services: Statement of Financial Performance

	CORPORATE AND SHARED SERVICES - BUDGETED FINANCIAL PERFORMANCE 2010/11 (Medium Term Revenue and Ex										
Description	2006/07	2007/08	2008/09	Barrier Committee of the Committee of th	Current Year 2009/10	2.2	2010/11 Mediam	Term Revenue a	nd Expendau		
Description	11 A A A G C THE N	\$1.75\X2004	1.8	20,5 93200000000	Adjusted Budget	Full Year	Budget Year	Budget Year	Budget Year		
1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	Audited Outcome	Audited Outcome	- Audited Outcome	Original Budget	Adjusted Dawles	Forecast	2016/11	+1 2011/12	+2 2012/13		
R* thousand		nit kitangansasasas	PAGEORIE CALADA	20 January 20 January							
Revenue By Source	!				_		- 1		-		
Property rates	•	-	-			-		-	-		
Property rates - penalties & collection charges	-	-	"		_	-			-		
Service charges - electricity revenue	-	-		_	_			-	-		
Service charges - water revenue		-		_	_	-] - 1	- 1	•		
Service charges - sanitation revenue		•	1 .	_	_		-	- 1			
Service charges - refuse revenue		-	1			_		-			
Service charges - other	I		(32 984 838)	(35 355 734)	(35 355 734)	(35 355 734)	(41 200 042)	(44 758 045)	(48 331 5		
Rental of facilities and equipment	(28 787 560)	(31 108 499)	(32 984 836)	(30,330,134)	(30 30 10 1)						
Interest earned - external investments	-	-	-	1		-					
Interest earned - outstanding debtors		-	-			-		- 1			
Dividends received		-	-	•	1 [-	- '	-			
Fines	1		#CD7 0077				(250 000)	(300 000)	(360 (
Licences and permits	(922 402)	(203 346)	(507 907)				' - '				
Agency services	· ·	· · ·		/18 169 865	(16 169 665)	(18 169 865	(19 476 844)	(20 640 573)	(21 869		
Other revenue	(11 684 045)	(12 932 399)	(18 473 960)	(10 103 003)	(10 100 000)	(10 144	1				
Transfers recognised - operational	-			(12 684 165)	(12 584 165)	(12 684 165	150 0001	(50 000)	(50)		
Gains on disposal of PPE	(1 815 500)	(450 500	744 348	(12 004 100)	(12 004 100)	112 29,5 151	<u> </u>				
Total Revenue (excluding capital transfers and	(43 209 507)	(44 694 744	(51 222 357)	166 209 764	(65 209 764)	(66 209 764	(60 978 886)	(65 748 618)	(70 610 5		
contributions)	(43 209 507)	(44 B3# 1 4#	(31222 42)	1-5-3			1	l			
							ţ				
Expenditure By Type	242 595 538	255 565 519	275 630 869	353 944 244	353 769 244	353 769 244		410 079 722	441 610 6		
Employee related costs	242 090 338	291 249 134		406 250 260	406 075 260	406 075 260		463 330 944	499 005		
Total Remuneration						(52 306 0 16	(49 409 808)				
Minus: Internal Services Rendered	(34 816 202	383 085	744 512	708 063		708 063	757 629	833 388	916		
Remuneration of councillors	004.000	363 063	144012		_	-	-	1 -			
Debt impairment	321 328	113 673 399	52 960 100	122 779 200	69 240 314	69 240 314		87 537 999	90 562		
Depreciation & asset impairment	115 252 964	11 351 764	13 299 014	16 415 145		18 185 347	18 480 527	19 729 378	20 850		
Finance charges	1	11331/04	13 233 014	10 910 ()			-	-			
Bulk purchases	-		•		1						
Other materials	-	-	-	1 -	-	·			1		
Contracted services	-	-	-	-	1	-	}		į:		
Transfer and orants		-	-	•		466 081 7 <u>6</u> 0	545 715 275	578 807 487	616 318		
Other expenditure	418 356 569	452 831 740		487 296 091		462 562 031		561 488 991	598 000		
Primary Cost	391 892 527	421 746 641				462 362 USI	A Company of the Comp				
Secondary Cost	26 464 043	31 085 099			3 519 729	3 379 125	2 073 383		2 073		
Loss on disposal of PPE	30 230	34 529			1 22 20 2 200	907 984 728					
Total Expenditure	776 555 630	834 940 136	810 243 922	981 142 743	907 984 728	507 364 728	1 432 200 463	: 035 00 ; 301	1		
(OZI EXPONDINE	1		1	1	1	Ī	1	_	İ		
Transfers recognised - capital	-	-	1 -	-		1	1	1	1		
Distribution	8 352 159	3 498 516	9 252 294	<u> </u>				 			
CASE ACCEPT.		1		L	<u> </u>	044 77:00	074 224 400	1 033 312 739	1 161 722		
(Surplus)/Deficit for the year	741 699 283	793 743 908	768 273 859	914 932 979	841 774 964	841 774 964	+ 1 3(12E) 123	1 1000 312 700	1 - 12:11		

| 741 699 283 | 783 743 906 | 786 273 859 | 914 932 979 | 841 774 964 | 841 774 964 | 871 221 199 |
| Table 83: Corporate and Shared Services: Statement of Financial Performance

<u> </u>		COMMUNI	TY SAFETY - BUDG	ETED FINANCIAL P	ERFORMANCE				
Description	2006/07	2097/08	2008/09		Current Year 2009/1	0	2010/11 Media	m Term Revenue Framework	s and Expenditure
ভিতৰত তাল কাত্ৰা একত কৰিছে ক	Audited Cutomse	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1.2011/12	Budget Year +7
R' thousand			30000000000000000000000000000000000000		Turking and a concre	Telecesi	2010211	1.2011/12	ALL TO THE NO.
Revenue By Source									i
Property rates	-		-			-	-	-	-
Property rates - penalties & collection changes	-		_		-	-	-	-	-
Service charges - electricity revenue	-		-	-	-	-			
Service charges - water revenue	. !		-	-		-	-		
Service charges - sanitation revenue		-	-	-		-	-		
Service charges - refuse revenue		_			-	-	· -		
Service charges - other	-		-				-		-
Rental of facilities and equipment	(140 602)	(128 053)	(21 355)	(144 444)	(144 444)	(144 444)	(153 111)	(162 298)	(172.03
Interest earned - external investments	,				, , , ,	! .	' • '	1	
Interest earned - outstanding debtors			- 1	- 1		-	-	-	- 1
Dividends received				_ 1		-	-		
Fines	(37 936 639)	(37 548 250)	129 859 8741	(60 374 684)	(60 374 684)	(60 374 684)	(63 393 418)	(66 563 090)	(69 891 245
Licences and permits	(19 942 249)	(28 162 409)	, · · · · · · · · · · · · · · · · · ·	(30 242 374)	(30 242 374)	(30 242 374)		(33 342 217)	(35 009 326
Agency services	(10 0-122-15)	120 102 100)	(20 0.00 2.00)	(,,				
Other revenue	(6 898 689)	(13 754 591)	(12 926 689)	(13 497 575)	(13 497 575)	(13 497 575)	(49 564 273)	(53 235 817)	f57 186 156
Transfers recognised - operational	(58 671 201)	(66 191 343)	(71 774 939)	(75 100 000)	(75 100 000)			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Gains on disposal of PPE	(1 128 300)	(668 073)	(465 355)	(197 925)	(197 925)	(197 925)	(50 000)	(50 000)	(50 000
Total Revenue (excluding capital trajisters and	11 120 3007	(000 013)	(-100 000)	(101 020)	1.05.02.07	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
contributions)	(124 717 679)	(146 452 719)	(141 428 443)	(179 557 DOZ)	(179 557 002)	(179 557 002)	(144 915 294)	(153 353 422)	(162 308 763
Expenditure By Type									
Employee related costs	453 251 827	530,062,090	627 556 878	698 912 822	698 912 822	698 912 822	829 823 640	892 776 826	960 605 966
Total Remuneration	453 251 827	530 062 090	527 556 878	698 912 822	698 912 822	698 912 822	829 823 640	892 778 825	960 665 960
Minus: Internal Services Rendered	ery and	LIZARANNO A			Carly Marie	Market (1427)	However Harry	a Marina Gradie	
Remuneration of councillors				708 063	708 063	708 063	757 629	533 388	916 728
Debt impairment	1000	.	-	-	-	-	-	- 1	
Depreciation & asset impairment	32 299 915	27 516 693	(6 665 984)	43 346 824	23 883 779	23 883 779	50 863 492	54 087 222	56 806 323
Finance charges	99 384	3 823 468	6 911 501	5 899 529	6 524 950	6 524 950	10 603 576	11 318 143	11 960 144
Bulk purchases	-		- 1		-	-		•	
Other materials	- [- 1	- 1	-	-	-	-		-
Contracted services	.	.		- 1	-	-	_	- 1	-
Transfer and grants	.	. i	- 1		-			-	-
Other expenditure	93 191 694	157 329 917	125 075 200	143 440 845	129 997 990	129 997 990	143 061 885	151 612 466	160 820 024
Primary Cost	89 534 766	153 217 987	121 343 601	137 347 249	123 904 394	123 904 394	131 606 677	139 306 596	147 583 596
Secondary Cost	3 656 928	4 111 930	3 731 599	6 093 596	6 093 596	6 093 596	11 455 209	12 305 870	13 236 428
Loss on disposal of PPE	31 191		1 267 502				1 267 508	1 267 508	1 267 508
Total Expenditure	578 875 012	718 732 168	754 145 097	892 308 083	860 027 6 04	860 027 604	1 036 377 731	1 111 895 553	1 192 376 687
Transfers recognised - capital		. [.						_
Distribution	(3 656 928)	(4 111 930)	(3 731 599)	1	. 1				
	10 300 3201	14 111 330/	12,2,335						
Surplus)/Deficit for the year	450 500 405	568 167 519	608 985 955	712 751 081	680 470 602	680 470 602	891 462 437	958 542 131	1 030 067 924

Table 84: Community Safety: Statement of Financial Performance

	an	MANNING AND E	CONOMIC DEVELOR	MENI-BUDGETH	U TIMANUIAL PERF	P. 10120121.0000	100000000000	C-122 - 100,000	
Description	2005/07	2007/68	2008/09	on two ones one	Current Year 2009/1	0	2010/11 Medium	Framework	ard Expenditu
R' thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year - 2010/11	Budget Year +1 2011/12	Budget Yee +2 2012/13
		<u> </u>	1, 1 (200) AS 1 (30 Y)	ua, ergennassys	. 8. 08 27 0. 3 20	Stock of the property of the	LANCE CONTRACTOR	est expension on their	8 (18,000)
Revenue By Source Property rates		ĺ	į l		i	ł		,	
	·	-	-	-	· -	-	-	•	-
Property rates - penalties & collection charges	•	-	-	-	l -	-] - [-	_
Service charges - electricity revenue Service charges - water revenue	,	-	[· .j	-	-	, -	1 - 1	-	_
Service charges - water revenue Service charges - senitation revenue	_	-	'	-	1 -	-	1 1	-	•
Service charges - semiation revenue Service charges - refuse revenue	1			•	-	_		-	_
Service charges - reass revenue Service charges - other	-	-		-	-		1 - 1		_
Rental of facilities and equipment	F3E 70E	(38 060)	(36 650)	(48 818)	(48 818)	(48 818)	(187 787)	(176 693)	{186 07
	(75 735)	(38 050)	(30 030)	(40 010)	(40 010)	(40 0 10)	[101.101]	(170 083)	(100 0)
Interest earned - external investments	-	-		-	-		-	•	-
Interest earned - outstanding debtors Dividends received	-	-	1	•	-	-	- i	-	-
		-	ا مر حما	(000 000)		1000 000	Crea cons	-	1004.00
Fines	(492 077)	(757 373)	(431 579)	(800 000)	{800 000}	(800 000)		(775 000)	(801.25
Licences and permits	(642 745)	(825 920)	(1 023 783)	(900 000)	(900 000)	. (900 000)	(2 200 000)	(2 350 000)	(2 400 GC
Agency services	100 501 00 6	1404 700 E400	454050 0041	(400 000 704)	(400 000 704)	402 202 7011	(68 977 413)	170 000 050	C2C 240 00
Other revenue	(66 564 094)	(121 792 549)	(154 350 881)	(123 208 791)	(123 208 791)	(123 208 791)	(68 977 413)	(72 003 059)	(75 219 99
Fransfers recognised - operational	(1 204 663)	-	.00.000	-	-	-	(50 000)	(50 000)	(50.00
Gains on disposal of PPE Total Revenue (excluding capital	(77 000)		99 213	-			(30 000)	(20,000)	(30.00
transfers and contributions)	(69 056 313)	(123 413 902)	1155 743 6801	(124 957 609)	(124 957 609)	(124 957 609)	(72 145 200)	(75 354 752)	(78 657 31
Cartaina and Costubational	[00 000 010]	(120 410 302)	[105] =0 000]	(124 357 005)	(124 301 003)	(124 887 6667	(12 114 222)		
Expenditure By Type						ļ.			
Employee related costs	118 560 020	127 808 808	161 290 877	175 980 222	175 980 222	175 980 222	220 869 584	237 626 012	255 680 62
Total Remineration	135 991 135	144 845 083	179 548 919	196 946 735	196 946 735	196 946 735	242 063 030	260 461 837	280 287 91
Minus: Internal Services Rendered	(17 431 115)	717 036 2751	(18 258 042)	(20 966 513)	(20 966 513)	(20 966 513)	· (21 193 446)	(22 835 825)	(24 607 28
Remuneration of councillors		953 092	1 554 776	1 416 126	901 638	901 638	757 629	833 388	916 72
Debt impairment	12 997	-		7 110 120	*****	-	-	- 1	_
Depreciation & asset impairment	7 061 237	7 387 504	6 953 026	10 708 792	9 013 499	9 013 499	28 585 972	31 444 582	35 559 97
inance charges	, 20, 22	5 538 590	992 290	840 730	931 394	931 394	1 491 514	1 592 305	682 60
Bulk purchases									
Other materials	-	- 1	· 1	-	-	•	1		
	-	- 1	·	- 1	•	-	1	,	-
Contracted services	*	-	-	-	-	-	-	-	
ransfer and grants					-	75 004 070		01 (00 T)	07 704 00
Other expenditure	49 564 035	57 677 080	80 379 429	91 500 641	75 831 078	75 831 078	60 877 990	64 199 754	67 784 33
Primary Cost	33 198 031	43 982 997	63 508 619	70 071 300	54 401 737	54 401 737	57 609 771.	60 662 321	63 917 11
Secondary Cost	16 366 005	13 694 083	16 870 810	21 429 341	21 429 341	21 429 341	3 268 219	3 537 433	3 867 21
oss on disposal of PPE	-	9 183	707 318				687 943	. 687 943	687 94
otal Expenditure	175 198 290	199 374 257	251 877 717	280 446 511	262 657 831	262 657 831	313 270 532	336 383 984	362 312 40
			44.700 5 :			60 7DE 400	(ma nos a===)	(400 OFG 000)	rase 007 00
ransfers recognised - capital	(174 211)	(2 686 023)	(1769 012)	(8 725 126)	(8 725 126)	(8 725 126)	(38 021 000)	(103 252 000)	(116 987 00
Sistribution :	1 065 110	3 342 192	1 387 233						
					100.000.000	480 075	000 404 400	ACT TTT 000	400.000.00
Surplus)/Deficit for the year	107 032 876	76 616 524	95 752 257	146 753 776	128 975 096	128 975 996	203 104 432	157 777 232	166 668 09

Table 85: City Planning and Economic Development: Statement of Financial Performance

	ł	HEALTH AND SOCIAL DEVELOPMENT - BUDGETED FINANCIAL PERFORMANCE									
Description	2006/97	2007706	2008/89	A. Mariana	Corrent Year 2009/	998910436 Q	201991 Median	r Term Revenue Framework	and Expenditur		
R' thousand	Audifed Outcome	Audited Outcome	Andited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13		
Revenue By Source	Janes Janesen G.	9 .43905 ./94.003	1. W. J. W. J. W. 1900	200 300 300 3000 3000			333				
Property rates	1	l .	_	_	i .	l.	_	٠.			
Property rates - penalties & collection charges	1 .	1 :		_			_				
Service charges - electricity revenue	1 1]	_	_	_	l -	_		_		
Service charges - water revenue	1]						_			
Service charges - sanilation revenue	1 :]			_		. 1		_		
Service charges - refuse revenue				_		_	1	_			
Service charges - other				_					_		
Rental of facilities and equipment	1	l -		_				.			
interest earned - external investments	1 1	1 1] [i .				-		
Interest earned - outstanding debtors	1 []]		[
Dividends received	[]		[]								
Fines		-	(31 500)		1	1 .	(35 000)	(37 500)	(40 OD		
Licences and permits	1 :		(31 300)	_	_	l .	120 0007	(0. 000)	,,,,,,,,,		
Agency services			_ [
Other revenue	61231	(6 192 528)	(4 981 814)	(4 031 636)	(4 031 636)	(4 031 636)	(6 734 098)	(7 257 944)	(7 842 29		
Transfers recognised - operational	(52 698 356)	(60 673 532)	(63 089 008)	(67 056 150)			(72 960 000)	(77 020 000)	(83 449 00		
Gains on disposal of PPE	(42 500)	(243 000)	(34 117)	for any unit	(00 32+000)	000 324 000)	(50 000)	(50 000)	(50 00		
Total Revenue (excluding capital transfers and	142 300)	[243 000]	(04 111)				(00 000)	100 000/			
contributions)	(52 679 624)	(67 109 060)	(68 136 439)	(71 087 786)	(72 355 636)	(72 355 636)	(79 779 098)	(84 365 444)	(91 381 291		
						1					
Expenditure By Type]										
Employee related costs	169 382 604	184 048 888	205 398 672	257 379 041	257 380 891	257 380 891	305 621 050	329 146 038	354 511 297		
Total Remuneration	169 382 604	184 048 886	205 398 672	257 379 041	257 380 891	257 380 891	305 521 050	329 146 038	354.511.29		
Minus: Internal Services Rendered				gestime					3:30		
Remuneration of councillors	- 1			708 063	708 063	708 063	757 629	833 388 1	916 72		
Debt impairment	(0)	2 303 838	60	3 152 498	3 152 498	3 152 498	999 999	999 999	999 999		
Depreciation & asset impairment	5 742 351	8 071 094	9 857 856	10 906 023	6,694,750	6 594 750	12 659 393	13 588 570	14 128 57		
inance charges		1 800 532	3 008 371	2 798 041	3 099 780	3 099 780	4 630 538	4 943 459	5 224 42		
Bulk purchases				-	-	- :	- 1	-			
Other materials	. I	. !	. 1	_		- 1	- 1	- 1			
Contracted services			_ 1				_		-		
ransfer and grants	1 1		<u> </u>								
Tarisset and grans Other expanditure	33 980 793	45 724 065	52 998 560	50 081 657	45 648 619	45 648 619	43 341 460	46 365 289	49 217 687		
Primary Cost	33 249 537	45 724 005	52 031 156	49 082 048	44 649 010	44.649.010	41.166.667	44 031 058	46 710 212		
Secondary Cost	731 256	862 665	967 404	999 609	999 609	999 609	2 174 793	2 334 231	2 507 47		
oss on disposal of PPE	157200		132 159	333 003	335 005	350 435	132 164	132 164	132 164		
otal Expenditure	209 105 749	241 948 417	271 395 678	325 025 323	316 684 601	316 684 601	368 142 233	396 008 907	425 130 873		
was Maparidible	237 103 143	241 340 417	E11 302 370	لشارق ديروب سروب	510 503 001						
ransters recognised - capital	(1 262 089)	(1 598 626)	. !	. 1	. 1	_	- 1	- 1			
istribution	(731 256)	/862 665)	(967 404)	_			,	1			
- Political Control of the Control o	1231230	(0.12 003)	(32, 107)					- t			

Table 86: Health and Social Development: Statement of Financial Performance

		SPORT AND R	ECREATION - BUDG	ETED FINANCIAL	PERPURMANUE	ministració tradició s	Language and the	44 (A) 48 (A) A)	The Holland
Description	2006/07	2007/08	2008/09	. 100 % -€±0.4 1109-5	Current Year 2009/1	0	2819/11 Mediun	Term Revenue Framework	
the first of the things of the first	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	8udget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
R' thousand	S. S. A. C.			153, 691, 4, 27		Carrier A Traverse	15 1-50 Windows 10.		224 112.42
Revenue By Source									i _
Property rates		-	-	-			-		
Property rates - penalties & collection charges	-	- 1	-	7	-	1	,		
Service charges - electricity revenue	-	- 1	-	-	- :	-	[,
Service charges - water revenue	-	- 1	-	-	· ·	I -	1 [
Service charges - sanitation revenue	-	-	-			1 [1 :	1	! -
Service charges - refuse revenue	-	-	+	•	-		1	_	
Service charges - other	-	i		10 COO 4 (III)	(2 539 148)	(2 539 148	(2 989 504)	(3 187 660)	(3 394 19
Rental of facilities and equipment	(2 142 943)	(2 954 590)	(2 988 241)	(2 539 148)	(2 539 146)	(2.333.140	(L.500 CO-1)	(5 .5. 200,	, , , , , ,
Interest earned - external investments		-	-	•			1 - 5	_	
Interest earned - outstanding debtors	-	-	-	-			1 .		
Dividends received	1		- 4000 00Ti	(1 433 490)	(1 433 490)	(1 433 490	(1 505 164)	(1 580 422)	(1:659 44
Fines	(1 090 929)	(1 049 168)	(902 967)	(1 433 490)	(1455,450)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(1,000,101)		, -
Licences and permits	-	-	-	•]			[-	
Agency services			- 42C 0CTD	(3 376 310)	(1 487 867)	(1.487.867	(1 623 459)	(1 714 971)	(1 811 81
Other revenue	(2 661 384)		(3 435 867) (3 425 065)	(5 020 000)				(7 400 000)	7 710 000
Transfers recognised - operational	(1 223 300)	(3 147 000)		(6.050.000)	(0.302.333)	(0.002.000	(50 000)		(50 00)
Gains on disposal of PPE	(62 500)	<u> </u>	424 445				· · · · · · · · · · · · · · · · · · ·		
Total Revenue (excitiding capital transfers and	(7 181 656)	(9 629 150)	(10 327 695)	(13 368 948)	(11 963 440)	(11 963 440	(12 388 127)	(13 933 053)	(14 625 44)
contributions)	11 10 (030)	(3 01.3 100)	110,022,000,0						
Expenditure By Type								1	
Employee retailed costs	61 271 582	65 117 825	70 484 325	83 703 869	83 703 869	83 703 869	93 887 369	101 166 429	109 017 565
Tatal Remuneration	61 271 582	65 117 825	70 484 325	83 703.869	83 703 869	83 703 869	93 887 369	101 166 429	109 017 56
Minus: Internal Services Rendered					"你,秦罗克的	A SERVICE	Paragonia av	as and the	31 10 20 20 20
Remuneration of councillors		-	-	708 063	708 063	708 063	757-629	833 388	916 72
Debt impairment	(1 000)	-	- !	_			1		00.157.00
Depreciation & asset impairment	17 683 197	18 123 956	20 898 594	30 066 318	55,266,958	55 266 958	31 013 095	32 969 100	36 437 09 23 427 83
Finance charges		5 440 735	13 490 419	11 980 509	13 272 484	13 272 484	20 764 697	22 167 908	23 421 63
Bulk purchases						-	-		
Other materials	_	_			-	-	-	-	
				_				-	
Contracted services		-		_		-	-	-	
Transfer and grants	67 528 548	75 63B 588	88 871 613	115 614 007	97 346 073	97 346 073	101 321 970	109 989 128	118 450 76
Other expenditure	57 528 548	63 922 035	79 917 593	95 689 833	77 421 899	77 421 895	83 519 228		
Primary Cost	13 400 145			19 924 174		19 924 174	17 802 742		
Secondary Cost	13,400 140	133 561	8 039		-	-	8 038	8 038	8 03
Loss on disposal of PPE Yotal Expenditure	146 482 327	164 454 665	193 752 989	242 072 756	250 297 447	250 297 447	247 752 798	267 133 991	288 258 02
rous expenditure	140 402 321	100 70 7000				Ţ		1	
Transfers recognised - capital	(33 721 491)	(34 170 526)	(28 128 390)	(50 000 000)	(50 806 000)	(50 000 000) i -	(50 000 000)	(40 000 00
	(13 400 145)		(8 954 019)	,	1		1		<u> </u>
Distribution	(10 407 140)	11.7.0 0007	12 22 7 27					<u> </u>	<u> </u>
Sumissificitin the year	92 179 635	108 936 436	146 342 885	178 703 818	188 334 007	188 334 007	235 364 671	203 200 938	233 632 57

92 179 635 | 108 936 436 | 146 342 885 | 178 703 816 | 188 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 28 334 007 | 2

	1 A F S 1 10 10 10 10 10 10 10 10 10 10 10 10 1		1900999114487034	 1. 1. 1. State for the experience. 	DGETED FINANCIAL	radiotely in 1990 (1994).	2010/11 Medium	Term Revenue	and Expenditur
Description	2006/07	2007/08	2008/09	这种发展	Current Year 2009/1			Framework	
	Antited Otticome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	*2 2012/13
R' thousand	\$ 12 W. A. A.		a Par My Mill	\$100 Press.	5000 4 O E St. 4	5988 700 D 8 60	1. 5.5 July 2017 Car.		<u> </u>
Revenue By Source				i					_
Property rates	-	-	•	- 1	-				_
Property rates - penalties & collection charges		-	-	-	•	-]		
Service charges - electricity revenue	-	-	- 1	-				_	_
Service charges - water revenue			-	-		-			
Service charges - sanitation revenue		-	~	-	· ·	-			-
Service charges - refuse revenue	-	-	-		· ,			_	_
Service charges - other	-	<u>-</u>		600 PM0 0001	(20 598 882)	(20 598 882)	(21 461 992)	(22 749 714)	(24 114 59
Rental of facilities and equipment	(12 953 432)	(14 420 581)	(17 117 146)		(20 330 862)	(20 030 002)	(34 806)	(33 316)	
interest earned - external investments	235.211	· ·	(242 365)	-	1	1	(34 300)	(00010)	(0.2., 5.
Interest earned - outstanding debtors	1 -	-	-		1	l :		_	-
Dividends received	j -	-	- 1	-	,	i :			
Fines	-		- 1	-	•				
Licences and permits	- 1		-	-	, ,		_	_	1
Agency services				140 104 575	(12 404 575)	(12 404 575)	(13 148 849)	(13.937.780)	(14 774 04
Other revenue	(1738711)		(1 176 763)	(12 404 575) (109 682 550)			(10) 10 0 ,0)	(10 007 10-7	
Transfers recognised - operational	(39 014 522)	(126 191 662)	-	[109 682 33U]	102 239 033)	(02 230 030)	r50 0001	(50 000)	(50 00
Gains on disposal of PPE					· · · · ·		(00 9,00)	(25 000)	
Total Revenue (excluding capital transfers and	(77.474.450	(136 591 911)	/18 536 2/3)	(142 686 007)	(95 242 490)	(95 242 496)	(34 695 647)	(36 770 810)	(39 271 12
contributions)	(53 471 454)	(330 00.1 911)	110 330 2137	(1-2, 110 001)	\ <u>\</u>	,,,	i		
Expenditure By Type		1			m 474 004	58 174 264	77 363 946	83 290 044	89 678 25
Employee related costs	52 621 972	56 728 402	60 938 516	68 174 264	68 174 264		77 363 946	83 290 844	89 678.25
Total Remuneration	52 521 972	56 728 402	60 938 516	68 174 264	58 174 264	68 174 264	11 300 340		
Minus: Internal Services Rendered	4.5		300	700.000	798 963	708 063	757 629	833 388	916 72
Remuneration of councillors		269 724	684 153	708 063	3 152 498	3 152 498	999 999	999 999	999 99
Debt impairment	4 205 530			3 152 498	7 750 677	7 750 677	74 179 774	79 622 365	85 545 20
Depreciation & asset impairment	37 425 424	25 447 637	48 083 997	56 715 685 25 917 349	28 712 269	28 712 269	66 377 549	70 863 169	74 890 68
Finance charges		18 886 001	43 124 211	20 917 349	20112 203	20112200		1	_
Bulk purchases	- !	-	-	-			1 .	1	•
Other materials	- '	-	-	-		-	1	· `	1
Contracted services		-	-	-		· ·		1 1	, 1
Transfer and grants		-	-			442.057.002	125 645 232	132 187 521	139 473 64
Other expenditure	194 282 091	190 895 487	213 281 239	186 345 626	142 857 983	142 857 983 139 605 024	122 187 124	128 471 939	135 494 56
Primary Cost	191 561 292	188 087 429	210 689 661	183 092 667	139 805 024	3 252 959	3 458 108	3 715 582	3 979 1
Secondary Cost	2 720 799	2 808 058	2 591 577	3 252 959	3 252 959	3 232 939	1 190	1 190	1 19
Loss on disposal of PPE		-	1 190		251 355 754	251 355 754	345 325 319	367 797 666	391 505 78
Total Expenditure	288 535 017	292 227 251	366 113 307	341 013 485	257 350 /34	201 303 734	345 322 313	301 137 1000	30,000
	1	t		4000 404 FDB	(65 347 725)	(65 347 725)	(5 399 999)	(20 000 000)	(19 500 Q
Transfers recognised - capital	(86 304 181).	(62 767 021)			(03 341 /25)	100 341 120,	, , , , , , , , , , , , , , , ,	(== 200 000)	,
Distribution	(2.720.799)	(2 808 058)	(2 591 577)			 	 		i
-				(62 153 752)	90 765 539	90 765 539	305 229 673	311 026 856	332 734 5
	146 028 593	90 060 261	215 389 204		P 26 100 222	30 100 000	,		

(Surplus)/Delict for the year 146 038 583 90 060 261 215 389 204 (62 153 752) 90 765 539 90 765 539 305 229 673 311 025 636 33

Table 88: Housing and Sustainable Human Settlement Development: Statement of Financial Performance

	AGRI	CULTURE AND EN	ARONMENTAL MAN	LAGEMENT BUDG	ETED FINANCIAL P	ERFORMANCE	F-3	· 1771	
Description	2006/07	2007/08	2008/09		Current Year 2009/1	0	2010/11 Madju	m Term Revenue a Framework	nd-Expenditure
.	Audited Outcome	Audited Outcome	Audied Outsone	Oziginal Budget	Adjusted Budget	Full Year	Budget Year	Budget Year +1	Builget Year +
ma est			450			Forecast	2010/11	2011/12	2012/13
R' thousand	<u> </u>	2 N 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	T T. P. C. C. C.	0017 (27 - 1	St. 1 (A) 11 (A) (A) (A)	A		** **********	J. J. J. J. J. J. J. J. J. J. J. J. J. J
Revenue By Sounce		}			_	_			
Property rates	1 *	-	,	-					
Property rates - penaities & collection charges	-	•	-	•	1			_	
Service charges - electricity revenue	1 *	-	-	-	.		_		
Service charges - water revenue Service charges - sanitation revenue	1 .		1 - 1	-	I .			_	
	(250 699 662)	(257 589 298)	(318 005 383)	(383 825 900)	r383 825 0003	(383 825 000)	(429 884 000)	(505 113 700)	(593 508 59
Service charges - refuse revenue	(230 659 562)	(201 009 290)	(2 10 000 300)	(303 023 000)	(353 623 660)	(30,000,000)	(420 007 000)	(000 (10 100)	(002 000 20
Service charges - other Rental of facilities and equipment	(10 466 180)	(11 212 971)	(11 559 851)	(12 591 271)	(12 412 271)	(12 412 271)	(12815615)	(13 589 011)	(14 407 18
Regian of Lacinness and equipment Interest earned - external investments	(732 405)			(2 000 000)					(1 162 31
	(r.32 403)	(1 524 599)		(2 000 000)	(368)			(25 251 651)	
Interest earned - outstanding deblors Dividends received	- 1	(196)	[30/]		(300)	(3.06)	(LL 00.7017)	\L, 001)	,
Exidencis received Fines	(6 826)	(2.562)	(15 913)	(3 318)	(3 318)	(3 318)	(3 484)	(3 658)	(3.84
ricies Licences and permits	(309 289)	(306 844)	(511 811)	(396 422)	(396 422)				(679 05
	(309 209)	(300 044)	(211.914)	(350 422)	(020 422)	(220, 422,	10.00.00	(aco nocy	(2.00
Agency services	(107 814 456)	(135 508 793)	(155 617 018)	(179 478 707)	(202 246 220)	(202 246 220)	(176 563 126)	(186 867 911)	(197 730 63
Other revenue		(450 000)	(833 823)	(119410101)	(1 713 400)	(1 713 400)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(100 007 077)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Transfers recognised - operational	(182 777)	(904 500)	(516 000)	(6 478 298)	(6 478 298)	(5 478 298)	(50 000)	(50 000)	(50.00
Gains on disposal of PPE Total Revenue (excluding capital transfers and	(5 849 750)	(904 300)	(ລາສາ ບັດນາ)	(0 4) 0 ZS0)	(0.430.230)	(0.410.630)	(30,000)	(00 000)	(30.00
contributions)	(376 061 345)	(417 609 863)	(488 959 485)	(584 773 016)	(608 385 297)	(608 385 297)	(643 721 533)	(732 667 197)	(835 672 32
oozini batoonoj	(01010)	(112,444,4-1							
Expenditure By Type	1								
Employee related costs	111 799 819	120 111 841	166 739 136	188 325 382	169 686 895	189 686 895	251 363 660	270 377 983	290 863 15
Total Remuneration	255 451 704	274 875 826	359 538 032	373 473 747	382 835 260	382 835 260	569 312 640	612,836,042	659 747 7 2
Minus: Internal Services Rendered	(143 651 885)	(154 763 985)	1192 798 896)	(185 148 365)	(193 148 365)	(193 148 365)	(317 949 580)		/368 884 56
Remuneration of councillors	1 099		2 896	708 063	708 063	708 053	757 629	E33 388	916 72
Debt impairment	7 241 093	7 119 726	11 461 854	7 734 579	12 034 945	12 034 946	13 356 498	14 852 280	16 515 92
Depreciation & asset impairment	33 105 464	25 077 015.	17 529 374	31 542 744	42 539 020	42 639 020	60 956 029	65 377 420	70 280 76
Finance charges	1078 077	7:072:372	11 437 453	11 093 680	29 012 346	29 012 346	34 335 180	36 485 994	38 597 24
Bulk purchases				_	-		-		-
Other materials		_	_	_	_		_		
	1 1		-]]	_		.		
Contracted services	60 207	04504			1				
Transfer and grants	66 397	94 524 706 551 933	774 746 917	784 182 756	782 194 427	782 194 427	994 234 977	1 058 647 872	1 126 627 569
Other expenditure	509 131 126 438 580 078	537 970 848	595 172 299	546 455 983	544 467 654	544 467 654	518 385 533	549 168 040	581 782 64
Primary Cost	438 580 078 170 551 048	168 581 087	179 574 618	237 726 773	237 726 773	237 726 773	475 849 444	509 479 832	544 844 91
Secondary Cost Loss on disposal of PPE	4 655	51 011	351 480	Edi 120 175	25, 720 770		260 196	260 196	260 198
	762 427 731	866 078 422	982 269 110	1 023 687 204	1 056 275 697	1 056 275 697	1 355 263 569	1 446 836 133	1 544 061 58
Total Expenditure	162 421 731	900 070 422	307 703 110	1 023 001 204	1 020 210 001	, , 020 210 091			
Transfers repossion of against	f4 744 5041	(8 266 770)	(† 981 039)		_		_	(13 000 000)	
Transfers recognised - capital Distribution	(1714 981)	(13 817 102)	13 224 277		_	·		(10 222 000)	
Dreat Buttern	140 000 703	[50 011 10Z]	10 224 211						
Surplus in Deficit for the year	357 752 241	426 384 687	504 552 863	438 914 188	447 890 460	447 890 400	711 542 036	701 169 026	708,389 25

Table 89: Agriculture and Environmental Management: Statement of Financial Performance

	1	FRANSPORT A	ND ROADS - BUDG	CIEU FINANCIAL	CENTORMANCE		10.00		
Description	2006/07	2007/08	2008/09:		urrent Year 2009	r10	2010/11 Medium	Term Revenue a Framework	nd Expenditur
Territoria de la composición del la composición del composición de la composición de la composición del composición del composición de la composición de la composición de la composición de la composición de la composición del composición del composición del composición del composición dela composición del composición del composición del composición del	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2010/11	Budget Year +1 2011/12	Budget Yes +2 2012/13
R' thousand	4. 62.300	20 N S S S S S S S S S S S S S S S S S S	1985,541,441,328,8386	F 4 50 1 50 F. 152 - 5	A. A. T. T. T. T. A.	100000000000000000000000000000000000000	La Spanishina	575 515 5	
Revenue By Source			l		ł	1			
Property rates	-	-	' '	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	i -	-	*	-	-
Service charges - electricity revenue	1	*	-	-	-	1	-		-
Service charges - water revenue Service charges - sanitation revenue		•	-	_	-	· -	-	-	-
Service charges - santation revenue Service charges - refuse revenue	- 1	-	-	-	-	· -	•	-	
Service charges - refuse revenue Service charges - other		-	-	-	-	•	-	-	-
Service charges - other Rental of facilities and equipment	(14 984 213)	(16 025 069)	(22 902 585)	(24 588 913)	(25 088 913	(25 088 913)	(26 629 248)	(28 227 403)	(29 921 29
rientar or racinos and equipment interest earned - external investments	(14 984 213)	(16 020 069)	(22 902 585)	(24 388 913)	(20 088 913)	(20 088 913)	(20 028 248)	(28 221 403)	(29 921 29
interest earned - external invesiments Interest earned - outstanding deblors	j	-		-	i -	-	-	-	•
meres eaned - oastanding denors Dividends received	}	-	* .		-		-	-	
Dividentis received Fines	1 -	-	-	-	-	1 -	-	-	-
rines Licences and permits	- 1		-	i -	-	-	-	-	-
Agency services	·	-	1	_	1			•	
Other revenue	(72 241 817)	(92 810 328)	(113 844 281)	(153 801 843)	(174 991 051)	(174.991.051)	(164 910 27m)	(174 200 171)	(184 032 18
Onter revenue Transfers recognised - operational	(861 040)	(2 928 238)	(15 218 409)				(60 000 000)	(60 000 000)	(60 000 00)
Gains on disposal of PPE	(2 453 000)	(984 827)	(459 371)	(6 110 793)			(1 550 000)	(1 550 000)	(1 550 00)
I otal Revenue (excluding capital transfers and	12 400 000)	(304 021)	[409 01 1]	(0110733)	[0 110 123]	[0 1 10 7 50]	(1.000.000)	(1 330 000)	11 330 000
contributions)	(90 548 070)	(112 748 462)	(152 424 645)	(239 501 549)	/261 190 7571	(261 190 757)	(253 089 518)	(263 977 574)	(275 503 483
	1 (0.0.0.0.0.7)			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,,	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	17.		
Expenditure By Type						1			
Employee related costs	153 938 949	161 623 833	181 949 769	228 016 784	230 675 184	230 675 184	261 356 221	281 110 469	302 391 134
Total Remuneration	222 838 257	233 875 835	265 098 145	318 599 664	321 258 064	321.258.064	365 485 716	393 341 800	423 352 639
Minus: Internal Services Rendered	(68 899 307)	(72 253 002)	(83 148 375)	(90 582 880)	(90 582 880)	(90.582.880)	(104 129 495)	(112 231 331)	120 971 505
Remuneration of councillors	- 1	- 1	-	708 063	708 063	708 063	757 529	833 388	916 728
Debt impairment	2 375 922	605 344	139 255	105 083	251 300	251 300	190-771	202 117	214 883
Depreciation & asset impairment	105 289 541	101 558 304	119 436 059	172 660 698	160 877 976	160 877 976	197 708 982	233 546 491	266 183 008
inance charges	483 327	34 572 548	93 551 519	70 847 227	81 209 366	81 209 366	112 034 154	119 587 513	126 373 12
Bulk purchases	_ 1	_	_		_		_ [-
Other materials			_	_	_	_	!	_	_
Contracted services	-		_ [, i		_		- 1	_
ransfer and grants	·	- 1	- 1		-			- 1	•
ransiei and granis Other expenditure	476 183 560	534 476 886	654 191 973	699 147 189	682 635 995	682 635 995	682 355 594	716 502 257	754 022 991
Primary Cost	268 331 532	334 056 862	414 454 227	543 394 628	526 883 434	526 883 434	490 847 822	511 304 755	534 798 256
Secondary Cost	207 852 028	200.420.024	239 737 745	155 752 561	155 752 561	155 752 561	191 507 772	205 197 502	219 224 735
oss on discosal of PPE	207 aue 02a	18 848	400 381		(30/132/301	102 102 001	376 857	376 857	376 857
otal Expenditure	738 271 299	832 855 763	1 049 668 955	1 171 485 044	1 156 357 884	1 156 357 884		1 352 159 092	1 450 478 720
nes exherinitate	130 2/1 2/19	GUZ 020 / GU }	1 042 000 332	1 17 1 403 044	1 130 337 884	1 350 301 004	1 20-7 100 200	1 002 100 002	1 -100 49 0 121
ransfers recognised - capital	(50 228 514)	(196 797 205)	(247 407 065)	(848 038 080)	(654 124 467)	(654 124 467)	(956 533 670)	(658 921 000)	(911 050 806
ransiers recogniseu - capital Pistribution	(138 952 720)	(128 167 022)	(156 589 370)	(040 mm 000)	(1004 124401)	(1829-124-401)	form month of	(000 02 (000))	(511 000 000
(SEEDLEUR)	(130 332 / 20)	(12D 101 UZZ)	(100 000 S(V))						
Sumbus Weficit for the year	ASS 549 99A	395 143 074	493 247 875	83 945 415	241 042 660	241 042 550	45 157 820	429 260 518	263 924 431

 458 549 994
 385 143 074
 493 247 875
 83 945 415
 241 042 680
 261 042 660
 45 157 020
 429 260 518
 263 924 431

 Table 90: Transport and Roads: Statement of Financial Performance

	PUBLIC	WORKS AND INFE	ASTRUCTURE DEV	ELOPMENT BUDG	ETED FINANCIAL P	ERFORMANCE			
Description	2006/07	2007/08	2008/09		Cunent Year 2009/1	0 -	2016/11 Media	um Term Revenue Framework	and Expenditure
April Barris -	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year **	Bedget Year 2010/11	Buriget Year +1. 2011/12	Budget Year +2 2012/13
R' thousand	100 C 100 C	unich (Spinolo)	F	2000, L. C. C. C.	130,4,100,40,40,40	A. S. C. Ser War (A.)	77 TA 2 W W	นสารณ์ที่ที่กับเก็บได้	\$7 £ 52540.
Revenue By Source	1	l	i			i			
Property rates		· -	-	-	-	٠ -	-	-	-
Property rates - penalties & collection charges		-			-		-	-	-
Service charges - electricity revenue	(2 674 390 255)	(3 034 977 097)		(5 030 000 000)		(5 030 000 000)			
Service charges - water revenue	(1 036 700 846)	(1 232 886 384)				(1 485 000 000)			
Service charges - sanitation revenue	(249 566 964)	(303 405 994)	(337 752 827)	(354 780 000)	(354 780 000)	(354 780 000)	(392 543 113)	(433 760 139)	(479 304 95
Service charges - refuse revenue	- 1	-		-	-	-	-	i -	-
Service charges - other	- 1		-			-	-	-	-
Rental of facilities and equipment	(73 020)	(8 369 355)	(74911)	(80 703)	(80 703)	(80 703)	(85 545)	(90 678)	(95 11
Interest earned - external investments		-	ŀ -	-	-	-	-		-
Interest earned - outstanding debtors	(24 273 032)	(45 189 256)	(70 072 161)	(54 581 056)	(76 628 810)	(76 628 810)	(238 487 399)	(265 712 867)	(296 008 96:
Dividends received						- '	-	-	_
Fines	- 1		-	- 1	- 1		-	-	_
Licences and permits	_		- 1				-		-
Agency services			-	-			- 1	ĺ .	-
Other revenue	(133 109 783)	(150 320 040)	(304 402 968)	(268 976 110)	(292 393 867)	(292 393 867)	(360 895 180)	(376 541 796)	(393 084 01
Transfers recognised - operational	(39 264 950)	(20 965 623)	(13 169 189)	(10 059 000)		(12 339 000)	(7 040 000)		
Gains on disposal of PPE	(9 240 950)	(1 576 000)	(2 792 804)	(2 336 842)		(2 336 842)	(3 000 000)	(3 000 000)	(3 000 000
Total Revenue (excluding capital fransfers and	(========	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(= :)						
contributions)	(4 156 619 800)	(4 797 589 749)	(5 720 191 990)	(7 195 813 711)	(7 253 559 222)	(7 253 559 222)	(8 630 450 997)	(9 966 484 210)	(11 517 337 496
Expenditure By Type									
Employee related costs	493 490 618	535 729 894	247 166 051	521 337 032	554 565 032	554 565 032	606 941 050	651 639 903	699 730 219
Total Remuneration	529 639 139	572 295 589	631 405 956	736 247 587	771 275 587	771 275 587	809 512 817	868 910, 627	932 803 16
Minus: Internal Services Rendered	/36 148 5221		1384 239 905	(214 910 555)		7216 710 555	(202 571 767)	1217 270 724	
Remuneration of councillors	30 190 3225	(30 303 683)	(304 235 503)	. 1214 910 1109	514 488	514 488	757 629	833 388	916 726
Debt impairment	103 272 251	110 564 757	179 569 058	121 175-079	188 547 507	188 547 507	209 251 776	232 685 776	258 749 559
Decreciation & asset impairment	193 245 686	138 494 096	152 367 603	226 717 392	252 286 248	252 286 248	245 177 595	286 471 375	326 851 949
			182 061 155	234 604 320	259 407 921	259 407 921	277 378 596	295 981 919	312 714 423
Finance charges	3 767 520	111 392 492							
Bulk purchases	2 130 979 261	2 206 818 210	2 718 185 952	3 496 676 595	3 476 671 934	3 476 671 934	4 484 233 131	5 561 023 772	6 898 446 832
Other materials		-	-	- !	- 1	-	-	-	-
Contracted services			-		- 1	-		-	-
Transfer and grants	- 1		- }	- [-	-	-		-
Other expenditure	986 414 226	1 155 639 815	1 406 634 144	1 288 630 209	1 287 559 956	1 287 559 956	. 1 411 779 818	1 506 616 092	1 607 592 537
Primary Cost	737 897 631	922.479.799	1 135 302 017.	1 098 753 397	1 097 683 144	1 097 683 144	1 147 545 987	1 222 304 140	1 302 095 211
Secondary Cost	248 516 595	233 160 016	271 332 127	189 876 812	189 876 812	189 876 812	264 233 831	284 311 952	305 497 326
Loss on disposal of PPE	-	-	351 546				147 501	147 501	. 147 501
Total Expenditure	3 911 169 562	4 258 639 264	4 886 335 508	5 889 140 627	6 019 553 086	6 019 553 086	7 236 667 196	8 535 399 726	10 105 149 744
Transfers recognised amiltol	11.44.430.2200	/4E0 579 5091	(241 761 645)	(400 470 000)	(183 506 333)	(183 506 333)	(325 071 331)	(242 500 000)	(389 103 194
Transfers recognised - capital	(144 428 473)	(159 672 563)		(183 173 000)	(100 300 333)	(102 202 223)	[323071331]	(242 300 000)	1008 103 184
Distribution	(212 368 073)	(196 594 321)	112 907 778	·				·	
M		(000 D.ET C		4 400 040 ===	(4.447.640.75)	44 447 C43 4761	(1 718 855 132)	(1 673 584 484)	/4 end ann ^ /=
Surplus)/Deficit for the year	(612 246 785)	(895 317 369)	(962 710 349)	(1 489 846 084)	(1 417 512 470)	(1 41/ 512 4/0)	(1 (18 800 132)	(16/3284 484)	(1 801 290 945

le year (612 245 785) (885 317 369) (962 710 349) (1 489 846 884) (1 417 512 470) (1 417 512 470) (1 718 895 132) (1 573 594)

Table 91: Public Works and Infrastructure Development: Statement of Financial Performance

24. Municipal entities

The following entities budgets were received:

Sandspruit Works Association Housing Company Tshwane

1. Sandspruit Works Association – Budgeted Financial Performance

Description	2006/07	2007/08	2008/09	. Cu	irrent Year 20	09/10	1	m Term Reve enditure Fram	
	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Yea	Budget Yea
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2010/11	+1 2011/12	+2 2012/13
Revenue by Source									
Property rates	100	in the second		F		Exertification	La ingli		ļ. ·.
Property rates - penalties & collection charges	1 1 4 1			1 3 1					
Service charges - electricity revenue	1 1						1		
Service charges - water revenue	54,649	56,419	79,640	86,224	120,896	111,407	95,962	103,639	109,857
Service charges - sanitation revenue	15,661	20,953	22,467	29,641	29,641	26,829	29,230	31,568	33,463
Service charges - refuse					1000	A	11.70	K 1	[24] March
Service charges - other	80,850	74,850	83,963	105,389	28,006	38,197	38,067	41,112	43,579
Rental of facilities and equipment		A V .	1			Aug Sylv			
Interest earned - external investments	1,217	1,876	1,389	917	917	313.	290	313	332
Interest earned - outstanding debtors	13,987	15,287	19,385	18,618	18,618	, 18,934	20,638	22,289	23,626
Dividends received	100								20 Dec
Fines				la esta			200		
Licences and permits					1. 48 3.				
Agency services			No.		Dec. 1	交流しない			F 1 2 4
Transfers recognised				ALM.	文 本語学	esanta,	海燕道:	1 / 4 . 4	
Other revenue	49,608	43,872	37,137	69,075	81,923	67,278	74,598	80,566	85,400
Gains on disposal of PPE		of the following	18 19 to	6 V-1969	经有效			10 to 1	215 350
Total Revenue	215,972	223,257	243,982	309,864	280,001	262,958	258,785	279,488	296,257
Expenditure By Type									
Employ ee related costs	31,974	39,660	47,044	52,559	47,379	47,634	55,067	59,472	63,041
Remuneration of Directors	63	81	124	150	150	200	400	432	458
Debt impairment	36,689	35,845	40,841	54,073	54,073	54,101	59,485	64,244	68,098
Collection costs	2,844	4,009	4,701	6,037	4,772	4,039	4,597	4,965	5,263
Depreciation & asset impairment	z 1,751	2,404	2,755	2,945	2,945	2,930	2,750	2,970	3,148
Finance charges			29						4 4
Bulk purchases	77,048	74,869	81,677	98,192	98,192	89,268	67,930	73,364	77,766
Other materials	M + 3.5					125 3 April 1			45,0314
Contracted services			The Second	e A		5544 F			
Grants and subsidies						4 7 27 4 7 27	16		
Other ex penditure	66,214	67,297	70,018	95,908	72,490	64,786	68,556	74,040	78.483
Loss on disposal of PPE	4000			推进行员	endê Esper	WXXY			
Total Expenditure	216,583	224,165	247,188	309,864	280,001	262,958	258,785	279,488	296,257
Surplus/(Deficit)	(611)	(908)	(3,207)		_		_		
Transfers recognised - capital	(011)	(500)	(0,201)				; , -		-
Contributions		23 - A		j.		4			87
Contributions of PPE			7	沙		ij de kaja je	48.1		
Surplus/(Deficit) before taxation	(611)	(908)	(3,200)		Vi (800)		-		
Tax ation	(611)	(300)	(3,200)			- T	-	_	-
,		YOUR	/2 20m	4, 77 . 3	1000	1.0± (8 ± 1 ± 1			
Surplus/ (Deficit) for the year Table 92: Sa	(611)	(908)	(3,200)		l Performa				-

Table 92: Sandspruit Works Association - Financial Performance

Budgeted Financial Position

Description	2006/07	2007/08	2008/09		Current Year 2009/16			Medium Term Revenue and Expenditure Framework			
	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	1 *	Budget Yea		
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2010/11	+1 2011/12	+2 2012/13		
ASSETS			_						1		
Current assets	1										
Cash	25,466	25,530	4,998	16,947	16,947	9,153	7,263	6,648	7,128		
Call investment deposits	2 1 2		·異常教徒。			松下 器:	733 16. 4				
Consumer debions .	3,200	7,488	15,899	9,462	9,462	9,550	10,550	11,800	12,550		
Other debtors	32,926	54,624	91,833	11,050	9,050	9,000	9,500	9,800	10,350		
Current person of long-term receivables	Land Silver				1. 1. Albert			STAN F	100		
Inventory	1,541	1,652	4 2,224	2,250	2,250	2,500	2,750	2,950	3,150		
Total current assets	63,133	89,294	114,953	39,709	37,709	30,203	30,063	31,198	33,171		
Non current assets											
Long-term receivables	1,506					1 =4			Part of the second		
Investments				·		-			115.		
Investment property			and y	· ,			1 1 2	() () () () () ()			
Property, plant and equipment	16,035	18,190	17,777.	22,570	22,570	20,550	22,600	23,500	23,750		
Agricultural											
Biological assets	F #750	# / · · ·			Post Post	19 N.					
Intangible assets					10.55 10.55	Je					
Total non current assets	17,541	18,190	17,777	22,570	22,579	20,550	22,600	23,500	23,750		
TOTAL ASSETS	80,674	107,484	132,730	62,279	60,279	50,753	52,663	54,698	56,928		
LIABILITIES											
Current liabilities											
Bank overdraft		1:00	: 1:		a Co				100		
Borrowing					The Long of Great	2 1 2 3 1 1 E			es a la companie de l		
Consumer deposits	2,471	1,531	2,483	2,000	2,000	2,500	2,800	3,100	3,450		
Trade and other payables	49,166	77,825	200 040		6 2 3 m - 6,2 7 1						
		,11,020	105,318	32,151	30,151	20,125	21,735	23,470	25,350		
Provisions		/1,020	105,318	32,151	30,151	20,125	21,735		25,350		
Provisions Total current liabilities	51,637	79,356	105,318 107,801	32,151 34,151	30,151 32,151	20,125 22,625	. 21,735 24,535		25,350 28,800		
	\$g.		Tackett	nga sa sa sa sa		n i Vi Spenisa	المحارثي	23,470	8-654		
Total current liabilities Non current liabilities	\$g.		Tackett	nga sa sa sa sa		n i Vi Spenisa	المحارثي	23,470	8-654		
Total current liabilities	\$g.		Tackett	nga sa sa sa sa		n i Vi Spenisa	المحارثي	23,470	8-654		
Total current liabilities Non current liabilities Borrowing	\$g.		107,801	nga sa sa sa sa	32,151	n i Vi Spenisa	المحارثي	23,470	8-654		
Total current liabilities Non current liabilities Borrowing Provisions	\$g.		107,801	34,151	32,151	22,625	المحارثي	23,470	8-654		
Total current liabilities Non current liabilities Borrowing Provisions Total non current liabilities TOTAL LIABILITIES	51,637 - 51,637	79,356 79,356	107,801 - 107,801	34,151 34,151	32,151 - 32,151	22,625 ————————————————————————————————————	24,535 - - 24,535	23,470 26,570 26,570	28,800		
Total current liabilities Non current liabilities Borrowing Provisions Total non current liabilities TOTAL LIABILITIES NET ASSETS	51,637	79,356	107,801	34,151	32,151	22,625	24,535	23,470 26,570	28,800		
Total current liabilities Non current liabilities Borrowing Provisions Total non current liabilities TOTAL LIABILITIES NET ASSETS COMMUNITY WEALTH/EQUITY	51,637 	79,356 79,356 79,356 28,128	107,801 107,801 24,929	34,151 34,151 28,128	32,151 - 32,151 28,128	22,625 	24,535 24,535 24,535 28,128	23,470 26,570 ————————————————————————————————————	28,800 28,800 28,128		
Total current liabilities Non current liabilities Borrowing Provisions Total non current liabilities TOTAL LIABILITIES NET ASSETS COMMUNITY WEALTH/EQUITY Accumulated Surplus/(Deficit)	51,637 - 51,637	79,356 79,356	107,801 - 107,801	34,151 34,151	32,151 - 32,151	22,625 ————————————————————————————————————	24,535 - - 24,535	23,470 26,570 26,570	28,80 28,80 28,12i		
Total current liabilities Non current liabilities Borrowing Provisions Total non current liabilities TOTAL LIABILITIES NET ASSETS COMMUNITY WEALTH/EQUITY Accumulated Surplus/(Delicit) Reserves	51,637 	79,356 79,356 79,356 28,128	107,801 107,801 24,929	34,151 34,151 28,128	32,151 - 32,151 28,128	22,625 	24,535 24,535 24,535 28,128	23,470 26,570 ————————————————————————————————————	28,80 28,80 28,12i		
Total current liabilities Non current liabilities Borrowing Provisions Total non current liabilities TOTAL LIABILITIES NET ASSETS COMMUNITY WEALTH/EQUITY Accumulated Surplus/(Delicit)	51,637 	79,356 79,356 79,356 28,128	107,801 107,801 24,929	34,151 34,151 28,128	32,151 - 32,151 28,128	22,625 	24,535 24,535 24,535 28,128	23,470 26,570 ————————————————————————————————————	28,800		

Table 93: Sandspruit Works Association - Financial Position

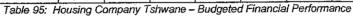
Budgeted Cash Flows

Description	2006/07	2007/08	2008/09	Cu	rrent Year 200	19/10	Medium Term Revenue and Expenditure Framework			
	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year	
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2010/11	+1 2011/12	+2 2012/13	
CASH FLOW FROM OPERATING ACTIVITIES	1									
Receipts	ĺ						l			
Ratepayers and other	249,891	145,793	132,926	275,098	244,298	189,350	167,432	180,827	191,677	
Gov ernment - operating	8.4.75			Self-in-	white district			v Najkrar		
Government - capital			4. KV			1.0	. 1			
Interest	15,204	17,162	20,775	19,535	19,535	19,247	20,928	22,602	23,958	
Dividends					1 July 19	See Ari	44 200		10.7	
Paym ents			Í	ľ						
Suppliers and employees	(263,594)	(156,189)	(171,871)	(291,846)	(261,046)	(201,892)	(185,350)	(199,344)	(210,506)	
Finance charges	1 *V-7		(29)				75			
Dividends paid	15 LUE				1 1 2 1		1.00			
Grants	21	2 T 44								
NET CASH FROM/(USED) OPERATING ACTIVITIES	1,501	6,766	(18,198)	2,787	2,787	6,705	3,010	4,085	5,129	
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts					-					
Proceeds on disposal of PPE		1.	15	4						
Decrease (Increase) in non-current debtors			1					i de la		
Decrease (increase) other non-current receivables		1 N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1. The second	31 A	T	r 15	= 5		
Decrease (increase) in non-current investments	(1,454)	,						5 5		
Paym ents	' ' '			M.P. of						
Capital assets	(5,710)	(4,559)	(2,349)	(5,200)	(5,200)	(3,050)	(5,200)	(5,000)	(5,000)	
NET CASH FROM/(USED) INVESTING ACTIVITIES	(7,164)	(4,559)	(2,334)	(5,200)	(5,200)	(3,050)	(5,200)	(5,000)	(5,000)	
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		1.54		. g.	as the	g (* 1458)	4 1 pt 1	4.1	1111	
Borrowing long term/refinancing					A	7 / 1 / 1 / 1 / 1 / 1 / 1 / 1 / 1 / 1 /		1 4 (1	अंत क्लेक	
Increase in consumer deposits	469	(940)		300	300	500	300	300	350	
Payments	703	10° 1 10 (540)		- 200	E- 17 1 200			5.00		
Repayment of borrowing	(144)	(1,203)	St. Sect.	Sec. 1939	A Same	β ₩4. (8.755).	SAMP OF S	72 J. M. T	m, wild	
NET CASH FROM/(USED) FINANCING ACTIVITIES	325	(2,143)	<u> </u>	300	300	500	300	300	350	
			(00 500)		(2) 4421	4, 155	(1,890)	(615)	479	
NET INCREASE/ (DECREASE) IN CASH HELD	(5,338)	64	(20,533)	(2,113)	(2,113)	4,155	(1,890) 9,153	7,263	6,648	
Cash/cash equivalents at the year begin:	30,804	25,466	25,531	19,060	19,060	474 7 6	24 2		,	
Cash/cash equivalents at the year end:	25,466	25,530	4,998	16,947	16,947	9,153	7,263	6,648	7,128	

Table 94: Sandspruit Works - Cash flow

2. Housing Company Tshwane - Budgeted Financial Performance
(This budget was not included in the consolidated 2010/11 MTREF)

(This budget was not inc	duded in d	ie conso.	idated 2	1	1111	;	Modin	m Torm Page	DUA and	
Description	2006/07	2007/08	2008/09	Cu	rrent Year 200	19/10	Medium Term Revenue and Expenditure Framework			
Description	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget	Budget	Budget	
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	Year 2010/11	1 -	Year +2	
Revenue by Source		1		<u> </u>				<u> </u>		
Property rates	ŀ	100			7 535	te 1874 .	Garage States	100	5-16	
Property rates - penalties & collection charges		1 Y 31	Y 3 . * y2 .		7. g g	ं संदेशकुर	. f \$124-18	10000000000000000000000000000000000000	新山安州 ## No.	
Service charges - electricity revenue	124,000	11,000	A		X	i de jer			700	
Service charges - water revenue					7.		经验证			
Service charges - sanifation revenue		100	3-13	2 5 14	7	13 1911			N 13	
Service charges - refuse		7	y .							
Service charges - other	No.	1. No. 1	n.	1 4	₹74 ± 1				13.5	
Rental (Eloff Building)	14,757,000	15,223,000	10,000,000	2,040,000	2,040,000	2,040,000	2,244,000	2,468,000	2,715,000	
Interest earned - external investments	24,000	111,000				- i	N 3 = N		算製造	
Interest earned - outstanding debtors		·, · `."	1,296,000		7	1 A	102		1 to 1	
Dividends received] ,							
Fines				ч,					l	
Licences and permits]			-					
Agency services		1	8 4 7			- (a - a - f	1 2 3 1 1 4 A			
Transfers recognised	150,000	111,000			* -			-		
Other revenue		1,664,000					V			
Gains on disposal of PPE					7					
Total Revenue	15,055,000	17,120,000	11,296,000	2,040,000	2,040,000	2,040,000	2,244,000	2,468,000	2,715,000	
Expanditura By Type				i						
Expenditure By Type Employee related costs	1,421,000	2,416,000	2,898,000	3,043,000	3,043,000	3,043,000	3,506,000	3,857,000	4,243,000	
Remuneration of Directors	1,421,000	2,710,000	505,000	505,000	505,000	505,000	611,000	672,000	739,000	
Debt impairment	7,836,000	6,542,000	8,000,000	8,400,000	8,400,000	8,400,000	12,000,000	13,000,000	14,300,000	
Collection costs	290,000	282,000	479,000	587,000	587,000	587,000	1,213,000	666,000	750,000	
Depreciation & asset impairment	60,000	468,000	50,000	52,000	52,000	52,000	55,000	60,000	70,000	
Finance charges	838,000	757,000	1,000,000	1,150,000	1,150,000	1,150,000	1,320,000	1,452,000	1,597,000	
Bulk purchases	030,000	352,000	400,000	430,000	430,000	430,000	484,000	532,000	585,000	
Other materials		10,000	10,000	12,000	12,000	12,000	15,000	16,000	18,000	
Contracted services	5,149,000	7,808,000	8,600,000	9,460,000	9,460,000	9,460,000,	10,406,000	11,447,000	12,592,000	
Grants and subsidies	3,140,000	7,000,000	0,000,000	3, 35, 55	28	28				
Other expenditure	2,806,000	273,000	280,000	308,000	308,000	308,000	339,000	373,000	410,000	
Loss on disposal of PPE	2,500,000	2,0,000							3 4 4 4	
Total Expenditure	18,400,000	18,908,000	22,222,000	23,947,000	23,947,028	23,947,028	29,949,000	32,075,000	35,304,000	
										
Surplus/(Deficit)	-3,345,000	-1,788,000	-10,926,000	-21,907,000	-21,907,028	-21,907,028	-27,705,000	-29,607,000	-32,589,000	
Transfers recognised - capital					Propertiebre ≢itio				r may	
Contributions				(4)						
Contributions of PPE			free j	a'e. @	0/ 007 077	04 007 045	OT 705 050	00.007.000	40 FRA 600	
Surplus/(Deficit) before taxation	-3,345,000	-1,788,000	-10,926,000	-21,907,000	-21,907,028	-21,907,028	27,705,000	-29,607,000	-32,589,000	
Tax ation				7. V 15 .	04.00	94 007 007	27 70F 000	70 007 000	22 520 000	
Surplus/ (Deficit) for the year	-3,345,000	-1,788,000	-10,926,000	-21,907,000	-21,907,028	-21,907,028	27,705,000	-29,607,000	-32,589,000	



Budgeted Financial Position

Description	2006/07	2007/08	2008/09	c	urrent Year 2009	9/10	Medium Term Revenue and Expenditure Framework			
	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea	
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2010/11	+1 2011/12	+2 2012/13	
ASSETS					1					
Current assets			•							
Cash	3,652	788	866	910	910	910	4,213	4,635	5,091	
Call investment deposits	348	3	3	· 5	5	ý r 5	391	430	473	
Consumer deptors	3,451	4,087	4,496	4,721	4,721	4,721	7,636	8,399	9,239	
Other debtors	146	1,661	1,827	1,827	1,827	1,827	122	135	9 149	
Current portion of long-term receivables	1.1	1.		12.7	_	19 F	15.19	75 July 1		
hventory	ts in a constant		H _a	1	1 4 4	2.3	2.55		J. W. B.	
Total current assets	7,597	6,539	7,192	7,463	7,463	7,463	12,362	13,599	14,952	
Non current assets										
Long-term receivables					-			l.	9,7,15	
invesiments					-	1	ļ., .			
inv estment property	10,000	9,600	10,300	10,560	10,560	10,560	231,616	254,778	267,512	
Property, plant and equipment	76	74	81	89	89	89	631	694	763	
Agricultural		,	. 1		r –		1.0			
Biological assets					r -			San San S		
Intangible assets	45 1 E	1 2 4 4			7		7 1	8 9	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Total non current assets	10,076	9,674	10,381	10,649	10,649	10,649	232,247	255,472	268,275	
TOTAL ASSETS	17,673	16,213	17,573	18,112	18,112	18,112	244,609	269,071	283,227	
LIABILITIES					}					
Current liabilities					<u> </u>					
Bank overdraft	<i>;</i>	. , ,		f	*		. 6.	1 4 7	7.	
Вотгоwing	. :	: 315	347	. 350	350	350	9,752	10,728	11,801	
Consumer deposits	1,822	2,101	2,311	2,311	2,311	2,311	46,648	51,313	51,313	
Trade and other payables	6,854	5,992	6,300	6.591	6,591	6,591	665	731	841	
Provisions	249	* -]	100		- 1	3	2. 7. 1	10 to 34.		
Fotal current liabilities	8,925	8,408	8,958	9,252	9,252	9,252	57,065	62,772	63,955	
Non current liabilities										
Borrowing	5.396	4,756	5,231	5,754	5,754	5,754	176,610	194,271	203,985	
Provisions		i di dia dia dia dia dia dia dia dia dia	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				[基] [基]			
Total non current liabilities	5,396	4,756	5,231	5,754	5,754	5,754	176,510	194,271	203,985	
TOTAL LIABILITIES	14,321	13,164	14,189	15,006	15,006	15,006	233,675	257,043	267,940	
(ET ASSETS	3,352	3,049	3,384	3,106	3,106	3,106	10,934	12,028	15,287	
								·		
OBSEINITY WEST THEOLETY	· · ·		ļ							
COMMUNITY WEALTH/EQUITY	17 34M	/4 kém	, it lines	(4.540)	₹ /4 E4M	. de 14 6/00	5.604	9 . 6 266°	6 901	
Accumulated Surplus/(Deficit)	(2,210)		(1,408)	(1,549)	(1,549)	(1,549)	5,696	6,266	6,891	
***	(2,210) 2,509 3,053	(1,565) - 4,614	(1,408) 4,792	(1,549) 4,655	(1,549) - 4,655	(1,549) 4,655	5,696 5,238	6,266 5,762	6,891. * 8,396	

Table 96: Housing Company Tshwane - Budgeted Financial Position

Budgeted Cash Flows

Description	2006/07	2007/08	2008/09	Cu	rrent Year 200	99/10	Medium Term Revenue and Expenditure Framework			
	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year	
R thousands	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2010/11	+1 2011/12	+2 2012/13	
CASH FLOW FROM OPERATING ACTIVITIES								[
Receipts		İ						1		
Rental income	10,842	9,511	9,987	2,040	2,040	2,040	2,244	2,468	2,715	
Gov emment - operating	150	§ € 111	. 115	1.00	英国营业	5000	500	550	605	
Gov emment - capital	('				[7 ·]	-	-	NO Jak	g (\$\frac{1}{2}\) = [
Interest	24	111	120	\begin{align*} 2		No. 19 His	机工业计	1 8 1 1 2 ±	1.00 P.A.	
Dividends ·				3 4 %						
Payments	ļ									
Suppliers and employees	(9,768)	(11,861)	(8,987)	-	lank 7.	100	1,100	(1,108)	(1,219)	
Finance charges	(736)	(757)	(833)	- · · · · · · · · · · ·	1.74					
Dividends paid			30.0			1501	1.55	表的	N 18 2 18	
Grants	÷				V					
NET CASH FROM!(USED) OPERATING ACTIVITIES	512	(2,885)	402	2,040	2,040	2,040	3,844	1,910	2,101	
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts	j					1	İ			
Proceeds on disposal of PPE		-	arts to			6 1.	Lat.	1 2 2 2	lan at e	
Decrease (Increase) in non-current debiors	· (2)	∞. (1)	1	(1,484)	(1,484)	(1,484)	(1.100)	(1,882)	(2,079)	
Decrease (increase) other non-current receiv ables		1.			20 8 .	3 17	A. 1	100 Jan	200	
Decrease (increase) in non-current investments		,			1.30					
Payments			, i				1			
Capital assets	1 .	4.5			1. 7. 4		135 S 24 J		en en en en en en	
NET CASH FROM/(USED) INVESTING ACTIVITIES	(2)	(1)	_	(1,484)	(1,484)	(1,484)	(1,100)	(1,882)	(2,079)	
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts						1				
Short term loans		1		360 g / 1	\$		100		7.5% 袋	
Borrowing long term/refinancing		- 截点图影		21 55 7						
increase in consumer deposits			Jan 18							
Payments				· ·	3 .					
Repay ment of borrowing	(315)	(325)	(325)	358	358	358	990	433.	477	
NET CASH FROM/(USED) FINANCING ACTIVITIES	(315)	(325)	(325)	358	358	358	990	433	477	
NET INCREASE/ (DECREASE) IN CASH HELD	195	(3,211)	77	914	914	914	3,734	461	499	
						-			******	
Cash/cash equivalents at the year begin:	3,805	4,602	792	. 1	1	1990 S. C.	870	4,604	5,065	

Table 97: Housing Company Tshwane - Budgeted Cash Flows

25. Level of readiness certification

IMPLEMENTATION OF NEW BUDGET FORMATS: LEVEL OF READINESS CERTIFICATION

THIS CERTIFICATE AIMS TO ASCERTAIN THE LEVEL OF READINESS BY MUNICIPALITIES TO PREPARE THE 2010/11 MUNICIPAL DRAFT BUDGETS IN ACCORDANCE WITH THE NEW BUDGET FORMATS: MUNICIPAL BUDGET AND REPORTING REGULATIONS (GOVERNMENT GAZETTE 32141 DATED 47 ADDIT 2000)

17 APRIL	2009)
	Accounting Officer of
k	(name of the municipality), hereby certify
that.	
(mark as a	appropriate)
The with	Municipality will be able to prepare the 2010/11 draft budget in accordance the new budget formats regulated by the National Treasury.
Ll acco	Municipality will not be able to prepare the 2010/11 draft budget in ordance with the new budget formats regulated by the National Treasury. Municipality is required to submit reasons for non-compliance with the utations).
. The infor	mation submitted above, is to the best of my knowledge accurate.
Print Nar	me:
	ing Officer of
Signatur	re: Date:
	Murăcipal Stamp